



**OAHU REGION
HAWAII HEALTH SYSTEMS CORPORATION**

**Committee on Health and Human Services
Senator Joy A. San Buenaventura, Chair
Senator Angus L.K. McKelvey, Vice-Chair**

March 13, 2026, 1:00 P.M.
(Via Video Conference)
Conference Room 225
Hawaii State Capitol

Sean Sanada
Oahu Region Chief Executive Officer
Hawaii Health Systems Corporation

Re: Testimony in Strong Support

GM 679, Consideration and confirmation to the Board of Directors of the Hawai'i Health Systems Corporation, Gubernatorial Nominee, KELSEY LEW, for a term to expire 06-30-2030

Chair San Buenaventura, Vice-Chair McKelvey, and Members of the Committee on Health and Human Services:

On behalf of the Oahu Regional Healthcare System, HHSC, aloha and thank you for the opportunity to emphasize our strong support for Kelsey Lew and her appointment to the HHSC Corporate Board of Directors. Having served with distinction as a member of the Oahu Region Board, Kelsey has already demonstrated the leadership, judgment, and commitment necessary to represent the people of Oahu and help guide the organization at the corporate level.

During her tenure with the Oahu Region, Kelsey consistently brought a thoughtful and disciplined approach to governance. Her background in finance has been especially valuable in helping ensure that decisions are grounded in fiscal responsibility while still advancing the mission of providing high-quality care to the vulnerable communities we serve. She has an exceptional ability to translate complex financial information into clear strategic insight, allowing the board to make informed decisions that strengthen both operational performance and long-term sustainability.

Equally important, Kelsey approaches every issue with a deep sense of accountability and integrity. With the knowledge that we operate as a safety net health system, she asks the right questions, listens carefully to different perspectives, and maintains a focus on what is best for patients, staff, and the broader community. Her contributions have helped elevate board discussions from operational concerns to strategic thinking—exactly the perspective required of a corporate board member.

Beyond her financial expertise, Kelsey is a vibrant and dynamic individual who fosters collaborative leadership built on trust and productive dialogue. She is well respected by fellow board members and executive leadership alike for her professionalism, preparation, and commitment to thoughtful governance.

Our health system operates in an increasingly complex healthcare environment that requires strong financial oversight, strategic foresight, and mission-driven leadership. Kelsey embodies these qualities. Her experience on the Oahu Region Board, combined with her financial acumen and dedication to the organization's mission, makes her exceptionally well qualified to serve on the HHSC Corporate Board.

Accordingly, the Oahu Region strongly supports Kelsey Lew's appointment and urges this Committee to recommend confirmation. Thank you for your consideration and the opportunity to provide testimony.



HAWAII HEALTH SYSTEMS
C O R P O R A T I O N

"Quality Healthcare For All"

COMMITTEE ON HEALTH & HUMAN SERVICES

Senator Joy A. San Buenaventura, Chair
Senator Angus L.K. McKelvey, Vice-Chair

March 13, 2026
1:00 PM
Hawaii State Capitol
Room 225 & Via Videoconference

**Testimony in Strong Support of
Governor's Message 679**

Submitting for consideration and confirmation to the Board of Directors of the Hawai'i Health Systems Corporation, Gubernatorial Nominee, Kelsey Lew, for a term to expire 06-30-2030

Edward N. Chu
President & Chief Executive Officer
Hawaii Health Systems Corporation

On behalf of the Hawaii Health Systems Corporation (HHSC) Corporate Board of Directors, thank you for the opportunity to present testimony in **strong support** of Governor's Message 679, in consideration and confirmation to the Board of Directors of the Hawai'i Health Systems Corporation, Gubernatorial Nominee, Kelsey Lew, for a term to expire 06-30-2030.

In her role at First Hawaiian Bank, Ms. Lew develops and oversees her department's multi-year strategic plan, manages the departmental budget, ensures a compliance in a highly regulated environment, and builds a team aligned with the bank's culture. Ms. Lew's experience and background in the finance area will be invaluable to HHSC as it develops its strategic plan with an emphasis on financial sustainability in environment of declining federal reimbursements for healthcare services. Also, Ms. Lew has also spent several years on the HHSC Oahu Region Board, giving her a familiarity with HHSC that will serve her well in advancing HHSC's goals of providing equitable, accessible, high-quality healthcare across Hawaii's unique island communities.

Thank you for the opportunity to provide testimony on this nominee.

Committee on Health and Human Services

Senator Joy A. San Buenaventura, Chair

Senator Angus L.K. McKelvey, Vice-Chair

March 13, 2026, 1:00 P.M.

Raoul R. Magaña, CFA

Testimony in Support of Kelsey Lew

GM 679, Consideration and confirmation to the Board of Directors of the Hawai'i Health Systems Corporation, Gubernatorial Nominee, KELSEY LEW, for a term to expire 06-30-2030

Chair San Buenaventura, Vice-Chair McKelvey, and Members of the Committee on Health and Human Services:

Thank you for the opportunity to provide my complete and unconditional support for Kelsey Lew and her appointment to the Hawaii Health Systems Corporation (HHSC) Board of Governors (“the Board”). Having had the opportunity to work with her in various roles at First Hawaiian Bank for the past seven years, I am pleased to provide my reflections on her as a professional, a leader, and a person.

Kelsey is the foremost expert in the State of Hawaii in commercial payments systems and their supporting technology infrastructure. Her mastery of this complex and regulatorily fraught space is a testament to her keen intellect. However, it is her ability to effectively convey their functioning and implications for a company’s financial operations that makes her so very effective in client facing roles. Put succinctly, the Bank’s clients are fully able to depend on Kelsey’s expertise and counsel in how to approach meeting their payments requirements effectively, but they choose to depend on her because of the confidence she creates through effective communication and her transparent commitment to supporting their success.

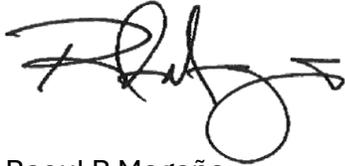
In addition to effective engagement with customers, Kelsey is a skilled leader and manager whose genuine care for her peers and reports shines through in her actions. Returning to the theme of building trust, I watched her develop strong relationships both horizontally and vertically within First Hawaiian Bank. Those relationships made her more effective

certainly, but she built them because she is genuinely invested in the people with whom she interacts. She is fully willing to create a culture of accountability within the areas she manages and with associated functions; however, because of the strength of the relationships she builds, it is a positive and shared accountability focused on collaborative improvement rather than a negative or critical environment.

While it is a consistent theme, her genuine and deep care comes through in her personal relationships as well. While we met when I was assigned as her manager, as we have both moved on in our careers, I have been fortunate to be able to call her a friend and depend on her as a consistent sounding board and source of perspective. That she plays those roles for a host of people is a testament to her nature. She is also possessed of an easy laugh and wonderful sense of humor that I know her colleagues on the Board will enjoy immensely.

Thank you for your consideration and the opportunity to provide testimony. You have a wonderful candidate before you and I hope you will recommend confirmation with the same full confidence that I have in Kelsey.

Sincerely,

A handwritten signature in black ink, appearing to read 'Raoul R Magaña', with a large, stylized flourish at the end.

Raoul R Magaña