

GOV. MSG. NO. 634

DARLENE N. BLAKENEY

EXPERIENCE:

Executive Vice President & Chief Lending Officer; 4/15 – present

First Hawaiian Bank

Chief Executive Officer

First Hawaiian Leasing, Inc.

As head of the Wholesale Banking Group, oversee 150 employees and \$7 billion in loans and leases. Responsible for the management of various lending and support units, including Commercial Real Estate, Corporate Banking, Auto Dealer Finance, Leasing, Business Services and the Commercial Loan Documentation Center. Serve as a member of the bank's Senior Management Committee, involved in determining the strategic direction of the bank as well as a member of the Credit Committee responsible for approving loans to the bank's largest customers. Prior to this role, served as the Division Manager for the Corporate Banking Division and President of First Hawaiian Leasing.

Director of Finance & Operations; 6/06 – 4/15

Hanahau`oli School

Directed the financial, administrative, operational, human resource, auxiliary, risk management, and physical plant functions of the school. Responsibilities included endowment management, budgeting and forecasting, cash management, annual audits, human resource management, financial aid, physical plant management, building construction and renovation, risk management, auxiliary revenue, and health and safety functions. Direct reports included Director of Technology, Controller, Administrative Manager, Auxiliary Programs Manager, Physical Plant Manager, and Bookkeeper. Attended meetings of the board of trustees and finance, personnel, physical plant, and property acquisition committees.

Senior Vice President & Deputy Manager; 9/03 – 6/06

Commercial Real Estate Loan Division, Bank of Hawaii

Responsible for the financial, administrative, regulatory compliance, human resource, and operational functions of a lending unit managing a \$500 million commercial real estate loan portfolio. Duties included creating and implementing operational policies and procedures, budgeting and forecasting, payroll management, loan approval, and risk control functions. Supervised a staff of 12 encompassing loan and deposit operations, administrative support, and sales and client relationship management.

Senior Vice President & Manager; 9/99 – 9/03

Hawaii Commercial Banking Center, Bank of Hawaii

President, Pacific Century Small Business Investment Company, Inc.

Managed a commercial banking group accountable for a \$400 million loan portfolio targeting business clients with annual revenues between \$15 and \$100 million. Responsible for the lending, operational, human resource, budgetary, and strategic initiative components of the division. Supervised a staff of 13, overseeing loan and deposit operations, sales and staff coaching, and fostering client relationships.

Also tapped to function as the President of a Bank subsidiary responsible for evaluating, establishing, and monitoring a portfolio of venture capital investments.

Vice President & Corporate Banking Officer; 6/97 – 9/99

Corporate Banking Hawaii Department, Bank of Hawaii

Team leader responsible for the management of a portfolio of business clients headquartered in Hawaii with annual revenues in excess of \$10 million. Developed and maintained direct relationships with owners and treasury staff at many of Hawaii's *Top 250* companies. Orchestrated the establishment and maintenance of credit, trade finance, and cash management products and services for clients. Underwrote multi-million dollar loan requests to assess industry and company risk by analyzing annual reports, financial projections, strategic plans and other data.

Vice President & Senior Examiner; 10/95 – 6/97

Credit Review Department, Bank of Hawaii

Responsible for auditing lending departments to evaluate credit quality, risk assessment, administration, and documentation. Monitored compliance with governmental regulatory requirements and proper application of a risk-rating system by inspecting requests for credit, approving risk assessment documentation, and attending Credit Committee Meetings.

Effectively executed an institution-wide conversion of the risk rating system to an upgraded program, including industry research, policy presentation to executive management, training of lending personnel, computer system implementation, and drafting of procedural publications.

Master of Business Program, The Denmark Aarhus School of Business; 1/95 – 10/95

Awarded a merit scholarship to attend a graduate business program in Denmark, earning credits toward a Master of Business Administration (MBA) degree

Assistant Vice President & Corporate Banking Officer; 6/92 - 1/95

National Banking Division, Bank of Hawaii

Oversaw a portfolio of *Fortune 1,000* class companies headquartered in the northeast United States. Analyzed, underwrote, and documented credit related products for existing and potential clients. Traveled to clients' headquarters and bank meetings to generate business and develop relationships with treasury staff. Also coordinated the activities of bank staff responsible for the maintenance of cash management, merchant services and trust products for these customers

EDUCATION:

University of Hawaii; Honolulu, Hawaii
Master of Business Administration (honors graduate/GPA of 4.0)

University of Hawaii; Honolulu, Hawaii
Bachelor of Business Administration

Pacific Coast Banking School Graduate Program
Seattle, Washington

National Commercial Lending Graduate School
Norman, Oklahoma (honors graduate)

ORGANIZATIONAL INVOLVEMENT:

Current Affiliations:

Le Jardin Academy; Trustee & Executive Committee 2022 - present

Blood Bank of Hawaii; Trustee 2024 - present

Bishop Museum; Director & Executive Committee; 2025 - present

Pacific Club; Member

Former Affiliations:

YWCA O'ahu; Director 2018 -2024 and Chairperson 2022 - 2023

Hawaii Association of Independent Schools – Chairperson - Business Officer Association 2010 - 2015

National Business Officer Association; Instructor - Business Officer Institute 2013

Independent School Management; Instructor – Business Officer Retreat 2013 & Business and Operations Academy 2014 & 2015

National Association of Independent Schools; Instructor – Financial Aid Conference 2010 & 2011

Goodwill Industries of Hawaii; Director 1999 - 2010 and Chairperson 2008 - 2009

National Association of Industrial & Office Properties; Director & Membership Committee Chairperson 2003 - 2006

Hawaii International Child Adoption Agency; Director 2001 - 2008

Public Schools of Hawaii Foundation; Trustee 1995 - 2003

HiBEAM (Hawaii Business & Entrepreneur Acceleration Mentors); Director 2000 - 2003

Beta Gamma Sigma Honors Society; Member