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# SENATE CONCURRENT RESOLUTION

REQUESTING THE DEPARTMENT OF EDUCATION TO ESTABLISH A FRAMEWORK  
IN THE OFFICE OF FACILITIES AND OPERATIONS THAT IMPROVES  
RESPONSIBILITY AND ACCOUNTABILITY FOR MONITORING ALL  
CAPITAL IMPROVEMENT PROJECTS AND REPAIR AND MAINTENANCE  
PROJECTS.

1 WHEREAS, maintaining safe and functional school facilities  
2 is essential to student learning and the effective operation of  
3 public schools; and

4  
5 WHEREAS, this critical maintenance is achieved through  
6 capital improvement projects and repair and maintenance  
7 projects, which represent significant public investments in  
8 school infrastructure; and

9  
10 WHEREAS, improved coordination and clearly defined roles  
11 between state offices and complex area leadership can strengthen  
12 project oversight and accountability; and

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14 WHEREAS, empowering complex area leadership to monitor  
15 projects within their respective regions can improve  
16 communication, responsiveness, and timely completion of  
17 projects; now, therefore,

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19 BE IT RESOLVED by the Senate of the Thirty-third  
20 Legislature of the State of Hawaii, Regular Session of 2026, the  
21 House of Representatives concurring, that the Department of  
22 Education is requested to establish a framework in the Office of  
23 Facilities and Operations that improves responsibility and  
24 accountability for monitoring all capital improvement projects  
25 and repair and maintenance projects, including by making each  
26 Complex Area Superintendent, Business Management Officer, and  
27 Administrative Services Assistant solely responsible for  
28 monitoring the projects within their assigned complex area; and  
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2 BE IT FURTHER RESOLVED that the framework is requested to  
3 require the Complex Area Superintendent and designated staff to:

- 4  
5 (1) Monitor project progress within their respective  
6 complex areas, including the phases of planning,  
7 design, budgeting, construction, and project  
8 completion;  
9  
10 (2) Consistently communicate with school and department  
11 personnel to ensure all parties are well-informed of  
12 ongoing projects, needs, and any developments; and  
13  
14 (3) Coordinate with school leadership to ensure project  
15 needs are addressed in a timely manner; and  
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17 BE IT FURTHER RESOLVED that the Office of Facilities and  
18 Operations is requested to:

- 19  
20 (1) Retain overall management authority and statewide  
21 oversight for all Department of Education capital  
22 improvement projects and repair and maintenance  
23 projects;  
24  
25 (2) Coordinate project assignments and responsibilities  
26 with each complex area;  
27  
28 (3) Educate Complex Area Superintendents and school  
29 leaders, including principals, on the capital  
30 improvement project process; and  
31  
32 (4) Update its capital improvement project jobs tracker on  
33 its public website; and  
34

35 BE IT FURTHER RESOLVED that each Complex Area  
36 Superintendent is requested to submit a quarterly status report  
37 to the Office of Facilities and Operations and the legislators  
38 representing their respective districts, which are requested to  
39 include but not be limited to:  
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- 1 (1) The current status of each capital improvement project
- 2 and repair and maintenance project within their
- 3 respective complex area;
- 4
- 5 (2) Progress on project milestones, including planning,
- 6 design, procurement, construction, and completion;
- 7
- 8 (3) Budget status, including authorized amounts,
- 9 expenditures to date, and any anticipated cost
- 10 overruns or savings;
- 11
- 12 (4) Identification of delays, barriers, or challenges
- 13 affecting project timelines; and
- 14
- 15 (5) Corrective actions or support needed from the Office
- 16 of Facilities and Operations to maintain or improve
- 17 project progress; and
- 18

19 BE IT FURTHER RESOLVED that the Office of Facilities and  
 20 Operations is requested to review the quarterly reports and  
 21 provide coordination, technical assistance, and oversight to  
 22 ensure projects are progressing in accordance with approved  
 23 timelines and budgets; and

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25 BE IT FURTHER RESOLVED that the Department of Education is  
 26 requested to develop and implement procedures that clearly  
 27 define the roles, responsibilities, reporting requirements, and  
 28 accountability of the Office of Facilities and Operations and  
 29 complex area leadership with respect to capital improvement  
 30 projects and repair and maintenance projects; and

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32 BE IT FURTHER RESOLVED that the Department of Education is  
 33 requested to submit a report to the Legislature no later than  
 34 twenty days prior to the convening of the Regular Session of  
 35 2027 including:

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- 37 (1) The framework developed pursuant to this measure;
- 38
- 39 (2) The reporting system established for quarterly
- 40 monitoring of projects;
- 41



- 1 (3) The roles and responsibilities assigned to complex  
2 area leadership and departmental offices; and  
3  
4 (4) Any recommendations for legislative action to improve  
5 the delivery and oversight of school facility  
6 projects; and  
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8 BE IT FURTHER RESOLVED that certified copies of this  
9 Concurrent Resolution be transmitted to the Superintendent of  
10 Education and Assistant Superintendent of the Office of  
11 Facilities and Operations.  
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