

MAR 07 2025

SENATE RESOLUTION

REQUESTING THE AUDITOR TO CONDUCT A MANAGEMENT AND PERFORMANCE
AUDIT OF THE OFFICE OF THE VICE PRESIDENT FOR ACADEMIC
STRATEGY OF THE UNIVERSITY OF HAWAII.

1 WHEREAS, the University of Hawaii serves as the State's
2 foremost provider of public higher education and workforce
3 development; and

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5 WHEREAS, the Office of the Vice President for Academic
6 Strategy of the University of Hawaii is responsible for
7 overseeing system-wide policies, programs, and initiatives that
8 shape the institution's academic quality, career pathways,
9 workforce pipelines, and performance metrics; and

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11 WHEREAS, the University of Hawaii has established
12 performance metrics for its academic programs, and regular
13 assessment of the metrics is necessary to enhance transparency
14 and accountability; and

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16 WHEREAS, the Legislature recognizes the importance of
17 workforce pipeline development from pre-school through
18 post-secondary education, specifically the role of Hawaii P-20
19 Partnerships for Education in building seamless pathways for
20 students; and

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22 WHEREAS, it is vital to evaluate the University of Hawaii's
23 plan to develop career pathways to ensure alignment with the
24 State's industry needs and to facilitate students' transition to
25 gainful employment; and

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27 WHEREAS, a management and performance audit of the Office
28 of the Vice President for Academic Strategy of the University of
29 Hawaii would provide valuable insights to the efficiency,
30 effectiveness, and impact of programs and initiatives under its
31 scope, enabling evidence-based improvements and strategic
32 decision-making; now, therefore,



1 BE IT RESOLVED by the Senate of the Thirty-third
2 Legislature of the State of Hawaii, Regular Session of 2025,
3 that the Auditor is requested to perform a management and
4 performance audit of the Office of the Vice President for
5 Academic Strategy of the University of Hawaii, with a focus on:

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- 7 (1) The work of the Office of the Vice President for
8 Academic Strategy of the University of Hawaii,
9 specifically Hawaii P-20 Partnerships for Education,
10 in creating workforce pipelines from pre-school
11 through post-secondary education;
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 - 13 (2) System-wide career pathway planning, including
14 alignment between academic programs and industries and
15 jobs that the State's economy demands;
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 - 17 (3) Coordination and articulation agreements between
18 four-year universities and community colleges that
19 ensure clear pathways for student transfer and credit
20 recognition; and
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 - 22 (4) The design, implementation, and effectiveness of
23 performance metrics in measuring program success; and
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25 BE IT FURTHER RESOLVED that the Auditor is requested to
26 include in the audit:

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- 28 (1) Data collection and analysis on the adequacy of
29 resources allocated to the programs and initiatives,
30 including staffing, infrastructure, and funding;
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 - 32 (2) Recommendations for improvements or changes to
33 existing policies, structures, or programs or
34 initiatives to enhance efficiency and outcomes; and
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 - 36 (3) A timeline for implementation of recommended
37 improvements or changes; and
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39 BE IT FURTHER RESOLVED that the Auditor is requested to
40 submit to the Legislature a report of any findings and
41 recommendations, no later than twenty days prior to the
42 convening of the Regular Session of 2026; and



1 BE IT FURTHER RESOLVED that certified copies of this
2 Resolution be transmitted to the Governor, Auditor, Chair of the
3 University of Hawaii Board of Regents, President of the
4 University of Hawaii, Vice President for Academic Strategy of
5 the University of Hawaii, and Director of Hawaii P-20
6 Partnerships for Education.

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OFFERED BY:

A handwritten signature in black ink, appearing to read "Dan Kawai", written over a horizontal line.

