

Molokai Physical Therapy and Rehabilitation, LLC

130 Ala Malama Ave. Kaunakakai, Hawaii 96748

P: 808.633.8602 F: 808.762.1318 eMail: molokaiptandrehab@gmail.com

NPI 1265056154

Application for Grant-in-Aid Operating Grant Request Fiscal Year 2027 (July 1, 2026 – June 30, 2027)

Applicant:

Molokai Physical Therapy & Rehabilitation LLC

Mailing Address:

PO Box 398

Kaunakakai, HI 96748

Project Title:

Ensuring Timely Access to On-Island Clinical Evaluation, Triage, and Rehabilitation Services on Molokai

Amount Requested:

\$110,000

Type of Request:

Capital Improvement Project (CIP)

Operating

Public Purpose:

To support the continued delivery of essential, community-based healthcare services—including first-contact clinical evaluation, triage and referral support, care coordination, physical therapy, rehabilitation, preventive maintenance services, and supervised movement-based programming—for residents of Molokai, a rural and federally recognized underserved community. Operating support ensures reliable staffing, continuity of care, and equitable access to services in accordance with Chapter 42F, Hawai'i Revised Statutes.

Contact Person:

Genevieve Correa Soares

Title:

Owner / Director, Doctor of Physical Therapy

Phone:

808-650-2339

Email:

g.correa.dpt@gmail.com

Legislative District(s) Served:

Molokai (Maui County)

Application Submittal Checklist

The following items are required for submittal of the grant application. Please verify and check off that the items have been included in the application packet.

- 1) Hawaii Compliance Express Certificate (If the Applicant is an Organization)
- 2) Declaration Statement
- 3) Verify that grant shall be used for a public purpose
- 4) Background and Summary
- 5) Service Summary and Outcomes
- 6) Budget
 - a) Budget request by source of funds ([Link](#))
 - b) Personnel salaries and wages ([Link](#))
 - c) Equipment and motor vehicles ([Link](#))
 - d) Capital project details ([Link](#))
 - e) Government contracts, grants, and grants in aid ([Link](#))
- 7) Experience and Capability
- 8) Personnel: Project Organization and Staffing



AUTHORIZED SIGNATURE

Genevieve Correa Soares, Owner/Director

PRINT NAME AND TITLE

January 23, 2026

DATE



STATE OF HAWAII
STATE PROCUREMENT OFFICE

CERTIFICATE OF VENDOR COMPLIANCE

This document presents the compliance status of the vendor identified below on the issue date with respect to certificates required from the Hawaii Department of Taxation (DOTAX), the Internal Revenue Service, the Hawaii Department of Labor and Industrial Relations (DLIR), and the Hawaii Department of Commerce and Consumer Affairs (DCCA).

Vendor Name: Genevieve Correa

DBA/Trade Name: MOLOKAI PHYSICAL THERAPY & REHABILITATION, LLC

Issue Date: 12/28/2025

Status: **Compliant**

Hawaii Tax#:

New Hawaii Tax#:

FEIN/SSN#:

UI#:

No record

DCCA FILE#:

236401

Status of Compliance for this Vendor on issue date:

Form	Department(s)	Status
A-6	Hawaii Department of Taxation	Compliant
8821	Internal Revenue Service	Compliant
COGS	Hawaii Department of Commerce & Consumer Affairs	Compliant
LIR27	Hawaii Department of Labor & Industrial Relations	Compliant

Status Legend:

Status	Description
Exempt	The entity is exempt from this requirement
Compliant	The entity is compliant with this requirement or the entity is in agreement with agency and actively working towards compliance
Pending	A status determination has not yet been made
Submitted	The entity has applied for the certificate but it is awaiting approval
Not Compliant	The entity is not in compliance with the requirement and should contact the issuing agency for more information

**DECLARATION STATEMENT OF
APPLICANTS FOR GRANTS PURSUANT TO
CHAPTER 42F, HAWAII REVISIED STATUTES**

The undersigned authorized representative of the applicant certifies the following:

- 1) The applicant meets and will comply with all of the following standards for the award of grants pursuant to Section 42F-103, Hawaii Revised Statutes:
 - a) Is licensed or accredited, in accordance with federal, state, or county statutes, rules, or ordinances, to conduct the activities or provide the services for which a grant is awarded;
 - b) Complies with all applicable federal and state laws prohibiting discrimination against any person on the basis of race, color, national origin, religion, creed, sex, age, sexual orientation, or disability;
 - c) Agrees not to use state funds for entertainment or lobbying activities; and
 - d) Allows the state agency to which funds for the grant were appropriated for expenditure, legislative committees and their staff, and the auditor full access to their records, reports, files, and other related documents and information for purposes of monitoring, measuring the effectiveness, and ensuring the proper expenditure of the grant.

- 2) If the applicant is an organization, the applicant meets the following requirements pursuant to Section 42F-103, Hawaii Revised Statutes:
 - a) Is incorporated under the laws of the State; and
 - b) Has bylaws or policies that describe the manner in which the activities or services for which a grant is awarded shall be conducted or provided; and

- 3) If the applicant is a non-profit organization, it meets the following requirements pursuant to Section 42F-103, Hawaii Revised Statutes:
 - a) Is determined and designated to be a non-profit organization by the Internal Revenue Service; and
 - b) Has a governing board whose members have no material conflict of interest and serve without compensation.

- 4) The use of grant-in-aid funding complies with all provisions of the Constitution of the State of Hawaii (for example, pursuant to Article X, section 1, of the Constitution, the State cannot provide "... public funds ... for the support or benefit of any sectarian or nonsectarian private educational institution...").

Pursuant to Section 42F-103, Hawaii Revised Statutes, for grants used for the acquisition of land, when the organization discontinues the activities or services on the land acquired for which the grant was awarded and disposes of the land in fee simple or by lease, the organization shall negotiate with the expending agency for a lump sum or installment repayment to the State of the amount of the grant used for the acquisition of the land.

Further, the undersigned authorized representative certifies that this statement is true and correct to the best of the applicant's knowledge.

Molokai Physical Therapy & Rehabilitation LLC
(Typed Name of Individual or Organization)



(Signature)

January 23, 2026
(Date)

Genevieve Correa Soares
(Typed Name)

Owner/Director
(Title)

III. Public Purpose

Verify that grant shall be used for a public purpose pursuant to Chapter 42F, Hawai'i Revised Statutes:

Yes

Explanation:

Grant-in-aid funds will be used for a public purpose pursuant to Chapter 42F, Hawai'i Revised Statutes, to support the continued delivery of essential, community-based healthcare services that provide first-contact clinical evaluation, triage and referral support, physical therapy and rehabilitation, preventive maintenance services, and care coordination for residents of Moloka'i, a rural and federally recognized underserved community.

Operating support will ensure reliable public access to on-island healthcare services that reduce delays in care, promote appropriate utilization of healthcare resources, and strengthen continuity of care across on-island and off-island healthcare systems. Services supported by this request include preventive and maintenance-oriented, movement-based services for residents managing chronic conditions such as diabetes and high blood pressure, delivered under licensed clinical supervision and coordinated with existing medical providers as appropriate.

Grant funds will also support equitable access to services regardless of insurance status, including care navigation and connection to appropriate public and community-based resources for uninsured and underinsured residents.

All services supported by this operating grant are provided for the benefit of the general public and will be used solely to advance public health and healthcare access. Grant funds will not be used to support any private or sectarian educational institution.

Executive Summary: Operating GRANT-IN-AID (FY 2027)

Applicant: Moloka'i Physical Therapy & Rehabilitation LLC

Request: \$110,000.00 | Operating Grant-in-Aid

Purpose of the Request

This Operating Grant-in-Aid supports the continued delivery of essential, community-based healthcare services providing first-contact clinical evaluation, triage and referral support, care coordination, physical therapy, rehabilitation, and preventive maintenance services for residents of Moloka'i, a rural and federally recognized underserved community.

While the accompanying Capital Grant-in-Aid secures permanent healthcare infrastructure, this Operating request ensures that services delivered within that infrastructure remain accessible, staffed, and responsive. Operating support sustains day-to-day clinical services, preventive programming, care navigation, and workforce capacity necessary to maintain continuity of care on-island.

Why This Matters

Moloka'i's healthcare system operates with limited service redundancy. When timely evaluation, supervised preventive services, or coordinated follow-up are unavailable, residents face delayed care, worsening functional outcomes, increased emergency department utilization, or costly off-island travel.

Operating support sustains early access to evaluation and triage, appropriate on-island intervention when indicated, and coordinated referral to higher levels of care when necessary. Preventive and maintenance-oriented services support residents managing chronic conditions such as diabetes and high blood pressure by promoting safe physical activity, functional capacity, and long-term independence.

Operating support also sustains services that promote psychosocial well-being by addressing the functional and social impacts of depression, anxiety, and grief through supervised movement and community-based engagement—particularly important in rural island communities where access to behavioral health services is limited. These services complement behavioral health care and help prevent avoidable escalation of care.

Public Purpose

Grant-in-aid funds will be used solely for a public purpose pursuant to Chapter 42F, Hawai'i Revised Statutes, by supporting:

- On-island access to first-contact clinical evaluation, triage, rehabilitation, and care coordination
- Preventive and maintenance-oriented services for residents managing chronic conditions
- Workforce stability and supervised service delivery in a rural healthcare environment
- Access to essential services regardless of insurance status, including care navigation
- Continuity of care across on-island and off-island healthcare systems

Grant funds will not support any private or sectarian educational institution.

Community Impact and Stewardship

Operating support strengthens Moloka'i's healthcare system by sustaining a consistent, on-island access point relied upon by community providers and regional healthcare partners. These services reduce gaps following hospital discharge or specialty care, minimize unnecessary repeat travel, and support efficient use of healthcare resources.

All services are delivered within scope, under licensed clinical supervision, and coordinated with existing providers as appropriate. Long-term sustainability is supported through patient service revenue, community partnerships, and workforce development aligned with rural primary care and rehabilitation needs. All operating funds will be stewarded responsibly to advance public health, healthcare access, and system efficiency.

Summary

This Operating Grant-in-Aid represents a strategic investment in the functioning capacity of Moloka'i's locally owned healthcare infrastructure, sustaining early access to evaluation, appropriate triage, preventive maintenance, coordinated care, psychosocial support, and care navigation in a rural island community where each essential provider plays a critical role.

II. Background and Summary

1. Applicant Background

Applicant Background and Capacity

Moloka'i Physical Therapy & Rehabilitation LLC is a locally operated, Moloka'i resident-owned and operated clinic that has provided continuous, community-based healthcare services to residents of Moloka'i since 2020. The organization was established to address critical gaps in access to on-island clinical evaluation, triage and referral support, rehabilitation, preventive maintenance services, and care coordination in a rural and federally recognized underserved setting, with an emphasis on early access, functional recovery, and community-based delivery.

Since opening, the clinic has provided more than 10,000 patient visits and has functioned as a consistent point of access for first-contact clinical evaluation and triage that supports treatment, prevention, maintenance, and coordinated referral across on-island and off-island healthcare providers. Services are available to the general public and include care for individuals with chronic conditions, mobility impairments, post-operative needs, neurological conditions, and functional limitations across the lifespan.

In addition to rehabilitation services, the clinic provides preventive and maintenance-oriented, movement-based services that support residents managing chronic conditions such as diabetes and high blood pressure. These services emphasize safe physical activity, functional mobility, cardiovascular tolerance, and long-term independence, and are delivered under licensed clinical supervision and coordinated with existing medical providers as appropriate.

The clinic also supports psychosocial well-being by addressing the functional and social impacts of depression, anxiety, and grief through supervised movement, routine, and community-based engagement. These services complement existing behavioral health resources and are coordinated with appropriate providers as needed, particularly in a rural island setting where access to behavioral health services is limited.

The clinic functions as an access and navigation point for uninsured and underinsured residents, providing early evaluation, guidance, and connection to appropriate public and community-based resources. This role supports equity, reduces delays in care, and helps prevent avoidable escalation to emergency or off-island services.

To address access barriers for residents unable to attend weekday clinic hours due to work, caregiving responsibilities, or transportation limitations, the applicant has implemented a supplemental weekend clinical coverage model. Since Summer 2025, a Hawai'i-licensed physical therapist with family ties to Moloka'i has provided in-person clinical services two weekends per month. This model has expanded access for individuals who would otherwise delay or forgo care and has enabled continuity of services for patients whose schedules do not align with standard weekday availability. The clinic has absorbed the associated travel and operating costs to maintain this access, and community feedback has reinforced the

value of weekend services in reducing missed care opportunities. This approach reflects the organization's capacity to adapt service delivery models to rural realities while maintaining quality, continuity, and public access.

The applicant is led by a Hawai'i-licensed Doctor of Physical Therapy with extensive experience in first-contact clinical evaluation, triage and referral support, rural healthcare delivery, clinical education, and healthcare systems integration. The organization has demonstrated capacity to manage clinical operations, comply with regulatory requirements, and responsibly steward public-serving healthcare services in a rural island environment.

The clinic functions as an integrated component of Moloka'i's healthcare system and routinely receives referrals from on-island providers, including Moloka'i General Hospital, Moloka'i Community Health Center, Nā Pu'uwai, the U.S. Department of Veterans Affairs, and other on-island private practices. The clinic also supports continuity of care for residents returning from off-island treatment and receives referrals from regional healthcare systems, including but not limited to The Queen's Health Systems, Kaiser Permanente Hawai'i, Straub Medical Center, and Shriners Hospitals for Children. These referral relationships reflect the clinic's role as a trusted on-island access point for evaluation, rehabilitation, preventive services, and coordinated follow-up after hospital-based or specialty care.

In addition to direct clinical services, the applicant supports local workforce development by teaching in-person Anatomy and Physiology courses through the University of Hawai'i Maui College, Moloka'i Education Center. This role provides Moloka'i residents with access to required healthcare prerequisites without leaving the island and supports the development of homegrown clinicians who are more likely to remain and serve the community long term.

2. Goals and Objectives of the Request

Goal

The goal of this operating request is to sustain the delivery of accessible, community-based healthcare services that provide first-contact clinical evaluation, triage and referral support, rehabilitation, preventive maintenance services, care coordination, and access navigation for residents of Moloka'i, a rural and underserved community with limited healthcare resources.

Objectives

To achieve this goal, the applicant will pursue the following objectives:

- Maintain consistent on-island access to first-contact clinical evaluation, triage, rehabilitation, and coordinated follow-up care through weekday and supplemental service availability as needed to meet community access needs
- Support preventive and maintenance-oriented services for residents managing chronic conditions such as diabetes and high blood pressure
- Promote psychosocial well-being and community connection through supervised movement and routine, coordinated with behavioral health services as appropriate
- Ensure access to services regardless of insurance status, including care navigation and connection to appropriate public and community-based resources

- Sustain workforce stability and supervised service delivery in a rural healthcare environment with limited provider availability through adaptive staffing and coverage models
- Strengthen continuity of care across on-island and off-island healthcare systems through coordinated referral and follow-up services

These operating activities support timely access to care, reduce avoidable escalation, and reinforce system efficiency for Moloka'i residents.

3. Public Purpose and Need

This operating request serves a clear public purpose pursuant to Chapter 42F, Hawai'i Revised Statutes, by supporting the continued delivery of essential, community-based healthcare services that ensure timely access, appropriate triage, preventive maintenance, psychosocial support, and coordinated care in a rural and underserved island community with limited healthcare workforce redundancy and geographic isolation.

Public Purpose

- Ensure reliable public access to first-contact clinical evaluation, triage, rehabilitation, and preventive maintenance services
- Support continuity of care across on-island and off-island healthcare systems
- Promote prevention, functional independence, and chronic disease support
- Support psychosocial well-being and community connection through movement-based services
- Advance equity through access navigation for uninsured and underinsured residents

Identified Community Need

- Limited on-island healthcare service capacity and workforce redundancy
- Ongoing demand for timely evaluation, rehabilitation, preventive, and maintenance services
- High prevalence of chronic conditions that benefit from supervised, movement-based support
- Barriers to care for uninsured and underinsured residents
- Risk of delayed care and avoidable escalation without sustained operating support when access is constrained by workforce availability or scheduling limitations

Broader Public Benefit

Sustaining these operating services strengthens Moloka'i's healthcare system by supporting early access, appropriate utilization of healthcare resources, reduced reliance on emergency and off-island services, and improved continuity of care. These services also reinforce a stable, community-based training and practice environment aligned with long-term rural workforce development and public health goals.

4. Target Population to Be Served

The target population includes residents of Molokaʻi who require access to clinical evaluation, triage and referral support, rehabilitation, preventive maintenance services, psychosocial support, and care coordination. This includes individuals with chronic conditions, mobility impairments, post-operative and neurological needs, functional limitations, and residents who are uninsured or underinsured. Operating support benefits kūpuna, adults, and individuals with disabilities by ensuring consistent, accessible services available to the general public.

5. Geographic Area to Be Served

The geographic area to be served is the island of Molokaʻi, located within the County of Maui, State of Hawaiʻi. Molokaʻi is a rural island community with limited healthcare infrastructure and restricted access to specialty and rehabilitation services. Operating support ensures sustained, on-island access to essential healthcare services for residents across the island.

By supporting a consistent point of access for evaluation, prevention, rehabilitation, psychosocial support, and care coordination, these services enable timely triage to the appropriate provider at the appropriate time, reduce delays in care, minimize unnecessary off-island travel, and help contain overall healthcare costs for individuals and the healthcare system.

V. Service Summary & Outcomes

1. Service Summary / Scope of Work

Approach, Tasks, and Responsibilities

The applicant will use operating grant funds to sustain the delivery of essential, community-based healthcare services that provide first-contact clinical evaluation, triage and referral support, care coordination, physical therapy, rehabilitation, preventive maintenance services, and supervised movement-based programming for residents of Molokai, a rural and underserved community with limited healthcare access.

Operating activities are focused on maintaining reliable, day-to-day service delivery and include direct patient care, preventive and maintenance services, care coordination, clinical documentation, scheduling, billing, and administrative oversight necessary to ensure consistent clinic operations and public access to services.

Operating Activities

- Delivery of first-contact clinical evaluation and triage for movement-related and functional concerns
- Physical therapy and rehabilitation services for individuals with acute, chronic, post-operative, neurological, and mobility-related needs
- Preventive and maintenance-oriented, movement-based services supporting residents managing chronic conditions such as diabetes and high blood pressure
- Supervised movement-based services that support psychosocial well-being by addressing the functional and social impacts of depression, anxiety, grief, and social isolation through routine and community-based engagement
- Care coordination and referral support across on-island and off-island healthcare providers
- Care navigation and connection to appropriate public and community-based resources for uninsured and underinsured residents
- Community-based education, wellness, and supervised movement programming aligned with public health goals

All services are delivered within scope, under licensed clinical supervision, and coordinated with existing medical and behavioral health providers as appropriate.

Community Impact

The applicant has operated the clinic on Molokai since 2020 and has been embedded in the community since 2019. Since opening, the clinic has provided more than 10,000 patient visits, including over 2,300 visits in 2025, demonstrating sustained utilization, operational capacity, and ongoing community reliance on services. The applicant resides in Hoolehua and maintains strong community ties that support continuity of care and responsible service delivery.

(Continued on next page)

Since 2021, the clinic has offered an average of **five to ten supervised wellness and movement classes per week**, providing accessible, community-based preventive and maintenance services to Molokai residents. These classes support physical activity, functional mobility, chronic disease management, and psychosocial well-being, and demonstrate the clinic's capacity to deliver preventive services at scale in a rural island setting.

By sustaining consistent access to evaluation, treatment, prevention, and care coordination, operating support enables appropriate triage, prioritizes effective on-island intervention when clinically appropriate, and facilitates timely referral to off-island specialty or acute care services when necessary. This approach supports early identification of functional limitations, reduces delays in care, promotes appropriate utilization of healthcare resources, and helps minimize avoidable emergency department use and unnecessary off-island travel.

Workforce and Sustainability

Operating funds support workforce stability, clinical supervision, and professional development necessary to sustain high-quality service delivery in a rural healthcare environment with limited provider redundancy.

Workforce-related activities include:

- Experience training doctoral-level learners
- Mentorship of local high school students
- Ongoing staff development within the clinic

These activities strengthen workforce retention, support continuity of care, and contribute to long-term sustainability of community-based healthcare delivery without reliance on additional capital funding.

2. Projected Timeline (FY 2027)

July – September 2026

- Implement operating support to stabilize staffing and sustain full clinical service delivery
- Continue preventive, maintenance, psychosocial support, and care navigation services

October – December 2026

- Maintain service volume and workforce stability
- Monitor utilization trends and access needs

January – June 2027

- Continue delivery of clinical, preventive, and community-based services
- Complete required reporting and adjust service delivery based on community need

3. Quality Assurance and Evaluation

Quality assurance and evaluation for this operating request focus on sustaining reliable service delivery, equitable access, continuity of care, and workforce stability in a rural and underserved island setting. Evaluation activities will demonstrate that operating funds are used to support ongoing, community-based healthcare services for Moloka'i residents.

Quality Assurance Framework

Service delivery is guided by evidence-informed standards and best practices for first-contact clinical evaluation, triage, preventive care, and rehabilitation within physical therapy. Clinical workflows emphasize:

- Patient safety and appropriate clinical oversight
- Accurate assessment, triage, and referral
- Coordination of care across on-island and off-island providers
- Equity in access regardless of insurance status

Evaluation and Continuous Improvement

Evaluation activities include:

- Review of patient access and service utilization patterns
- Patient feedback related to access, experience, and continuity of care
- Monitoring workforce stability and retention of essential staff
- Ongoing collaboration with medical, behavioral health, and community partners to support appropriate referral pathways and continuity of care

These activities support continuous quality improvement and responsible stewardship of public funds.

4. Measures of Effectiveness

Measures of effectiveness for this operating request focus on service utilization, access, and continuity of care.

Reported Measures

- Number of new patients served
- Total patient visits
- Number of follow-up visits
- Number of preventive and maintenance service visits
- Number of supervised wellness and movement classes conducted
- Number of uninsured and underinsured residents receiving services or care navigation
- Number of coordinated referrals supporting continuity of care

Effectiveness will also be demonstrated through continued availability of clinic services to support Department of Health activities, public health programming, and community health events that expand access to care for Moloka'i residents.

Measures may be adjusted if the level of appropriation differs from the amount requested.

IV. Financial Information

1. Budget (Attach applicable forms)

- Budget Request by Source of Funds**
- Personnel Salaries and Wages**
- Equipment and Motor Vehicles
- Capital Project Details (not applicable)
- Government Contracts, Grants, and Grants-in-Aid**

2. Anticipated Quarterly Funding Request (FY 2027)

Quarter 1	Quarter 2	Quarter 3	Quarter 4	Total Grant
\$27,500.00	\$27,500.00	\$27,500.00	\$27,500.00	\$110,000.00

Funds are requested in equal quarterly amounts to support ongoing personnel costs, employer-required fringe benefits, and other recurring operating expenses necessary to sustain continuous delivery of essential healthcare services throughout FY 2027.

3. Other Sources of Funding (FY 2027)

The applicant has an active **Maui County Office of Economic Development (OED) Workforce Development Grant** with approved carryover into FY 2027. These funds are **restricted to workforce training and development activities** and do **not overlap** with the operating services supported by this Grant-in-Aid request.

4. Tax Credits (Past 3 Years or Pending)

No state or federal tax credits have been received or are pending.

5. Government Contracts, Grants, or Grants-in-Aid (Past 3 Years)

- **Maui County Office of Economic Development (OED) Workforce Development Grant (FY 2026)**
Active with approved carryover into FY 2027. Funds are restricted to workforce development activities and do not overlap with this operating request.

6. Unrestricted Current Asset Balance

(as of December 31, 2025)

Pending year-end reconciliation; balance excludes restricted grant funds and reflects operating reserves used to sustain day-to-day clinical services.

BUDGET REQUEST BY SOURCE OF FUNDS

Period: July 1, 2026 to June 30, 2027

Applicant: Molokai Physical Therapy & Rehabilitation LLC

BUDGET CATEGORIES		Total State	Total Federal	Total County	Total Private/Other
		Funds Requested	Funds Requested	Funds Requested	Funds Requested
		(a)	(b)	(c)	(d)
A.	PERSONNEL COST				
	1. Salaries	78,000	0	0	0
	2. Payroll Taxes & Assessments	6,000	0	0	0
	3. Fringe Benefits	21,000	0	0	0
	TOTAL PERSONNEL COST	105,000	0	0	0
B.	OTHER CURRENT EXPENSES				
	1. Airfare, Inter-Island	2,500	0	0	0
	2. Insurance	0	0	0	0
	3. Lease/Rental of Equipment	0	0	0	0
	4. Lease/Rental of Space	0	0	0	0
	5. Staff Training	0	0	0	0
	6. Supplies (Clinic & Admin)	2,500	0	0	0
	7. Telecommunication	0	0	0	0
	8. Utilities	0	0	0	0
	TOTAL OTHER CURRENT EXPENSES	5,000	0	0	0
C.	EQUIPMENT PURCHASES	0	0	0	0
D.	MOTOR VEHICLE PURCHASES	0	0	0	0
E.	CAPITAL	0			
TOTAL (A+B+C+D+E)		110,000			
SOURCES OF FUNDING			Budget Prepared By:		
	(a) Total State Funds Requested	110,000	Genevieve C Soares		(808)650-2339
	(b) Total Federal Funds Requested	0	Name (Please type or print)		Phone
	(c) Total County Funds Requested	0			
	(d) Total Private/Other Funds Requested	0			23 Jan 2026
			Signature of Authorized Official		Date
			Genevieve C Soares Doctor of Physical Therapy, Owner		
TOTAL BUDGET		110,000	Name and Title (Please type or print)		

Period: July 1, 2026 to June 30, 2027

Applicant: Molokai Physical Therapy & Rehabilitation LLC

POSITION TITLE	FULL TIME EQUIVALENT	ANNUAL SALARY A	% OF TIME ALLOCATED TO GRANT REQUEST B	TOTAL STATE FUNDS REQUESTED (A x B)
Clinic Director / Primary PT	1.0	\$65000.00	50.00%	\$ 32,500
Office Manager / Admin Support	0.75	\$41600.00	40.00%	\$ 16,640
Licensed Physical Therapist (Contract Equivalent)	0.5	\$75000.00	40.00%	\$ 30,000
Clinical Support / PT Tech	0.75	\$24180.00	15.00%	\$ 3,627
TOTAL:				\$82,767

JUSTIFICATION/COMMENTS: This personnel allocation table reflects **partial salary support only** and does not represent the full operating budget request. Grant-in-aid funds are applied across allowable personnel-related costs, including wages, employer payroll taxes, and fringe benefits, as well as essential service-related operating expenses. No grant funds are used for owner draw or retained earnings; support is limited to documented labor necessary to sustain clinical access and continuity of care in a rural, single-provider community.

Personnel allocations support direct patient care, operational oversight, and staff coordination required to maintain primary care physical therapy and rehabilitation services on Moloka'i. Compensation levels reflect rural labor market constraints and limited reimbursement rates; grant funds reduce financial strain on existing staff and support workforce retention rather than increasing wages to market parity.

A portion of operating funds supports **50% of required inter-island travel for a contracted weekend clinician**, using a shared-cost approach to maintain service continuity without fully subsidizing off-island provider travel. Contract-equivalent positions reflect service-based coverage only and are not converted to benefited employment.

Illustrative Eligible Positions for Employer-Sponsored Fringe Benefits

This table is illustrative only and demonstrates position-based eligibility for fringe benefits. Grant funds do not fully fund any individual position and are applied consistently in accordance with organizational policy.

Position Category	Eligibility Basis
Clinical Director / Primary PT	≥20 hrs/week
Office Manager	≥20 hrs/week
Clinical Support / PT Tech	≥20 hrs/week

Applicant: Molokai Physical Therapy & Rehabilitation LLC

DESCRIPTION EQUIPMENT	NO. OF ITEMS	COST PER ITEM	TOTAL COST	TOTAL BUDGETED
Not applicable	0.00	\$0.00	\$ -	
Not applicable	0.00	\$0.00	\$ -	
Not applicable	0.00	\$0.00	\$ -	
Not applicable	0.00	\$0.00	\$ -	
Not applicable	0.00	\$0.00	\$ -	
TOTAL:	0	\$0.00		0

JUSTIFICATION/COMMENTS:

No grant-in-aid funds are requested or will be used for movable equipment under this application. This Capital Grant-in-Aid request is limited to eligible capital purposes, including real property acquisition and fixed capital improvements necessary to support the delivery of essential healthcare services. Accordingly, all values in this section are intentionally listed as \$0.

DESCRIPTION OF MOTOR VEHICLE	NO. OF VEHICLES	COST PER VEHICLE	TOTAL COST	TOTAL BUDGETED
Not applicable	0.00	\$0.00	\$ -	
Not applicable	0.00	\$0.00	\$ -	
Not applicable	0.00	\$0.00	\$ -	
Not applicable	0.00	\$0.00	\$ -	
Not applicable	0.00	\$0.00	\$ -	
TOTAL:	0	0		0

JUSTIFICATION/COMMENTS:

No grant-in-aid funds are requested or will be used for the acquisition or lease of motor vehicles. This is an Operating Grant-in-Aid request and does not include any motor vehicle purchases. All values in this section are intentionally listed as \$0.

Applicant: Molokai Physical Therapy & Rehabilitation LLC

FUNDING AMOUNT REQUESTED						
TOTAL PROJECT COST	ALL SOURCES OF FUNDS RECEIVED IN PRIOR YEARS		STATE FUNDS REQUESTED	OTHER SOURCES OF FUNDS REQUESTED	FUNDING REQUIRED IN SUCCEEDING YEARS	
	FY: 2022-2023	FY: 2023-2024	FY:2024-2025	FY:2024-2025	FY:2025-2026	FY:2026-2027
PLANS	0	0	0	0	0	0
LAND ACQUISITION	0	0	0	0	0	0
DESIGN	0	0	0	0	0	0
CONSTRUCTION	0	0	0	0	0	0
EQUIPMENT	0	0	0	0	0	0
TOTAL:						0
JUSTIFICATION/COMMENTS:						
<p>This is an Operating Grant-in-Aid request. No capital project activities are proposed, and no funds are requested for land, construction, or equipment. All capital project detail fields are reported as zero. Requested funds are limited to eligible operating expenses pursuant to Chapter 42F, Hawai'i Revised Statutes.</p>						

GOVERNMENT CONTRACTS, GRANTS, AND / OR GRANTS IN AID

Applicant: Molokai Physical Therapy & Rehabilitation LLC

	CONTRACT DESCRIPTION	EFFECTIVE DATES	AGENCY	GOVERNMENT ENTITY (U.S./State/Hawaii/ Honolulu/ Kauai/ Maui County)	CONTRACT VALUE
1	Strengthening Molokai: Advancing Community Health Through Workforce Development and Diabetes Care	September 11, 2025 - October 31, 2026	Office of Economic Development (OED), County of Maui	County of Maui	\$116,300.00
	End of contracts	---	---	---	---

The Maui County Office of Economic Development (OED) grant supports workforce development and diabetes-related community health activities and does not fund capital acquisition or fixed assets. There is no duplication of funding with this Operating Grant-in-Aid request.

V. Experience and Capability

1. Skills, Experience, and Qualifications

The applicant is led by a licensed **Doctor of Physical Therapy** with extensive clinical, educational, and leadership experience directly relevant to the **delivery, supervision, and sustainability of essential healthcare services** in a rural and underserved community. This experience supports the applicant's capacity to responsibly manage operating funds, supervise clinical and administrative staff, and maintain continuity of care for the Molokai community.

Clinical and Operational Expertise

- Doctor of Physical Therapy (DPT), earned in 2012
- Former licensed Emergency Medical Technician (California)
- Three years of Ski Patrol experience, providing applied experience in emergency response, clinical triage, and risk management in austere and rural environments

This background supports safe clinical decision-making, early assessment, and appropriate escalation or referral—critical functions in rural healthcare delivery with limited service redundancy.

Primary Care, Prevention, and Systems-Based Practice

- Previous certification through the American College of Sports Medicine
- Experience in diabetic education and health promotion
- Emphasis on prevention, wellness, functional mobility, and long-term independence within primary care and community health models

The applicant completed advanced training in musculoskeletal primary care through a post-professional fellowship, working within interprofessional healthcare environments alongside physicians (MD, DO), physician assistants (PA), and nurse practitioners (NP). Fellowship training included clinical assessment, triage, and care coordination supporting emergency department, primary care, and urgent care workflows, with a focus on early intervention, appropriate referral, and efficient use of healthcare resources.

This systems-based training directly informs the clinic's operating model, which prioritizes patient safety, timely access, prevention, and coordinated care across levels of the healthcare system.

Professional Leadership and Policy Engagement

- Invited national speaker for the **American Physical Therapy Association** Certificate in Primary Care
- Former Delegate, Hawai'i Chapter of the American Physical Therapy Association
- Contributions to policy initiatives supporting rural healthcare delivery and integration of physical therapists into primary care teams

This leadership experience supports responsible representation of the profession, adherence to best practices, and alignment with evolving models of team-based care.

Educational Leadership and Workforce Development

- Seven years as adjunct faculty at the **University of the Pacific**
- Served as accrediting adjunct faculty supporting the development of Hawai'i's first Doctor of Physical Therapy program at **Hawai'i Pacific University**
- Previously taught Primary Care Physical Therapy at Hawai'i Pacific University

The applicant later stepped down from off-island teaching roles to prioritize Molokai-based workforce development, including teaching in-person Anatomy and Physiology courses through the UH Maui College, Molokai Education Center. This work provides local students access to required healthcare prerequisites without leaving the island and supports development of a homegrown workforce more likely to remain and serve the community.

These roles demonstrate experience with supervision, accreditation standards, compliance, and clinical education infrastructure—skills directly applicable to managing operating services and staff.

Advanced Clinical Training and Recognition

- Completed a 21-month fellowship in musculoskeletal primary care and manual therapy
- Completed a 9-month residency in acute rehabilitation with specialization in Proprioceptive Neuromuscular Facilitation (PNF)
- Named Alumni of the Year (2023) by the University of the Pacific Doctor of Physical Therapy program in recognition of professional leadership and service

Research and Community Context

The applicant is currently completing a **Doctor of Education (EdD)** (anticipated July 2026), with dissertation research focused on strengthening primary care delivery through community-informed and culturally responsive approaches on Molokai.

The applicant brings a community-centered, values-driven approach to healthcare delivery and maintains long-term residence on her husband's family homestead in Hoolehua. This grounding supports accountability, continuity, and responsible stewardship of public-serving healthcare services.

Collectively, the applicant's experience demonstrates the capacity to **sustain essential clinical operations, supervise workforce and trainees, manage operating funds responsibly, and maintain equitable access to care** in a rural island community.

2. Facilities

The applicant currently operates from a centrally located facility in town on Molokai that supports the ongoing delivery of clinical, preventive, and community-based healthcare services.

Existing Facility and Use

- Centrally located within town on Molokai
- Approximately 4,600 square feet on a 0.27-acre parcel
- Constructed in 1941 with a long history of community-serving commercial use
- Adaptable layout appropriate for healthcare, rehabilitation, wellness, and workforce training activities

Current Operations and Accessibility

- Occupied under a subsidized lease arrangement that has supported continuous service delivery
- Accessible by public transportation and located less than 100 feet from a Maui Economic Opportunity (MEO) bus stop
- Supports access for Molokai residents, kūpuna, individuals with disabilities, and residents relying on centralized services

The facility currently functions as an established, on-island access point for evaluation, treatment, preventive services, wellness programming, and care coordination. Operating grant support ensures that services delivered within this facility remain staffed, accessible, and responsive to community needs.

VII. Personnel: Project Organization and Staffing

1. Proposed Staffing and Qualifications

The applicant will utilize existing staff and organizational capacity to deliver and sustain essential operating services, including clinical care, preventive and maintenance services, care coordination, community-based programming, and administrative functions necessary to maintain public access to healthcare services on Molokai. No new staffing positions are created through this Operating Grant-in-Aid request.

Oversight and accountability are provided by the Owner and Director, a Hawai'i-licensed Doctor of Physical Therapy with extensive experience in clinical practice, supervision, healthcare administration, workforce training, and rural service delivery. The Owner and Director is responsible for clinical oversight, staff supervision, regulatory compliance, scheduling and billing oversight, coordination with on-island and off-island healthcare providers, and stewardship of operating grant funds.

Clinical services are delivered by licensed physical therapists and contracted providers operating in accordance with applicable state licensure and scope-of-practice requirements. These providers support first-contact clinical evaluation, treatment, rehabilitation, preventive services, and supervised movement-based programming for individuals with acute, chronic, post-operative, neurological, and mobility-related needs.

Administrative operations are supported by an office manager and administrative support staff, who manage patient intake, scheduling, documentation support, billing coordination, compliance tracking, and daily clinic operations required to sustain consistent service delivery.

Program support roles—including massage therapists, lōmīlōmī practitioners, physical therapy technicians, interns, students, and wellness or movement instructors—operate under appropriate supervision and established policies. These roles support service delivery, training, and community-based programming but do not hold responsibility for grant compliance or fiscal management.

Operating grant funds will be used to **stabilize existing personnel roles**, support staff retention, and ensure adequate compensation for essential personnel required to maintain continuity of care in a rural healthcare setting with limited provider redundancy.

2. Organization Chart

The applicant operates as a small, community-based healthcare organization with a centralized management and supervision structure appropriate to the scope of this operating request. Oversight of clinical services, staffing, compliance, and stewardship of operating grant funds rests with the Owner and Director.

Organizational Structure:

- **Owner / Director**
(Clinical Oversight, Administration, Compliance, Operating Grant Stewardship)
- **Licensed Clinical Staff**
(Physical Therapists / Contracted Providers)
- **Administrative Support**
(Office Management, Scheduling, Billing Coordination, Compliance Support)
- **Program Support & Supervised Roles**
 - Massage Therapists / Lōmīlōmī Practitioners
 - Physical Therapy Technicians
 - Clinical Interns / Students
 - Wellness & Movement Instructors

This structure ensures clear accountability for operating funds while supporting supervised clinical care, preventive services, workforce development, and community-based programming.

3. Compensation

The applicant complies with the compensation disclosure requirements pursuant to Chapter 42F, Hawai'i Revised Statutes. As a small, community-based healthcare organization, compensation reflects a combination of owner draw, hourly wages, and per-visit contractual arrangements appropriate to the organization's current operational scale and rural service context.

Operating grant-in-aid funds may be used to **support stabilization and retention of essential personnel** consistent with the approved operating budget. **No operating grant funds will be used to directly compensate the Owner / Director.**

The current compensation structure for the highest compensated positions is as follows:

Position Title	Compensation Structure	Annualized Range (Estimated)
Owner / Director (Doctor of Physical Therapy)	Owner draw / retained earnings (non-salaried)	Not Applicable
Licensed Physical Therapist	Per-visit compensation (contractual)	Variable, based on service volume
Office Manager / Administrative Support	Hourly (W-2)	\$31,200 – \$41,600

The Owner / Director also provides clinical services as a licensed physical therapist; however, compensation for this role is derived through owner draw and retained earnings and not through grant funding. Compensation levels are influenced by service volume,

reimbursement timing, and operational capacity in a rural, underserved healthcare environment.

The organization utilizes a lean staffing model, sweat equity, and phased compensation to ensure continuity of care while maintaining fiscal responsibility. No additional officers or employees receive compensation exceeding those listed above.

VII. Other Information

1. Litigation

- None
 Yes (explain): N/A

2. Licensure or Accreditation

The applicant operates in compliance with all applicable state licensure and regulatory requirements. Clinical services are provided by **licensed physical therapists in good standing with the Hawai'i Board of Physical Therapy**, and the organization maintains all required business registrations, professional licenses, and insurance coverage necessary to operate in the State of Hawai'i.

Clinical, administrative, and program support activities are conducted under established supervision, licensure, and compliance policies to ensure safe, ethical, and lawful service delivery.

3. Private Educational Institution

- Not applicable
 Sectarian
 Non-sectarian

Explanation (if applicable): N/A

4. Future Sustainability Plan

Following FY 2027, operating services supported by this request will continue to provide essential, community-based clinical evaluation, triage and referral support, care coordination, physical therapy, rehabilitation, preventive maintenance services, and supervised movement-based programming to the Moloka'i community. These services are **ongoing and established**, and operating grant support is intended to **stabilize delivery and maintain access**, not to expand scope or create new programs.

Sustainability Strategy

Ongoing operations will be supported through a combination of:

- Patient service revenue
- Community-based preventive and wellness programming
- Strategic partnerships with on-island and off-island healthcare organizations

Operating grant support during FY 2027 is intended to stabilize workforce capacity, service continuity, and access while strengthening the clinic's ability to sustain essential services beyond the grant period in a rural healthcare environment with limited provider redundancy.

Evidence-Informed Primary Care and Prevention Approach

Operating services are grounded in evidence-informed models of care that emphasize early evaluation, appropriate triage, prevention, and coordination across levels of care. Physical

therapists increasingly function as first-contact providers for movement-related and functional concerns within primary care teams, supporting timely access and appropriate utilization of healthcare resources.

Implementation experience across integrated healthcare systems and community-based primary care settings demonstrates improved access, reduced delays, and decreased downstream costs when physical therapists contribute to evaluation, triage, and care coordination. Operating support enables application of these established approaches within a rural, community-based setting on Moloka'i.

Workforce and System Sustainability

The clinic will continue to serve as a site for workforce development and supervision, including:

- Clinical education and mentoring of doctoral-level learners
- Mentorship of local students and emerging healthcare professionals
- Ongoing staff development aligned with rural primary care and rehabilitation needs

These efforts support workforce retention, development of locally trained clinicians, and long-term system stability **without reliance on continued operating grant funding**.

Public Benefit and Stewardship

Operating funds will be stewarded responsibly and used exclusively for public-serving healthcare purposes. The clinic will continue to function as a consistent, on-island access point supporting:

- Appropriate clinical assessment and triage
- Preventive and maintenance services
- Care coordination and referral across healthcare systems

Sustained operation of these services reduces avoidable service gaps, supports Moloka'i's broader healthcare system, and strengthens continuity of care for island residents.

Final Acknowledgment and Certification

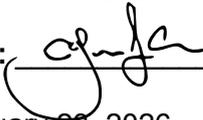
Molokai Physical Therapy & Rehabilitation LLC respectfully submits this Operating Grant-in-Aid application in support of continued delivery of essential, community-based healthcare services on Molokai. All information provided is accurate to the best of the applicant's knowledge, and all funds requested will be used solely for public purposes in compliance with Chapter 42F, Hawai'i Revised Statutes.

X. Authorized Signature

Applicant Organization: Molokai Physical Therapy & Rehabilitation LLC

Printed Name: Genevieve Correa Soares

Title: Doctor of Physical Therapy/Owner

Signature:  _____

Date: January 23, 2026

Authorized Signature