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# SENATE RESOLUTION

REQUESTING THE AUDITOR TO CONDUCT A MANAGEMENT AND PERFORMANCE  
AUDIT OF THE OFFICE OF THE VICE PRESIDENT FOR ACADEMIC  
STRATEGY OF THE UNIVERSITY OF HAWAII.

1           WHEREAS, the University of Hawaii serves as the State's  
2 foremost provider of public higher education and workforce  
3 development; and  
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5           WHEREAS, the Office of the Vice President for Academic  
6 Strategy of the University of Hawaii is responsible for  
7 overseeing system-wide policies, programs, and initiatives that  
8 shape the institution's academic quality, career pathways,  
9 workforce pipelines, and performance metrics; and  
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11           WHEREAS, the University of Hawaii has established  
12 performance metrics for its academic programs, and regular  
13 assessment of the metrics is necessary to enhance transparency  
14 and accountability; and  
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16           WHEREAS, the Legislature recognizes the importance of  
17 workforce pipeline development from pre-school through  
18 post-secondary education, specifically the role of Hawaii P-20  
19 Partnerships for Education in building seamless pathways for  
20 students; and  
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22           WHEREAS, it is vital to evaluate the University of Hawaii's  
23 plan to develop career pathways to ensure alignment with the  
24 State's industry needs and to facilitate students' transition to  
25 gainful employment; and  
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27           WHEREAS, a management and performance audit of the Office  
28 of the Vice President for Academic Strategy of the University of  
29 Hawaii would provide valuable insights to the efficiency,  
30 effectiveness, and impact of programs and initiatives under its  
31 scope, enabling evidence-based improvements and strategic  
32 decision-making; now, therefore,  
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1 BE IT RESOLVED by the Senate of the Thirty-third  
2 Legislature of the State of Hawaii, Regular Session of 2025,  
3 that the Auditor is requested to perform a management and  
4 performance audit of the Office of the Vice President for  
5 Academic Strategy of the University of Hawaii, with a focus on:

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- 7 (1) The work of the Office of the Vice President for  
8 Academic Strategy of the University of Hawaii,  
9 specifically Hawaii P-20 Partnerships for Education,  
10 in creating workforce pipelines from pre-school  
11 through post-secondary education;
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- 13 (2) System-wide career pathway planning, including  
14 alignment between academic programs and industries and  
15 jobs that the State's economy demands; and
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- 17 (3) Coordination and articulation agreements between  
18 four-year universities and community colleges that  
19 ensure clear pathways for student transfer and credit  
20 recognition; and
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22 BE IT FURTHER RESOLVED that the Auditor is requested to  
23 include in the audit:

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- 25 (1) Data collection and analysis on the adequacy of  
26 resources allocated to the programs and initiatives,  
27 including staffing, infrastructure, and funding;
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- 29 (2) Recommendations for improvements or changes to  
30 existing policies, structures, or programs or  
31 initiatives to enhance efficiency and outcomes; and
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- 33 (3) A timeline for implementation of recommended  
34 improvements or changes; and
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36 BE IT FURTHER RESOLVED that the Auditor is requested to  
37 submit to the Legislature a report of any findings and  
38 recommendations, no later than twenty days prior to the  
39 convening of the Regular Session of 2026; and

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41 BE IT FURTHER RESOLVED that certified copies of this  
42 Resolution be transmitted to the Governor, Auditor, Chair of the



- 1 University of Hawaii Board of Regents, President of the
- 2 University of Hawaii, Vice President for Academic Strategy of
- 3 the University of Hawaii, and Director of Hawaii P-20
- 4 Partnerships for Education.

