

## Application Submittal Checklist

*The following items are required for submittal of the grant application. Please verify and check off that the items have been included in the application packet.*

- 1) Hawaii Compliance Express Certificate (If the Applicant is an Organization)
- 2) Declaration Statement
- 3) Verify that grant shall be used for a public purpose
- 4) Background and Summary
- 5) Service Summary and Outcomes
- 6) Budget
  - a) Budget request by source of funds ([Link](#))
  - b) Personnel salaries and wages ([Link](#))
  - c) Equipment and motor vehicles ([Link](#))
  - d) Capital project details ([Link](#))
  - e) Government contracts, grants, and grants in aid ([Link](#))
- 7) Experience and Capability
- 8) Personnel: Project Organization and Staffing



---

AUTHORIZED SIGNATURE

Milton Cortez, CEO

PRINT NAME AND TITLE

1/21/26

DATE





STATE OF HAWAII  
STATE PROCUREMENT OFFICE

**CERTIFICATE OF VENDOR COMPLIANCE**

This document presents the compliance status of the vendor identified below on the issue date with respect to certificates required from the Hawaii Department of Taxation (DOTAX), the Internal Revenue Service, the Hawaii Department of Labor and Industrial Relations (DLIR), and the Hawaii Department of Commerce and Consumer Affairs (DCCA).

**Vendor Name:** Molokai Ohana Health Care, Inc.

**DBA/Trade Name:** Molokai Community Health Center

**Issue Date:** 01/16/2026

**Status:** **Compliant**

Hawaii Tax#: [REDACTED]

New Hawaii Tax#:

FEIN/SSN#: [REDACTED]

UI#: XXXXXX1532

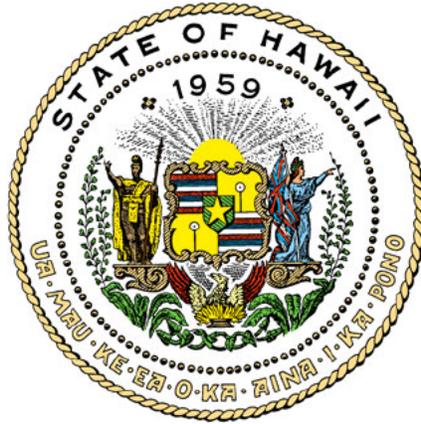
DCCA FILE#: 202683

Status of Compliance for this Vendor on issue date:

Form	Department(s)	Status
A-6	Hawaii Department of Taxation	Compliant
8821	Internal Revenue Service	Compliant
COGS	Hawaii Department of Commerce & Consumer Affairs	Exempt
LIR27	Hawaii Department of Labor & Industrial Relations	Compliant

**Status Legend:**

Status	Description
Exempt	The entity is exempt from this requirement
Compliant	The entity is compliant with this requirement or the entity is in agreement with agency and actively working towards compliance
Pending	A status determination has not yet been made
Submitted	The entity has applied for the certificate but it is awaiting approval
Not Compliant	The entity is not in compliance with the requirement and should contact the issuing agency for more information



## Department of Commerce and Consumer Affairs

### CERTIFICATE OF GOOD STANDING

I, the undersigned Director of Commerce and Consumer Affairs  
of the State of Hawaii, do hereby certify that

MOLOKAI OHANA HEALTH CARE, INC.

was incorporated under the laws of Hawaii on 12/18/2002 ;  
that it is an existing nonprofit corporation; and that,  
as far as the records of this Department reveal, has complied  
with all of the provisions of the Hawaii Nonprofit Corporations  
Act, regulating domestic nonprofit corporations.



IN WITNESS WHEREOF, I have hereunto set  
my hand and affixed the seal of the  
Department of Commerce and Consumer  
Affairs, at Honolulu, Hawaii.

Dated: January 16, 2026

Director of Commerce and Consumer Affairs

**DECLARATION STATEMENT OF  
APPLICANTS FOR GRANTS PURSUANT TO  
CHAPTER 42F, HAWAII REVISED STATUTES**

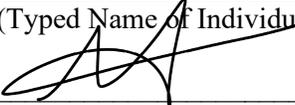
The undersigned authorized representative of the applicant certifies the following:

- 1) The applicant meets and will comply with all of the following standards for the award of grants pursuant to Section 42F-103, Hawaii Revised Statutes:
  - a) Is licensed or accredited, in accordance with federal, state, or county statutes, rules, or ordinances, to conduct the activities or provide the services for which a grant is awarded;
  - b) Complies with all applicable federal and state laws prohibiting discrimination against any person on the basis of race, color, national origin, religion, creed, sex, age, sexual orientation, or disability;
  - c) Agrees not to use state funds for entertainment or lobbying activities; and
  - d) Allows the state agency to which funds for the grant were appropriated for expenditure, legislative committees and their staff, and the auditor full access to their records, reports, files, and other related documents and information for purposes of monitoring, measuring the effectiveness, and ensuring the proper expenditure of the grant.
- 2) If the applicant is an organization, the applicant meets the following requirements pursuant to Section 42F-103, Hawaii Revised Statutes:
  - a) Is incorporated under the laws of the State; and
  - b) Has bylaws or policies that describe the manner in which the activities or services for which a grant is awarded shall be conducted or provided; and
- 3) If the applicant is a non-profit organization, it meets the following requirements pursuant to Section 42F-103, Hawaii Revised Statutes:
  - a) Is determined and designated to be a non-profit organization by the Internal Revenue Service; and
  - b) Has a governing board whose members have no material conflict of interest and serve without compensation.
- 4) The use of grant-in-aid funding complies with all provisions of the Constitution of the State of Hawaii (for example, pursuant to Article X, section 1, of the Constitution, the State cannot provide "... public funds ... for the support or benefit of any sectarian or nonsectarian private educational institution...").

Pursuant to Section 42F-103, Hawaii Revised Statutes, for grants used for the acquisition of land, when the organization discontinues the activities or services on the land acquired for which the grant was awarded and disposes of the land in fee simple or by lease, the organization shall negotiate with the expending agency for a lump sum or installment repayment to the State of the amount of the grant used for the acquisition of the land.

Further, the undersigned authorized representative certifies that this statement is true and correct to the best of the applicant's knowledge.

Molokai Ohana Health Care, Inc., dba Molokai Community Health Center  
(Typed Name of Individual or Organization)

	1/21/2026
(Signature)	(Date)
Milton Cortez	CEO
(Typed Name)	(Title)

## Application for Grants

*If any item is not applicable to the request, the applicant should enter "not applicable".*

### **I. Certification – Please attach immediately after cover page**

#### **1. Hawaii Compliance Express Certificate (If the Applicant is an Organization)**

If the applicant is an organization, the applicant shall submit one (1) copy of a Hawaii Compliance Express Certificate from the Comptroller of the Department of Accounting and General Services that is dated no earlier than December 1, 2025.

#### **2. Declaration Statement**

The applicant shall submit a declaration statement affirming its compliance with [Section 42F-103, Hawaii Revised Statutes](#).

Please see declaration statement attached.

#### **3. Public Purpose**

The applicant shall specify whether the grant will be used for a public purpose pursuant to [Section 42F-102, Hawaii Revised Statutes](#).

This funding will be used for a public purpose in compliance with Section 42F-102, Hawaii Revised Statutes.

### **II. Background and Summary**

This section shall clearly and concisely summarize and highlight the contents of the request in such a way as to provide the State Legislature with a broad understanding of the request. Please include the following:

#### **1. A brief description of the applicant's background;**

Since Molokai Ohana Health Care, Inc. (MOHC), dba Molokai Community Health Center (MCHC) first opened in 2004, it has carried on the same island tradition of people helping people. Formed entirely to community members to address an unmet need for high quality health care services on-island, MCHC's mission is to provide and promote accessible, comprehensive individual and community health care to the people of Molokai with respect and aloha.

***“People helping each other. That is what Molokai is all about. So Molokai Community Health Center is like that – a facility that helps with the needs of our kupuna, makua, and keiki at an affordable cost and with the convenience of a one-stop facility.”***  
***--MCHC Patient***

Molokai Ohana Health Care, Inc. is the island’s first model of full-integrated health care, and our 2,800-plus patient base, of which nearly 70% are of Native Hawaiian ancestry, constitutes nearly 40% of Molokai’s population. A recognized medically underserved rural area, Molokai has the highest unemployment rate of all of Hawaii, and nearly 45% of the population lives below 200% of the federal poverty guidelines.

While all are welcome through the doors, MCHC’s primary clientele is the indigent, uninsured and underinsured population of Molokai. MCHC is the only Federally Qualified Health Center on the island, whose purpose is to address the community’s health needs with an array of quality, cost-effective health care programs:

- Primary health care;
- Behavioral health care;
- Dental health services;
- Enabling services such as a Community Farm Fresh Food Pantry, outreach through our Mana Mobile Medical Clinic;
- Women, Infant and Children (WIC).

Because MCHC is a comprehensive health care provider, it has a unique opportunity to provide integrated health care to our patients. This includes integrating oral health with primary care or behavioral health care to combat all health disparities. The executive leadership team is comprised of members from all services lines; thus, our medical, dental and behavioral health departments work together to provide integrated health services.

2. The goals and objectives related to the request;

Molokai Ohana Health Care, Inc., dba Molokai Community Health Center, is interested in expanding lines of service to include optometry for its patient base. Increased access to timely, high-quality optometry services for Molokai residents was identified as high priority need by Molokai residents in a 2024 Community Needs Assessment.

The Board of Directors and MCHC leadership has also identified this project as a high-priority in the 2025 Strategic Plan, indicating that launching an on-island optometry program will help offset anticipated Medicaid revenue losses resulting from the HR-1 bill by expanding a sustainable, reimbursable service line while improving access to essential vision care for Molokai residents.

Goal 1: Expand Access to Comprehensive Vision Care on Molokai. Increase access to timely, high-quality optometry services for Molokai residents by renovating an existing MCHC campus building and purchasing the equipment needed to establish a new optometry program.

Objectives:

- Renovate and equip designated campus space to meet clinical, accessibility, and safety standards required for optometry services.
- Launch a fully operational optometry clinic providing comprehensive eye exams, vision correction, and disease screening within three months of renovation completion.
- Serve at least 250 unduplicated patients in the first year of operation.

Goal 2: Improve Early Detection and Management of Vision-Related Chronic Conditions. Reduce preventable vision loss and improve chronic disease outcomes by integrating optometry services into MCHC's existing primary care model.

Objectives:

- Provide routine vision screening and diagnostic exams for patients with diabetes, hypertension and other chronic conditions.
- Establish referral and care coordination protocols between optometry, and primary care within the first 6 months of launch.
- Increase early detection of conditions such as diabetic retinopathy, glaucoma and macular degeneration.

Goal 3: Reduce Costly and Burdensome Off-island Care. Decrease the need for off-island travel for vision care by offering services locally through renovated facilities.

Objectives:

- Reduce off-island optometry referrals by 100% within the first year of operation.
- Lower financial and logistical burdens on patients and families by providing on-island exams, prescriptions, and follow-up care.
- Improve patient satisfaction scores related to access and convenience of care services.

Goal 4: Strengthen Organizational Sustainability and Service Integration. Enhance MCHC's long-term sustainability by expanding service lines through a renovated, multi-use campus that supports integrated care delivery.

Objectives:

- Utilize renovated space efficiently to support optometry services while aligning the future growth and community health needs.

- Generate sustainable clinical revenue through Medicaid, Medicare and third-party reimbursement within the first year of operation.
- Support workforce recruitment and retention through hiring a local technician to assist patients during optometry appointments.

3. The public purpose and need to be served;

The purpose of this project is to address a critical gap in access to vision care on Molokai by renovating existing MCHC facilities to establish a new optometry program that serves an underserved, rural population.

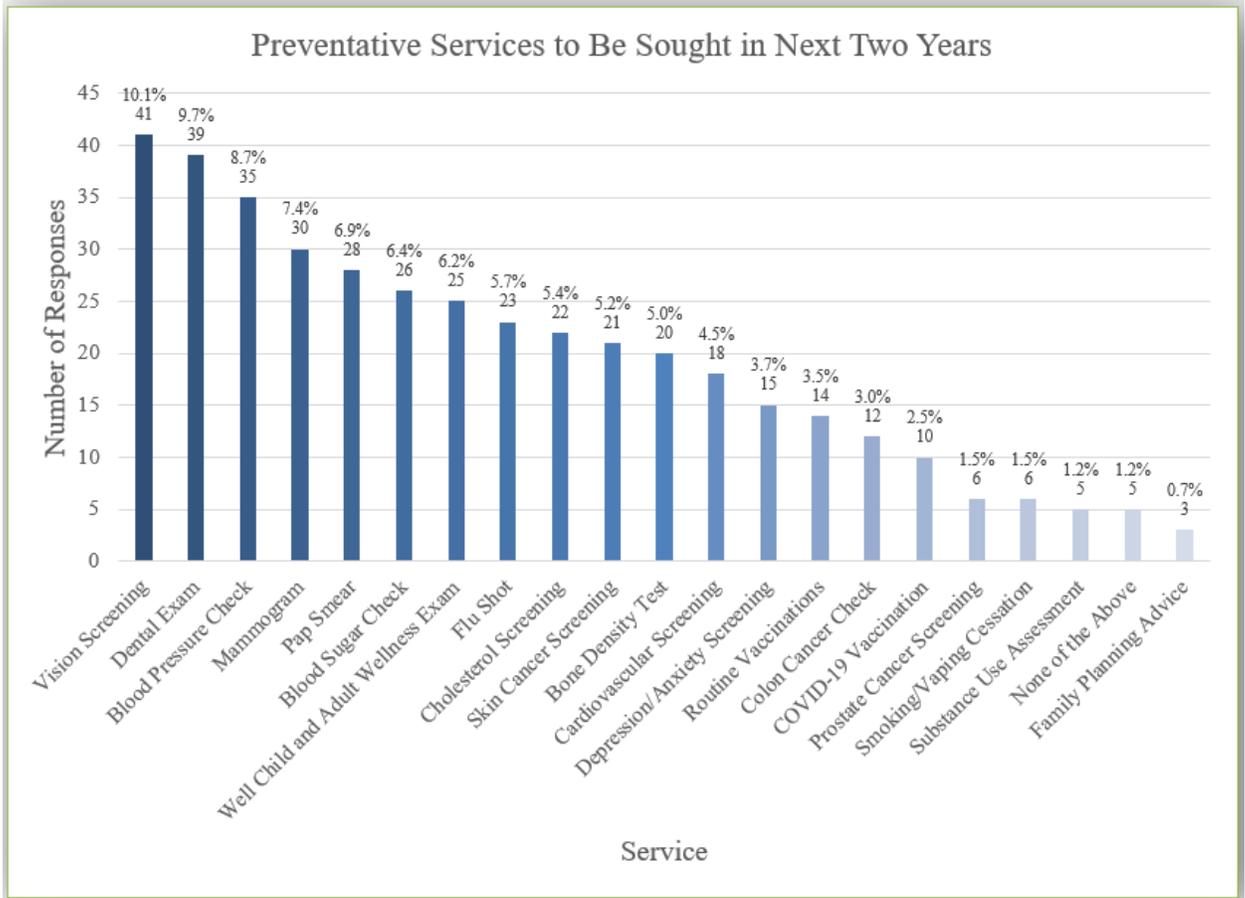
Nearly 10% of MCHC's medical patients have been advised to have diabetic eye examinations every two years; currently, less than 2% of those patients are compliant. Patients cite long wait times for eye examinations as a challenge and reason, as well as challenges with getting consult notes back to the primary care provider.

This situation has been exacerbated since Dr. Douglas Chu, an Ophthalmologist from Oahu, who used to travel to Molokai on a weekly basis to provide services at the MCHC campus, discontinued this service on Molokai due to unpredictable travel issues with Mokulele. Thus, Dr. Chu closed his practice on Molokai.

Losing Dr. Chu left Molokai with one part-time optometrist, Dr. Melissa Almarales at The Eye Place. Dr. Almarales lives on Maui and commutes to Molokai to work on a part-time basis. Patients wait eight weeks for an appointment with Dr. Almarales. Other patients are forced to take a costly trip off-island for optometry appointments.

Limited provider availability and costly off-island travel to obtain routine eye exams, chronic disease-related vision screening, and treatment for preventable eye conditions are compelling reasons for MCHC to consider this program. These barriers disproportionately affect Molokai patients, especially those with diabetes and other chronic illnesses, increasing the risk of undetected vision loss and poor health outcomes.

In a 2024 Community Needs Assessment conducted by Molokai Community Health Center, over 10% of respondents identified vision screening to be the top preventative services that they will seek within the next two years:



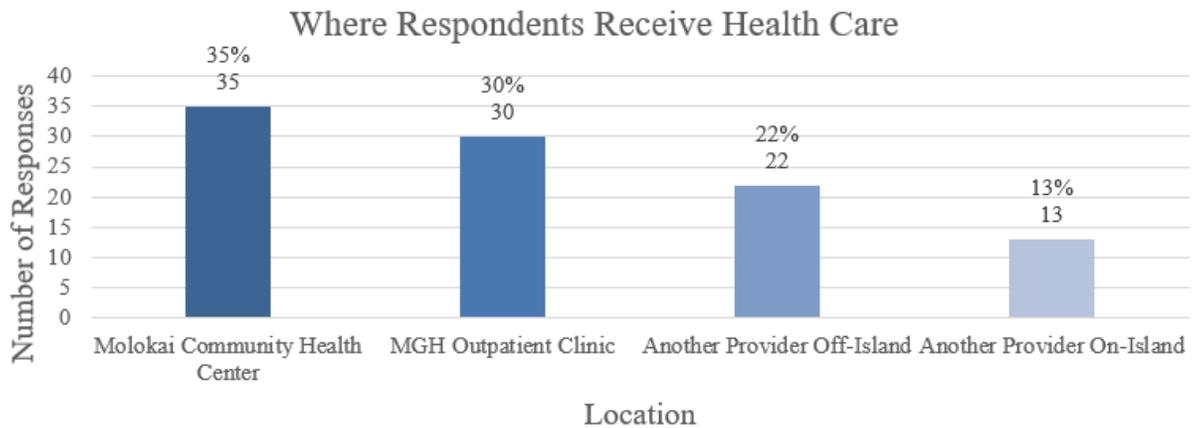
This project responds to a demonstrated community need by bringing essential optometry services on-island, supporting early detection and management of vision-related conditions, reducing unnecessary off-island referrals, and strengthening the local healthcare infrastructure. The project advances health equity, improves quality of life, and supports the long-term sustainability of healthcare services for Molokai residents.

4. Describe the target population to be served; and

The target population to be served by this program is the residents of the island of Molokai who rely on Molokai Ohana Health Care, Inc. for essential health care services. This includes low-income individuals and families, Native Hawaiian and Pacific Islander residents, kupuna, adults and keiki, who experience significant barriers to accessing care due to geographic isolation, limited transportation options, and financial hardship. A substantial portion of this population is uninsured or underinsured, and over 70% of the population depends on Medicaid as their insurance provider.

According to the U.S. Census, the island of Molokai had a resident population of 6,980 people. Native Hawaiians constitute the island's largest ethnic demographic (65%), followed by Asian Americans (the majority of whom are of Filipino ancestry), other Pacific Islanders and Caucasians. Native Hawaiians and Filipinos are at much greater risk to develop chronic health complications, including maternal and child health care risks, tooth decay, obesity, teenage pregnancy, alcoholism and substance abuse, diabetes, asthma, heart disease, high blood pressure, and mental health illnesses.

A recent community needs assessment shows that more residents on the island of Molokai receive care through Molokai Community Health Center than any other provider on-island:



While all are welcome through its doors, MCHC's primary clientele is the indigent, uninsured and underinsured resident population of Molokai. As a community-owned health center and primary point of access for nearly 40% (per Uniform Data Systems reporting) of the island's residents, MCHC's policy is to provide services to everyone seeking care, at the lowest cost allowable under applicable federal guidelines.

In that regard, MCHC serves as a classic social safety net for the island's vulnerable populations, emphasizing both holistic, preventative and patient-driven health care and professional collaboration with other health and human service organizations whenever necessary, to address the primary health care needs of Molokai residents.

5. Describe the geographic coverage.

Molokai Ohana Health Care, Inc., serves and accepts patients from across the island of Molokai, including the following zip codes:

- 96748 (Kaunakakai)
- 96748 (Mana'e – Kamalo – East end)

- 96770 (Maunaloa)
- 96757 (Kualapu'u)
- 96729 (Ho'olehua)

Island-wide service coverage is essential to ensure equitable access to care for all Molokai residents, regardless of where they live.

Molokai is a geographically isolated island, characterized by its rural landscape, limited transportation infrastructure, and small, widely dispersed population. Access to off-island services requires air travel, which is costly, weather-dependent, and Mokulele Airlines' scheduling-dependent. Molokai has no major urban center; residents live in small communities spread across the island. The island's geography includes rugged terrain, limited road networks, and areas that are difficult to reach, further compounding access challenges – particularly for kupuna and individuals with chronic conditions and those without reliable transportation. These geographic factors significantly restrict timely access to specialty care, making on-island, community-based healthcare services essential to meeting the needs of Molokai residents and reducing reliance on off-island care.

Poverty, geographical isolation, lack of health insurance and the high cost of travel, as well as unreliability of air travel to Oahu and Maui are the primary barriers to access comprehensive primary health care on Molokai. The island suffers from one of the lowest overall rankings in the state in terms of economic health, socio-economic stability, and food security, and its official unemployment rate is more than double that of the State of Hawaii in general.

As Molokai is a recognized medically underserved rural area with limited hospital capabilities and limited specialty care, MCHC serves as the primary source of comprehensive medical, dental and behavioral health, as well as other enabling services, on the island. By stabilizing the health center's operating budget through this program, the project directly benefits the entire Molokai community, with particular impact on those most vulnerable to service disruptions, including patients with chronic conditions, kupuna requiring ongoing care, families with young children and individuals who would otherwise be forced to delay care or travel off-island to receive health care services.

### **III. Service Summary and Outcomes**

The Service Summary shall include a detailed discussion of the applicant's approach to the request. The applicant shall clearly and concisely specify the results, outcomes, and measures of effectiveness from this request. The applicant shall:

1. Describe the scope of work, tasks and responsibilities;

Project outcomes:

1. Increased access to on-island vision care for Molokai residents, resulting in improved health outcomes through early detection. This will be accomplished through increased screening and early diagnosis of vision-related conditions including diabetic retinopathy, glaucoma and macular degeneration.
2. Reduced off-island referrals and patient burden related to travel, lodging, and time away from work or caregiving responsibilities.
3. Strengthened healthcare infrastructure on the island of Molokai to meet the evolving community health needs.
4. Increased organizational sustainability through the generation of sustainable clinical revenues, helping offset reimbursement reductions associated with the HR-1 bill, and diversification of MCHC's service lines to stabilize operations and protect access to care during uncertain times.
5. Advancement of health equity and access to essential vision care in rural, underserved Molokai, a community that experiences systemic barriers to access to healthcare.
6. Alignment with MCHC's mission to provide comprehensive, culturally responsive care to the Molokai community.

The scope of this project includes the planning, renovation, and preparation of existing MCHC campus facilities to support the launch of a new on-island optometry program. This project will ensure that renovated spaces are compliant with the healthcare facility standards and ready to deliver high-quality, patient-centered vision care to Molokai's underserved population.

A. Project Planning and Design

Tasks:

- Assessment to identify renovation requirements for optometry services, including exam rooms, diagnostic area, patient waiting space, and staff work areas.
- Develop architectural and engineering plans meeting clinical safety, accessibility (ADA), and regulatory requirements.
- Establish project timeline, budget and procurement plans.

Responsibilities:

- MCHC's CEO and Project Manager will oversee project planning and coordination.
- Contractors and architects will develop compliant designs and technical specifications.

B. Facility Renovation and Construction

Tasks:

- Renovate designated campus buildings, including structural improvements, electrical upgrades, and interior finishes appropriate for clinical use.

- Ensure all work complies with State and local building codes, including Special Management Area permitting, healthcare facility standards, and infection control requirements.
- Conduct inspections and quality assurance checks throughout construction.

Responsibilities:

- Licensed contractors will complete the renovation and construction activities.
- MCHC will manage project oversight, monitor progress, and ensure adherence to scope, timeline and budget.

C. Equipment Purchase, Installation and Space Preparation

Tasks:

- This project will utilize new technology including digital optometry services, which includes the use of a local mid-level technical staff member operating the equipment and connecting with a digital optometrist, who will read the results from the examination and prescribe as appropriate. Equipment will be researched and procured during this phase of the project.
- Prepare clinical space for equipment installation, including coordinated delivery and installation.
- Test equipment for patient care readiness.

Responsibilities:

- MCHC Project Manager will coordinate procurement and installation with vendors.
- Contractors will ensure proper installation and functionality of equipment.

D. Regulatory Compliance and Operational Readiness

Tasks:

- Develop policies and workflows for integrating optometry into existing clinical operations.

Responsibilities:

- COO, administrative and clinical leadership will oversee compliance and operational readiness.

E. Project Management and Reporting

Tasks:

- Track project milestones, expenditures and outcomes related to renovation and program readiness.
- Provide required progress reports.

Responsibilities:

- MCHC CEO and Project Manager will take the lead roles in fiscal oversight, reporting and communication. The CFO will also take a lead role in ensuring fiscal oversight.

2. Provide a projected annual timeline for accomplishing the results or outcomes of the service;

Optometry Program Renovation and Launch Timeline:

**Months 1-3:** Project Initiation and Planning

- Establish internal governance.
- Engage architects, engineers, and construction vendors.
- Initiate permitting process for Special Management Area.
- Develop renovation scope, preliminary designs, cost estimates and schedule.

**Months 4-6:** Finalize Design and Procurement

- Finalize plans.
- Continue permitting process.
- Issue request for proposals; select contractors.
- Begin equipment procurement.
- Begin development of optometry clinic workflows and integration plans.

**Months 7-10:** Renovation and Construction

- Begin renovation and construction and interior improvements.
- Conduct inspections and ongoing quality control reviews.
- Coordinate IT, equipment and furnishings.

**Months 11-12:** Program Launch and Initial Service Delivery

- Finalize construction.
- Install equipment, furnishings and IT systems and conduct testing to ensure functionality.
- Finalize policies and procedures and care coordination protocols.
- Complete regulatory inspections.
- Recruit staff.
- Grand opening of clinic; begin service delivery.
- Integrate optometry referrals with primary care and chronic disease management.
- Monitor patient volume and operational performance.
- Final project and outcomes submissions.

3. Describe its quality assurance and evaluation plans for the request. Specify how the applicant plans to monitor, evaluate, and improve their results; and

MCHC will build upon the existing comprehensive quality assurance and evaluation framework to ensure the optometry program delivers high-quality, accessible and effective vision care while meeting project goals and emphasizing continuous monitoring, data-driven decision-making, and integration with existing organizational quality improvement systems.

### 1. Quality Assurance Framework

MCHC will integrate the optometry program into its existing Quality Improvement/Quality Assurance (QI/QA) infrastructure, including oversight by the Quality Improvement committee, the Board of Directors, and leadership. Clinical quality, patient safety, access and operational performance will be reviewed regularly using standardized metrics and established policies and procedures. Key activities include:

- Use of evidence-based optometry clinical guidelines and protocols.
- Ongoing staff training and competency evaluation and validation.
- Compliance with licensing, accreditation, and safety standards.

### 2. Performance Monitoring and Metrics

MCHC will track quantitative and qualitative performance indicators to assess progress and outcomes. Metrics will be reviewed monthly with findings shared internally and as a part of reporting requirements for this funding. Measures and metrics include:

- Number of optometry visits and unduplicated patients served.
- Average booking wait time for optometry appointments.
- Percentage of Medicaid, Medicare and uninsured patients served.
- Number of off-island optometry referrals.
- Percentage of diabetic patients receiving annual retinal exams.
- Patient satisfaction survey scores related to access, quality, and convenience.
- Patient-reported barriers to care and perceived improvements in vision health.
- PPS rates and revenue generated by optometry services.
- Cost per visit and clinic utilization rates.

### 3. Evaluation Methods

- Ongoing assessment of workflows, referral coordination, scheduling efficiency, and integration with primary care.
- Analysis of access improvements, clinical outcomes, patient satisfaction, and financial sustainability.

Evaluation and monitoring data will be obtained through the electronic health record, billing systems, referral tracking, patient surveys, and internal financial reporting.

4. List the measure(s) of effectiveness that will be reported to the State agency through which grant funds are appropriated (the expending agency). The measure(s) will provide a standard and objective way for the State to assess the program's achievement or accomplishment. Please note that if the level of appropriation differs from the amount included in this application that the measure(s) of effectiveness will need to be updated and transmitted to the expending agency.

There are several measures of effectiveness that can be reported with respect to the optometry renovation and program launch project.

A. Access to Care

- Number of unduplicated patients receiving optometry services annually.
- Average appointment booking time.
- Percentage of Medicaid patients receiving optometry services.

B. Utilization and Service Delivery

- Number of optometry appointments per year.
- Clinic utilization rate (visits per available appointments).

C. Clinical Quality and Health Outcomes

- Percentage of diabetic patients receiving annual retinal eye exams.
- Number and percentage of patients diagnosed with vision-threatening conditions.
- Percentage of patients with abnormal diagnoses who receive appropriate follow-up care within recommended timeframes.

D. Reduction in Off-island Referrals

- Number and percentage reduction of off-island optometry referrals.
- Estimated patient travel costs avoided due to on-island optometry services.

E. Financial Performance and Sustainability

- Revenue generated through optometry services.
- Cost per visit and net contribution of services to overall clinic sustainability. Amount of Medicaid revenue loss attributable to HR-1 bill that is offset through optometry visits.

F. Equity and Community Impact

- Reduction in disparities in access to vision care services among high-need populations.
- Integration of optometry services into chronic disease management programs.

## **IV. Financial**

### **Budget**

1. The applicant shall submit a budget utilizing the enclosed budget forms as applicable, to detail the cost of the request.
  - a. Budget request by source of funds ([Link](#))
  - b. Personnel salaries and wages ([Link](#))
  - c. Equipment and motor vehicles ([Link](#))
  - d. Capital project details ([Link](#))
  - e. Government contracts, grants, and grants in aid ([Link](#))
2. The applicant shall provide its anticipated quarterly funding requests for the fiscal year 2027.

Quarter 1	Quarter 2	Quarter 3	Quarter 4	Total Grant
\$123,000	\$234,000	\$656,000	\$456,500	\$1,469,500

3. The applicant shall provide a listing of all other sources of funding that they are seeking for fiscal year 2027.

Molokai Ohana Health Care, Inc., dba Molokai Community Health Center, will be seeking GIA operational funds to complete retire the mortgage which will alleviate the high cost of insurance required due to holding a mortgage on the property.

MCHC will also be seeking OHA funding to make repairs to building 10 on campus, which houses the certified kitchen, the Community Farm Fresh Food Pantry, and serves as the gathering center for the community, where cultural events, graduations, weddings, and private businesses hold events.

4. The applicant shall provide a listing of all state and federal tax credits it has been granted within the prior three years. Additionally, the applicant shall provide a listing of all state and federal tax credits they have applied for or anticipate applying for pertaining to any capital project, if applicable.

Molokai Ohana Health Care, Inc., dba Molokai Community Health Center, has not applied for, nor does it anticipate the need to apply for tax credits specifically pertaining to this project.

5. The applicant shall provide a listing of all federal, state, and county government contracts, grants, and grants in aid it has been granted within the prior three years and will be receiving for fiscal year 2027 for program funding.

Please see attached Government Contracts declaration.

6. The applicant shall provide the balance of its unrestricted current assets as of December 31, 2025.

The balance of unrestricted current assets is \$3,260,885.

## **V. Experience and Capability**

### **1. Necessary Skills and Experience**

The applicant shall demonstrate that it has the necessary skills, abilities, knowledge of, and experience relating to the request. State your experience and appropriateness for providing the service proposed in this application. The applicant shall also provide a listing of verifiable experience of related projects or contracts for the most recent three years that are pertinent to the request.

MCHC has received CIP funding from the State of Hawaii in 2010, 2011, 2012 and 2016; all funding was used for capital renovations to retrofit the campus to the current use as Molokai Community Health Center.

Prior to opening in 2004, MCHC applied for and received start-up funding from the Bureau of Primary HealthCare under Section 330 of the federal Public Health Service Act. Since then, MCHC has quietly nurtured a well-regarded reputation for delivering quality and cost-effective health care to Molokai residents in need.

To provide cost-effective services to all patients, as well as meet current financial health care market demands, a foundation for revenue generation has been developed to include revenue from insurance reimbursement. MCHC's providers are participating members of Medicare, Alohacare Medicaid, Hawaii Medical Service Association (HMSA), and other insurers qualified and authorized to offer and provide coverage under Hawaii statute.

MCHC is also enrolled as an authorized provider of medical services under all insurance plans currently available to Molokai residents. MCHC has received a Prospective Payment System rate of \$256.22 for medical and behavioral health services and \$301.88 for dental services.

Additionally, MCHC has successfully managed Congressionally Directed Spending funding in the amount of \$1,664,000 that was allocated to renovate the dental program on campus to provide expanded dental services, as well as make renovations to the medical building.

MCHC has successfully managed other private foundational grants including Hawaii Community Foundation, Hawaii Dental Service Foundation, Atherton Family Foundation, The Harry and Jeanette Weinberg Foundation, Baldwin Foundation, and Cook Foundation.

Other funding resources administered by MCHC staff include Maui County Office of Economic Development funding and Maui County DHHS grant funding.

## **2. Facilities**

The applicant shall provide a description of its facilities and demonstrate its adequacy in relation to the request. If facilities are not presently available, describe plans to secure facilities.

The applicant shall provide a description of its facilities and demonstrate its adequacy in relation to the request. If facilities are not presently available, describe plans to secure facilities.

Molokai Community Health Center, located at 30 Oki Place, is comprised of ten stand-alone structures on 5.9 acres of grounds that once served as a popular gathering place for residents and visitors alike, a bar and restaurant called the Pau Hana Inn. Molokai Ohana Health Care, Inc., purchased the property in 2009, anticipating the existing structures and nearly six acres of land would provide future opportunity for growth, as either necessary or desired.

Property renovations to retrofit the structures into the community health center began in 2010. The facility is utilized to provide comprehensive care in one convenient location:

- Building 1 is home to MCHC's dental services department. This building underwent full renovation in 2025, doubling the number of operatories from three to six.
- Building 2 contains space for independent service providers that further the mission, including a physical therapist and Hospice Hawaii. This building will be renovated with this funding to expand two of the available existing spaces into a single, larger space to accommodate the optometry program. This will require moving walls and interior renovation.
- Building 3 is the only multi-story structure on campus. It houses administration and support services, which are located on the first floor. Second floor houses IT and includes two suites which traveling providers may use when they are providing services on campus.
- Building 4 is the primary care clinic, with newly furnished examination rooms, a fully-staffed nurse station, and providers' offices.
- Building 5 houses MCHC Behavioral Health Services department, where patients can see a licensed psychologist and Licensed Marriage and Family Therapist as needed.

- Building 6 is used for storage.
- Building 7 houses the Women, Infant and Children department.
- Building 8 is used as a rental space to a third-party health care provider that is consistent with MCHC's mission.
- Building 9 is used as rental space to a third-party health care provider that is consistent with MCHC's mission.
- Building 10 is the largest building on campus. It contains a full-service, certified kitchen and is available for use to the general public for public and private events, live music, public lectures and forums, providing a family-friendly locale to build community dialog and connectivity. This building is also the home of the Community Farm Fresh Food pantry, where fresh produce and dry and canned food commodity is available to the public, free of charge. This building is the heart of MCHC's campus.

## **VI. Personnel: Project Organization and Staffing**

### **1. Proposed Staffing, Staff Qualifications, Supervision and Training**

The applicant shall describe the proposed staffing pattern and proposed service capacity appropriate for the viability of the request. The applicant shall provide the qualifications and experience of personnel for the request and shall describe its ability to supervise, train and provide administrative direction relative to the request.

The CEO, CFO, and Project Manager will primarily be involved in bringing this project to fruition.

The CEO will provide overall executive oversight for the project and ensure alignment with MCHC's mission, strategic priorities, and long-term sustainability goals. The CEO will serve as the primary liaison and authorize major financial actions related to mortgage retirement and ensure compliance with grant requirements. The CEO will also communicate project progress and outcomes to the Board of Directors and guide decisions on how cost savings are reinvested into patient care and community services.

The CFO will be responsible for the fiscal management of this project, including verifying the outstanding mortgage balance, coordinating payment processing and ensuring proper documentation of mortgage payoff and insurance adjustments. The Finance Director will track reductions in flood insurance and other fixed facility costs, monitor budget savings, and oversee the reallocation of funds to clinical and enabling services. The CFO will prepare financial reports and supporting documentation as required and ensure transparency, accountability, and fiscal compliance throughout the project.

The Project Manager will coordinate the day-to-day implementation of the project, ensuring timelines, milestones and reporting requirements are met. This includes facilitating communication between leadership, finance, insurance providers; maintaining project documentation; and tracking performance measures and outcomes. The Project Manager will support data collection for evaluation and reporting and complete progress reports and identify opportunities for continuous improvement to maximize the project's impact on operational stability and patient care.

Together this leadership team will ensure the project is completed efficiently, responsibly, and in a manner that delivers measurable, long-term benefits to the Molokai community.

## **2. Organization Chart**

The applicant shall illustrate the position of each staff and line of responsibility/supervision. If the request is part of a large, multi-purpose organization, include an organization chart that illustrates the placement of this request.

Please see attached organization chart attached.

## **3. Compensation**

The applicant shall provide an annual salary range paid by the applicant to the three highest paid officers, directors, or employees of the organization by position title, not employee name.

The three highest paid employees of the organization by position:

- Dentist - \$170,000 to \$240,000
- Dentist - \$170,000 to \$240,000
- CEO - \$140,000 to \$170,000

## **VII. Other**

### **1. Litigation**

The applicant shall disclose any pending litigation to which they are a party, including the disclosure of any outstanding judgement. If applicable, please explain.

Molokai Ohana Health Care, Inc., is neither a subject of, nor is it a party to, any pending litigation or outstanding judgement.

## **2. Licensure or Accreditation**

The applicant shall specify any special qualifications, including but not limited to licensure or accreditation that the applicant possesses relevant to this request.

MCHC is a federally designated community health center and participates in the Health Resources and Services Administration's requirements for governance, finance management, quality improvement and performance standards.

Ongoing compliance is ensured through regular licensure renewals for the business and all providers, accreditation reviews internal audits and continuous quality improvement activities.

MCHC is also a licensed healthcare provider in the State of Hawaii and operates in compliance with all applicable federal, state and local regulations.

## **3. Private Educational Institutions**

The applicant shall specify whether the grant will be used to support or benefit a sectarian or non-sectarian private educational institution. Please see [Article X, Section 1, of the State Constitution](#) for the relevance of this question.

This funding will not be used to support or benefit a sectarian or non-sectarian private educational institution.

## **4. Future Sustainability Plan**

The applicant shall provide a plan for sustaining after fiscal year 2027 the activity funded by the grant if the grant of this application is:

- (a) Received by the applicant for fiscal year 2027, but
- (b) Not received by the applicant thereafter.

Molokai Community Health Center is committed to sustaining the optometry program beyond the grant period through a diversified strategy combining clinical revenue, integrated care delivery, efficient use of renovated facilities, and ongoing quality improvement. The renovation of existing campus space represents a one-time capital investment that enables long-term service delivery without ongoing facility costs.

### **A. Sustainable Clinical Revenue**

The optometry program will generate ongoing revenue through reimbursable services billed to Medicaid, Medicare and third-party payers. By expanding a

high-demand service line, MCHC will diversify revenue sources and help offset anticipated Medicaid reimbursement reductions associated with the HR-1 bill. Optometry services will be fully integrated into MCHC's billing and revenue cycle systems, ensuring accurate coding, timely reimbursement, and financial sustainability.

**B. Integration with Existing Services**

Optometry will be embedded with MCHC's primary care and chronic disease management cohorts, creating a steady internal referral stream from medical providers, particularly for patients with diabetes and other conditions requiring routine eye exams. This integrated approach improves patient retention, increases visit volume, and strengthens continuity of care while maximizing the use of staffing and administrative infrastructure.

**C. Efficient Use of Renovated Facilities**

The renovated space will be designed for long-term flexibility and efficient clinic flow, minimizing operating costs while supporting consistent patient volume. The use of existing campus space avoids the need for new construction and reduces ongoing maintenance and overhead expenses, contributing to cost-effective operations.

**D. Workforce Stability and Recruitment**

Modernized, well-equipped clinical space will support recruitment and retention of erring a functional professional work environment. MCHC will employ and train a mid-level, technical staff member, thereby infusing those funds into the Molokai community.

**E. Continuous Quality Improvement and Performance Monitoring**

MCHC will monitor access, quality, utilization, and financial performance metrics to identify opportunities for improvement and ensure the program remains responsive to community needs. Ongoing evaluation will inform adjustments to scheduling, staffing and service delivery to optimize efficiency and sustainability.

**F. Long-Term Community Support**

MCHC will leverage the success of the optometry program to pursue additional public and private funding opportunities for equipment upgrades, workforce development, and service enhancement. Demonstrated outcomes, strong utilization, and measurable community impact will position the program for continued support.

The optometry program is designed as a permanent, revenue-generating service that strengthens MCHC's financial resilience, improves access to essential vision care on Molokai, and ensures long-term benefits for the community well beyond the grant period.

## BUDGET REQUEST BY SOURCE OF FUNDS

Period: July 1, 2026 to June 30, 2027

Applicant: Molokai Ohana Health Care, Inc., dba Molokai Community Health Center

BUDGET CATEGORIES	Total State Funds Requested (a)	Total Federal Funds Requested (b)	Total County Funds Requested (c)	Total Private/Other Funds Requested (d)
<b>A. PERSONNEL COST</b>				
1. Salaries	115,000			
2. Payroll Taxes & Assessments	12,000			
3. Fringe Benefits	3,000			
<b>TOTAL PERSONNEL COST</b>	<b>130,000</b>			
<b>B. OTHER CURRENT EXPENSES</b>				
1. Airfare, Inter-Island				
2. Insurance				
3. Lease/Rental of Equipment				
4. Lease/Rental of Space				
5. Staff Training	60,000			
6. Supplies	7,500			
7. Telecommunication				
8. Utilities	72,000			
9. Professional Services	470,000			
10.				150,000
11.				
12.				
13.				
14.				
15.				
16.				
17.				
18.				
19.				
20.				
<b>TOTAL OTHER CURRENT EXPENSES</b>	<b>609,500</b>			<b>150,000</b>
<b>C. EQUIPMENT PURCHASES</b>	<b>230,000</b>			
<b>D. MOTOR VEHICLE PURCHASES</b>	<b>0</b>			
<b>E. CAPITAL</b>	<b>500,000</b>			
<b>TOTAL (A+B+C+D+E)</b>	<b>1,469,500</b>			<b>150,000</b>
<b>SOURCES OF FUNDING</b>		Budget Prepared By:		
(a) Total State Funds Requested	1,469,500	Terry Radi, Project Manager      808-651-6330		
(b) Total Federal Funds Requested		Name (Please type or print)      Phone		
(c) Total County Funds Requested				
(d) Total Private/Other Funds Requested		Signature of Authorized Official      1/14/26      Date		
<b>TOTAL BUDGET</b>	<b>1,469,500</b>	Milton Cortez, CEO Name and Title (Please type or print)		



### BUDGET JUSTIFICATION - EQUIPMENT AND MOTOR VEHICLES

Period: July 1, 2026 to June 30, 2027

Applicant: Molokai Ohana Health Care, Inc., dba M

DESCRIPTION EQUIPMENT	NO. OF ITEMS	COST PER ITEM	TOTAL COST	TOTAL BUDGETED
Optometry Equipment			\$ 205,000.00	
Furniture			\$ 25,000.00	
			\$ -	
			\$ -	
			\$ -	
<b>TOTAL:</b>			\$ 230,000.00	

JUSTIFICATION/COMMENTS:

DESCRIPTION OF MOTOR VEHICLE	NO. OF VEHICLES	COST PER VEHICLE	TOTAL COST	TOTAL BUDGETED
			\$ -	
			\$ -	
			\$ -	
			\$ -	
			\$ -	
<b>TOTAL:</b>				

JUSTIFICATION/COMMENTS:  
Optometry equipment will be purchased to accommodate this program. The new renovated space will need furniture.

## BUDGET JUSTIFICATION - CAPITAL PROJECT DETAILS

Period: July 1, 2026 to June 30, 2027

Applicant: Molokai Ohana Health Care, Inc., dba Molokai Community Health Center

FUNDING AMOUNT REQUESTED						
TOTAL PROJECT COST	ALL SOURCES OF FUNDS RECEIVED IN PRIOR YEARS		STATE FUNDS REQUESTED	OTHER SOURCES OF FUNDS REQUESTED	FUNDING REQUIRED IN SUCCEEDING YEARS	
	FY:2024-2025	FY:2025-2026	FY:2026-2027	FY:2026-2027	FY:2027-2028	FY:2028-2029
PLANS			5000			
LAND ACQUISITION			0			
DESIGN			15000			
CONSTRUCTION			500000			
EQUIPMENT			230000			
<b>TOTAL:</b>			<b>750,000</b>			
<b>JUSTIFICATION/COMMENTS:</b> The construction line item includes renovation of the building that will house the optometry program. Equipment included in this line item is also detailed in the equipment budget.						

**GOVERNMENT CONTRACTS, GRANTS, AND / OR GRANTS IN AID**

Applicant: Molokai Ohana Health Care, Inc., dba Molokai Community Health Center

Contracts Total: 6,947,559

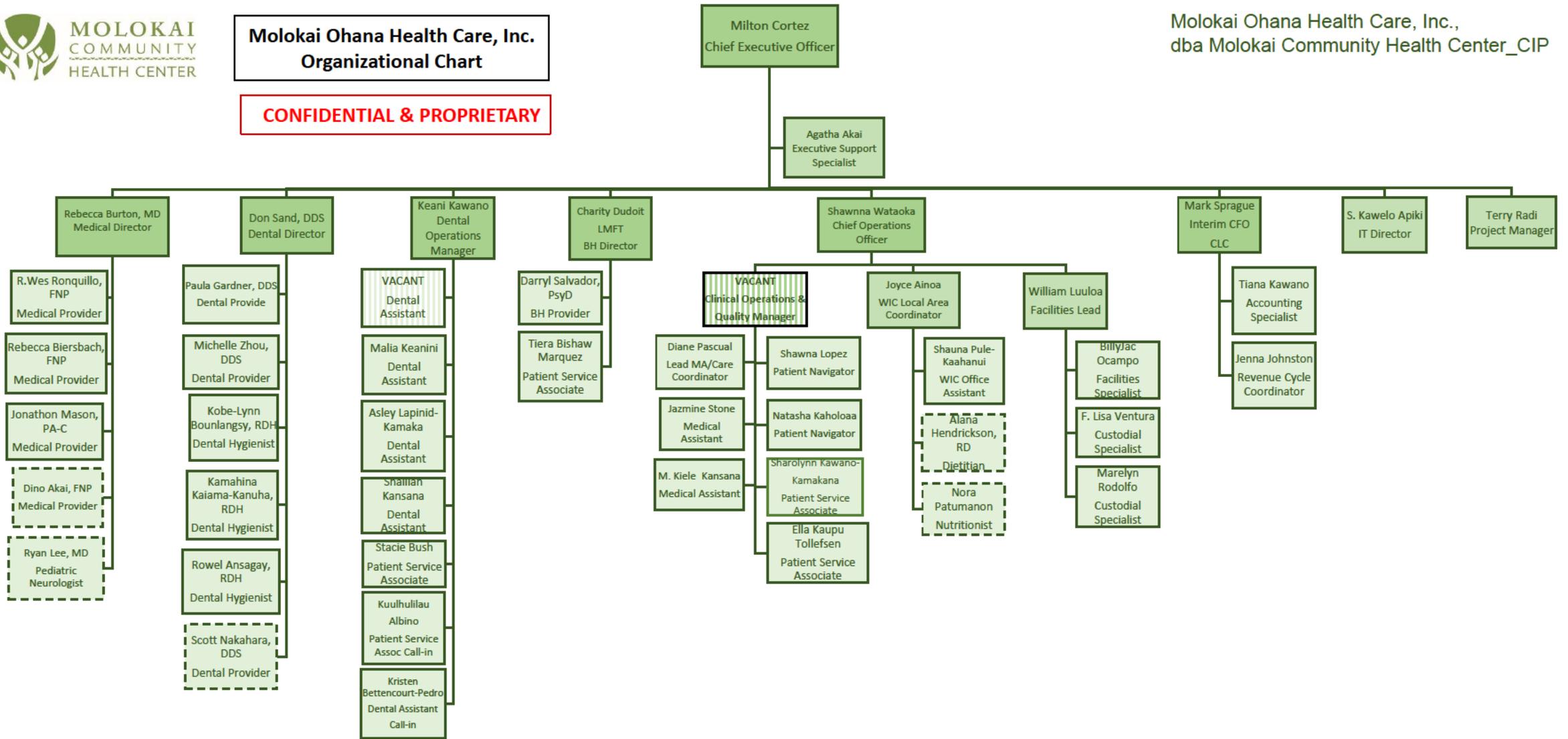
	<b>CONTRACT DESCRIPTION</b>	<b>EFFECTIVE DATES</b>	<b>AGENCY</b>	<b>GOVERNMENT ENTITY (U.S./State/Hawaii/ Honolulu/ Kauai/ Maui County)</b>	<b>CONTRACT VALUE</b>
1	Federal 330 Grant	3/1/24 to 2/28/27	HRSA	U.S.	4,373,559
2	Dental Expansion; Medical Building Renovation	9/30/23 to 9/29/26	HRSA	U.S.	1,664,000
3	Dental Expansion Program	10/21/24 to 6/30/26	Maui County	Maui County	660,000
4	Maui County Office of Economic Development	11/1/24 to 10/31/25	Maui County	Maui County	62,000
5	Act 310 Funding	Not signed to date	State of HI/UWH	State of Hawaii	188,000
6					
7					
8					
9					
10					
11					
12					
13					
14					
15					
16					
17					
18					
19					
20					
21					
22					
23					
24					
25					
26					
27					
28					
29					
30					



**Molokai Ohana Health Care, Inc.  
Organizational Chart**

**CONFIDENTIAL & PROPRIETARY**

Molokai Ohana Health Care, Inc.,  
dba Molokai Community Health Center\_CIP



**Legend:**

Employee Vacant EE

Contract



January 13, 2026

Mr. Milton Cortez  
Chief Executive Officer  
Molokai Ohana Health Care, Inc.,  
dba Molokai Community Health Center  
PO Box 2040  
Kaunakakai, HI 96748

RE: Molokai Ohana Health Care, Inc., GIA Funding Request  
Letter of Support

Dear Mr. Cortez:

AHARO Hawaii strongly supports Molokai Ohana Health Care, Inc., dba as Molokai Community Health Center's (MCHC) application to the State of Hawaii for Grant-in-Aid funding.

MCHC serves an island population of about 6,980 residents, of which 45% are individuals and families whose incomes are below 200% of the federal poverty guidance. For over 20 years MCHC has served a vital access point and classic safety net for affordable primary medical, dental, and behavioral health care for the uninsured and underinsured populations on Molokai.

Molokai Community Health Center provides integrated comprehensive holistic health care to individuals and families. MCHC recognizes that its ability to improve the health of its clients depends on its community, academic, and professional relationships, and thus strives to build and strengthen these relationships. Further, its integrative model continues to evolve its integration of services ranging from medical primary care, behavioral health, dental, and WIC. To this end, it is essential that MCHC continues their designation as the *only* Federally Qualified Health Center serving the island of Molokai.

Again, and without hesitation, I extend my full support to MCHC in your efforts to continue to provide comprehensive, patient-centered, and affordable health care for all on Molokai regardless of ability to pay.

Sincerely,

  
Richard P. Bettini, MPH, MS  
Board Chair/President

Molokai Primary Care Clinic  
40 Ala Malama Ave, A105  
PO Box 1918  
Kaunakakai, HI 96748

January 13, 2026

Mr. Milton Cortez  
Chief Executive Officer  
Molokai Ohana Health Care, Inc.,  
dba Molokai Community Health Center  
PO Box 2040  
Kaunakakai, HI 96748

RE: Molokai Ohana Health Care, Inc., GIA Funding Request  
Letter of Support

Dear Mr. Cortez:

Molokai Primary Care Clinic strongly supports Molokai Ohana Health Care, Inc., dba as Molokai Community Health Center's (MCHC) application to the State of Hawaii for Grant-in-Aid funding.

MCHC serves an island population of about 6,980 residents, of which 45% are individuals and families whose incomes are below 200% of the federal poverty guidance. For over 20 years MCHC has served a vital access point and classic safety net for affordable primary medical, dental, and behavioral health care for the uninsured and underinsured populations on Molokai.

Molokai Primary Care Clinic, led by Dino Akai, FNP, maintains a strong collaborative relationship with MCHC in support of community-based care on Moloka'i. This collaboration includes ongoing communication and coordination to address gaps in access to primary care for Moloka'i residents. Dino Akai, FNP, also provides provider coverage for MCHC as needed, helping ensure continuity of care during periods of staffing. This partnership strengthens the local healthcare safety net and supports MCHC's mission to provide accessible, quality care to the Moloka'i community.

Molokai Community Health Center provides integrated comprehensive holistic health care to individuals and families. MCHC recognizes that its ability to improve the health of its clients depends on its community, academic, and professional relationships, and thus strives to build and strengthen these relationships. Further, its integrative model continues to evolve its integration of services ranging from medical primary care, behavioral health, dental, and WIC. To this end, it is essential that MCHC continues their designation as the *only* Federally Qualified Health Center serving the island of Molokai.

Again, and without hesitation, I extend my full support to MCHC in your efforts to continue to provide comprehensive, patient-centered, and affordable health care for all on Molokai regardless of ability to pay.

Sincerely,



Dino Akai  
Family Nurse Practitioner/Owner

*Mission: To provide and promote accessible comprehensive individual and community health care  
to the people of Molokai with respect and aloha.*

*Visit us at <http://molokaichc.org/>*

30 Oki Place, PO Box 2040 Kaunakakai, HI 96748 Phone: (808) 553-5038 Fax: (808) 553-3780



January 15, 2026

RE: Letter of Support – Grant-in-Aid Application, of and for, Molokai Community Health Center

Dear Esteemed Members of Committee Review:

Lanai Community Health Center (LCHC) expresses our strong support for the Molokaʻi Community Health Center (MCHC) and its Grant-in-Aid application. As the Federally Qualified Health Center (FQHC) serving Molokaʻi, MCHC plays an essential role in ensuring that residents—especially those who are uninsured, underinsured, low-income, and medically vulnerable—can access high-quality, culturally grounded, primary and preventive care close to home.

Molokaʻi's geographic isolation, limited healthcare infrastructure, and workforce shortages create persistent barriers to care, of and which Lanai so too shares. Most residents must travel to other islands for specialty services, diagnostics, and hospital-level care—often at high financial and personal cost, and sometimes with significant delays. These challenges are compounded by transportation constraints, housing insecurity, chronic disease burden, and the ongoing need for behavioral health and substance use supports. In this environment, MCHC is not simply a clinic—it is a lifeline that stabilizes the island's health system and protects the wellbeing of families, kūpuna, and keiki across Molokaʻi.

MCHC's value to the community is clear and multifaceted:

**Access and equity:** MCHC provides care regardless of ability to pay, reducing preventable illness, emergency utilization, and unmet health needs.

**Continuity and trust:** As a community-based FQHC, MCHC delivers care that is relationship-centered, locally accountable, and aligned with community priorities.

**Comprehensive services:** MCHC supports whole-person care—integrating primary care with chronic disease management, preventive screenings, and vital wraparound supports, including care coordination and patient assistance.

**Community resilience:** In times of public health emergencies and ongoing system strain, MCHC serves as a cornerstone for outreach, response, and recovery.

Grant-in-Aid funding is a critical tool to help MCHC meet, achieve, sustain, and grow its mission. These funds will help the health center maintain core services while strengthening capacity in areas that directly impact access and outcomes on Molokaʻi.

Specifically, Grant-in-Aid support can help MCHC:

Stabilize and expand workforce capacity through recruitment and retention efforts, training, and coverage for essential clinical and support roles;



333 Sixth Street • PO Box 630142 • Lanai City • Hawaii • 96763-0142  
P|808-565-6919 • F|808-565-9111

***The Community is our Patient -- men, women, children, uninsured, insured!***

---

Enhance service delivery and care coordination to reduce delays in care, improve chronic disease outcomes, and ensure patients can successfully navigate referrals and follow-up—especially when off-island care is required;

Strengthen behavioral health and integrated care supports that address urgent needs related to mental health, substance use, and family stability;

Sustain operations and essential infrastructure necessary to provide reliable, safe, and modern care in a rural, resource-limited setting;

Improve patient access through expanded outreach, enabling services, and strategies that reduce transportation and financial barriers for families.

In short, Grant-in-Aid resources are not “extra”—they are foundational to sustaining a high-functioning safety net provider in a uniquely challenging rural environment. By investing in MCHC, you are investing directly in improved health outcomes, reduced disparities, and a stronger, more resilient Molokaʻi.

Thank you for considering this request and for your commitment to supporting essential healthcare services for Hawaiʻi’s rural communities. I strongly encourage favorable consideration of MCHC’s Grant-in-Aid application. Please feel free to contact me if additional information would be helpful.

Sincerely,

Jacey G. Laborte  
Chief Executive Officer  
Lanai Community Health Center  
333 Sixth Street  
PO Box 630142  
Lanai City, HI 96763  
P|808-565-6919  
F|808-565-9111  
E|jlaborte@lanaihealth.org

cc: /file.

encl: none.

####



January 15, 2026

Mr. Milton Cortez  
Chief Executive Officer  
Molokai Ohana Health Care, Inc.,  
dba Molokai Community Health Center  
PO Box 2040  
Kaunakakai, HI 96748

RE: Molokai Ohana Health Care, Inc., GIA Funding Request  
Letter of Support

Aloha Mr. Cortez,

Moloka'i Child Abuse Prevention Pathways (MCAPP) strongly supports Molokai Ohana Health Care, Inc., dba as Molokai Community Health Center's (MCHC) application to the State of Hawaii for Grant-in-Aid funding.

MCHC serves an island population of about 6,980 residents, of whom 45% are individuals and families with incomes below 200% of the federal poverty line. For over 20 years, MCHC has served as a vital access point and classic safety net for affordable primary medical, dental, and behavioral health care for the uninsured and underinsured populations on Molokai.

MCAPP's mission is to keep children safe and promote 'ohana wellbeing by preventing sexual violence and building healthy relationships on Moloka'i. We deeply value the essential services provided by MCHC and recognize the critical role your organization plays in delivering health, dental, WIC, and mental health services, as well as concrete supports such as food pantries, that help our most vulnerable keiki remain healthy, well, and thriving!

MCAPP also partners with Moloka'i Community Health Center through efforts such as our annual Keiki Fest, held in April during Child Abuse and Neglect and Sexual Assault Awareness Month. This event brings together hundreds of children and their families for a day of fun, games, positive activities, and connections to health, education, and social service resources. These collaborative efforts further strengthen our community and ensure families have access to the support they need to flourish.

Molokai Community Health Center provides integrated comprehensive holistic health care to individuals and families. MCHC recognizes that its ability to improve the health of its clients

P.O. Box 1049, 40 Ala Malama Ave, Suite A201, Kaunakakai, HI 96748  
w: [www.molokaicapp.org](http://www.molokaicapp.org) e: [tcardines@molokaicapp.org](mailto:tcardines@molokaicapp.org) p: (808) 774-8681

depends on its community, academic, and professional relationships, and thus strives to build and strengthen these relationships. Further, its integrative model continues to evolve its integration of services ranging from medical primary care, behavioral health, dental, and WIC. To this end, it is essential that MCHC continues their designation as the *only* Federally Qualified Health Center serving the island of Molokai.

Mahalo,

A handwritten signature in cursive script that reads "Talia Cardines". The ink is dark and the signature is fluid and legible.

Talia Cardines  
Executive Director

January 15, 2026

Mr. Milton Cortez  
Chief Executive Officer  
Molokai Ohana Health Care, Inc.,  
dba Molokai Community Health Center  
PO Box 2040  
Kaunakakai, HI 96748



RE: Molokai Ohana Health Care, Inc., GIA Funding Request  
Letter of Support

Dear Mr. Cortez:

Pūlama Ka Heke strongly supports Molokai Ohana Health Care, Inc., dba as Molokai Community Health Center's (MCHC) application to the State of Hawaii for Grant-in-Aid funding.

MCHC serves an island population of about 6,980 residents, of which 45% are individuals and families whose incomes are below 200% of the federal poverty guidance. For over 20 years MCHC has served a vital access point and classic safety net for affordable primary medical, dental, and behavioral health care for the uninsured and underinsured populations on Molokai.

Pūlama Ka Heke and Molokai Community Health Center have partnered to improve health outcomes for island residents through a shared commitment to comprehensive, community-centered care. The dedication of Molokai Community Health Center staff is evident in ongoing investments such as the renovation of the dental clinic and the recent addition of a food bank, both of which address critical health and wellness needs. By prioritizing individual, family, and community well-being, Molokai Community Health Center delivers services that reflect a holistic approach to healthcare on Molokai.

MCHC recognizes that its ability to improve the health of its clients depends on its community, academic, and professional relationships, and thus strives to build and strengthen these relationships. Further, its integrative model continues to evolve its integration of services ranging from medical primary care, behavioral health, dental, and WIC. To this end, it is essential that MCHC continues their designation as the *only* Federally Qualified Health Center serving the island of Molokai.

Again, and without hesitation, I extend my full support to MCHC and its efforts to continue to provide comprehensive, patient-centered, and affordable health care for all on Molokai regardless of ability to pay.

Sincerely,

A handwritten signature in black ink, appearing to be "Lani", written in a cursive style.

Helene "Lani" Ozaki  
Executive Director



**WAIANAE COAST  
COMPREHENSIVE  
HEALTH CENTER**  
www.wcchc.com

January 13, 2026

Mr. Milton Cortez  
Chief Executive Officer  
Molokai Ohana Health Care, Inc.,  
dba Molokai Community Health Center  
PO Box 2040  
Kaunakakai, HI 96748

RE: Molokai Ohana Health Care, Inc., GIA Funding Request  
Letter of Support

Dear Mr. Cortez:

Wai'anae Coast Comprehensive Health Center strongly supports Molokai Ohana Health Care, Inc., dba as Molokai Community Health Center's (MCHC) application to the State of Hawaii for Grant-in-Aid funding.

MCHC serves an island population of about 6,980 residents, of which 45% are individuals and families whose incomes are below 200% of the federal poverty guidance. For over 20 years MCHC has served a vital access point and classic safety net for affordable primary medical, dental, and behavioral health care for the uninsured and underinsured populations on Molokai.

Molokai Community Health Center provides integrated comprehensive holistic health care to individuals and families. MCHC recognizes that its ability to improve the health of its clients depends on its community, academic, and professional relationships, and thus strives to build and strengthen these relationships. Further, its integrative model continues to evolve its integration of services ranging from medical primary care, behavioral health, dental, and WIC. To this end, it is essential that MCHC continues their designation as the *only* Federally Qualified Health Center serving the island of Molokai.

Again, and without hesitation, I extend my full support to MCHC in your efforts to continue to provide comprehensive, patient-centered, and affordable health care for all on Molokai regardless of ability to pay.

Sincerely,

Richard P. Bettini, MPH, MS  
President and Chief Executive Officer



Clinic  
4590 Hāna Highway  
tel 808.248.8294  
fax 808.248.8917

Administration  
P.O. Box 807  
Hāna, Maui 96713  
tel 808.248.7515  
fax 808.248.7223

January 13, 2026

Mr. Milton Cortez  
Chief Executive Officer  
Molokai Ohana Health Care, Inc.,  
dba Molokai Community Health Center  
PO Box 2040  
Kaunakakai, HI 96748

RE: Molokai Ohana Health Care, Inc., GIA Funding Request  
Letter of Support

Dear Mr. Cortez:

Hana Health strongly supports Molokai Ohana Health Care, Inc., dba as Molokai Community Health Center's (MCHC) application to the State of Hawaii for Grant-in-Aid funding.

MCHC serves an island population of about 6,980 residents, of which 45% are individuals and families whose incomes are below 200% of the federal poverty guidance. For over 20 years MCHC has served a vital access point and classic safety net for affordable primary medical, dental, and behavioral health care for the uninsured and underinsured populations on Molokai.

Hana Health has worked in partnership with Molokai Community Health Center over the years to assure our very remote, primarily Native Hawaiian communities have access to the full range of needed health care services in spite of our many challenges.

Molokai Community Health Center provides integrated comprehensive holistic health care to individuals and families. MCHC recognizes that its ability to improve the health of its clients depends on its community, academic, and professional relationships, and thus strives to build and strengthen these relationships. Further, its integrative model continues to evolve its integration of services ranging from medical primary care, behavioral health, dental, and WIC. To this end, it is essential that MCHC continues their designation as the *only* Federally Qualified Health Center serving the island of Molokai.

Again, and without hesitation, I extend my full support to MCHC in your efforts to continue to provide comprehensive, patient-centered, and affordable health care for all on Molokai regardless of ability to pay.

Sincerely,

A handwritten signature in black ink that reads "Cheryl Vasconcellos".

Cheryl Vasconcellos  
Executive Director

January 13, 2026

Mr. Milton Cortez  
Chief Executive Officer  
Molokai Ohana Health Care, Inc.,  
dba Molokai Community Health Center  
PO Box 2040  
Kaunakakai, HI 96748

RE: Molokai Ohana Health Care, Inc., GIA Funding Request  
Letter of Support

Dear Mr. Cortez:

Maui Speech and Swallow and Neurological Rehabilitation, LLC, strongly supports Molokai Ohana Health Care, Inc., dba as Molokai Community Health Center's (MCHC) application to the State of Hawaii for Grant-in-Aid funding.

MCHC serves an island population of about 6,980 residents, of which 45% are individuals and families whose incomes are below 200% of the federal poverty guidance. For over 20 years MCHC has served a vital access point and classic safety net for affordable primary medical, dental, and behavioral health care for the uninsured and underinsured populations on Molokai.

Maui Speech and Swallow maintains a deeply valued and collaborative relationship with Moloka'i Community Health Center and its Foundation, grounded in a shared commitment to expanding access to essential therapeutic services for the Moloka'i community. This partnership has been instrumental in making services available that would otherwise be financially and logistically unattainable for a rural island setting.

Through the Health Center's ability to provide clinical facilities at a significantly reduced cost, Maui Speech and Swallow has been able to deliver speech and swallow therapy services in a sustainable and community-centered manner. These reduced facility costs directly support service continuity and affordability, ensuring that residents of Moloka'i are not excluded from care due to geographic isolation or limited resources.

Additionally, the Foundation's support enabled Maui Speech and Swallow to employ a therapist who resides on Moloka'i. This has been transformative for service delivery, as recruiting and transporting off-island therapists presents ongoing challenges related to travel, housing, and scheduling. Employing a locally based therapist strengthens continuity of care, cultural understanding, and long-term service stability for the island.

In 2025, Moloka'i Community Health Center extended extraordinary support by allowing Maui Speech and Swallow to utilize clinical space through grant funding. This generosity represented

*Mission: To provide and promote accessible comprehensive individual and community health care  
to the people of Molokai with respect and aloha.*

*Visit us at <http://molokaichc.org/>*

30 Oki Place, PO Box 2040 Kaunakakai, HI 96748 Phone: (808) 553-5038 Fax: (808) 553-3780

a significant contribution to our ability to serve the community, and we are deeply appreciative of the trust and collaboration demonstrated through this support.

We look forward to continuing this partnership with Moloka'i Community Health Center and its Foundation as we work together to provide sustainable, accessible, and high-quality therapy services. Our shared goal remains ensuring that individuals and families on Moloka'i receive the care they need, close to home, with dignity and continuity.

Molokai Community Health Center provides integrated comprehensive holistic health care to individuals and families. MCHC recognizes that its ability to improve the health of its clients depends on its community, academic, and professional relationships, and thus strives to build and strengthen these relationships. Further, its integrative model continues to evolve its integration of services ranging from medical primary care, behavioral health, dental, and WIC. To this end, it is essential that MCHC continues their designation as the *only* Federally Qualified Health Center serving the island of Molokai.

Again, and without hesitation, I extend my full support to MCHC in your efforts to continue to provide comprehensive, patient-centered, and affordable health care for all on Molokai regardless of ability to pay.

Sincerely,

Joyce Kim M.S. CCC-SLP  
Director/Founder of Maui Speech and Swallow and Neurological Rehabilitation LLC



---

Signature

*Mission: To provide and promote accessible comprehensive individual and community health care to the people of Molokai with respect and aloha.*

*Visit us at <http://molokaichc.org/>*

30 Oki Place, PO Box 2040 Kaunakakai, HI 96748 Phone: (808) 553-5038 Fax: (808) 553-3780