

CHRISTINE MAIL SAKUDA

GOV. MSG. NO. 641

Chief Information Officer

PROFILE

Over twenty years of experience leading enterprise IT transformation initiatives in health care and government. Over fifteen years of experience leading non-profit organizations. Dedicated to cultivating IT-systems that connect community stakeholders together to help Hawai'i thrive.

CONTACT

PHONE:

WEBSITE:

<https://ets.hawaii.gov/>

EMAIL:

EDUCATION

University of Hawai'i, Honolulu, HI - 1997
Japan Executive MBA

**Santa Clara University,
Santa Clara, CA - 1991**
BS, Marketing

Sophia University, Tokyo, Japan - 1989
Foreign Exchange Student

'Iolani School, Honolulu, HI - 1987
Diploma

PROFESSIONAL DEVELOPMENT

**Technology Executive Leadership
Initiative - 2021**

WORK EXPERIENCE

**Office of Enterprise Technology Services (ETS)
Chief Information Officer, State of Hawai'i**

August 2024–Present

Leads the strategic direction and management of the state's information technology resources. Oversees the implementation of IT policies; ensuring the security and privacy of state data, and driving digital transformation initiatives to enhance government services; collaborates with state departments and agencies to align IT strategies with the overall goals of the state; and fosters innovation and efficiency in public service delivery.

**Transform Hawai'i Government (THG)
Executive Director, State of Hawai'i**

May 2017–July 2024

Hired as THG's first Executive Director to build momentum inside and outside of state government to transform the state's disparate legacy systems into a modern integrated delivery-driven government enabling people, communities, and businesses in Hawai'i to thrive. Collaborate with business and IT leadership to understand and help alleviate systemic challenges. Provides early capital for key IT transformation initiatives focused on people, process and technology. Builds leadership capacity of the state IT workforce through workshops, trainings and webinars. Implements change management and communications strategies to support government transformation. Supports development of state leadership to lead complex modernization projects. Advocates for key legislative policies that advance IT transformation to include the state IT strategic plan, chief data officer, workforce development, and IT governance.

**Kaleimakali'i, LLC
Owner, State of Hawai'i**

May 2017–July 2024

Established in April 2017 to provide strategic planning, operational continuity, and program development to clientele.

Aspen Institute

Omidyar Fellow – 2019

Leadership Program in cross-sector collaborations that engage the systemic challenges that threaten our quality of life.

COMMUNITY/CIVIC INVOLVEMENT

Chair, State Information Technology Steering Committee, 2024-present

Chair, Information Privacy & Security Council, 2024-present

Chair, Access Hawaii Committee, 2024-present

Board Member, Hawai'i Executive Collaborative - TRUE Initiative, 2019-2024

Vice Chair, State Information Technology Steering Committee, 2022-2024

Committee Member, State Information Technology Steering Committee, 2017-2024

Co-host, Broadband Nui, 2020-2023

Taskforce Member of the State Affordable Care Act Taskforce, 2014-2016

Executive Committee Member, Governor's Healthcare Transformation Council, 2011-2016

Governor Appointed Board Member, Hawai'i Health Connector (Hawai'i Health Insurance Exchange), 2011-2015.
Program budget = \$250M

Founding Board Member Hawaii Island Beacon Community, 2010. Program budget = \$13M

President of the Hawaii Health Information Exchange Board of Directors, 2008-2009

Hula Practitioner, Hālau Hula Kamamolikolehua, 2000-present

**Hawai'i Health Information Exchange (HHIE)
Executive Director, State of Hawai'i**

January 2010–May 2017

First Executive Director. Established the HHIE as 501(c)(3) non-profit to contract with the federal government to build a health information exchange network connecting major health care providers across the state of Hawai'i. Managed staff of twenty and two statewide federally funded contracts worth \$12M; successfully established participatory governance model for twenty-member board, and all operational policies and procedures needed to meet organizational goals to include: financial and human resource systems that met the rigor of federal, financial, and programmatic audits. Worked closely with the Board of Directors to implement two major initiatives: (1) implementation of a statewide clinical health information exchange network that supported 1200+ users; and (2) delivery of Health IT consulting services to over 800+ healthcare providers to meet local and federal quality reporting requirements. Successfully transitioned the organization from a federally-funded dependency model to a fee-for-service model. Led the development of the Harmonization Bill, passed as Act 315, that harmonized state health information privacy laws with federal laws, i.e. HIPAA.

**Hawai'i Primary Care Association (HPCA)
Information Officer/Telehealth Director, State of Hawai'i**
2002–2010

Directed the development and implementation of health information technology initiatives throughout Hawai'i's federally qualified community health centers (FQHC) and underserved patient population. Directly managed a staff of five. Principal Investigator, for: (1) Holomua Project – a health information exchange grant funded by the federal Agency for Healthcare Research and Quality to improve transitional care between community health centers (CHC) and hospitals through Health IT (\$1M/yr); (2) Hawaii community health center telehealth grant dedicated to supporting clinical and operational Health IT initiatives (\$1M/yr) and funded by the Health Resource Services Administration (HRSA); and (3) a Health Center Controlled Network (HCCN) grant funded by HRSA and focused on sustaining a fully functional EHR system within a CHC network.

**Akimeka, LLC
Operations Manager, Maui, State of Hawai'i**
2000–2002

Responsible for daily operations of company offices at the Maui High Tech Park to support staff of six to ten professionals for an eight (a) minority-owned federal contractor focused on joint-service medical information technology initiatives between the Department of Defense and the Veteran Affairs.

**Akimeka, LLC
Marketing/Training Director, State of Hawai'i**
1998–2002

Managed the design and development of the company's telemedicine/telehealth marketing and training programs for the Department of Defense and community healthcare customers to include: electronic patient records, telemedicine consultation systems, digital image repositories, virtual primary care clinics, and medical logistics systems.