

Application Submittal Checklist

The following items are required for submittal of the grant application. Please verify and check off that the items have been included in the application packet.

- 1) Hawaii Compliance Express Certificate (If the Applicant is an Organization)
- 2) Declaration Statement
- 3) Verify that grant shall be used for a public purpose
- 4) Background and Summary
- 5) Service Summary and Outcomes
- 6) Budget
 - a) Budget request by source of funds ([Link](#))
 - b) Personnel salaries and wages ([Link](#))
 - c) Equipment and motor vehicles ([Link](#))
 - d) Capital project details ([Link](#))
 - e) Government contracts, grants, and grants in aid ([Link](#))
- 7) Experience and Capability
- 8) Personnel: Project Organization and Staffing



AUTHORIZED SIGNATURE

Milton Cortez, CEO

PRINT NAME AND TITLE

1/21/26

DATE



STATE OF HAWAII
STATE PROCUREMENT OFFICE

CERTIFICATE OF VENDOR COMPLIANCE

This document presents the compliance status of the vendor identified below on the issue date with respect to certificates required from the Hawaii Department of Taxation (DOTAX), the Internal Revenue Service, the Hawaii Department of Labor and Industrial Relations (DLIR), and the Hawaii Department of Commerce and Consumer Affairs (DCCA).

Vendor Name: Molokai Ohana Health Care, Inc.

DBA/Trade Name: Molokai Community Health Center

Issue Date: 01/16/2026

Status: Compliant

Hawaii Tax#: [REDACTED]

New Hawaii Tax#:

FEIN/SSN#: [REDACTED]

UI#: XXXXXX1532

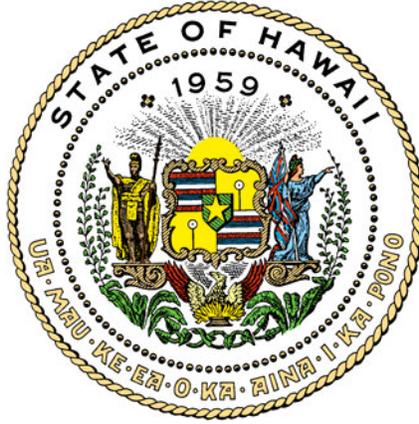
DCCA FILE#: 202683

Status of Compliance for this Vendor on issue date:

Form	Department(s)	Status
A-6	Hawaii Department of Taxation	Compliant
8821	Internal Revenue Service	Compliant
COGS	Hawaii Department of Commerce & Consumer Affairs	Exempt
LIR27	Hawaii Department of Labor & Industrial Relations	Compliant

Status Legend:

Status	Description
Exempt	The entity is exempt from this requirement
Compliant	The entity is compliant with this requirement or the entity is in agreement with agency and actively working towards compliance
Pending	A status determination has not yet been made
Submitted	The entity has applied for the certificate but it is awaiting approval
Not Compliant	The entity is not in compliance with the requirement and should contact the issuing agency for more information



Department of Commerce and Consumer Affairs

CERTIFICATE OF GOOD STANDING

I, the undersigned Director of Commerce and Consumer Affairs of the State of Hawaii, do hereby certify that

MOLOKAI OHANA HEALTH CARE, INC.

was incorporated under the laws of Hawaii on 12/18/2002 ; that it is an existing nonprofit corporation; and that, as far as the records of this Department reveal, has complied with all of the provisions of the Hawaii Nonprofit Corporations Act, regulating domestic nonprofit corporations.



IN WITNESS WHEREOF, I have hereunto set my hand and affixed the seal of the Department of Commerce and Consumer Affairs, at Honolulu, Hawaii.

Dated: January 16, 2026

Director of Commerce and Consumer Affairs

**DECLARATION STATEMENT OF
APPLICANTS FOR GRANTS PURSUANT TO
CHAPTER 42F, HAWAII REVISED STATUTES**

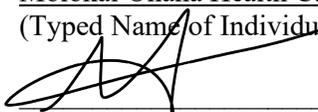
The undersigned authorized representative of the applicant certifies the following:

- 1) The applicant meets and will comply with all of the following standards for the award of grants pursuant to Section 42F-103, Hawaii Revised Statutes:
 - a) Is licensed or accredited, in accordance with federal, state, or county statutes, rules, or ordinances, to conduct the activities or provide the services for which a grant is awarded;
 - b) Complies with all applicable federal and state laws prohibiting discrimination against any person on the basis of race, color, national origin, religion, creed, sex, age, sexual orientation, or disability;
 - c) Agrees not to use state funds for entertainment or lobbying activities; and
 - d) Allows the state agency to which funds for the grant were appropriated for expenditure, legislative committees and their staff, and the auditor full access to their records, reports, files, and other related documents and information for purposes of monitoring, measuring the effectiveness, and ensuring the proper expenditure of the grant.
- 2) If the applicant is an organization, the applicant meets the following requirements pursuant to Section 42F-103, Hawaii Revised Statutes:
 - a) Is incorporated under the laws of the State; and
 - b) Has bylaws or policies that describe the manner in which the activities or services for which a grant is awarded shall be conducted or provided; and
- 3) If the applicant is a non-profit organization, it meets the following requirements pursuant to Section 42F-103, Hawaii Revised Statutes:
 - a) Is determined and designated to be a non-profit organization by the Internal Revenue Service; and
 - b) Has a governing board whose members have no material conflict of interest and serve without compensation.
- 4) The use of grant-in-aid funding complies with all provisions of the Constitution of the State of Hawaii (for example, pursuant to Article X, section 1, of the Constitution, the State cannot provide "... public funds ... for the support or benefit of any sectarian or nonsectarian private educational institution...").

Pursuant to Section 42F-103, Hawaii Revised Statutes, for grants used for the acquisition of land, when the organization discontinues the activities or services on the land acquired for which the grant was awarded and disposes of the land in fee simple or by lease, the organization shall negotiate with the expending agency for a lump sum or installment repayment to the State of the amount of the grant used for the acquisition of the land.

Further, the undersigned authorized representative certifies that this statement is true and correct to the best of the applicant's knowledge.

Molokai Ohana Health Care, Inc., dba Molokai Community Health Center
(Typed Name of Individual or Organization)

 _____ (Signature)	1/21/2026 _____ (Date)
Milton Cortez _____ (Typed Name)	CEO _____ (Title)

Application for Grants

If any item is not applicable to the request, the applicant should enter "not applicable".

I. Certification – Please attach immediately after cover page

1. Hawaii Compliance Express Certificate (If the Applicant is an Organization)

If the applicant is an organization, the applicant shall submit one (1) copy of a Hawaii Compliance Express Certificate from the Comptroller of the Department of Accounting and General Services that is dated no earlier than December 1, 2025.

Please see attached.

2. Declaration Statement

The applicant shall submit a declaration statement affirming its compliance with [Section 42F-103, Hawaii Revised Statutes](#).

Please see attached.

3. Public Purpose

The applicant shall specify whether the grant will be used for a public purpose pursuant to [Section 42F-102, Hawaii Revised Statutes](#).

This grant will be used for a public purpose in compliance with Section 42F-102, Hawaii Revised Statutes, which establishes that funds must provide direct and substantial benefit to the community. Mortgage retirement for Molokai Community Health Center serves a valid public purpose as it directly supports the continued delivery of essential health care services to the public – particularly to those underserved populations on Molokai by stabilizing the operating budget and preserving critical community health infrastructure.

II. Background and Summary

This section shall clearly and concisely summarize and highlight the contents of the request in such a way as to provide the State Legislature with a broad understanding of the request. Please include the following:

1. A brief description of the applicant's background;

Since Molokai Ohana Health Care, Inc. (MOHC), dba Molokai Community Health Center (MOHC) first opened in 2004, it has carried on the same island tradition of people helping people. Formed entirely to community members to address an unmet need for high quality health care services on island, MCHC's mission is to provide and promote accessible, comprehensive individual and community health care to the people of Molokai with respect and aloha.

“People helping each other. That is what Molokai is all about. So Molokai Community Health Center is like that – a facility that helps with the needs of our kupuna, makua, and keiki at an affordable cost and with the convenience of a one-stop facility.”
--MCHC Patient

Molokai Community Health Center is the island's first model of full-integrated health care, and our 2,800-plus patient base, of which nearly 70% are of Native Hawaiian ancestry, constitutes nearly 40% of Molokai's population. A recognized medically underserved rural area, Molokai has the highest unemployment rate of all of Hawaii, and nearly 45% of the population lives below 200% of the federal poverty guidelines.

While all are welcome through the doors, MCHC's primary clientele is the indigent, uninsured and underinsured population of Molokai. MCHC is the only Federally Qualified Health Center on the island, whose purpose is to address the community's health needs with an array of quality, cost-effective health care programs:

- Primary health care;
- Behavioral health care;
- Dental health services;
- Enabling services such as a Community Farm Fresh Food Pantry, outreach through our Mana Mobile Medical Clinic;
- Women, Infant and Children (WIC).

Because MCHC is a comprehensive health care provider, it has a unique opportunity to provide integrated health care to our patients. This includes integrating oral health with primary care or behavioral health care to combat all health disparities. The executive leadership team is comprised of members from all services lines; thus, our medical, dental and behavioral health departments work together to provide integrated health services.

2. The goals and objectives related to the request;

Molokai Ohana Health Care, Inc., dba Molokai Community Health Center, currently holds a mortgage on its property where the health center is currently operated, 30 Oki Place in Kaunakakai, HI. Molokai Community Health Center is seeking funding to retire the remaining mortgage on its facility so the required

flood insurance and annual mortgage costs, a nearly \$200,000 expenditure in the annual operating budget, will no longer drain precious resources. Because the building is mortgaged, and because the facility is in the 100-year flood plain, MCHC must carry high-cost flood insurance which diverts scarce dollars away from direct patient care, staffing and essential services for an underserved island community.

Paying off the mortgage will mitigate the ongoing and anticipated financial burden which will result from the cuts in Medicaid that will occur because of the new government administration's HR-1 bill. Anticipated cuts to MCHC resulting from the HR-1 bill are expected to be nearly \$900,000 starting in 2027.

The goal of this project is to strengthen the organization's long-term financial sustainability by paying off the property mortgage, which will eliminate the requirement for costly flood insurance and free operating funds to support mission-critical services.

Objectives include:

- To retire the remaining property mortgage within the grant period to remove lender-mandated flood insurance requirements.
- Reduce annual operating expenses by eliminating high-cost flood insurance premiums currently tied to the mortgaged property.
- Reallocate savings from reduced insurance and debt-related costs to direct patient care, staffing and essential health programs.
- Improve financial stability and resilience by lowering fixed overhead costs and decreasing vulnerability to future funding fluctuations.
- Ensure continuity and expansion of services for the community by redirecting operating funds toward preventative, primary and specialty care rather than facility-related debt obligations.

Also, as part of this operating funding request, MCHC is seeking funding to continue the behavioral health program on campus. The U.S. Substance Abuse and Mental Health Services Administration (SAMHSA) abruptly canceled a large number of federal grants supporting mental health and substance use services across the U.S., totaling up to about \$1.9 billion. Termination letters were mailed overnight to many organizations that provide front-line mental health, addiction, overdose prevention, homelessness support, and related services. The administration cites that the cuts were meant to better align spending with agency priorities.

Molokai Community Health Center leadership is anticipating potential cuts to these vital services for the community:

- Mental health counseling
- Substance use disorder treatment
- Prevention and early intervention programs
- Recovery services.

Based on this announcement, MCHC is anticipating reduction or elimination of 330 grant funding for behavioral health staff positions and forced scaling back or closure of services that are only viable with federal support.

During these uncertain times, funding behavioral health programs is critical for MCHC because mental health and substance use conditions are deeply connected to overall health, access to care, and community well-being.

Sustained funding for behavioral health programs strengthens workforce stability, supports culturally responsive care, and reduces stigma by normalizing mental health treatment within primary care. Without adequate behavioral health funding community health centers face increased uncompensated care, longer wait times, staff burnout, and poorer outcomes for vulnerable patients – ultimately shifting higher costs to emergency and inpatient systems. Investing in behavioral health programs protects community health, advances health equity and ensures the long-term effectiveness of the community health center model.

3. The public purpose and need to be served;

The public purpose of this project is to strengthen and sustain access to essential health care services for the residents of Molokai by stabilizing the financial foundation of Molokai Community Health Center, the island's only Federally qualified Health Center and comprehensive health care provider.

Retiring the mortgage directly addresses a structural financial burden that diverts limited operating funds away from direct patient care and into high-cost, lender-required flood insurance premiums. Eliminating this expense will allow MCHC to redirect scarce resources to its core public mission of providing accessible, high-quality, culturally responsive health care to this underserved rural population.

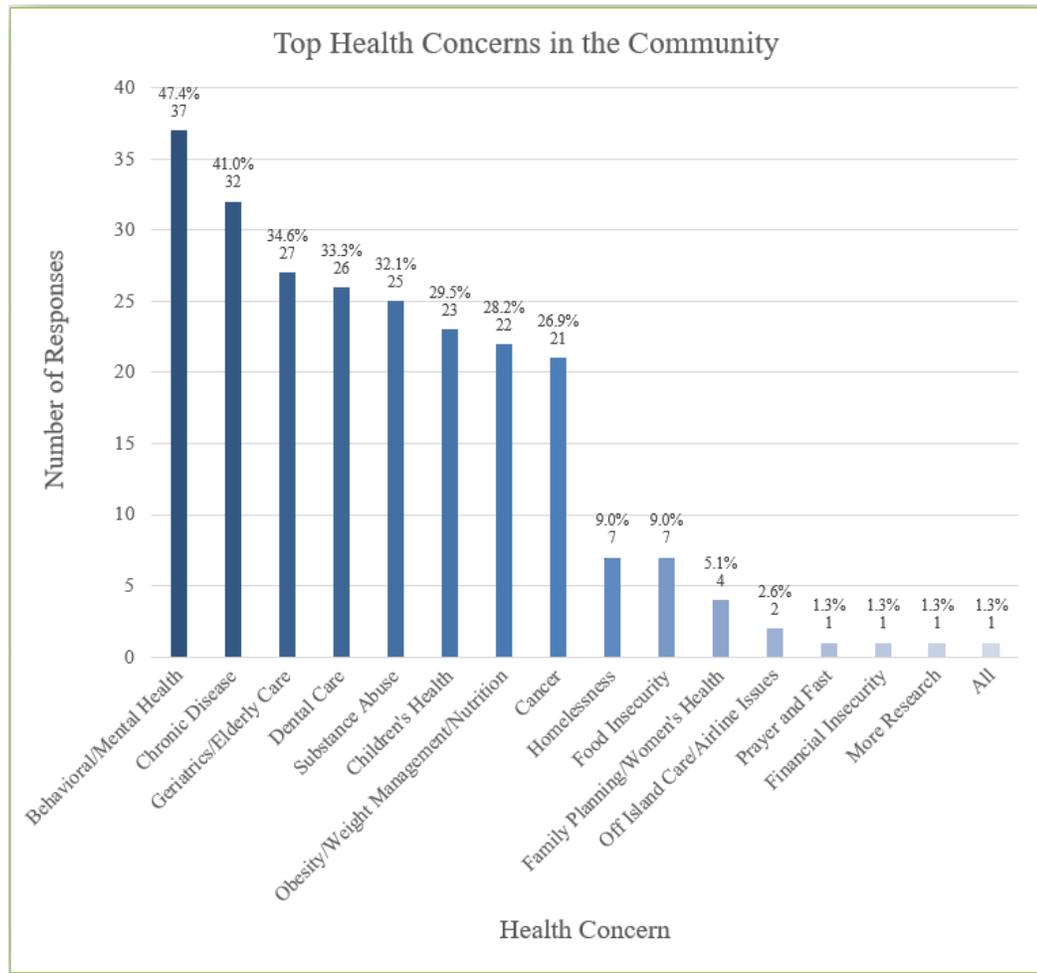
The need for this project is driven by Molokai's unique vulnerabilities, including geographic isolation, high poverty and unemployment rates, and a largely Medicaid-insured or uninsured population. As a medically underserved area, Molokai relies heavily on MCHC for primary, dental and behavioral health care and enabling services that reduce health disparities and prevent costly off-island care. Reducing fixed overhead costs through mortgage retirement will improve MCHC's financial resilience, protect continuity of care, and ensure that public and charitable funds are maximized for direct community benefit rather than ongoing facility-related expenses.

This one-time investment serves a clear public purpose by preserving essential health infrastructure and ensuring long-term access to care for the people of Molokai.

In a 2024 Community Needs Assessment conducted by Molokai Community Health Center, over 37% of respondents identified Behavioral/Mental Health as their top health concern, with emphasis on anxiety, depression, and substance abuse.

Behavioral Health was particularly prominent among respondents aged 18-35, while chronic disease management and kupuna care were more frequently reported by older populations (50-75+).

The comprehensive ranking of all health concerns identified by respondents is below:



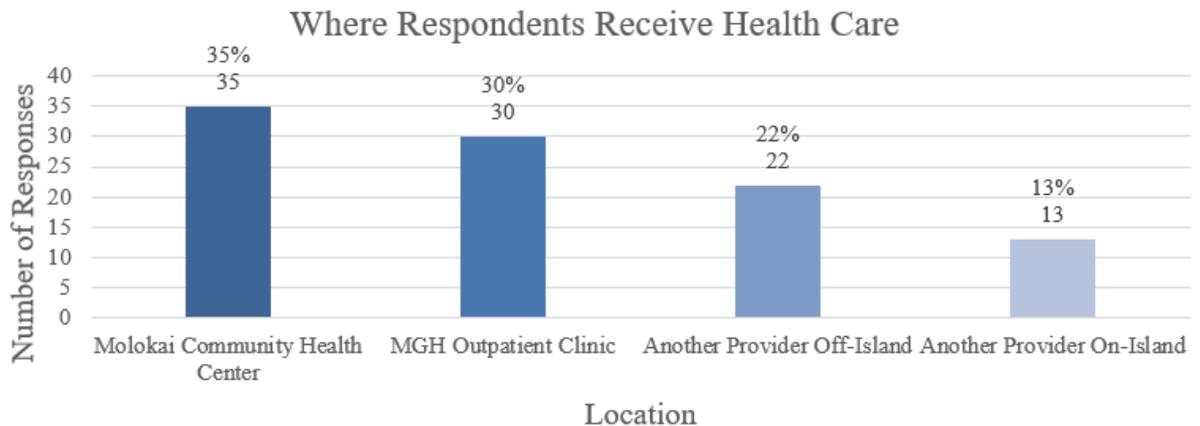
4. Describe the target population to be served; and

The target population to be served by this program is the residents of the island of Molokai who rely on Molokai Community Health Center for essential health care services. This includes low-income individuals and families, Native Hawaiian and Pacific Islander residents, kupuna, adults and keiki, who

experience significant barriers to accessing care due to geographic isolation, limited transportation options, and financial hardship. A substantial portion of this population is uninsured or underinsured, and over 70% of the population depends on Medicaid as their insurance provider.

According to the U.S. Census, the island of Molokai had a resident population of 6,980 people. Native Hawaiians constitute the island’s largest ethnic demographic (65%), followed by Asian Americans (the majority of whom are of Filipino ancestry), other Pacific Islanders and Caucasians. Native Hawaiians and Filipinos are at much greater risk to develop chronic health complications, including maternal and child health care risks, tooth decay, obesity, teenage pregnancy, alcoholism and substance abuse, diabetes, asthma, heart disease, high blood pressure, and mental health illnesses.

A recent community needs assessment shows that more residents on the island of Molokai receive care through Molokai Community Health Center than any other provider on island:



While all are welcome through its doors, MCHC’s primary clientele is the indigent, uninsured and underinsured resident population of Molokai. As a community-owned health center and primary point of access for nearly 40% of the island’s residents, MCHC’s policy is to provide services to everyone seeking care, at the lost cost allowable under applicable federal guidelines. In that regard, MCHC serves as a classic social safety net for the island’s vulnerable populations, emphasizing both holistic, preventative and patient-driven health care and professional collaboration with other health and human service organizations whenever necessary, to address the primary health care needs of Molokai residents.

5. Describe the geographic coverage.

Molokai Community Health Center serves and accepts patients from across the island of Molokai, including the following zip codes:

- 96748 (Kaunakakai)
- 96748 (Mana'e – Kamalo – East end)
- 96770 (Maunaloa)
- 96757 (Kualapu'u)
- 96729 (Ho'olehua)

Island-wide service coverage is essential to ensure equitable access to care for all Molokai residents, regardless of where they live.

Poverty, geographical isolation, lack of health insurance and the high cost of travel, as well as unreliability of air travel to Oahu and Maui are the primary barriers to access comprehensive primary health care on Molokai. The island suffers from one of the lowest overall rankings in the state in terms of economic health, socio-economic stability, and food security, and its official unemployment rate is more than double that of the State of Hawaii in general.

As Molokai is a recognized medically underserved rural area with limited hospital capabilities and limited specialty care, MCHC serves as the primary source of comprehensive medical, dental and behavioral health, as well as other enabling services, on the island. By stabilizing the health center's operating budget through this program, the project directly benefits the entire Molokai community, with particular impact on those most vulnerable to service disruptions, including patients with chronic conditions, kupuna requiring ongoing care, families with young children and individuals who would otherwise be forced to delay care or travel off-island to receive health care services.

III. Service Summary and Outcomes

The Service Summary shall include a detailed discussion of the applicant's approach to the request. The applicant shall clearly and concisely specify the results, outcomes, and measures of effectiveness from this request. The applicant shall:

1. Describe the scope of work, tasks and responsibilities;

This program as proposed will retire the remaining mortgage on the Molokai Community Health Center facility, eliminating the requirement for high-cost, lender-mandated flood insurance. By removing this financial burden, MCHC will redirect operating funds to essential health care services for Molokai's underserved population.

Key Activities:

1. **Mortgage Payoff:** Secure funding to pay off the remaining principal balance of MCHC's facility mortgage.
 2. **Flood Insurance Reassessment:** Coordinate with the lender and insurance providers to adjust flood insurance coverage following mortgage payoff, reducing or eliminating ongoing premiums.
 3. **Financial Reallocation Planning:** Develop a plan to redirect funds previously allocated for mortgage and insurance payments to support direct patient care, staffing and program expansion.
 4. **Monitoring and Reporting:** Track and report on budget savings and demonstrate how reallocated funds improve patient access, care quality, and overall service delivery.
 5. **Community Impact Communication:** Share program outcomes with the community, highlighting increased sustainability and enhanced access to care for the island population.
2. Provide a projected annual timeline for accomplishing the results or outcomes of the service;

Timeline: The mortgage review / payoff will occur immediately once funding is approved.

Expected Outcomes:

- Elimination of mortgage and related high-cost flood insurance from the annual operating budget.
 - Increased financial stability and sustainability of MCHC.
 - Expanded capacity to deliver essential health services to low-income, uninsured and medically underserved residents of Molokai.
 - Long-term preservation of MCHC as the primary comprehensive health care provider on Molokai.
3. Describe its quality assurance and evaluation plans for the request. Specify how the applicant plans to monitor, evaluate, and improve their results; and

Molokai Community Health Center will implement a structured monitoring and evaluation plan to ensure that paying off the facility mortgage achieves its intended outcomes of financial stability, reduced operating costs, and enhanced delivery of health care services. The evaluation plan will focus on tracking both financial metrics and programmatic impacts on patient care.

Monitoring and Evaluation Activities:

A. Financial Monitoring:

- Track annual expenditures for flood insurance and mortgage payments before and after mortgage retirement.
- Measure reallocation of funds to patient care and program expansion.
- Maintain transparent financial records for internal review and reporting to funders.

B. Operational Evaluation:

- a. Assess the impact of cost savings on service delivery, including staffing capacity, patient encounters and program reach.
- b. Monitor usage of funds to support primary medical, dental, behavioral health and enabling services, ensuring resources are directed where needed.

C. Performance Metrics:

- Reduction or elimination of flood insurance costs in the annual operating budget.
- Percentage of budget savings is redirected to direct patient care.
- Increase in patient encounters, outreach activities, or program participation attributable to improved financial flexibility.
- Patient satisfaction and feedback regarding access and quality of services.

D. Continuous Quality Improvement:

- Quarterly review of financial and operational reports by the executive leadership team and Board of Directors.
- Identification of areas where savings can further improve patient access or program efficiency.
- Adjustments to resource allocation or operational strategies based on evaluation findings.
- Annual reporting to the Board of Directors and Health Resources and Services Administration, State of Hawaii, to demonstrate results and inform future planning.

By systematically monitoring financial, operational and patient-centered outcomes, MCHC will ensure that mortgage retirement directly translates into

enhanced service capacity, improved health care access, and long-term sustainability for the island's medically underserved population.

4. List the measure(s) of effectiveness that will be reported to the State agency through which grant funds are appropriated (the expending agency). The measure(s) will provide a standard and objective way for the State to assess the program's achievement or accomplishment. Please note that if the level of appropriation differs from the amount included in this application that the measure(s) of effectiveness will need to be updated and transmitted to the expending agency.

The measures of effectiveness that will be reported to the State include:

A. Financial Impact Measures

- **Mortgage Status:** Verification of mortgage payoff completion and date of payoff.
- **Reduction in Flood Insurance Costs:** Dollar amount saved annually after mortgage retirement compared to pre-payoff baseline.
- **Reallocation of Savings to Patient Care:** Percentage of freed funds redirected to clinical services, staffing, or program expansion.

B. Operational and Service Delivery Measures

- **Expanded Service Capacity:** Increase in patient encounters (medical, dental and behavioral health) attributable to financial flexibility)
- **Staffing Stability and Retention:** Number of clinical and support staff positions maintained or added due to reduced financial pressure.

C. Patient-Centered Outcomes

- **Access to Care:** Percentage of scheduled patient visits successfully completed, including patients previously impacted by transportation or cost barriers.
- **Patient Satisfaction:** Survey results demonstrating satisfaction with access, affordability, and quality of services.

D. Sustainability and Long-Term Impact

- **Operating Budget Sustainability:** Ratio of fixed costs (mortgage and insurance) to total operating budget before and after mortgage payoff.
- **Program Sustainability:** Documentation showing continued deliver of integrated health care services without interruptions due to facility-related expenses.

IV. Financial

Budget

1. The applicant shall submit a budget utilizing the enclosed budget forms as applicable, to detail the cost of the request.
 - a. Budget request by source of funds ([Link](#))
 - b. Personnel salaries and wages ([Link](#))
 - c. Equipment and motor vehicles ([Link](#))
 - d. Capital project details ([Link](#))
 - e. Government contracts, grants, and grants in aid ([Link](#))

2. The applicant shall provide its anticipated quarterly funding requests for the fiscal year 2027.

Quarter 1	Quarter 2	Quarter 3	Quarter 4	Total Grant
\$1,730,750	\$82,750	\$82,750	\$82,750	\$1,979,000

3. The applicant shall provide a listing of all other sources of funding that they are seeking for fiscal year 2027.
 Molokai Ohana Health Care, Inc., dba Molokai Community Health Center, will be seeking GIA CIP funds to complete a building renovation project and start optometry services on campus.
 MCHC will also be seeking OHA funding to make repairs to building 10 on campus, which houses the certified kitchen, the Community Farm Fresh Food Pantry, and serves as the gathering center for the community, where cultural events, graduations, weddings, and private businesses hold events.

4. The applicant shall provide a listing of all state and federal tax credits it has been granted within the prior three years. Additionally, the applicant shall provide a listing of all state and federal tax credits they have applied for or anticipate applying for pertaining to any capital project, if applicable.

 Molokai Community Health Center has not been granted tax credits within the last three years, nor will it apply for tax credits pertaining to the project.

5. The applicant shall provide a listing of all federal, state, and county government contracts, grants, and grants in aid it has been granted within the prior three years and will be receiving for fiscal year 2027 for program funding.
 Please see attached Government Contracts declaration.

6. The applicant shall provide the balance of its unrestricted current assets as of December 31, 2025.

 The balance of unrestricted current assets is \$3,260,885.

V. Experience and Capability

1. Necessary Skills and Experience

The applicant shall demonstrate that it has the necessary skills, abilities, knowledge of, and experience relating to the request. State your experience and appropriateness for providing the service proposed in this application. The applicant shall also provide a listing of verifiable experience of related projects or contracts for the most recent three years that are pertinent to the request.

MCHC has received CIP funding from the State of Hawaii in 2010, 2011, 2012 and 2016; all funding was used for capital renovations to retrofit the campus to the current use as Molokai Community Health Center.

Prior to opening in 2004, MCHC applied for and received start-up funding from the Bureau of Primary HealthCare under Section 330 of the federal Public Health Service Act. Since then, MCHC has quietly nurtured a well-regarded reputation for delivering quality and cost-effective health care to Molokai residents in need.

To provide cost-effective services to all patients, as well as meet current financial health care market demands, a foundation for revenue generation has been developed to include revenue from insurance reimbursement. MCHC's providers are participating members of Medicare, Alohacare Medicaid, Hawaii Medical Service Association (HMSA), and other insurers qualified and authorized to offer and provide coverage under Hawaii statute.

MCHC is also enrolled as an authorized provider of medical services under all insurance plans currently available to Molokai residents. MCHC has received a Prospective Payment System rate of \$256.22 for medical and behavioral health services and \$301.88 for dental services.

Additionally, MCHC has successfully managed Congressionally Directed Spending funding in the amount of \$1,664,000 that was allocated to renovate the dental program on campus to provide expanded dental services, as well as make renovations to the medical building.

MCHC has successfully managed other private foundational grants including Hawaii Community Foundation, Hawaii Dental Service Foundation, Atherton Family Foundation, The Harry and Jeanette Weinberg Foundation, Baldwin Foundation, and Cook Foundation.

Other funding resources administered by MCHC staff include Maui County Office of Economic Development funding and Maui County DHHS grant funding.

2. Facilities

The applicant shall provide a description of its facilities and demonstrate its adequacy in relation to the request. If facilities are not presently available, describe plans to secure facilities.

Molokai Community Health Center, located at 30 Oki Place, is comprised of ten stand-alone structures on 5.9 acres of grounds that once served as a popular gathering place for residents and visitors alike, a bar and restaurant called the Pau Hana Inn. Molokai Ohana Health Care, Inc., dba Molokai Community Health Center, purchased the property in 2009, anticipating the existing structures and nearly six acres of land would provide future opportunity for growth, as either necessary or desired.

Property renovations to retrofit the structures into the community health center began in 2010. The facility is utilized to provide comprehensive care in one convenient location:

- Building 1 is home to MCHC's dental services department. This building underwent full renovation in 2025, doubling the number of operatories from three to six.
- Building 2 contains space for independent service providers that further the mission, including a physical therapist and Hospice Hawaii.
- Building 3 is the only multi-story structure on campus. It houses administration and support services, which are located on the first floor. Second floor houses IT and includes two suites which traveling providers may use when they are providing services on campus.
- Building 4 is the primary care clinic, with newly furnished examination rooms, a fully-staffed nurse station, and providers' offices.
- Building 5 houses MCHC Behavioral Health Services department, where patients can see a licensed psychologist and Licensed Marriage and Family Therapist as needed.
- Building 6 is used for storage.
- Building 7 houses the Women, Infant and Children department.
- Building 8 is used as a rental space to a third-party health care provider that is consistent with MCHC's mission.
- Building 9 is used as rental space to a third-party health care provider that is consistent with MCHC's mission.
- Building 10 is the largest building on campus. It contains a full-service, certified kitchen and is available for use to the general public for public

and private events, live music, public lectures and forums, providing a family-friendly locale to build community dialog and connectivity. This building is also the home of the Community Farm Fresh Food pantry, where fresh produce and dry and canned food commodity is available to the public, free of charge. This building is the heart of MCHC's campus.

VI. Personnel: Project Organization and Staffing

1. Proposed Staffing, Staff Qualifications, Supervision and Training

The applicant shall describe the proposed staffing pattern and proposed service capacity appropriate for the viability of the request. The applicant shall provide the qualifications and experience of personnel for the request and shall describe its ability to supervise, train and provide administrative direction relative to the request.

The CEO, COO, Finance Consultant, and Project Manager will primarily be involved in bringing this project to fruition.

The CEO will provide overall executive oversight for the project and ensure alignment with MCHC's mission, strategic priorities, and long-term sustainability goals. The CEO will serve as the primary liaison and authorize major financial actions related to mortgage retirement and ensure compliance with grant requirements. The CEO will also communicate project progress and outcomes to the Board of Directors and guide decisions on how cost savings are reinvested into patient care and community services.

The Finance Director will be responsible for the financial management of this project, including verifying the outstanding mortgage balance, coordinating payment processing and ensuring proper documentation of mortgage payoff and insurance adjustments. The Finance Director will track reductions in flood insurance and other fixed facility costs, monitor budget savings, and oversee the reallocation of funds to clinical and enabling services. The Finance Director will prepare financial reports and supporting documentation as required and ensure transparency, accountability, and fiscal compliance throughout the project.

The Project Manager will coordinate the day-to-day implementation of the project, ensuring timelines, milestones and reporting requirements are met. This includes facilitating communication between leadership, finance, insurance providers; maintaining project documentation; and tracking performance measures and outcomes. The Project Manager will support data collection for evaluation and reporting and complete progress reports and identify opportunities for continuous improvement to maximize the project's impact on operational stability and patient care.

Together this leadership team will ensure the project is completed efficiently, responsibly, and in a manner that delivers measurable, long-term benefits to the Molokai community.

2. Organization Chart

The applicant shall illustrate the position of each staff and line of responsibility/supervision. If the request is part of a large, multi-purpose organization, include an organization chart that illustrates the placement of this request.

Please see attached organization chart.

3. Compensation

The applicant shall provide an annual salary range paid by the applicant to the three highest paid officers, directors, or employees of the organization by position title, not employee name.

The three highest paid employees of the organization by position:

- Dentist - \$170,000 to \$240,000
- Dentist - \$170,000 to \$240,000
- CEO - \$140,000 to \$170,000

VII. Other

1. Litigation

The applicant shall disclose any pending litigation to which they are a party, including the disclosure of any outstanding judgement. If applicable, please explain.

2. Licensure or Accreditation

The applicant shall specify any special qualifications, including but not limited to licensure or accreditation that the applicant possesses relevant to this request.

Molokai Ohana Health Care, Inc., dba Molokai Community Health Center, is neither a subject of, nor is it a party to, any pending litigation or outstanding judgement.

3. Private Educational Institutions

The applicant shall specify whether the grant will be used to support or benefit a sectarian or non-sectarian private educational institution. Please see [Article X, Section 1, of the State Constitution](#) for the relevance of this question.

This funding will not be used to support or benefit a sectarian or non-sectarian private educational institution.

4. Future Sustainability Plan

The applicant shall provide a plan for sustaining after fiscal year 2027 the activity funded by the grant if the grant of this application is:

- (a) Received by the applicant for fiscal year 2027, but
- (b) Not received by the applicant thereafter.

The sustainability of Molokai Community Health Center will be strengthened through the elimination of the long-term debt obligations associated with facility mortgage and the high cost of insurance required by the mortgage holder. Mortgage retirement is a strategic investment that will stabilize the organization's operating budget, protect essential healthcare infrastructure, and ensure the continuity of delivery of critical health services to the Molokai community.

Mortgage payments and insurance represent significant fixed expenses that limits financial flexibility. By retiring this debt, MCHC will permanently reduce operating costs, allowing funds that have previously been allocated to debt service to be redirected toward patient care, workforce retention, and essential clinical services. This creates a structurally balanced operating budget that is less vulnerable to fluctuations in reimbursement and grant funding.

With Medicaid reimbursement pressures and reductions in federal funding, eliminating debt strengthens MCHC's ability to sustain services during periods of financial uncertainty. Reduced fixed costs improve resilience and allow the organization to maintain core services, even when external funding declines.

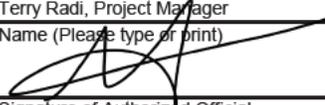
Savings generated from the elimination of mortgage and high insurance premiums will be reinvested into direct patient services. MCHC will be better positioned to retain and recruit qualified health care professionals by supporting competitive compensation, training and stable work environment.

Finally, MCHC will continue to operate under sound financial management practices, including annual audits, Board oversight, and ongoing monitoring of financial performance. The mortgage payoff is a one-time investment that permanently reduces operating expenses, stabilizes MCHC's finances, protects essential healthcare infrastructure and ensure long-term sustainability for the community.

BUDGET REQUEST BY SOURCE OF FUNDS

Period: July 1, 2026 to June 30, 2027

Applicant: Molokai Ohana Health Care, Inc., dba Molokai Community Health Center

BUDGET CATEGORIES	Total State Funds Requested (a)	Total Federal Funds Requested (b)	Total County Funds Requested (c)	Total Private/Other Funds Requested (d)
A. PERSONNEL COST				
1. Salaries	200,000			
2. Payroll Taxes & Assessments	25,000			
3. Fringe Benefits	4,000			
TOTAL PERSONNEL COST	229,000			
B. OTHER CURRENT EXPENSES				
1. Airfare, Inter-Island	10,000			
2. Insurance				
3. Lease/Rental of Equipment				
4. Lease/Rental of Space	1,648,000			
5. Staff Training	20,000			
6. Supplies				
7. Telecommunication				
8. Utilities	72,000			
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TOTAL OTHER CURRENT EXPENSES	1,750,000			
C. EQUIPMENT PURCHASES	0			
D. MOTOR VEHICLE PURCHASES	0			
E. CAPITAL	0			
TOTAL (A+B+C+D+E)	1,979,000			
SOURCES OF FUNDING		Budget Prepared By:		
(a) Total State Funds Requested		Terry Radi, Project Manager	808-651-6330	
(b) Total Federal Funds Requested		Name (Please type or print)	Phone	
(c) Total County Funds Requested			1/14/2026	
(d) Total Private/Other Funds Requested		Signature of Authorized Official	Date	
TOTAL BUDGET	1,979,000	Milton Cortez, CEO		
		Name and Title (Please type or print)		

BUDGET JUSTIFICATION - EQUIPMENT AND MOTOR VEHICLES

Period: July 1, 2026 to June 30, 2027

Applicant: Molokai Ohana Health Care, Inc., dba M

DESCRIPTION EQUIPMENT	NO. OF ITEMS	COST PER ITEM	TOTAL COST	TOTAL BUDGETED
This project will not require the purchase of equipment or			\$ -	
motor vehicles.			\$ -	
			\$ -	
			\$ -	
			\$ -	
TOTAL:				

JUSTIFICATION/COMMENTS:

DESCRIPTION OF MOTOR VEHICLE	NO. OF VEHICLES	COST PER VEHICLE	TOTAL COST	TOTAL BUDGETED
			\$ -	
			\$ -	
			\$ -	
			\$ -	
			\$ -	
TOTAL:				

JUSTIFICATION/COMMENTS:

BUDGET JUSTIFICATION - CAPITAL PROJECT DETAILS

Period: July 1, 2026 to June 30, 2027

Applicant: Molokai Ohana Health Care, Inc., dba Molokai Community Health Center

FUNDING AMOUNT REQUESTED						
TOTAL PROJECT COST	ALL SOURCES OF FUNDS RECEIVED IN PRIOR YEARS		STATE FUNDS REQUESTED	OTHER SOURCES OF FUNDS REQUESTED	FUNDING REQUIRED IN SUCCEEDING YEARS	
	FY:2024-2025	FY:2025-2026	FY:2026-2027	FY:2026-2027	FY:2027-2028	FY:2028-2029
PLANS						
LAND ACQUISITION						
DESIGN						
CONSTRUCTION						
EQUIPMENT						
TOTAL:						
JUSTIFICATION/COMMENTS: <u>This requests consists of mortgage payoff / retirement.</u> No land acquisition, construction or equipment is required.						

GOVERNMENT CONTRACTS, GRANTS, AND / OR GRANTS IN AID

Applicant: Molokai Ohana Health Care, Inc., dba Molokai Community Health Center

Contracts Total: 6,947,559

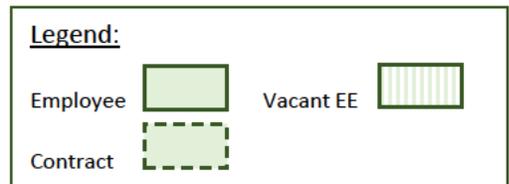
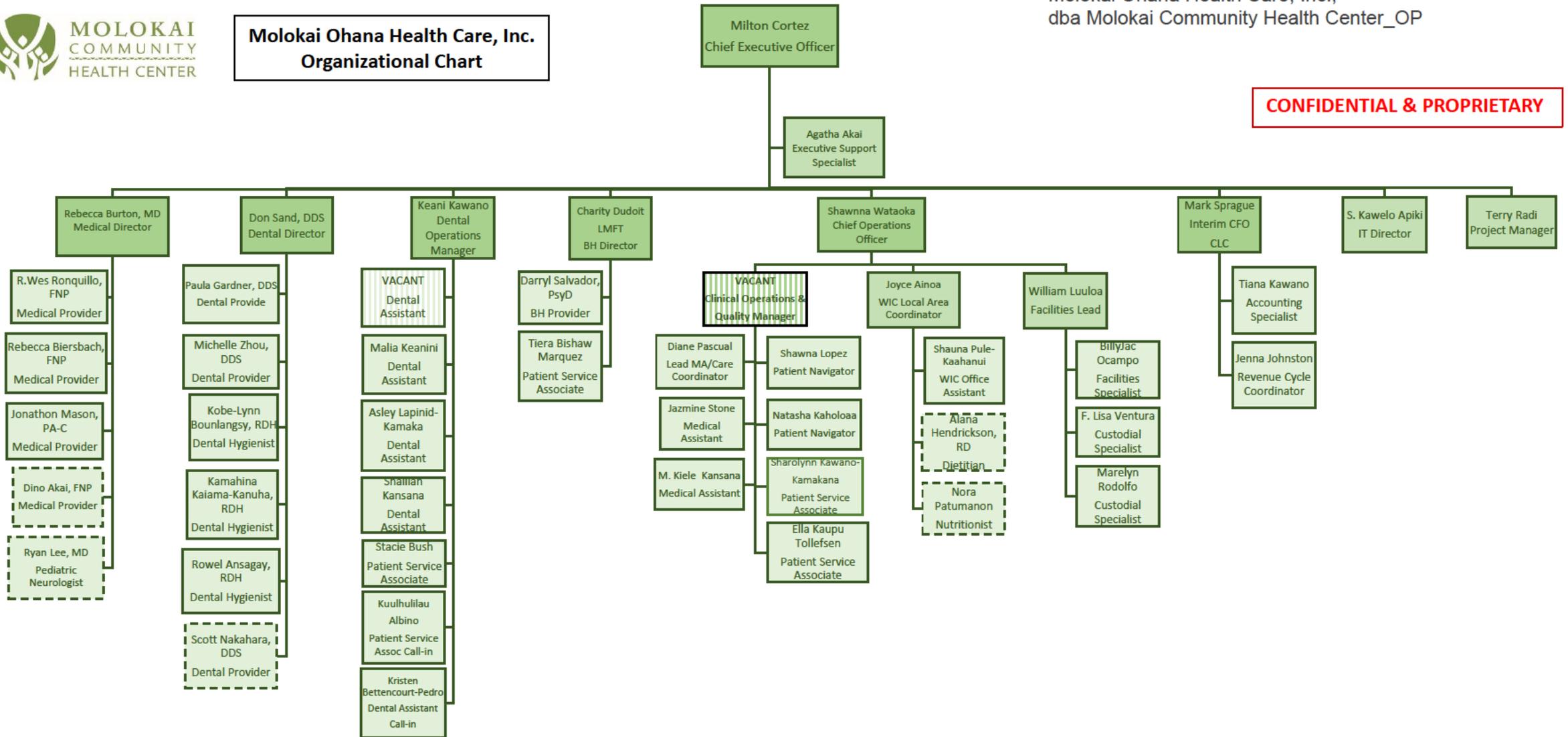
	CONTRACT DESCRIPTION	EFFECTIVE DATES	AGENCY	GOVERNMENT ENTITY (U.S./State/Hawaii/ Honolulu/ Kauai/ Maui County)	CONTRACT VALUE
1	Federal 330 Grant	3/1/24 to 2/28/27	HRSA	U.S.	4,373,559
2	Dental Expansion; Medical Building Renovation	9/30/23 to 9/29/26	HRSA	U.S.	1,664,000
3	Dental Expansion Program	10/21/24 to 6/30/26	Maui County	Maui County	660,000
4	Maui County Office of Economic Development	11/1/24 to 10/31/25	Maui County	Maui County	62,000
5	Act 310 Funding	Not signed to date	State of HI/UWH	State of Hawaii	188,000
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**Molokai Ohana Health Care, Inc.
Organizational Chart**

Molokai Ohana Health Care, Inc.,
dba Molokai Community Health Center_OP

CONFIDENTIAL & PROPRIETARY





January 13, 2026

Mr. Milton Cortez
Chief Executive Officer
Molokai Ohana Health Care, Inc.,
dba Molokai Community Health Center
PO Box 2040
Kaunakakai, HI 96748

RE: Molokai Ohana Health Care, Inc., GIA Funding Request
Letter of Support

Dear Mr. Cortez:

AHARO Hawaii strongly supports Molokai Ohana Health Care, Inc., dba as Molokai Community Health Center's (MCHC) application to the State of Hawaii for Grant-in-Aid funding.

MCHC serves an island population of about 6,980 residents, of which 45% are individuals and families whose incomes are below 200% of the federal poverty guidance. For over 20 years MCHC has served a vital access point and classic safety net for affordable primary medical, dental, and behavioral health care for the uninsured and underinsured populations on Molokai.

Molokai Community Health Center provides integrated comprehensive holistic health care to individuals and families. MCHC recognizes that its ability to improve the health of its clients depends on its community, academic, and professional relationships, and thus strives to build and strengthen these relationships. Further, its integrative model continues to evolve its integration of services ranging from medical primary care, behavioral health, dental, and WIC. To this end, it is essential that MCHC continues their designation as the *only* Federally Qualified Health Center serving the island of Molokai.

Again, and without hesitation, I extend my full support to MCHC in your efforts to continue to provide comprehensive, patient-centered, and affordable health care for all on Molokai regardless of ability to pay.

Sincerely,


Richard P. Bettini, MPH, MS
Board Chair/President

Molokai Primary Care Clinic
40 Ala Malama Ave, A105
PO Box 1918
Kaunakakai, HI 96748

January 13, 2026

Mr. Milton Cortez
Chief Executive Officer
Molokai Ohana Health Care, Inc.,
dba Molokai Community Health Center
PO Box 2040
Kaunakakai, HI 96748

RE: Molokai Ohana Health Care, Inc., GIA Funding Request
Letter of Support

Dear Mr. Cortez:

Molokai Primary Care Clinic strongly supports Molokai Ohana Health Care, Inc., dba as Molokai Community Health Center's (MCHC) application to the State of Hawaii for Grant-in-Aid funding.

MCHC serves an island population of about 6,980 residents, of which 45% are individuals and families whose incomes are below 200% of the federal poverty guidance. For over 20 years MCHC has served a vital access point and classic safety net for affordable primary medical, dental, and behavioral health care for the uninsured and underinsured populations on Molokai.

Molokai Primary Care Clinic, led by Dino Akai, FNP, maintains a strong collaborative relationship with MCHC in support of community-based care on Moloka'i. This collaboration includes ongoing communication and coordination to address gaps in access to primary care for Moloka'i residents. Dino Akai, FNP, also provides provider coverage for MCHC as needed, helping ensure continuity of care during periods of staffing. This partnership strengthens the local healthcare safety net and supports MCHC's mission to provide accessible, quality care to the Moloka'i community.

Molokai Community Health Center provides integrated comprehensive holistic health care to individuals and families. MCHC recognizes that its ability to improve the health of its clients depends on its community, academic, and professional relationships, and thus strives to build and strengthen these relationships. Further, its integrative model continues to evolve its integration of services ranging from medical primary care, behavioral health, dental, and WIC. To this end, it is essential that MCHC continues their designation as the *only* Federally Qualified Health Center serving the island of Molokai.

Again, and without hesitation, I extend my full support to MCHC in your efforts to continue to provide comprehensive, patient-centered, and affordable health care for all on Molokai regardless of ability to pay.

Sincerely,



Dino Akai
Family Nurse Practitioner/Owner

*Mission: To provide and promote accessible comprehensive individual and community health care
to the people of Molokai with respect and aloha.*

Visit us at <http://molokaichc.org/>

30 Oki Place, PO Box 2040 Kaunakakai, HI 96748 Phone: (808) 553-5038 Fax: (808) 553-3780



January 15, 2026

RE: Letter of Support – Grant-in-Aid Application, of and for, Molokai Community Health Center

Dear Esteemed Members of Committee Review:

Lanai Community Health Center (LCHC) expresses our strong support for the Molokaʻi Community Health Center (MCHC) and its Grant-in-Aid application. As the Federally Qualified Health Center (FQHC) serving Molokaʻi, MCHC plays an essential role in ensuring that residents—especially those who are uninsured, underinsured, low-income, and medically vulnerable—can access high-quality, culturally grounded, primary and preventive care close to home.

Molokaʻi's geographic isolation, limited healthcare infrastructure, and workforce shortages create persistent barriers to care, of and which Lanai so too shares. Most residents must travel to other islands for specialty services, diagnostics, and hospital-level care—often at high financial and personal cost, and sometimes with significant delays. These challenges are compounded by transportation constraints, housing insecurity, chronic disease burden, and the ongoing need for behavioral health and substance use supports. In this environment, MCHC is not simply a clinic—it is a lifeline that stabilizes the island's health system and protects the wellbeing of families, kūpuna, and keiki across Molokaʻi.

MCHC's value to the community is clear and multifaceted:

Access and equity: MCHC provides care regardless of ability to pay, reducing preventable illness, emergency utilization, and unmet health needs.

Continuity and trust: As a community-based FQHC, MCHC delivers care that is relationship-centered, locally accountable, and aligned with community priorities.

Comprehensive services: MCHC supports whole-person care—integrating primary care with chronic disease management, preventive screenings, and vital wraparound supports, including care coordination and patient assistance.

Community resilience: In times of public health emergencies and ongoing system strain, MCHC serves as a cornerstone for outreach, response, and recovery.

Grant-in-Aid funding is a critical tool to help MCHC meet, achieve, sustain, and grow its mission. These funds will help the health center maintain core services while strengthening capacity in areas that directly impact access and outcomes on Molokaʻi.

Specifically, Grant-in-Aid support can help MCHC:

Stabilize and expand workforce capacity through recruitment and retention efforts, training, and coverage for essential clinical and support roles;



333 Sixth Street • PO Box 630142 • Lanai City • Hawaii • 96763-0142
P|808-565-6919 • F|808-565-9111

The Community is our Patient -- men, women, children, uninsured, insured!

Enhance service delivery and care coordination to reduce delays in care, improve chronic disease outcomes, and ensure patients can successfully navigate referrals and follow-up—especially when off-island care is required;

Strengthen behavioral health and integrated care supports that address urgent needs related to mental health, substance use, and family stability;

Sustain operations and essential infrastructure necessary to provide reliable, safe, and modern care in a rural, resource-limited setting;

Improve patient access through expanded outreach, enabling services, and strategies that reduce transportation and financial barriers for families.

In short, Grant-in-Aid resources are not “extra”—they are foundational to sustaining a high-functioning safety net provider in a uniquely challenging rural environment. By investing in MCHC, you are investing directly in improved health outcomes, reduced disparities, and a stronger, more resilient Molokaʻi.

Thank you for considering this request and for your commitment to supporting essential healthcare services for Hawaiʻi’s rural communities. I strongly encourage favorable consideration of MCHC’s Grant-in-Aid application. Please feel free to contact me if additional information would be helpful.

Sincerely,

Jacey G. Laborte
Chief Executive Officer
Lanai Community Health Center
333 Sixth Street
PO Box 630142
Lanai City, HI 96763
P|808-565-6919
F|808-565-9111
E|jlaborte@lanaihealth.org

cc: /file.

encl: none.

####



January 15, 2026

Mr. Milton Cortez
Chief Executive Officer
Molokai Ohana Health Care, Inc.,
dba Molokai Community Health Center
PO Box 2040
Kaunakakai, HI 96748

RE: Molokai Ohana Health Care, Inc., GIA Funding Request
Letter of Support

Aloha Mr. Cortez,

Moloka'i Child Abuse Prevention Pathways (MCAPP) strongly supports Molokai Ohana Health Care, Inc., dba as Molokai Community Health Center's (MCHC) application to the State of Hawaii for Grant-in-Aid funding.

MCHC serves an island population of about 6,980 residents, of whom 45% are individuals and families with incomes below 200% of the federal poverty line. For over 20 years, MCHC has served as a vital access point and classic safety net for affordable primary medical, dental, and behavioral health care for the uninsured and underinsured populations on Molokai.

MCAPP's mission is to keep children safe and promote 'ohana wellbeing by preventing sexual violence and building healthy relationships on Moloka'i. We deeply value the essential services provided by MCHC and recognize the critical role your organization plays in delivering health, dental, WIC, and mental health services, as well as concrete supports such as food pantries, that help our most vulnerable keiki remain healthy, well, and thriving!

MCAPP also partners with Moloka'i Community Health Center through efforts such as our annual Keiki Fest, held in April during Child Abuse and Neglect and Sexual Assault Awareness Month. This event brings together hundreds of children and their families for a day of fun, games, positive activities, and connections to health, education, and social service resources. These collaborative efforts further strengthen our community and ensure families have access to the support they need to flourish.

Molokai Community Health Center provides integrated comprehensive holistic health care to individuals and families. MCHC recognizes that its ability to improve the health of its clients

P.O. Box 1049, 40 Ala Malama Ave, Suite A201, Kaunakakai, HI 96748
w: www.molokaicapp.org e: tcardines@molokaicapp.org p: (808) 774-8681

depends on its community, academic, and professional relationships, and thus strives to build and strengthen these relationships. Further, its integrative model continues to evolve its integration of services ranging from medical primary care, behavioral health, dental, and WIC. To this end, it is essential that MCHC continues their designation as the *only* Federally Qualified Health Center serving the island of Molokai.

Mahalo,

A handwritten signature in cursive script that reads "Talia Cardines". The ink is dark and the signature is fluid and legible.

Talia Cardines
Executive Director

January 15, 2026

Mr. Milton Cortez
Chief Executive Officer
Molokai Ohana Health Care, Inc.,
dba Molokai Community Health Center
PO Box 2040
Kaunakakai, HI 96748



RE: Molokai Ohana Health Care, Inc., GIA Funding Request
Letter of Support

Dear Mr. Cortez:

Pūlama Ka Heke strongly supports Molokai Ohana Health Care, Inc., dba as Molokai Community Health Center's (MCHC) application to the State of Hawaii for Grant-in-Aid funding.

MCHC serves an island population of about 6,980 residents, of which 45% are individuals and families whose incomes are below 200% of the federal poverty guidance. For over 20 years MCHC has served a vital access point and classic safety net for affordable primary medical, dental, and behavioral health care for the uninsured and underinsured populations on Molokai.

Pūlama Ka Heke and Molokai Community Health Center have partnered to improve health outcomes for island residents through a shared commitment to comprehensive, community-centered care. The dedication of Molokai Community Health Center staff is evident in ongoing investments such as the renovation of the dental clinic and the recent addition of a food bank, both of which address critical health and wellness needs. By prioritizing individual, family, and community well-being, Molokai Community Health Center delivers services that reflect a holistic approach to healthcare on Molokai.

MCHC recognizes that its ability to improve the health of its clients depends on its community, academic, and professional relationships, and thus strives to build and strengthen these relationships. Further, its integrative model continues to evolve its integration of services ranging from medical primary care, behavioral health, dental, and WIC. To this end, it is essential that MCHC continues their designation as the *only* Federally Qualified Health Center serving the island of Molokai.

Again, and without hesitation, I extend my full support to MCHC and its efforts to continue to provide comprehensive, patient-centered, and affordable health care for all on Molokai regardless of ability to pay.

Sincerely,

A handwritten signature in black ink, appearing to be "Lani", written in a cursive style.

Helene "Lani" Ozaki
Executive Director



**WAIANAЕ COAST
COMPREHENSIVE
HEALTH CENTER**
www.wcchc.com

January 13, 2026

Mr. Milton Cortez
Chief Executive Officer
Molokai Ohana Health Care, Inc.,
dba Molokai Community Health Center
PO Box 2040
Kaunakakai, HI 96748

RE: Molokai Ohana Health Care, Inc., GIA Funding Request
Letter of Support

Dear Mr. Cortez:

Wai'anae Coast Comprehensive Health Center strongly supports Molokai Ohana Health Care, Inc., dba as Molokai Community Health Center's (MCHC) application to the State of Hawaii for Grant-in-Aid funding.

MCHC serves an island population of about 6,980 residents, of which 45% are individuals and families whose incomes are below 200% of the federal poverty guidance. For over 20 years MCHC has served a vital access point and classic safety net for affordable primary medical, dental, and behavioral health care for the uninsured and underinsured populations on Molokai.

Molokai Community Health Center provides integrated comprehensive holistic health care to individuals and families. MCHC recognizes that its ability to improve the health of its clients depends on its community, academic, and professional relationships, and thus strives to build and strengthen these relationships. Further, its integrative model continues to evolve its integration of services ranging from medical primary care, behavioral health, dental, and WIC. To this end, it is essential that MCHC continues their designation as the *only* Federally Qualified Health Center serving the island of Molokai.

Again, and without hesitation, I extend my full support to MCHC in your efforts to continue to provide comprehensive, patient-centered, and affordable health care for all on Molokai regardless of ability to pay.

Sincerely,

Richard P. Bettini, MPH, MS
President and Chief Executive Officer



Clinic
4590 Hāna Highway
tel 808.248.8294
fax 808.248.8917

Administration
P.O. Box 807
Hāna, Maui 96713
tel 808.248.7515
fax 808.248.7223

January 13, 2026

Mr. Milton Cortez
Chief Executive Officer
Molokai Ohana Health Care, Inc.,
dba Molokai Community Health Center
PO Box 2040
Kaunakakai, HI 96748

RE: Molokai Ohana Health Care, Inc., GIA Funding Request
Letter of Support

Dear Mr. Cortez:

Hana Health strongly supports Molokai Ohana Health Care, Inc., dba as Molokai Community Health Center's (MCHC) application to the State of Hawaii for Grant-in-Aid funding.

MCHC serves an island population of about 6,980 residents, of which 45% are individuals and families whose incomes are below 200% of the federal poverty guidance. For over 20 years MCHC has served a vital access point and classic safety net for affordable primary medical, dental, and behavioral health care for the uninsured and underinsured populations on Molokai.

Hana Health has worked in partnership with Molokai Community Health Center over the years to assure our very remote, primarily Native Hawaiian communities have access to the full range of needed health care services in spite of our many challenges.

Molokai Community Health Center provides integrated comprehensive holistic health care to individuals and families. MCHC recognizes that its ability to improve the health of its clients depends on its community, academic, and professional relationships, and thus strives to build and strengthen these relationships. Further, its integrative model continues to evolve its integration of services ranging from medical primary care, behavioral health, dental, and WIC. To this end, it is essential that MCHC continues their designation as the *only* Federally Qualified Health Center serving the island of Molokai.

Again, and without hesitation, I extend my full support to MCHC in your efforts to continue to provide comprehensive, patient-centered, and affordable health care for all on Molokai regardless of ability to pay.

Sincerely,

A handwritten signature in black ink that reads "Cheryl Vasconcellos".

Cheryl Vasconcellos
Executive Director

January 13, 2026

Mr. Milton Cortez
Chief Executive Officer
Molokai Ohana Health Care, Inc.,
dba Molokai Community Health Center
PO Box 2040
Kaunakakai, HI 96748

RE: Molokai Ohana Health Care, Inc., GIA Funding Request
Letter of Support

Dear Mr. Cortez:

Maui Speech and Swallow and Neurological Rehabilitation, LLC, strongly supports Molokai Ohana Health Care, Inc., dba as Molokai Community Health Center's (MCHC) application to the State of Hawaii for Grant-in-Aid funding.

MCHC serves an island population of about 6,980 residents, of which 45% are individuals and families whose incomes are below 200% of the federal poverty guidance. For over 20 years MCHC has served a vital access point and classic safety net for affordable primary medical, dental, and behavioral health care for the uninsured and underinsured populations on Molokai.

Maui Speech and Swallow maintains a deeply valued and collaborative relationship with Moloka'i Community Health Center and its Foundation, grounded in a shared commitment to expanding access to essential therapeutic services for the Moloka'i community. This partnership has been instrumental in making services available that would otherwise be financially and logistically unattainable for a rural island setting.

Through the Health Center's ability to provide clinical facilities at a significantly reduced cost, Maui Speech and Swallow has been able to deliver speech and swallow therapy services in a sustainable and community-centered manner. These reduced facility costs directly support service continuity and affordability, ensuring that residents of Moloka'i are not excluded from care due to geographic isolation or limited resources.

Additionally, the Foundation's support enabled Maui Speech and Swallow to employ a therapist who resides on Moloka'i. This has been transformative for service delivery, as recruiting and transporting off-island therapists presents ongoing challenges related to travel, housing, and scheduling. Employing a locally based therapist strengthens continuity of care, cultural understanding, and long-term service stability for the island.

In 2025, Moloka'i Community Health Center extended extraordinary support by allowing Maui Speech and Swallow to utilize clinical space through grant funding. This generosity represented

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to the people of Molokai with respect and aloha.*

Visit us at <http://molokaichc.org/>

30 Oki Place, PO Box 2040 Kaunakakai, HI 96748 Phone: (808) 553-5038 Fax: (808) 553-3780

a significant contribution to our ability to serve the community, and we are deeply appreciative of the trust and collaboration demonstrated through this support.

We look forward to continuing this partnership with Moloka'i Community Health Center and its Foundation as we work together to provide sustainable, accessible, and high-quality therapy services. Our shared goal remains ensuring that individuals and families on Moloka'i receive the care they need, close to home, with dignity and continuity.

Molokai Community Health Center provides integrated comprehensive holistic health care to individuals and families. MCHC recognizes that its ability to improve the health of its clients depends on its community, academic, and professional relationships, and thus strives to build and strengthen these relationships. Further, its integrative model continues to evolve its integration of services ranging from medical primary care, behavioral health, dental, and WIC. To this end, it is essential that MCHC continues their designation as the *only* Federally Qualified Health Center serving the island of Molokai.

Again, and without hesitation, I extend my full support to MCHC in your efforts to continue to provide comprehensive, patient-centered, and affordable health care for all on Molokai regardless of ability to pay.

Sincerely,

Joyce Kim M.S. CCC-SLP
Director/Founder of Maui Speech and Swallow and Neurological Rehabilitation LLC



Signature

Mission: To provide and promote accessible comprehensive individual and community health care to the people of Molokai with respect and aloha.

Visit us at <http://molokaichc.org/>

30 Oki Place, PO Box 2040 Kaunakakai, HI 96748 Phone: (808) 553-5038 Fax: (808) 553-3780