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## SENATE RESOLUTION

REQUESTING THE DEPARTMENT OF EDUCATION TO ESTABLISH A FRAMEWORK  
IN THE OFFICE OF FACILITIES AND OPERATIONS THAT IMPROVES  
RESPONSIBILITY AND ACCOUNTABILITY FOR MONITORING ALL  
CAPITAL IMPROVEMENT PROJECTS AND REPAIR AND MAINTENANCE  
PROJECTS.

1           WHEREAS, maintaining safe and functional school facilities  
2 is essential to student learning and the effective operation of  
3 public schools; and  
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5           WHEREAS, this critical maintenance is achieved through  
6 capital improvement projects and repair and maintenance  
7 projects, which represent significant public investments in  
8 school infrastructure; and  
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10           WHEREAS, improved coordination and clearly defined roles  
11 between state offices and complex area leadership can strengthen  
12 project oversight and accountability; and  
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14           WHEREAS, empowering complex area leadership to monitor  
15 projects within their respective regions can improve  
16 communication, responsiveness, and timely completion of  
17 projects; now, therefore,  
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19           BE IT RESOLVED by the Senate of the Thirty-third  
20 Legislature of the State of Hawaii, Regular Session of 2026,  
21 that the Department of Education is requested to establish a  
22 framework in the Office of Facilities and Operations that  
23 improves responsibility and accountability for monitoring all  
24 capital improvement projects and repair and maintenance  
25 projects, including by making each Complex Area Superintendent,  
26 Business Management Officer, and Administrative Services  
27 Assistant solely responsible for monitoring the projects within  
28 their assigned complex area; and  
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1 BE IT FURTHER RESOLVED that the framework is requested to  
2 require the Complex Area Superintendent and designated staff to:

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- 4 (1) Monitor project progress within their respective  
5 complex areas, including the phases of planning,  
6 design, budgeting, construction, and project  
7 completion;
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  - 9 (2) Consistently communicate with school and department  
10 personnel to ensure all parties are well-informed of  
11 ongoing projects, needs, and any developments; and  
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  - 13 (3) Coordinate with school leadership to ensure project  
14 needs are addressed in a timely manner; and  
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16 BE IT FURTHER RESOLVED that the Office of Facilities and  
17 Operations is requested to:

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- 19 (1) Retain overall management authority and statewide  
20 oversight for all Department of Education capital  
21 improvement projects and repair and maintenance  
22 projects;
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  - 24 (2) Coordinate project assignments and responsibilities  
25 with each complex area;
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  - 27 (3) Educate Complex Area Superintendents and school  
28 leaders, including principals, on the capital  
29 improvement project process; and  
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  - 31 (4) Update its capital improvement project jobs tracker on  
32 its public website; and  
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34 BE IT FURTHER RESOLVED that each Complex Area  
35 Superintendent is requested to submit a quarterly status report  
36 to the Office of Facilities and Operations and the legislators  
37 representing their respective districts, which are requested to  
38 include but not be limited to:

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- 40 (1) The current status of each capital improvement project  
41 and repair and maintenance project within their  
42 respective complex area;



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(2) Progress on project milestones, including planning, design, procurement, construction, and completion;

(3) Budget status, including authorized amounts, expenditures to date, and any anticipated cost overruns or savings;

(4) Identification of delays, barriers, or challenges affecting project timelines; and

(5) Corrective actions or support needed from the Office of Facilities and Operations to maintain or improve project progress; and

BE IT FURTHER RESOLVED that the Office of Facilities and Operations is requested to review the quarterly reports and provide coordination, technical assistance, and oversight to ensure projects are progressing in accordance with approved timelines and budgets; and

BE IT FURTHER RESOLVED that the Department of Education is requested to develop and implement procedures that clearly define the roles, responsibilities, reporting requirements, and accountability of the Office of Facilities and Operations and complex area leadership with respect to capital improvement projects and repair and maintenance projects; and

BE IT FURTHER RESOLVED that the Department of Education is requested to submit a report to the Legislature no later than twenty days prior to the convening of the Regular Session of 2027 including:

(1) The framework developed pursuant to this measure;

(2) The reporting system established for quarterly monitoring of projects;

(3) The roles and responsibilities assigned to complex area leadership and departmental offices; and



1           (4) Any recommendations for legislative action to improve  
2           the delivery and oversight of school facility  
3           projects; and  
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5           BE IT FURTHER RESOLVED that certified copies of this  
6 Resolution be transmitted to the Superintendent of Education and  
7 Assistant Superintendent of the Office of Facilities and  
Operations.  
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