

**THE THIRTIETH LEGISLATURE
APPLICATION FOR GRANTS
CHAPTER 42F, HAWAII REVISED STATUTES**

Type of Grant Request:

Operating Capital

Legal Name of Requesting Organization or Individual: DbA:
Hui Maka'ainana O Makana NA

Amount of State Funds Requested: \$ 340,203.00

Brief Description of Request (Please attach word document to back of page if extra space is needed):

Hui Maka'ainana o Makana is requesting support to sustain the care, restoration, and agricultural production of the historic Hā'ena lo'i complex, located within one of Kaua'i's most visited and culturally significant public destinations. Situated at the gateway to the Nā Pali Coast, Hā'ena State Park receives hundreds of thousands of visitors annually, placing constant pressure on its cultural and natural resources. Within this landscape, the lo'i complex is a living classroom with cultural and agricultural systems that require ongoing professional stewardship. Funding will support staffing, agricultural operations, biological monitoring, and infrastructure maintenance, while also supporting community outreach and planning related to the integration of Hā'ena Beach Park into the Hā'ena stewardship model. This investment will sustain the lo'i complex as a productive agricultural system and preserved cultural landscape, guided by community and lineal descendants, strengthening a regenerative, community-based model with relevance across all Hawai'i.

Amount of Other Funds Available:

State: \$ 0
Federal: \$ 0
County: \$ 38,500.00
Private/Other: \$ 754,249.00

Total amount of State Grants Received in the Past 5 Fiscal Years:

\$ 0
Unrestricted Assets:
\$ 890,000.00

New Service (Presently Does Not Exist): Existing Service (Presently in Operation):

Type of Business Entity:

501(C)(3) Non Profit Corporation
 Other Non Profit
 Other

Mailing Address:

PO BOX 1100
City: State: Zip:
Hanapepe HI 96716

Contact Person for Matters Involving this Application

Name: Kathleen Chin	Title: Executive Director
Email: executivedirector@huimakaaainanaomakana.org	Phone: 808-346-1483

Kathleen P. Chin

Authorized Signature

Kathleen Chin, Executive Director

Name and Title

01/22/2026

Date Signed

Application Submittal Checklist

The following items are required for submittal of the grant application. Please verify and check off that the items have been included in the application packet.

- 1) Hawaii Compliance Express Certificate (If the Applicant is an Organization)
- 2) Declaration Statement
- 3) Verify that grant shall be used for a public purpose
- 4) Background and Summary
- 5) Service Summary and Outcomes
- 6) Budget
 - a) Budget request by source of funds ([Link](#))
 - b) Personnel salaries and wages ([Link](#))
 - c) Equipment and motor vehicles ([Link](#))
 - d) Capital project details ([Link](#))
 - e) Government contracts, grants, and grants in aid ([Link](#))
- 7) Experience and Capability
- 8) Personnel: Project Organization and Staffing

Kathleen P. Chin

AUTHORIZED SIGNATURE

Kathleen Chin, Executive Director

PRINT NAME AND TITLE

January 22, 2026

DATE



STATE OF HAWAII
STATE PROCUREMENT OFFICE

CERTIFICATE OF VENDOR COMPLIANCE

This document presents the compliance status of the vendor identified below on the issue date with respect to certificates required from the Hawaii Department of Taxation (DOTAX), the Internal Revenue Service, the Hawaii Department of Labor and Industrial Relations (DLIR), and the Hawaii Department of Commerce and Consumer Affairs (DCCA).

Vendor Name: HUI MAKA'AINANA O MAKANA *

DBA/Trade Name: HUI MAKA'AINANA O MAKANA *

Issue Date: 12/02/2025

Status: **Compliant**

Hawaii Tax#: [REDACTED]
New Hawaii Tax#: [REDACTED]
FEIN/SSN#: [REDACTED]
UI#: No record
DCCA FILE#: 115145

Status of Compliance for this Vendor on issue date:

Form	Department(s)	Status
A-6	Hawaii Department of Taxation	Compliant
8821	Internal Revenue Service	Compliant
COGS	Hawaii Department of Commerce & Consumer Affairs	Exempt
LIR27	Hawaii Department of Labor & Industrial Relations	Compliant

Status Legend:

Status	Description
Exempt	The entity is exempt from this requirement
Compliant	The entity is compliant with this requirement or the entity is in agreement with agency and actively working towards compliance
Pending	A status determination has not yet been made
Submitted	The entity has applied for the certificate but it is awaiting approval
Not Compliant	The entity is not in compliance with the requirement and should contact the issuing agency for more information

**DECLARATION STATEMENT OF
APPLICANTS FOR GRANTS PURSUANT TO
CHAPTER 42F, HAWAI'I REVISED STATUTES**

The undersigned authorized representative of the applicant certifies the following:

- 1) The applicant meets and will comply with all of the following standards for the award of grants pursuant to Section 42F-103, Hawai'i Revised Statutes:
 - a) Is licensed or accredited, in accordance with federal, state, or county statutes, rules, or ordinances, to conduct the activities or provide the services for which a grant is awarded;
 - b) Complies with all applicable federal and state laws prohibiting discrimination against any person on the basis of race, color, national origin, religion, creed, sex, age, sexual orientation, or disability;
 - c) Agrees not to use state funds for entertainment or lobbying activities; and
 - d) Allows the state agency to which funds for the grant were appropriated for expenditure, legislative committees and their staff, and the auditor full access to their records, reports, files, and other related documents and information for purposes of monitoring, measuring the effectiveness, and ensuring the proper expenditure of the grant.
- 2) If the applicant is an organization, the applicant meets the following requirements pursuant to Section 42F-103, Hawai'i Revised Statutes:
 - a) Is incorporated under the laws of the State; and
 - b) Has bylaws or policies that describe the manner in which the activities or services for which a grant is awarded shall be conducted or provided; and
- 3) If the applicant is a non-profit organization, it meets the following requirements pursuant to Section 42F-103, Hawai'i Revised Statutes:
 - a) Is determined and designated to be a non-profit organization by the Internal Revenue Service; and
 - b) Has a governing board whose members have no material conflict of interest and serve without compensation.
- 4) The use of grant-in-aid funding complies with all provisions of the Constitution of the State of Hawaii (for example, pursuant to Article X, section 1, of the Constitution, the State cannot provide "... public funds ... for the support or benefit of any sectarian or nonsectarian private educational institution...").

Pursuant to Section 42F-103, Hawai'i Revised Statutes, for grants used for the acquisition of land, when the organization discontinues the activities or services on the land acquired for which the grant was awarded and disposes of the land in fee simple or by lease, the organization shall negotiate with the expending agency for a lump sum or installment repayment to the State of the amount of the grant used for the acquisition of the land.

Further, the undersigned authorized representative certifies that this statement is true and correct to the best of the applicant's knowledge.

Hui Maka'āinana O Makana
(Typed Name of Individual or Organization)

Kathleen P. Chin January 22, 2026
(Signature) (Date)

Kathleen Chin Executive Director
(Typed Name) (Title)
Rev 8/30/23 5Application for Grants

Application for Grants

If any item is not applicable to the request, the applicant should enter "not applicable".

I. Certification – Please attach immediately after cover page

1. Hawaii Compliance Express Certificate (If the Applicant is an Organization)

If the applicant is an organization, the applicant shall submit one (1) copy of a Hawaii Compliance Express Certificate from the Comptroller of the Department of Accounting and General Services that is dated no earlier than December 1, 2025.

ATTACHED

2. Declaration Statement

The applicant shall submit a declaration statement affirming its compliance with [Section 42F-103, Hawaii Revised Statutes](#).

ATTACHED

3. Public Purpose

The applicant shall specify whether the grant will be used for a public purpose pursuant to [Section 42F-102, Hawaii Revised Statutes](#).

This grant will be used for a public purpose pursuant to to [Section 42F-102, Hawaii Revised Statutes](#).

II. Background and Summary

This section shall clearly and concisely summarize and highlight the contents of the request in such a way as to provide the State Legislature with a broad understanding of the request. Please include the following:

1. A brief description of the applicant's background;

Hui Maka'āinana o Makana (HMOM) is a 501(c)(3) Native Hawaiian Organization dedicated to perpetuating and teaching the skills, knowledge, and practices of kūpuna through the restoration, care, and protection of the natural and cultural resources of Hā'ena State Park. Since its formation in 1999, HMOM has led the community-based restoration of Hā'ena's historic lo'i kalo complex and has advocated for the careful and intentional management of one of Hawai'i's most culturally significant and heavily visited wahi pana.

As the gateway to the Nā Pali Coast Wilderness State Park and the Kalalau Trail, Hā'ena experienced decades of unmanaged visitation that threatened both cultural sites and community well-being. HMOM's stewardship helped reimagine and reshape how Hā'ena is managed, culminating in formal co-management with the State of Hawai'i. Today, HMOM serves as a recognized model for community-led stewardship, integrating cultural restoration, food production, and visitor management to protect and sustain Hā'ena for future generations.

HMOM operates as a public-benefit enterprise that integrates food production, cultural stewardship, regenerative visitor management, and climate-resilient land management within Hā'ena State Park and is in the process of expanding this nationally recognized model to include Hā'ena Beach Park.

2. The goals and objectives related to the request;

The purpose of this request is to sustain and expand the operation, care, and productivity of the Hā'ena lo'i complex and associated agricultural and stewardship systems. The primary goals are to:

~Maintain and restore 13.6 acres of historic terraced lo'i and irrigation infrastructure

~Increase the production and distribution of culturally important staple foods, including kalo, 'ulu, 'olena, and other canoe plants/culturally relevant plants

~Support professional Mālama 'Āina staff responsible for biological systems, facilities, and lo'i production

~ Sustain community workdays and cultivar workshops that keep the lo'i actively engaging residents, community members, and visitors alike

~Extend the proven and successful regenerative tourism and stewardship model into Hā'ena Beach Park as part of integrated coastal park management.

3. The public purpose and need to be served;

Hā'ena is one of Hawai'i's most historically/culturally significant and environmentally sensitive coastal landscapes and one of the State's most heavily visited destinations. Kaua'i welcomed approximately 1.37 million visitors in 2024, and Hā'ena State Park alone received an estimated 300,000 of those visitors, meaning more than one in five visitors to Kaua'i passed through this single park. Prior to the implementation of the current visitor management system, Hā'ena was the third most visited State park in Hawai'i, placing extraordinary strain on its natural resources, cultural sites, and public infrastructure.

This level of visitation requires professional, on-site stewardship, agricultural land management, and cultural resource protection at a scale far beyond that of a typical park. HMOM's operation of the historic lo'i complex, irrigation systems, coastal dune areas, and surrounding cultural landscapes is essential to maintaining the ecological

and cultural integrity of a park that serves hundreds of thousands of residents and visitors each year. The lo'i are not only a cultural resource but a functioning agricultural system that produces food for the community while stabilizing soils, managing water, and supporting watershed health.

Public investment is needed because HMOM is performing functions that directly protect State assets, historical and cultural resources, and visitor infrastructure at one of Hawai'i's most heavily used parks. Visitor revenues generated through the reservation, parking, and shuttle system are shared among collaborative partners to support transportation, visitor services, marketing, and payments to the State. HMOM's portion of this revenue is reinvested back into park operations and public-benefit infrastructure, including major capital projects such as the new comfort station constructed to relieve pressure on existing facilities (which have detrimental environmental effects). While this earned revenue supports basic operations, it is not sufficient to cover the full cost of maintaining the lo'i complex, irrigation systems, coastal dunes, cultural sites, and the professional Mālama 'Āina workforce required to steward this landscape at scale.

As we move forward with integrating Hā'ena Beach Park into the management system, HMOM's role will expand to include community planning, outreach, and stewardship to ensure that this growth is guided by Native Hawaiian leadership, local voices, and the values of mālama 'āina.

4. Describe the target population to be served; and

This project serves multiple public constituencies:

~Lineal families of Hā'ena and the broader Native Hawaiian community who depend on the lo'i for cultural continuity, subsistence food, and stewardship

~Kaua'i residents who access the park for recreation, education, and community workdays

~Youth and interns gaining workforce and cultural training

~Visitors to Hā'ena State Park and Hā'ena Beach Park who benefit from safe, managed access to public lands, cultural sites, and resources

5. Describe the geographic coverage.

The project is located in the ahupua'a of Hā'ena in the Halele'a moku on the north shore of Kaua'i. It includes Hā'ena State Park, the 13.6-acre lo'i kalo complex within the park, associated watershed and coastal resources, and the adjoining Hā'ena Beach Park, which is in the process of being integrated into the State's co-management system.

III. Service Summary and Outcomes

The Service Summary shall include a detailed discussion of the applicant's approach to the request. The applicant shall clearly and concisely specify the results, outcomes, and measures of effectiveness from this request. The applicant shall:

1. Describe the scope of work, tasks and responsibilities;

Lo'i Operations, Restoration, and Food Production: HMOM will conduct the ongoing cultivation, maintenance, and restoration of approximately 13.6 acres of terraced lo'i kalo and associated canoe plant areas. This includes daily and seasonal activities such as planting, harvesting, lo'i rotation, 'auwai and water system maintenance, soil health management, and crop productivity monitoring. Food produced through these operations, including kalo, 'ulu, 'olena, and other culturally important crops, will be processed and distributed for community use and public programs - *at no cost to the community*.

Community Stewardship and Workdays: HMOM will host between 12 and 24 community workdays annually. These workdays provide residents, lineal descendants, and visitors the opportunity to actively participate in mālama 'āina through hands-on lo'i maintenance, planting, harvesting, and landscape care. Community workdays are a core mechanism for sustaining the lo'i, engaging the public in stewardship, and supporting the long-term health of the agricultural system.

Cultivar and Farming Practice Workshops: HMOM will conduct a minimum of two cultivar and farming practice workshops per year focused on traditional Hawaiian lo'i cultivation, native and canoe plants, and cultural land-based practices. These workshops strengthen knowledge of culturally significant crops while supporting ongoing stewardship of the lo'i complex.

Infrastructure, Facilities, and Equipment Management: HMOM will maintain and operate all agricultural infrastructure required for the lo'i complex, including irrigation systems, water intake and distribution, farming equipment, tools, storage areas, and associated hale and workspaces. This includes preventative maintenance, safety compliance, equipment servicing, and coordination with contractors to ensure reliable operation of public agricultural assets within Hā'ena State Park.

Biological Systems, Resource Monitoring, and Compliance: HMOM will monitor and manage the biological systems of the lo'i complex and surrounding lands, including soil, water, and crop health. This includes collecting and reporting data, maintaining water system compliance, and implementing practices that protect watershed and coastal resources.

Wahi Pana and Cultural Landscape Stewardship: HMOM will protect and steward the cultural landscape within the lo'i complex and surrounding wahi kupuna areas. This includes maintaining lo'i terraces, respecting cultural protocol,

preserving historic features, and ensuring that agricultural operations are aligned with traditional practices and cultural values.

Regenerative Tourism and Park Integration: HMOM will continue integrating lo'i operations into the broader regenerative tourism and park management system at Hā'ena State Park and the planned integration of Hā'ena Beach Park. This includes community outreach, stewardship-based visitor engagement, and coordination with park partners to ensure that increased public access supports, rather than degrades, agricultural and cultural resources.

2. Provide a projected annual timeline for accomplishing the results or outcomes of the service;

The Lo'i complex operates on a continuous annual cycle of agricultural production, processing and distribution, infrastructure maintenance and upgrades, and community stewardship opportunities. Activities and outcomes are distributed throughout the year, on regularly scheduled rotations, to ensure the stability of food production, resource protection, and visitor management.

Q1: July - September 2026

- Ongoing planting, crop rotation, weeding, harvesting, and food distribution to families, schools, and community partners
- 'Auwai and water system inspections and maintenance
- Community workdays supporting lo'i, landscape care, and special projects to connect visitors to place
- Equipment and facility servicing following peak summer visitation

Q2: October - December 2026

- Ongoing planting, crop rotation, weeding, harvesting, and food distribution to families, schools, and community partners
- 'Auwai and water system inspections and maintenance
- Community workdays supporting lo'i, landscape care, and special projects to connect visitors to place
- Cultivar and farming practices workshop
- Preventive maintenance of equipment and facilities ahead of winter conditions - general disaster preparation in anticipation of increased weather instances

Q3: January - March 2027

- Ongoing planting, crop rotation, weeding, harvesting, and food distribution to families, schools, and community partners
- 'Auwai and water system inspections and maintenance
- Community workdays supporting lo'i, landscape care, and special projects to connect visitors to place
- Planning and coordination for spring educational youth programs
- Community planning and engagement regarding Hā'ena Beach Park begins

Q4: April - June 2027

- Ongoing planting, crop rotation, weeding, harvesting, and food distribution to families, schools, and community partners
- 'Auwai and water system inspections and maintenance
- Community workdays supporting lo'i, landscape care, and special projects to connect visitors to place
- Planning and coordination for summer youth programs, and biocultural internship program
- Community planning and engagement regarding Hā'ena Beach Park continues

Throughout the year, HMOM staff will carry out lo'i operations that protect and enhance the natural, historical, and cultural resources of Hā'ena State Park and Hā'ena State Beach Park, ensuring these lands remain both a thriving cultural landscape and a high-quality public destination. This work supports a tourism model that is regenerative rather than extractive, while also maintaining Hā'ena as a welcoming and meaningful place for lineal families, Kaua'i residents, and visitors alike.

3. Describe its quality assurance and evaluation plans for the request. Specify how the applicant plans to monitor, evaluate, and improve their results; and

HMOM will use a combination of agricultural production tracking, stewardship monitoring, and program reporting to ensure the quality and effectiveness of the proposed work.

Lo'i operations will be monitored through regular tracking of planting, harvesting, crop rotation, and food distribution. The Mālama 'Āina Technicians will document acreage under cultivation, yields, and crop health to ensure that production targets are being met. Soil, water, and crop health will be routinely assessed to guide adaptive management and maintain the long-term productivity of the lo'i system. The Mālama 'Āina Technicians monitor and record sightings of native birds within the ecosystem as an indicator of overall health and biological carrying capacity - including 'alae 'ula, koloa maoli, and ae'o. Birds are considered good indicators of a healthy ecosystem because they respond quickly to environmental change. When the bird communities are diverse and stable, this indicates that the overall habitat quality is high.

Infrastructure and water systems will be monitored through scheduled inspections of 'auwai, intakes, and irrigation networks, as well as equipment and facility maintenance logs. This ensures that agricultural infrastructure and State park assets are protected and remain fully operational.

Community stewardship activities, including workdays, workshops, and public engagement activities, will be tracked through participation logs and visitor data. HMOM will record the number of community members, Native Hawaiian visitors, youth, and visitors participating in stewardship activities. We will also record "unique visitors," which are visitors to the site for the first time. In keeping with other grant funding opportunities, we measure increases in knowledge and awareness of the natural and cultural resources at Hā'ena State Park.

All data will be entered into HMOM's Natural Resource Data Solutions (NRDS) platform and internal reporting systems. Program leadership will review results quarterly to assess performance, identify gaps, and make adjustments to staffing, scheduling, or operations as needed to improve outcomes.

4. List the measure(s) of effectiveness that will be reported to the State agency through which grant funds are appropriated (the expending agency). The measure(s) will provide a standard and objective way for the State to assess the program's achievement or accomplishment. Please note that if the level of appropriation differs from the amount included in this application that the measure(s) of effectiveness will need to be updated and transmitted to the expending agency.

We will report on the following measures:

Agricultural Production and Stewardship

- Acres of lo'i actively cultivated and maintained
- Pounds of kalo and other canoe plants harvested and distributed to the community
- Number of crop rotations and planting cycles completed
- Number of 'auwai and water system inspections conducted

Community and Public Engagement

- Number of community workdays held (target: 12–24 annually)
- Number of participants in community workdays
- Number of cultivar and farming practice workshops conducted (minimum of 2 annually)
- Number of participants in workshops
- Number of outreach meetings conducted for Hā'ena Beach Park

Infrastructure and Operations

- Number of equipment and facility maintenance activities completed
- Number of irrigation and water system maintenance actions completed

Visitor and Public Benefit Indicators

- Number of visitors engaged through stewardship activities, tours, or workdays
- Integration of lo'i operations into park visitor experiences
- Progress toward implementation of stewardship and outreach activities for Hā'ena Beach Park

IV. Financial

Budget

1. The applicant shall submit a budget utilizing the enclosed budget forms as applicable, to detail the cost of the request.
 - a. Budget request by source of funds ([Link](#))
 - b. Personnel salaries and wages ([Link](#))
 - c. Equipment and motor vehicles ([Link](#))
 - d. Capital project details ([Link](#))
 - e. Government contracts, grants, and grants in aid ([Link](#))

2. The applicant shall provide its anticipated quarterly funding requests for the fiscal year 2027.

Quarter 1: \$85,050.00

Quarter 2: \$85,050.00

Quarter 3: \$85,050.00

Quarter 4: \$85,053.00

3. The applicant shall provide a listing of all other sources of funding that they are seeking for the fiscal year 2027.

Other sources of capital project funding will come from private contributions and donation revenue from The Hui operation in collaboration with The Hanalei Initiative (Hā'ena Shuttle Operators). We are seeking contributions via grant funding from The County of Kaua'i and private foundations to support this and other capital projects. Private foundations that we will seek funding from include:

Atherton Family Foundation
First Nations Development Institute
Healy Foundation
Cooke Foundation
Clarence T.C. Ching
Laura Jane Musser Fund
OHA Funding
McInerney Foundation
BOH Foundation
Chan Zuckerberg Foundation

4. The applicant shall provide a listing of all state and federal tax credits it has been granted within the prior three years. Additionally, the applicant shall provide a listing of all state and federal tax credits they have applied for or anticipate applying for pertaining to any capital project, if applicable.

NON APPLICABLE

- 5. The applicant shall provide a listing of all federal, state, and county government contracts, grants, and grants in aid it has been granted within the prior three years and will be receiving for fiscal year 2027 for program funding.

ATTACHED

- 6. The applicant shall provide the balance of its unrestricted current assets as of December 31, 2025.

\$690,000 - unrestricted cash
 \$200,000 - fixed assets

 \$890,000 total unrestricted assets

V. Experience and Capability

1. Necessary Skills and Experience

The applicant shall demonstrate that it has the necessary skills, abilities, knowledge of, and experience relating to the request. State your experience and appropriateness for providing the service proposed in this application. The applicant shall also provide a listing of verifiable experience of related projects or contracts for the most recent three years that are pertinent to the request.

Hui Maka'āinana o Makana (HMOM) has more than two decades of demonstrated experience restoring, operating, and stewarding the cultural and agricultural landscape of Hā'ena. Since 1999, HMOM has led the restoration of one of Hawai'i's most significant lo'i kalo complexes, transforming it from an abandoned and overgrown system back into a fully functioning, productive agricultural and cultural resource located within Hā'ena State Park. This work has been carried out in partnership with the State of Hawai'i and under formal agreements that now include co-management of visitor access, cultural resources, and land stewardship.

HMOM is uniquely qualified to provide the services proposed in this application because it operates at the intersection of agriculture, cultural stewardship, public land management, and visitor infrastructure. The organization employs professional Mālama 'Āina Technicians, agricultural specialists, practitioners, and administrative and financial staff who manage all facets of the operation in full compliance. This team carries out daily operations that include crop production, irrigation management, equipment maintenance, cultural site protection, and public stewardship programming in one of Hawai'i's most heavily visited parks.

HMOM has also demonstrated the financial, operational, and project management capacity required to steward public assets. In 2025, the organization undertook its first major capital infrastructure project, self-funding the construction of a new comfort station at the eastern parking area of Hā'ena State Park, which will be transferred to the

State upon completion. This project reflects HMOM's ability to manage large-scale construction, regulatory compliance, budgeting, and coordination with State agencies.

HMOM is nationally recognized for its regenerative tourism and park management model that provides appropriate visitation numbers, protects natural and cultural resources, and reinvests visitor revenue into community stewardship and public infrastructure. This model is now being extended through the planned integration of Hā'ena Beach Park into the State park system, further expanding HMOM's scope of responsibility.

The Page 10 attachment lists HMOM's government contracts, grants, and grants-in-aid, along with the associated award amounts. Each award reflects the organization's proven track record and demonstrates the trust that public agencies and funders place in HMOM's ability to responsibly manage resources and deliver results for the community.

Please see attached.

2. Facilities

The applicant shall provide a description of its facilities and demonstrate its adequacy in relation to the request. If facilities are not presently available, describe plans to secure facilities.

All activities will be conducted within Hā'ena State Park or at Hā'ena Beach Park.

VI. Personnel: Project Organization and Staffing

1. Proposed Staffing, Staff Qualifications, Supervision and Training

The applicant shall describe the proposed staffing pattern and proposed service capacity appropriate for the viability of the request. The applicant shall provide the qualifications and experience of personnel for the request and shall describe its ability to supervise, train and provide administrative direction relative to the request.

HMOM is requesting support for the following positions:

Lo'i Complex MA, Biological Systems & Productivity
Lo'i Complex MA, Facilities & Landscape Maintenance
Lo'i Complex MA, Lo'i Systems Planning & Productivity, Wahi Kupuna Stewardship
Director of Community & Funder Engagement, Planning & Operations
Executive Administrator & Financial Director

The Lo'i complex MAT's have each worked with HMOM for at least two full years each. Two of the MAT's have been with the organization for five years, and were initially hired through COVID funding. We have recently "horizontalized" the team as we know that

these job descriptions fit their aspirations, career interests, and areas of expertise - with complementary skillsets. Any new positions we add will be considered entry-level staff. This request represents funding for senior-level staffing.

The *Lo'i Complex Mālama 'Āina Specialist for Biological Systems and Productivity* oversees agricultural operations, crop production, and ecological restoration across the Hā'ena lo'i complex. This role is responsible for managing soil, water, and plant health while ensuring that traditional lo'i practices are supported by modern agricultural and environmental science. The Specialist brings extensive experience in commercial taro and orchard production, export crop systems, watershed and hydrological analysis, and environmental compliance. Their background includes agricultural training program leadership, natural resource management planning for landowners and farmers, and applied conservation work supporting wetland, forest, and coastal ecosystems. In addition to hands-on farm management and restoration experience, the Specialist has conducted botanical inventories for environmental review processes, climate and hydrology assessments, and endangered plant conservation. Their work has included managing large-scale plant collections, supporting regulatory compliance, and applying data-driven methods to improve productivity and sustainability.

The *Lo'i Complex Mālama 'Āina Specialist for Facilities and Landscape Maintenance* is responsible for managing the physical infrastructure and operational readiness of the Hā'ena lo'i complex. This includes oversight of farm facilities, irrigation systems, equipment, and landscape features to ensure safe, efficient, and continuous agricultural operations. The Specialist brings a strong background in electrical work, carpentry, and heavy equipment operation, providing the technical capacity needed to maintain hale, storage areas, fencing, pathways, and mechanical systems across the site. Their experience includes work within culturally significant landscapes and coordination with partner organizations engaged in conservation and land stewardship. With formal training in leadership and operations, the Specialist ensures that daily maintenance, site safety, and equipment management meet professional standards while supporting the needs of both staff and community participants. This role is essential to protecting public assets, maintaining agricultural productivity, and supporting the safe use of the lo'i complex by workers, volunteers, and visitors.

The *Lo'i Complex Mālama 'Āina Specialist for Lo'i Systems Planning, Productivity, and Wahi Kupuna Stewardship* is responsible for coordinating crop planning, harvest systems, and cultural stewardship across the Hā'ena lo'i complex. This role integrates traditional lo'i practice with modern operational planning to ensure that kalo production, food distribution, and cultural protocols are carried out in a way that supports both community and land health. The Specialist brings extensive experience working with Kaua'i kalo farmers and food system partners, including coordination of USDA Farm to School grant activities, development of standard operating procedures for kalo processing and preparation, and procurement of equipment for commercial-scale kalo facilities. This background supports the planning and execution of harvest schedules, processing workflows, and distribution systems for food grown at the lo'i. This role also draws on deep community and cultural engagement, including leadership and participation in multiple Hawaiian stewardship and cultural organizations focused on

land, water, and community well-being. These relationships ensure that lo'i operations are grounded in cultural values, 'ike kupuna, and respectful care of wahi kupuna. In addition, the Specialist has hands-on experience in facilities, tool management, and field operations, supporting the physical work required to maintain lo'i infrastructure, manage materials, and ensure safe, efficient agricultural workflow.

2. Organization Chart

The applicant shall illustrate the position of each staff and line of responsibility/supervision. If the request is part of a large, multi-purpose organization, include an organization chart that illustrates the placement of this request.

ATTACHED

3. Compensation

The applicant shall provide an annual salary range paid by the applicant to the three highest paid officers, directors, or employees of the organization by position title, not employee name.

Executive Director: \$92,000.00

VII. Other

1. Litigation

The applicant shall disclose any pending litigation to which they are a party, including the disclosure of any outstanding judgement. If applicable, please explain.

NOT APPLICABLE

2. Licensure or Accreditation

The applicant shall specify any special qualifications, including but not limited to licensure or accreditation that the applicant possesses relevant to this request.

NOT APPLICABLE

3. Private Educational Institutions

The applicant shall specify whether the grant will be used to support or benefit a sectarian or non-sectarian private educational institution. Please see [Article X, Section 1, of the State Constitution](#) for the relevance of this question.

NOT APPLICABLE

4. Future Sustainability Plan

The applicant shall provide a plan for sustaining after fiscal year 2027 the activity funded by the grant if the grant of this application is:

- (a) Received by the applicant for fiscal year 2027, but
- (b) Not received by the applicant thereafter.

Hui Maka'āinana o Makana has structured the activities proposed in this application to be sustainable beyond fiscal year 2027, regardless of whether additional grant funding is received. The requested funds are designed to stabilize core lo'i operations, staffing, and infrastructure maintenance during a critical transition period, while the organization continues to develop long-term revenue strategies.

HMOM operates within a diversified funding and operating model that includes earned visitor revenue, government contracts, philanthropic support, and reinvestment into public-benefit infrastructure. Visitor fees generated through the reservation, parking, and shuttle system are shared among collaborative partners, with a portion returned directly to the State. HMOM's share of these revenues is reinvested into park operations, stewardship staffing, and capital improvements, as demonstrated by the recent completion of a \$1.7 million, self-funded comfort station to the benefit of all who visit the park. This project alleviates the current overuse of the existing facility less than 50 feet from Ke'e beach, where visitors swim. This reflects HMOM's capacity to carry long-term operational responsibilities for State assets.

In the near term, this grant will bridge the conclusion of one of HMOM's most significant government contracts, which has supported educational operations. HMOM is also advancing community planning and engagement related to the integration of Hā'ena Beach Park into the Hā'ena stewardship model, which will expand operational scope while strengthening opportunities for sustainable, community-informed regenerative visitor management.

Looking beyond fiscal year 2027, HMOM anticipates sustaining all these activities through a combination of earned revenue, future State partnerships, and targeted philanthropic and public funding aligned with agriculture, climate resilience, and cultural landscape stewardship. While the federal and general philanthropic funding landscape has become increasingly competitive and constrained, HMOM's demonstrated capacity, diversified funding base, and role in helping to manage the State park assets position the organization to adapt and maintain core operations. The proposed grant will ensure continuity of care and prevent disruption to critical stewardship systems while these longer-term sustainability mechanisms are fully realized.

BUDGET REQUEST BY SOURCE OF FUNDS

Period: July 1, 2026 to June 30, 2027

Applicant: Hui Maka'ainana O Makana

BUDGET CATEGORIES	Total State Funds Requested (a)	Total Federal Funds Requested (b)	Total County Funds Requested (c)	Total Private/Other Funds Requested (d)
A. PERSONNEL COST				
1. Salaries	240,000			272,560
2. Payroll Taxes & Assessments	36,000			40,884
3. Fringe Benefits	48,000			54,512
TOTAL PERSONNEL COST	324,000			367,956
B. OTHER CURRENT EXPENSES				
1. Airfare, Inter-Island				20,000
2. Insurance				8,000
3. Lease/Rental of Equipment				
4. Lease/Rental of Space				
5. Staff Training	6,300			5,500
6. Supplies	5,000			31,790
7. Telecommunication	603			
8. Utilities	4,300			4,300
9. Contractors			38,500	301,603
10. Legal & Professional Fees				4,100
11. Administrative Expenses				11,000
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TOTAL OTHER CURRENT EXPENSES	16,203		38,500	386,293
C. EQUIPMENT PURCHASES				
D. MOTOR VEHICLE PURCHASES				
E. CAPITAL				
TOTAL (A+B+C+D+E)	340,203		38,500	754,249
SOURCES OF FUNDING		Budget Prepared By:		
(a) Total State Funds Requested	340,203	Kathleen Chin (808) 346-1483		
(b) Total Federal Funds Requested		Name (Please type or print) Phone		
(c) Total County Funds Requested	38,500	<i>Kathleen P. Chin</i> January 22, 2026		
(d) Total Private/Other Funds Requested	754,249	Signature of Authorized Official Date		
TOTAL BUDGET	1,132,952	Kathleen Chin, Executive Director		
		Name and Title (Please type or print)		

BUDGET JUSTIFICATION - PERSONNEL SALARIES AND WAGES

Period: July 1, 2026 to June 30, 2027

Applicant: Hui Maka'ainana O Makana

POSITION TITLE	FULL TIME EQUIVALENT	ANNUAL SALARY A	% OF TIME ALLOCATED TO GRANT REQUEST B	TOTAL STATE FUNDS REQUESTED (A x B)
Loi Complex MA, Biological Systems & Productivity	1FTE	\$75,000.00	100.00%	\$ 75,000.00
Loi Complex MA, Facilities & Landscape Maintenance	1FTE	\$65,000.00	100.00%	\$ 65,000.00
Loi Complex MA, Lo'i Systems Planning & Productivity, Wahi Kupuna Stewardship	1FTE	\$63,000.00	100.00%	\$ 63,000.00
Director of Community & Funder Engagement, Planning & Operations	1FTE	\$78,000.00	25.00%	\$ 19,500.00
Executive Administrator & Financial Director	1FTE	\$70,000.00	25.00%	\$ 17,500.00
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TOTAL:				240,000.00
JUSTIFICATION/COMMENTS: Three FTE Lo'i Staff Specialists for a year; 25% of Admin support staff x 2				

Applicant: Hui Maka'ainana O Makana

DESCRIPTION EQUIPMENT	NO. OF ITEMS	COST PER ITEM	TOTAL COST	TOTAL BUDGETED
This form is not applicable to the project.			\$ -	
			\$ -	
			\$ -	
			\$ -	
			\$ -	
TOTAL:				
JUSTIFICATION/COMMENTS:				

DESCRIPTION OF MOTOR VEHICLE	NO. OF VEHICLES	COST PER VEHICLE	TOTAL COST	TOTAL BUDGETED
			\$ -	
			\$ -	
			\$ -	
			\$ -	
			\$ -	
TOTAL:				
JUSTIFICATION/COMMENTS:				

Applicant: Hui Maka'āinana O Makana

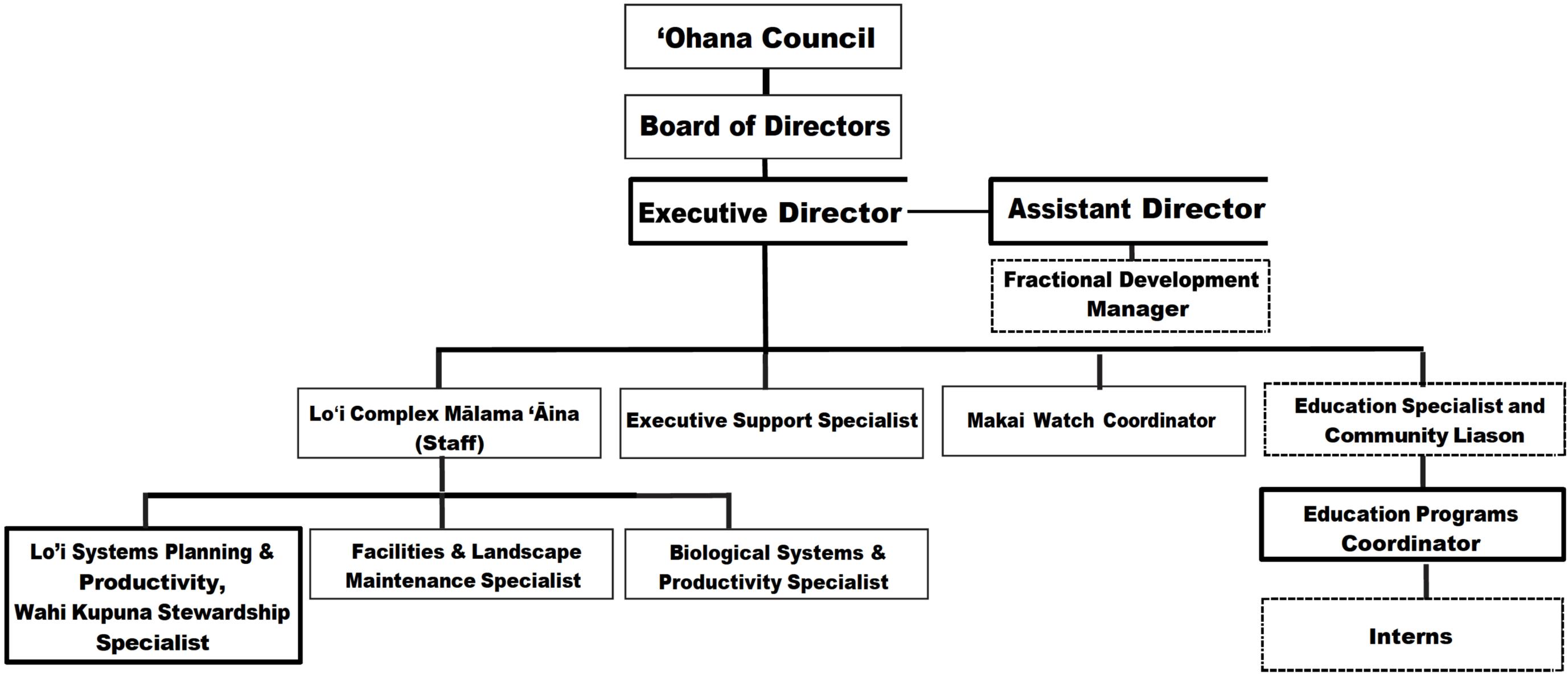
FUNDING AMOUNT REQUESTED						
TOTAL PROJECT COST	ALL SOURCES OF FUNDS RECEIVED IN PRIOR YEARS		STATE FUNDS REQUESTED	OTHER SOURCES OF FUNDS REQUESTED	FUNDING REQUIRED IN SUCCEEDING YEARS	
	FY:2024-2025	FY:2025-2026	FY:2026-2027	FY:2026-2027	FY:2027-2028	FY:2028-2029
PLANS						
LAND ACQUISITION						
DESIGN						
CONSTRUCTION						
EQUIPMENT						
TOTAL:						
JUSTIFICATION/COMMENTS: This form is not applicable to our project.						

GOVERNMENT CONTRACTS, GRANTS, AND / OR GRANTS IN AID

Applicant: Hui Maka'ainana O Makana

Contracts Total: 363,189

	CONTRACT DESCRIPTION	EFFECTIVE DATES	AGENCY	GOVERNMENT ENTITY (U.S./State/Hawaii/ Honolulu/ Kauai/ Maui County)	CONTRACT VALUE
1	Agricultural Expansion	03/01/24 -2/28/26	Office of Economic Development	Kaua'i	80,000
2	Kaua'i Cultural Program and Community Events	05/01/25-04/30/26	Office of Economic Development	Kaua'i	15,000
3	Agricultural Expansion	01/01/26-12/31/27	Office of Economic Development	Kaua'i	90,000
4	Ho'ihi	10/1/24-9/30/26	Office of Native Hawaiian Affairs	U.S.	178,189
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**The Hui Maka'āinana O Makana
Organizational Chart
January 2026**

Staff

Contracted Position