

---

## SENATE CONCURRENT RESOLUTION

---

REQUESTING THE AUDITOR TO CONDUCT A MANAGEMENT AND PERFORMANCE  
AUDIT OF THE OFFICE OF THE VICE PRESIDENT FOR ACADEMIC  
STRATEGY OF THE UNIVERSITY OF HAWAII.

1 WHEREAS, the University of Hawaii serves as the State's  
2 foremost provider of public higher education and workforce  
3 development; and  
4

5 WHEREAS, the Office of the Vice President for Academic  
6 Strategy of the University of Hawaii is responsible for  
7 overseeing system-wide policies, programs, and initiatives that  
8 shape the institution's academic quality, career pathways,  
9 workforce pipelines, and performance metrics; and  
10

11 WHEREAS, the University of Hawaii has established  
12 performance metrics for its academic programs, and regular  
13 assessment of the metrics is necessary to enhance transparency  
14 and accountability; and  
15

16 WHEREAS, this body recognizes the importance of workforce  
17 pipeline development from pre-school through post-secondary  
18 education, specifically the role of Hawaii P-20 Partnerships for  
19 Education in building seamless pathways for students; and  
20

21 WHEREAS, it is vital to evaluate the University of Hawaii's  
22 plan to develop career pathways to ensure alignment with the  
23 State's industry needs and to facilitate students' transition to  
24 gainful employment; and  
25

26 WHEREAS, a management and performance audit of the Office  
27 of the Vice President for Academic Strategy of the University of  
28 Hawaii would provide valuable insights to the efficiency,  
29 effectiveness, and impact of programs and initiatives under its



1 scope, enabling evidence-based improvements and strategic  
2 decision-making; now, therefore,

3  
4 BE IT RESOLVED by the Senate of the Thirty-third  
5 Legislature of the State of Hawaii, Regular Session of 2025, the  
6 House of Representatives concurring, that the Auditor is  
7 requested to perform a management and performance audit of the  
8 Office of the Vice President for Academic Strategy of the  
9 University of Hawaii, with a focus on:

- 10  
11 (1) The work of the Office of the Vice President for  
12 Academic Strategy of the University of Hawaii,  
13 specifically Hawaii P-20 Partnerships for Education,  
14 in creating workforce pipelines from pre-school  
15 through post-secondary education;  
16  
17 (2) System-wide career pathway planning, including  
18 alignment between academic programs and industries and  
19 jobs that the State's economy demands; and  
20  
21 (3) Coordination and articulation agreements between  
22 four-year universities and community colleges that  
23 ensure clear pathways for student transfer and credit  
24 recognition; and  
25

26 BE IT FURTHER RESOLVED that the Auditor is requested to  
27 include in the audit:

- 28  
29 (1) Data collection and analysis on the adequacy of  
30 resources allocated to the programs and initiatives of  
31 the Office of the Vice President for Academic Strategy  
32 of the University of Hawaii, including staffing,  
33 infrastructure, and funding;  
34  
35 (2) Recommendations for improvements or changes to  
36 existing policies, structures, or programs or  
37 initiatives to enhance efficiency and outcomes; and  
38  
39 (3) A timeline for implementation of recommended  
40 improvements or changes; and  
41



1 BE IT FURTHER RESOLVED that the Auditor is requested to  
2 submit to the Legislature the audit, including any findings and  
3 recommendations, no later than twenty days prior to the  
4 convening of the Regular Session of 2026; and  
5

6 BE IT FURTHER RESOLVED that certified copies of this  
7 Concurrent Resolution be transmitted to the Governor, Auditor,  
8 Chair of the University of Hawaii Board of Regents, President of  
9 the University of Hawaii, Vice President for Academic Strategy  
10 of the University of Hawaii, and Director of Hawaii P-20  
11 Partnerships for Education.

