

Application Submittal Checklist

The following items are required for submittal of the grant application. Please verify and check off that the items have been included in the application packet.

- 1) Hawaii Compliance Express Certificate (If the Applicant is an Organization)
- 2) Declaration Statement
- 3) Verify that grant shall be used for a public purpose
- 4) Background and Summary
- 5) Service Summary and Outcomes
- 6) Budget
 - a) Budget request by source of funds ([Link](#))
 - b) Personnel salaries and wages ([Link](#))
 - c) Equipment and motor vehicles ([Link](#))
 - d) Capital project details ([Link](#))
 - e) Government contracts, grants, and grants in aid ([Link](#))
- 7) Experience and Capability
- 8) Personnel: Project Organization and Staffing



Ka'ohimanu Dang Akiona MD
CMO/ Physician Founder

01/23/2026

AUTHORIZED SIGNATURE

PRINT NAME AND TITLE

DATE

JOSH GREEN, M.D.
GOVERNOR

SYLVIA LUKE
LT. GOVERNOR



GARY S. SUGANUMA
DIRECTOR OF TAXATION

KRISTEN M.R. SAKAMOTO
DEPUTY DIRECTOR

STATE OF HAWAII
DEPARTMENT OF TAXATION

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December 9, 2025

**Agreement with KAIEWA HEALTH for
HRS § 103-53 Waiver of the Internal Revenue Service Tax Clearance Requirement**

Below this line for State of Hawaii Department of Taxation Use Only

Select One:

By authority of HRS § 103-53, I approve the waiver of the Internal Revenue Service tax clearance requirements as a condition of the above Agreement and final payment.

The waiver of the Internal Revenue Service tax clearance requirement is disapproved.
Reason: _____

Select One:

The vendor named in the above Agreement is deemed to be compliant with its Hawaii tax requirements for purposes of the above Agreement and final payment.

The vendor named in the above Agreement is **not** deemed to be compliant with its Hawaii tax requirements. Reason: _____

Nicki Ann Thompson, Taxation Services Administrator
State of Hawaii Department of Taxation

Date: 12-10-25

**DECLARATION STATEMENT OF
APPLICANTS FOR GRANTS PURSUANT TO
CHAPTER 42F, HAWAI'I REVISED STATUTES**

The undersigned authorized representative of the applicant certifies the following:

- 1) The applicant meets and will comply with all of the following standards for the award of grants pursuant to Section 42F-103, Hawai'i Revised Statutes:
 - a) Is licensed or accredited, in accordance with federal, state, or county statutes, rules, or ordinances, to conduct the activities or provide the services for which a grant is awarded;
 - b) Complies with all applicable federal and state laws prohibiting discrimination against any person on the basis of race, color, national origin, religion, creed, sex, age, sexual orientation, or disability;
 - c) Agrees not to use state funds for entertainment or lobbying activities; and
 - d) Allows the state agency to which funds for the grant were appropriated for expenditure, legislative committees and their staff, and the auditor full access to their records, reports, files, and other related documents and information for purposes of monitoring, measuring the effectiveness, and ensuring the proper expenditure of the grant.
- 2) If the applicant is an organization, the applicant meets the following requirements pursuant to Section 42F-103, Hawai'i Revised Statutes:
 - a) Is incorporated under the laws of the State; and
 - b) Has bylaws or policies that describe the manner in which the activities or services for which a grant is awarded shall be conducted or provided; and
- 3) If the applicant is a non-profit organization, it meets the following requirements pursuant to Section 42F-103, Hawai'i Revised Statutes:
 - a) Is determined and designated to be a non-profit organization by the Internal Revenue Service; and
 - b) Has a governing board whose members have no material conflict of interest and serve without compensation.
- 4) The use of grant-in-aid funding complies with all provisions of the Constitution of the State of Hawaii (for example, pursuant to Article X, section 1, of the Constitution, the State cannot provide "... public funds ... for the support or benefit of any sectarian or nonsectarian private educational institution...").

Pursuant to Section 42F-103, Hawai'i Revised Statutes, for grants used for the acquisition of land, when the organization discontinues the activities or services on the land acquired for which the grant was awarded and disposes of the land in fee simple or by lease, the organization shall negotiate with the expending agency for a lump sum or installment repayment to the State of the amount of the grant used for the acquisition of the land.

Further, the undersigned authorized representative certifies that this statement is true and correct to the best of the applicant's knowledge.

Kaiewa Health Inc
(Typed Name of Individual or Organization)



(Signature)

01/22/2026

(Date)

Ka'ohimanu Dang Akiona, MD

(Typed Name)

CMO/Physician Founder

(Title)

Application for Grants

If any item is not applicable to the request, the applicant should enter "not applicable".

I. Certification – Please attach immediately after cover page

1. Hawaii Compliance Express Certificate (If the Applicant is an Organization)

If the applicant is an organization, the applicant shall submit one (1) copy of a Hawaii Compliance Express Certificate from the Comptroller of the Department of Accounting and General Services that is dated no earlier than December 1, 2025.

2. Declaration Statement

The applicant shall submit a declaration statement affirming its compliance with [Section 42F-103, Hawaii Revised Statutes](#).

3. Public Purpose

The applicant shall specify whether the grant will be used for a public purpose pursuant to [Section 42F-102, Hawaii Revised Statutes](#).

II. Background and Summary

This section shall clearly and concisely summarize and highlight the contents of the request in such a way as to provide the State Legislature with a broad understanding of the request. Please include the following:

1. A brief description of the applicant's background;

Kaiewa Health Inc was formally established as a nonprofit organization to address rural health and access to health care needs particularly affecting the rural and neighbor island communities. In addition to partnering with other health-focused organizations, Kaiewa Health intends to work with active, practicing physician and for the purpose of this grant request intend to provide support for clinical operations of Kohala Coast Urgent Care specifically for their active project Kokololio: Moloka`i Family and Urgent Care. Since May of 2023, Kohala Coast and their providers have been providing physician led health care services as a branch of their Hawai`i Island Operations, under difficult business environment and despite severe physician shortages. Providers associated with this clinic operations have tested and shown that their model is one option to amplify the reach and impact of rural focused and rural-centered physicians and providers.

Upon successful establishment of 501c3 status of Kaiewa Health, effort has

begun to adjust the operational framework of our rural-based clinic and services as overall sustainability of clinical services will rely on a combination of grants and revenue generated from direct services provided to patients and communities. Moloka`i Family and Urgent Care will be operationally supported by Kaiewa Health in an effort to create a sustainable, physician led, independent clinical entity that will adjust with the changing needs of the community while also addressing the unique challenges and gaps in resource allocation. The goal is to create a sustainable and efficient clinical model to transition to local healthcare professionals who are from the community and provide them support and training to promote their success as both healthcare providers and independent small business w local roots and values.

Kaiewa Health is deeply committed to the communities that we serve and each of our programs has been built to suit the specific needs of each community with special attention to rural under-resourced populations. Kaiewa Health integrates comprehensive, culturally relevant care in all our services which includes, Family Medicine, Women's Health, Men's Health, Pediatrics, Behavioral Health, Clinical Pharmacy Services, in-house Pharmacy Services, Urgent Care, Chronic disease management, health screening and preventive health education. Specialty Services (Podiatry, Geriatrician), and in addition, our health center plans to utilize a mobile van/model to implement outreach services to homebound and those facing more severe transportation barriers that prevent them from accessing current health services. We incorporate our community outreach/patient navigators, and cross-trained our staff to assist with most aspects of clinical, educational, and outreach services. We believe that access to quality medical care, behavioral health and social services should be available to everyone regardless of where one lives.

2. The goals and objectives related to the request;

The primary goal of Kaiewa Health's grant initiative is to address the unmet gaps in primary care, mental health, social services, care coordination and substance use disorder needs of the underserved communities of Moloka`i. This unique rural community has unique geographic, transportation and socioeconomic challenges and have among the highest relative percentage of Native Hawaiians. According to OHA's 2024 MOLOKA`I community needs assessment, this rural population faces considerable barriers to accessing all health care due to unique geographic isolation/travel barriers and other issues including socioeconomic challenges, and limited availability of services. Enhancing access to integrated healthcare services in Moloka`i is a crucial step toward addressing existing gaps in care. For the past nearly three years, our clinicians have provided in person and telehealth access to family and urgent care providers, clinical psychologists who are able to serve ages 2 and up and in conjunction with our physician has been able to provide comprehensive, culturally sensitive care tailored to the unique needs of this underserved community. Our clinic is currently staffed by a multidisciplinary team of healthcare professionals, including primary care

providers, psychologists, physician assistants, and an outreach team consisting of RN, medical and clinical assistants, community health workers, and care coordinators. This collaborative, team-based approach ensures that patients receive holistic, integrated care that not only addresses their physical and behavioral health needs but also provides the support necessary to navigate social determinants of health, improving overall well-being and outcomes for the community.

Objectives:

1. Expand clinical services to underserved populations, including farmers, Native Hawaiians, and other residents in Moloka`i by maintaining current operations and strategically execute next steps in acquiring and growing a new clinic location at 145 Puali Ave, Kaunakakai- moving from 39 Ala Malama Ave where clinic has been operating under structural and month to month lease constraints. This new strategic location is within proximity to community centers, schools, local businesses, and residential areas and has a foot-print that will allow for expansion to support adjunct care and social resources. Additionally, the space will allow for partnering with other local nonprofits and community organizations and help for better integration of the clinic operations. There will be a larger mobile component and ability to provide regular schedule of satellite clinics, home visits to the west and east end of the island to address transportation and socioeconomic barriers to in person, in clinic care.

2. Increase Access to Primary Care:

Access to primary care services is a critical issue in rural and farming communities, where many residents lack regular access to healthcare providers. This leads to delayed diagnoses, unmanaged chronic conditions, and increased reliance on emergency care. Our current Moloka`i clinic has been addressing these gaps by offering a comprehensive range of culturally competent healthcare services tailored to the needs of kupuna, keiki, Native Hawaiians, and the local community. These services include primary AND urgent care, preventive care, screenings, chronic disease management, family medicine, geriatrics, psychiatric and behavioral health care, medication management, and treatment for substance use disorders. By providing consistent access to primary care, Kaiewa Health and Moloka`i Family & Urgent Care aims to prevent more serious health issues, reduce healthcare costs, and improve long-term health outcomes for the community.

3. Reduce Barriers to Access:

A primary goal of the Moloka`i Family & Urgent Care Clinic is to address and reduce barriers to healthcare. These include but are not limited to transportation challenges, financial hardship, lack of healthcare literacy, and fear of stigma. By offering flexible appointment options, including walk-in services and telehealth consultations, the clinic will make mental health services more accessible for individuals who may otherwise be unable to seek help. Additionally, the clinic will offer enabling services such as case management, transportation assistance,

and social services referrals, which are crucial for ensuring that vulnerable populations, including those with low incomes and limited mobility, do not face logistical or financial barriers to care.

4. Provide Physician-led, Comprehensive, Integrated Care in context of SEVERE healthcare shortage particularly in rural communities:

Kaiewa Health's Moloka'i Clinic currently provides physician-led, holistic, integrated care essential for addressing both the physical and mental health needs of the population. The clinic's multidisciplinary team approach, including primary care providers, women's health providers, psychologists, APRNs, clinical care coordinators, community health workers, patient service representatives and medical assistants, ensures that patients receive coordinated care that addresses their overall whole person well-being. The need for this integrated approach is especially pressing in rural areas like Moloka'i given the history of disrupted and delayed care resulting in increased prevalence of chronic conditions and comorbidities. Conditions like depression, anxiety, substance use disorders, and dementia disproportionately affect underserved populations and require coordinated care that bridges the gap between physical and mental health services.

5. Address the Critical Shortage of Mental Health Services:

Mental health and substance use disorder services are often the most difficult to access in rural and underserved areas. A shortage of behavioral health professionals, stigma surrounding mental health, and financial constraints prevent residents from seeking care. Mental health issues are disproportionately affecting individuals in these communities, including children, families, and seniors. Our clinic is currently actively serving patients and providing mental health and substance use disorder treatment and support and are able to serve a broad range of ages from 2 years and older. As identified in recent studies including recent UHERO report from Drs. Ruben Juarez, Alike Maunakea, and Hawaii Physician Workforce and Rural Health Report from University of Hawai'i, AreaHealthEducationCenter's Dr Kelley Withy, there is a dire and worsening need for primary care and mental health support, especially among vulnerable groups and rural communities. With few mental health providers in the area, many individuals experience long waiting times for services, or they may forgo care altogether due to a lack of local options. This grant activity directly addresses the need for accessible, timely, and culturally relevant mental health services, including therapy, medication management, and substance use disorder treatment. By maintaining and stabilizing current services, then thoughtfully expanding services in Moloka'i to meet need, this grant request aims to address and reduce the access to treatment gap and improve both access to and quality of care for ALL residents in need.

6. Address the Needs of Vulnerable Populations, addressing health and resource disparities:

The island of Moloka'i is home to a unique, resilient population, including a

significant number of seniors, families, and children- and a growing number of individuals who's lifestyle focus on conservation and sustainability, land stewardship, environmentally and culturally focused approaches that center their personal health alongside the health of the `aina or the land. Many of these individuals face complex needs, such as aging-related health challenges, trauma, substance abuse, and family stressors. Vulnerable populations, particularly seniors, are often isolated and lack access to specialized care. This clinic is a vital resource for offering geriatric health and mental health services and family-centered care, ensuring that older adults, children, and families have access to the mental health and substance use disorder support they need. The integration of support from state and county public health and partner organizations, social workers, community health workers, and care coordinators ensures that these individuals receive not only medical care but also practical assistance in navigating the healthcare system, securing housing or social services, and overcoming other barriers that may impact their health and well-being.

Kaiewa Health's Moloka'i clinics current plan to continue growth/expansion on island specifically seeks to reduce health disparities by offering services tailored to the cultural and socio-economic needs of the local population. All efforts will continue to be made to ensure patients feel comfortable and supported in accessing care.

3. The public purpose and need to be served;

Public Purpose:

The public purpose of Kaiewa Health's request is to maintain operational continuity of Project Kokololio- Moloka'i Family and Urgent Care. This project was initiated by Dr Ka`ohimanu Dang Akiona and Kohala Coast Urgent Care as a proof of concept to to address significant gaps in overall primary care services, mental health and substance use disorder care and social services, in neighbor island, underserved, rural community- specifically Moloka'i. This effort aligns with the broader public health goals of ensuring equitable access to comprehensive, culturally competent healthcare for all residents, regardless of socioeconomic status, geographic location, or health literacy.

Kaiewa Health/Moloka'i Clinic's goal is to serve as a key model and community hub for rural access to healthcare and wellness. By collaborating with federal, state, and local organizations such as schools, senior centers, and faith-based institutions, the clinic will build on existing relationships and connections to the community to continue building trust. Outreach events, education, and health promotion activities will be crucial in informing residents about available services, reducing stigma, and encouraging preventive care. The clinic currently supports and promotes health literacy by providing accessible information about acute and chronic health issues, mental health, substance use, and available resources, ensuring that community members are empowered to take control of their health and well-being. We have additionally provided enhanced technologic support for

telehealth services and are strong advocates for safe and appropriate use of this service to address the unique access to care challenges of Moloka`i. The need for these services is clear: recent news reports outline the severe and worsening shortage of physicians and healthcare access- increasingly worse in Maui and Hawaii county, where our clinics primarily serve. We have shown over the past 3 years that by expanding access to comprehensive, physician led, quality healthcare services, Kaiewa Health and our Moloka`i Clinic uniquely and efficiently addresses a critical shortage of a wide range of health services including primary and urgent care, mental health and substance use disorder, and referral to other health and social services. To date, clinic has worked to maintain and enhance access to integrated, patient-centered care, improve health outcomes, and foster greater health equity, especially for under-resourced community/populations. The grant activity aligns with both the immediate and long-term health needs of the Moloka`i community and will positively impact the overall well-being of its residents, creating a model for sustainable, community-driven healthcare as well as opportunities for education/training and future workforce development.

Of note, several recent studies have looked at priorities, needs and barriers to care in Maui County including Moloka`i, including the Hawaii Physician Workforce Report, reports from OHA and University of Hawai`i's UHERO study as well as the school of social work, have identified transportation as a key barrier to care. Moloka`i is uniquely challenged in their isolation with only one airline consistently providing air travel and more than 75% of patients requiring care off island at some point in their care journey.

Another key finding was the widespread need for mental health services. Many participants cited affordability as a barrier, while others struggled with transportation issues or simply did not know where to seek help. Issues with providers who accept Medicaid/medicare has affected the availability and affordability of care. In some cases, patients are able to get care if they are able to pay up front, then seek reimbursement from insurance for the visit. Many patients state they are not able to afford this- and unfortunately this is not an uncommon problem. According to the National Alliance on Mental Illness (NAMI)⁴, people in Hawai`i are more than 1.5 times for likely to be forced out of network for mental health care than primary care. This makes it very difficult to find affordable care due to higher out of pocket expenses. Unaddressed mental health and substance use disorders in our diverse and underserved communities can have profound and far-reaching impacts. Without access to mental health care services, individuals may experience worsened psychological conditions, leading to higher rates of anxiety, depression, and other mental illnesses. This can also exacerbate physical health problems, as mental health is closely linked to overall well-being. Additionally, In the absence of adequate mental health support, individuals may turn to substances as a coping mechanism, leading to a cycle of addiction that further complicates their mental health needs.

4. Describe the target population to be served; and

5. Describe the geographic coverage.

Moloka`i is rural as indicated by Rural Health Information Hub. It is a Primary Care (ID#1154459847), Dental (ID# 6151654873), and a Mental Health (ID# 7158821577) Health Professional Shortage Area (HPSA) and designated rural Medically Underserved Area (MUA) (ID #07211). In addition, the island has higher relative concentration of Native Hawaiian with approx. 4,374 of island total population of 6,710 identifying as Native Hawaiian. This is higher than the 23% of Maui County's total (37,219 or 164,568) and state's estimated 12% (310,789). This community also has higher percentage of individuals at or below 200%FPL according to the 2020 U.S. Census Bureau compared to the rest of the state.

According to OHA's 2024 Island Community Report for Moloka`i, only 38% of Native Hawaiian residents report their health as good or very good compared to 44% of all Moloka`i residents. The Native Hawaiian death rate due to suicide in Maui County is higher than all county residents at 23.4 vs 18.6 per 100,000 residents.

Maui county has only 80 primary care providers per 100,000 compared to 93 per 100,000 statewide

III. Service Summary and Outcomes

The Service Summary shall include a detailed discussion of the applicant's approach to the request. The applicant shall clearly and concisely specify the results, outcomes, and measures of effectiveness from this request. The applicant shall:

1. Describe the scope of work, tasks and responsibilities;

The requested grant-in-aid funding will support the ongoing ACTIVE clinical operations of our existing Moloka`i clinic while the team pursues next stage for stabilization and growth including clinic relocation and renovation of an existing structure, expansion of critical services through plans to acquire mobile clinic to provide care to home bound patients in remote parts of Moloka`i. The scope of work focuses on maintaining the organization's current capacity to provide essential healthcare services on Moloka`i despite the challenges intrinsic to providing critical care under challenging business and professional circumstances, which have continued for over two years of current operational activity and remains largely unresolved.

Tasks:

1. Operational Sustainability
 - Ensure uninterrupted delivery of health care to the region.
 - Retain and support staff necessary for ongoing operations.
2. Community Engagement and Support

- Maintain communication and support for partner organizations, community stakeholders, ensuring they remain informed about clinic status, project issues/delays and ongoing efforts.

- Provide interim solutions or modified services to address community needs while awaiting permits.

3. Administrative and Compliance Management

- Continue fulfilling all regulatory and operational requirements to remain in good standing as a nonprofit organization.

- Track and manage costs associated with delays caused by prolonged permit processes.

4. Permit Approval Monitoring and Advocacy

- Work with appropriate advisory/regulatory and permitting agencies to address outstanding issues, respond to requests for additional information, and expedite the approval process where possible.

- Engage legal and/or technical expertise, as necessary, to address compliance or procedural requirements tied to permitting.

Responsibilities:

- Allocate the grant funds responsibly to support staffing, utilities, and essential operational costs while awaiting permit approvals.

- Provide regular updates to the funding agency on the status of the permit process and the organization's operations.

- Submit a final report detailing how the grant funds were utilized and the impact on sustaining operations during the period of delay.

2. Provide a projected annual timeline for accomplishing the results or outcomes of the service;

3. Describe its quality assurance and evaluation plans for the request. Specify how the applicant plans to monitor, evaluate, and improve their results; and

Quality Assurance and Evaluation Plan

Kaiewa Health's Quality Assurance (QA) and evaluation plan will ensure that the services provided on Moloka'i Clinic are effective, evidence based, and continuously improving. This plan will focus on measuring both the process and outcomes of the clinic's activities, ensuring that the needs of underserved populations, especially as defined by rural health needs, are met.

1. Monitoring and Evaluation Framework

The monitoring and evaluation (M&E) process will be structured around clear goals, measurable objectives, and regular performance reviews. The plan will ensure that data is collected systematically to track progress, assess quality of care, and identify areas for improvement.

2. Data Collection and Analysis

Data will be collected through a combination of methods to assess both qualitative and quantitative aspects of service delivery. This will include patient surveys, health assessments, and clinical data from patient records. Data

Collection Methods will include Patient Surveys, EHR, periodic focus group and interviews where appropriate, Staff/Health Worker feedback, Telehealth data, other clinical and practice management reports.

3. Performance Indicators

To ensure ongoing quality assurance, Kaiewa Health will develop a set of performance indicators that will be used to measure the effectiveness of the clinic and the services it offers. These indicators will be reviewed at appropriate intervals and adjusted as necessary to ensure continuous improvement. Examples of Performance Indicators include Access to Services, Patient Health Outcomes (screenings, clinical metrics, etc), timeliness of care, service utilization, and patient satisfaction.

4. Continuous Quality Improvement (CQI) Process To ensure that services remain responsive to the needs of the community, Kaiewa Health will implement a Continuous Quality Improvement (CQI) process. This process will involve regular assessment and feedback loops to identify areas for improvement and make necessary adjustments in real time. This will include Regular Team Meetings, Integrated Patient feedback, Staff Training and Development, Regular Audits and Reviews of clinical and administrative processes.

5. Reporting & Accountability

- Quarterly Progress Reports: These will outline key metrics, such as patient satisfaction, health outcomes, and the number of individuals served, along with any updates on outreach or education efforts.
- Annual Evaluation Report: An in-depth report will evaluate the effectiveness of the clinic's services in addressing primary care, mental health, substance use, and senior care needs in the community. This will include detailed outcomes data and analysis, lessons learned, and recommendations for future improvements.
- Based on the evaluation findings, Kaiewa Health will make adjustments to improve services and ensure that the clinic meets the evolving needs of the Moloka'i community.

4. List the measure(s) of effectiveness that will be reported to the State agency through which grant funds are appropriated (the expending agency). The measure(s) will provide a standard and objective way for the State to assess the program's achievement or accomplishment. Please note that if the level of appropriation differs from the amount included in this application that the measure(s) of effectiveness will need to be updated and transmitted to the expending agency.

1. Access to Healthcare Services

- i. Number of new patients served: Track the number of individuals (especially farmers, Native Hawaiians, and other underserved populations) who access care at the current Moloka'i Clinic.
- ii. Percentage of underserved populations served: Measure the percentage of residents from Moloka'i- all areas- who utilize the clinic's services, with a focus on Native Hawaiians, farmers, and multigenerational communities.
- iii. Geographic coverage: Track the number of patients from rural and remote

areas (Mauna Loa, East End) who access services, ensuring broader geographic reach.

iv. Clinic utilization rates: Measure the number of appointments and visits (both inperson and telehealth) at the new clinic.

2. Expansion of Healthcare Services

i. Number of services provided: Track the total number of primary care, mental health, substance use disorder, and geriatrics services delivered at the clinic, broken down by service type.

ii. Number of integrated care appointments: Track how many patients receive integrated care (i.e., simultaneous or coordinated physical and behavioral health care) to ensure holistic treatment.

iii. Service specific care metrics: Monitor the number of patients receiving community- tailored services, especially among Native Hawaiian patients and agricultural workers.

iv. Community Outreach, Awareness and Activities: Track the number and types of community outreach efforts (e.g., presentations at local schools, farms or other community organizations).

v. Community partnerships: Measure the number of local organizations, schools, and groups that Kaiewa Health collaborates with to raise awareness of the clinic's services.

vi. Awareness surveys: Conduct periodic surveys to assess the level of awareness about the clinic's services within the community, especially among target population like Kupuna, Native Hawaiians, and other underserved groups.

vii. Marketing reach: Track the distribution and engagement of marketing materials (e.g., flyers, mailers) to measure the extent to which information about the clinic has reached the target population.

3. Health Outcomes

i. Improvement in mental health: Measure changes in patient-reported mental health outcomes (e.g., through standardized screening tools such as the PHQ-9 for depression or GAD-7 for anxiety) among those receiving mental health and substance use disorder services.

ii. Substance use reduction: Track the number of patients enrolled in substance use treatment programs.

iii. Chronic disease management: Monitor improvements in chronic disease management for conditions common in rural farming populations, such as hypertension, diabetes, and respiratory illnesses, by tracking clinical outcomes (e.g., blood pressure control, A1c levels, etc.).

iv. Senior health improvement: Track health outcomes among senior patients, including cognitive screenings, medication management adherence, and improvements in overall wellness.

4. Patient Satisfaction and Engagement

i. Patient satisfaction surveys: Collect feedback through surveys to measure satisfaction with clinic services, particularly in terms of cultural competence,

accessibility, and the quality of care provided.

ii. Patient retention rates: Monitor the percentage of patients who return for follow-up appointments, as an indicator of both the quality of care and community trust in the clinic.

iii. Telehealth engagement: Track the number of telehealth consultations and measure patient satisfaction with telehealth services, especially for those who face transportation challenges.

5. Social Determinants of Health

i. Case management services provided: Measure the number of individuals who receive case management support, including assistance with social determinants such as transportation, housing, or financial resources.

ii. Access to transportation: Track the number of patients who receive transportation assistance to attend appointments, and measure improvements in access to care due to these services.

iii. Reduction in unmet needs: Track reductions in unmet social or health-related needs (through periodic assessments or surveys) as a result of the clinic's enabling services.

6. Staff and Community Capacity Building- EDUCATION and WORKFORCE DEVELOPMENT

i. Staff training- uptraining and supporting further certification, education and professional development: Track the number of staff members who complete clinical, professional and other training specific to rural health and clinical operations.

ii. Clinical and Community health worker, care coordination and engagement: Measure the number of clinical and community health workers actively engaged in outreach and service delivery, particularly in high-need areas like elderly/kupuna, and among Native Hawaiians.

IV. Financial

Budget

1. The applicant shall submit a budget utilizing the enclosed budget forms as applicable, to detail the cost of the request.
 - a. Budget request by source of funds ([Link](#))
 - b. Personnel salaries and wages ([Link](#))
 - c. Equipment and motor vehicles ([Link](#))
 - d. Capital project details ([Link](#))
 - e. Government contracts, grants, and grants in aid ([Link](#))

2. The applicant shall provide its anticipated quarterly funding requests for the fiscal year 2027.

Quarter 1	Quarter 2	Quarter 3	Quarter 4	Total Grant
125,000	125,000	125,000	125,000	500,000

3. The applicant shall provide a listing of all other sources of funding that they are seeking for fiscal year 2027.
Federal funding via Rural Health Transformation Funds to Hawaii State, unclear timeline

4. The applicant shall provide a listing of all state and federal tax credits it has been granted within the prior three years. Additionally, the applicant shall provide a listing of all state and federal tax credits they have applied for or anticipate applying for pertaining to any capital project, if applicable.
N/A

5. The applicant shall provide a listing of all federal, state, and county government contracts, grants, and grants in aid it has been granted within the prior three years and will be receiving for fiscal year 2027 for program funding.
No applicable contracts, grants or GIA.
Kaiewa Health has not applied for or secured government contracts or grants to support operational programs over the past 3 years. This is the first application to support and continue the active clinical operations and to support long term planning.

6. The applicant shall provide the balance of its unrestricted current assets as of December 31, 2025.
Kaiewa Health’s unrestricted current assets as of January 15, 2026 is \$15,000.

V. Experience and Capability

1. Necessary Skills and Experience

The applicant shall demonstrate that it has the necessary skills, abilities, knowledge of, and experience relating to the request. State your experience and appropriateness for providing the service proposed in this application. The applicant shall also provide a listing of verifiable experience of related projects or contracts for the most recent three years that are pertinent to the request.

The Kaiewa Health team has a proven track record of operational and financial excellence, as well as extensive experience managing state and federally funded projects. The organization has demonstrated the capacity to deliver high-quality services, successfully execute operational and construction projects, and maintain financial accountability in difficult rural settings across a range of socioeconomic indicators.

***Currently the Moloka`i clinics penetration rate of the total population in the Service Area is 18.2%. However, of the target population, which are elderly, those requiring

complex medical and psychiatric care and/or those living at or below 200% of FPL the penetration rate is much higher. Preliminary service utilization reviews indicate that the clinic is a trusted source for people to turn to for healthcare services and the steady influx of new patients indicates there is community interest for sustainability/continuing services in this rural community.

Given its dual ability to serve and provide both urgent and primary care needs across all insurances, Kaiewa Health and Moloka`i Family & Urgent care presents the best, broadest access point to physician led, quality, integrated care for all who reside on, work on and visit the island.

2. Facilities

The applicant shall provide a description of its facilities and demonstrate its adequacy in relation to the request. If facilities are not presently available, describe plans to secure facilities.

Kaiewa Health is committed to improving health outcomes and fostering a stronger, more resilient community through comprehensive, culturally competent care and community outreach. The clinic is currently conveniently located at 39 Ala Malama Ave, Kaunakakai, HI 96748 with plans to relocate pending acquisition and renovations to a structure that is actively being negotiated. The newly leased location on at 145 Puali Place in downtown Kaunakakai- a 2 story storefront building will require some structural modifications, fresh paint, new flooring, and air conditioning. The updated layout will include a reception and seating area, a separate telehealth hub, social services office, exam rooms including a procedure room, and dedicated therapy room.

There are plans to renovate an existing structure on the same property to accommodate respite care and other more long term health needs in alignment with state identified goals for Rural Health Transformation and to address care needs across the continuum.

VI. Personnel: Project Organization and Staffing

1. Proposed Staffing, Staff Qualifications, Supervision and Training

The applicant shall describe the proposed staffing pattern and proposed service capacity appropriate for the viability of the request. The applicant shall provide the qualifications and experience of personnel for the request and shall describe its ability to supervise, train and provide administrative direction relative to the request.

The proposed project will be staffed by a highly qualified, multidisciplinary team to ensure Moloka`i clinic continues the successful delivery of integrated healthcare services and effective care coordination. The staffing pattern and service capacity are designed to continue current clinical operations. Since May of 2023, current clinic operations have tried to meet the needs of all who live in, work on and visit Moloka`i. Other staff involved include clinical providers, medical /clinical assistants, patient services representatives, pharmacy technicians, administrative personnel. All clinical

staff are credentialed and privileged.

The following members of the Project Team will be responsible for overseeing and executing the project:

- Chief Executive Officer (CEO)/Chief Medical Officer: Ka`ohimanu Dang Akiona, MD
The CEO will provide overall leadership and strategic direction for the project. Dr Akiona brings extensive experience in healthcare delivery of services, management and administration, ensuring the project aligns with organizational goals and community needs. She will provide clinical oversight, ensuring that all medical and behavioral health practices are evidence-based and adhere to the highest standards of care. With over ten years of experience as a family medicine physician in primary care private practice and in the community health setting, she is well-equipped to oversee the delivery of medical and behavioral health services.

- Clinical Operations, Behavioral Health Integration: Dr Stephanie Dodge, PhD
Her diverse expertise makes her exceptionally qualified to oversee the integration of medical, behavioral health, and how clinic works with internal and partner outreach services.

- Clinical Operations Manager: Shalia Ae`a, MA.
Shalia assists managing clinical operations, ensuring the smooth execution of day-to-day activities. With many years of experience working with clinical health services in the Moloka`i community, she is well-equipped to coordinate across all service areas. Additionally, as a certified medical assistant with extensive experience in family medicine, she has also continuously sought further training and resources to support active operations and provides steady leadership to the clinic staff and team.

- Family Medicine APRN: Autumn “Eko” Dowling FNP, APRN
Eko will provide primary care and continuity care services, offering an integrated approach to care for patients with mental health and physical health needs. With a Doctorate in Nursing Practice and background in critical care nursing, she is well-qualified to meet the diverse needs of the Moloka`i community.

- Registered Nurse (Michael Kahalekulu, RN) and Medical Assistant (Kama Lei Starkey AhYee)

The Registered Nurse and Medical Assistant will support the clinical team with patient intake, assisting with medical procedures, and ensuring the efficient operation of the clinic including home and mobile visits. As part of their role, they will also conduct screenings for depression, anxiety, substance use, and social determinants of health during patient intake. These screenings will help identify potential barriers to care and address the broader factors impacting patients' health. RN is able to assist with overall operations management including that necessary for vaccination management and other patient flow processes and procedures. The Medical Assistant's work will be vital in maintaining smooth patient flow, ensuring comprehensive patient assessments, and upholding a high standard of care throughout the clinical process.

- Patient Service Representative (Anne Pua`a) The Patient Service Representative will manage patient appointments, registration, and customer service. They will serve as the first point of contact for patients, ensuring a welcoming and efficient experience at the clinic.

- IT/EMR Specialist: Ikaika Akiona

Ikaika Akiona will be responsible for overseeing the implementation and management of the Electronic Medical Records (EMR) system. His expertise in information security and many years of military service as well as his work in telecommunications and IT ensures that patient data is efficiently managed, accessible, and secure.

- Outreach/Care Coordinator (TBD)

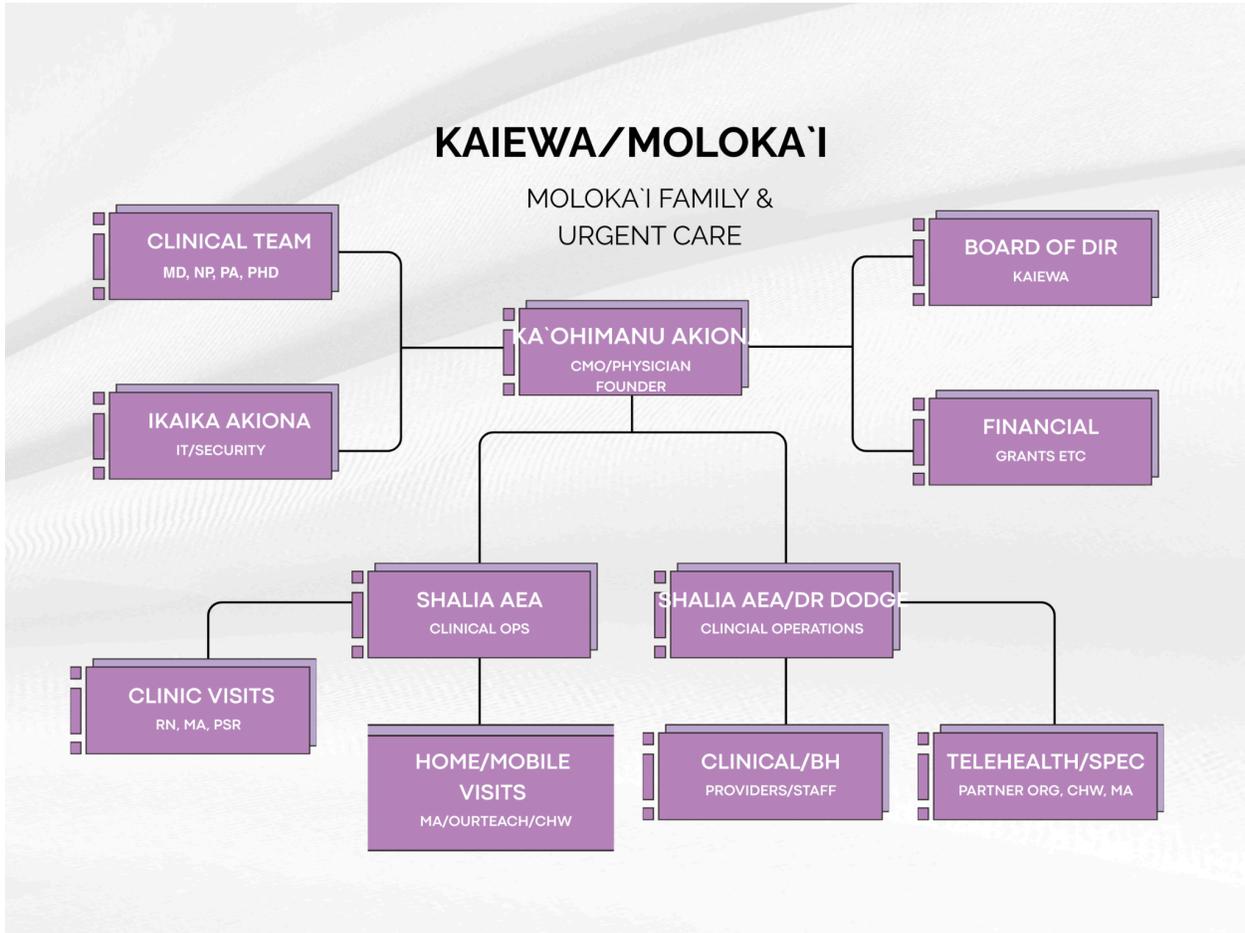
The Outreach/Care Coordinator will focus on connecting the community with healthcare services, helping individuals navigate care pathways, and ensuring they receive comprehensive support. The coordinator's duties will also include conducting patient assessments, developing care plans, and coordinating services across multiple providers to ensure holistic care. They will assist patients in scheduling appointments, follow up on missed visits, and provide education on managing chronic conditions and preventive care. The coordinator will work closely with the multidisciplinary team to address social determinants of health, such as housing, transportation, and access to social services. This role will be pivotal in reducing barriers to care, facilitating communication between patients and providers, and ensuring continuity of care, particularly for vulnerable populations such as seniors, low-income individuals, and agricultural workers.

- Community Health Worker (TBD)

The Community Health Worker (CHW) will engage directly with patients to reduce health disparities by providing culturally appropriate health education and support in accessing healthcare services. The CHW will assist patients in navigating the healthcare system and connecting them with essential resources, such as transportation, housing, and food assistance. Additionally, this role will help patients apply for medical insurance, medication assistance programs, and sliding scale fee applications, ensuring they have access to affordable care.

2. Organization Chart

The applicant shall illustrate the position of each staff and line of responsibility/supervision. If the request is part of a large, multi-purpose organization, include an organization chart that illustrates the placement of this request.



3. Compensation

The applicant shall provide an annual salary range paid by the applicant to the three highest paid officers, directors, or employees of the organization by position title, not employee name.

Family or Internal Medicine Physician \$250,000 to 280,000
 CMO/MEDICAL DIRECTOR \$240,000 to 300,000,
 APRN \$125,000 to \$180,000

VII. Other

1. Litigation

The applicant shall disclose any pending litigation to which they are a party, including the disclosure of any outstanding judgement. If applicable, please explain.

No pending litigation.

2. Licensure or Accreditation

The applicant shall specify any special qualifications, including but not limited to licensure or accreditation that the applicant possesses relevant to this request.

Kaiewa Health Inc oversees Moloka'i Family & Urgent Care. This is a physician led effort.

Active medical licenses including board certifications, DEA and appropriate operations licensing including CLIA.

3. Private Educational Institutions

The applicant shall specify whether the grant will be used to support or benefit a sectarian or non-sectarian private educational institution. Please see [Article X, Section 1, of the State Constitution](#) for the relevance of this question.

4. Future Sustainability Plan

The applicant shall provide a plan for sustaining after fiscal year 2027 the activity funded by the grant if the grant of this application is:

- (a) Received by the applicant for fiscal year 2027, but
- (b) Not received by the applicant thereafter.

The sustainability of this project is central to Kaiewa Health's long-term vision of providing consistent and accessible healthcare to underserved populations in rural Hawai'i, with particular focus on Moloka'i. The clinic is designed to be financially sustainable through a diversified funding model that includes a mix of grant funding and patient revenue from insurance. Additionally, the clinic continues to build strong, long-term partnerships with local organizations, schools, and the agricultural community to ensure continued community support and engagement. Kaiewa Health will also strive for robust quality assurance and continuous improvement process, ensuring that services remain relevant, efficient, and effective as the community's needs evolve. Through education, outreach, and workforce development, capacity-building efforts, Kaiewa Health aims to create a lasting infrastructure that can adapt to future healthcare challenges and continue to meet the needs of the Moloka'i community for years to come.

BUDGET REQUEST BY SOURCE OF FUNDS

Period: July 1, 2026 to June 30, 2027

Applicant: _____ **KAIEWA HEALTH INC/Molokai Clinic**

BUDGET CATEGORIES	Total State Funds Requested (a)	Total Federal Funds Requested (b)	Total County Funds Requested (c)	Total Private/Other Funds Requested (d)
A. PERSONNEL COST				
1. Salaries	475,000			
2. Payroll Taxes & Assessments				
3. Fringe Benefits				
TOTAL PERSONNEL COST	475,000			
B. OTHER CURRENT EXPENSES				
1. Airfare, Inter-Island	5,000			
2. Insurance				
3. Lease/Rental of Equipment				
4. Lease/Rental of Space				
5. Staff Training	20,000			
6. Supplies				
7. Telecommunication				
8. Utilities				
9.				
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11.				
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18.				
19.				
20.				
TOTAL OTHER CURRENT EXPENSES	25,000			
C. EQUIPMENT PURCHASES				
D. MOTOR VEHICLE PURCHASES				
E. CAPITAL				
TOTAL (A+B+C+D+E)	500,000			
SOURCES OF FUNDING		Budget Prepared By:		
(a) Total State Funds Requested	500,000	Charae Cannon-Plunkett (808) 880-3321		
(b) Total Federal Funds Requested		Name (Please type or print) Phone		
(c) Total County Funds Requested				
(d) Total Private/Other Funds Requested		Signature of Authorized Official Date		
TOTAL BUDGET	500,000	Ka'ohimanu Dang Akiona MD, CMO/Physician Founder		
		Name and Title (Please type or print)		



BUDGET JUSTIFICATION - PERSONNEL SALARIES AND WAGES

Period: July 1, 2026 to June 30, 2027

Applicant: _KAIEWA HEALTH: Moloka'i Family & Urgent Care_

POSITION TITLE	FULL TIME EQUIVALENT	ANNUAL SALARY A	% OF TIME ALLOCATED TO GRANT REQUEST B	TOTAL STATE FUNDS REQUESTED (A x B)
PHYSICIAN- Family Medicine or Internal Medicine	1	\$250,000.00	50.00%	\$ 125,000.00
FNP- Advanced Practice Nurse Practitioner	1	\$140,000.00	100.00%	\$ 140,000.00
MEDICAL ASSISTANT	1	\$48,000.00	100.00%	\$ 48,000.00
NURSE COORDINATOR (REGISTERED NURSE)	1	\$90,000.00	60.00%	\$ 54,000.00
CARE/OUTREACH COORDINATOR	1	\$60,000.00	100.00%	\$ 60,000.00
PATIENT SERVICE COORDINATOR/Reception	1	\$48,000.00	100.00%	\$ 48,000.00
				\$ -
				\$ -
				\$ -
				\$ -
				\$ -
				\$ -
				\$ -
				\$ -
				\$ -
TOTAL:				475,000.00
JUSTIFICATION/COMMENTS:				

Applicant: _KAIEWA HEALTH INC/Moloka`i Clinic

DESCRIPTION EQUIPMENT	NO. OF ITEMS	COST PER ITEM	TOTAL COST	TOTAL BUDGETED
			\$ -	
			\$ -	
			\$ -	
			\$ -	
			\$ -	
TOTAL:				
JUSTIFICATION/COMMENTS:				

DESCRIPTION OF MOTOR VEHICLE	NO. OF VEHICLES	COST PER VEHICLE	TOTAL COST	TOTAL BUDGETED
			\$ -	
			\$ -	
			\$ -	
			\$ -	
			\$ -	
TOTAL:				
JUSTIFICATION/COMMENTS:				

Applicant: KAIEWA HEALTH INC/Molokai Clinic

FUNDING AMOUNT REQUESTED						
TOTAL PROJECT COST	ALL SOURCES OF FUNDS RECEIVED IN PRIOR YEARS		STATE FUNDS REQUESTED	OTHER SOURCES OF FUNDS REQUESTED	FUNDING REQUIRED IN SUCCEEDING YEARS	
	FY:2024-2025	FY:2025-2026	FY:2026-2027	FY:2026-2027	FY:2027-2028	FY:2028-2029
PLANS						
LAND ACQUISITION						
DESIGN						
CONSTRUCTION						
EQUIPMENT						
TOTAL:						
JUSTIFICATION/COMMENTS:						

GOVERNMENT CONTRACTS, GRANTS, AND / OR GRANTS IN AID

App

KAIEWA HEALTH INC/Moloka'i Clinic

Contracts Total:

-

	CONTRACT DESCRIPTION	EFFECTIVE DATES	AGENCY	GOVERNMENT ENTITY (U.S./State/Hawaii/ Honolulu/ Kauai/ Maui County)	CONTRACT VALUE
1	N/A				
2					
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