Child Welfare Services Senate Briefing

Ryan Yamane, Director Daisy Hartsfield, Social Services Division Administrator Elladine Olevao, Child Welfare Services Branch Administrator

CWS Then, Now, and Looking Forward Priorities:

- Keeping our Keiki safe
- Supporting the Ohana unit
- Engage our community
- Build resiliency
- Support our Hawaiian culture and values

CWS Moving Forward

Action Items:

 Hiring and Retention
 Training
 Update our Policies and Procedures

FUTURE: 2024 and beyond

Hiring and Retention

Plan is to decrease vacancy rate from 30% By 10% by prioritizing hiring and utilizing other expedited processes available to onboard new hires.

- Shortage differentials for CWS staffs
- Increase safety of staffs at all locations and during visits
- Provide training and support to staffs to promote their knowledge in the division

FUTURE: 2024 and beyond

Staffs Training

Plan is to develop and provide various trainings to all levels of CWS staffs both for job requirements, professional development, cultural practices and leadership.

- Currently partnering with AG's Office to develop trainings on current laws and best practices.
- Specialized trainings for staffs in direct contact with children and families, trauma informed care trainings and culturally appropriate practices.
- Conferences for National best practices
- Develop trainings for court related reporting and testifying

FUTURE: 2024 and beyond

Update policies and procedures

Work with the Department of the Attorney General and others to prioritize what needs to be updated and develop new rules and policies.

Assess and update current forms (3-6 months)
 Working group to review policies and procedures



6 Month Objectives:

- Seek Staffing Differentials of \$3.0 Million
- Increase ongoing recruitment including using Hele Imua and partnership with UH
- In limited instances use temporary contracted clerical support
- Explore budget support for adding nursing positions to assist with child safety assessments
- Identify additional trainings for staffs
- Develop plan on updating all rules and policies
 & procedures

1 Year Objectives:

- Retain and hire 15 new CAPs staff
- Expand recruitment and on site interviews with DHRD
- Procure provider to build staff curriculum and other training objectives
- Achieve at least 10% policy and procedure updates and adoption

2 Year Objectives:

- Reduce vacancy rate to below 20%
- Expand recruitment and retention efforts to support staffs
- Ongoing staffing trainings both virtually and inperson annually
- 50% of policies and procedures have been updated

CWS Corrective Action Plan to address the Auditor's recommendations

The recommendations will likely take 2-4 years to fully implement.

Years 1 and 2 Regarding licensing of child-specific homes:

- Work in consultation with the Department of the Attorney General to review existing policies, procedures, laws, and administrative rules and identify needed changes to address the Auditor's findings.
- Review current federal guidelines to identify any inconsistencies with state rules and statutes. and propose legislative amendments to align state law.
- Seek out additional procurement and contract compliance strategies targeted at licensing and child well-being outcomes.



Years 2 through 4 Regarding licensing of child-specific homes:

- Begin and complete amending appropriate policies and procedures, statutes and rules, in collaboration with Program Development and CWSB.
- Work with the Department of the Attorney General on amendments.
- Develop a centralized repository for amended policies, procedures, statutes, and rules.
- Issue notices of all amendments to CWSB staff and contracted providers.
- Train staff and relevant providers on new policies and procedures, rules, and statutes.
- Develop information packets for child-specific homes.

Years 1 through 2 Regarding Contract Monitoring and Evaluation

- Work with the Department of the Attorney General to identify areas of procurement where policies and procedures need updating.
- Work in consultation with the Department of the Attorney General's to review and propose amendments that need to be made to the Child Welfare Services Procedures Manual.
- Draft amendments to policies and procedures in collaboration with Staff Support Office, Program Development, and CWSB.
- Work with the Department of the Attorney General to make amendments.

Years 2 through 4 Regarding Contract Monitoring and Evaluation

- Develop the data system with the capability to improve tracking contract data for compliance.
- Include and maintain amendments in the central repository accessible to all staff.
- Issue notices of all amendments to CWSB staff and contracted providers.
- Train staff and relevant providers on new policies and procedures, rules, and statutes.
- Develop additional supervision and performance strategies to monitor whether staff are correctly following current policies and procedures.

Years 1 and 2 Regarding Management

- Meet with the Department of the Attorney General to discuss training for legal requirements.
- Provide periodic training regarding legal requirements to CWSB licensing staff.
- Develop the data system with the capability to document legal requirements related to licensing.
- Develop monitoring and supervision strategies to ensure licensing staff are meeting licensing requirements timely.



FAMILY FIRST HAWAI'I

KEEPING FAMILIES TOGETHER (FFH)

Celebrating 3 years of FFH



DOWNWARD TRENDS

As we conclude our third year of FFH implementation, we are pleased to report a continued decrease in the number of children in foster care. Furthermore, the disproportionality rate of Native Hawaiian children in foster care is also trending downward. The above graph shows the number of children in foster care statewide from State Fiscal Year (SFY) 2004 to SFY 2024 --- a span of twenty-one years. During this period, Hawaii CWS has safely reduced the number of children in foster care by 70%. The total number of children in foster care in Hawaii is currently the lowest it has been in over two decades. Three major CWS initiatives have impacted this reduction of children in care and are essential to keeping the numbers from rising to previous heights: Hawai's Differential Response System (DRS), implemented in 2005; the Title IV-E Waiver Demonstration Project, beginning in 2015 and ending in 2019; and most recently, Family First Hawai'i, initiated in October 2021. These impressive outcomes are largely due to the continuous commitment of our staff in keeping families safely together.



5FY 2011 5FY 2012 5FY 2013 5FY 2014 5FY 2015 5FY 2016 5FY 2017 5FY 2018 5FY 2019 5FY 2020 5FY 2021 5FY 2022 5FY 2023 5FY 2024

This figure shows the percentage of Id Native Hawaiian and part Native Hawaiian children in foster care across Hawaii from SFY 2011 to SFY fr 2024. Native Hawaiian children Io make up 34% of the state's general population, according to the 2021 *Hu* U.S. Census Bureau Community Survey.

Ideally, this would be reflected in foster care, but the percentages consistently exceed 34%, ranging from a high of 49.0% in SFY 2016 to a low of 41.8% in SFY 2024, showing overrepresentation. However, Native Hawailan disproportionality has decreased over the past 14 years, with the lowest rate in SFY 2024.

NATIVE HAWAIIAN DISPROPORTIONALITY

Please note that the lower percentages of disproportionality reflect true progress toward equity as they are based on the total number of children in foster care each year, whether high or low. Reducing Native Hawaiian disproportionality is a priority for Child Welfare Services (CWS).

FFH PROGRESS UPDATES



Lived Experience Engagement: Our efforts to engage individuals with lived experience is highlighted in this newsletter. We are currently looking at next steps to move forward with building this framework.



Equity Improvement Collaborative (EIC): The EIC aims to promote and improve equity for all people involved with CWS, with a current focus on eliminating racial disproportionality and providing appropriate supports for Native Hawaiian children and families. The EIC is working toward completing and implementing the Hawaii CWS Equity Action Plan in 2025.





Family Supported Arrangements Continuum (FSAC): This initiative was formed to provide comprehensive guidance for CWS staff to encompass the spectrum of placement from prevention to foster custody. FSAC is charged with establishing clear definitions for placement options, assessment tools and terminology, and legal statuses; creating a Decision Tree to aid staff in navigating child placement decisions; and revising the Child Safety Assessment Tool and Instructions.

FFH Pathways: Family First Hawai'i implemented its first evidenced based service, HOMEBUILDERS® Intensive Home-Based Services, in October 2021. Home Visiting Services (Parents as Teachers and Healthy Families America models) were implemented in March 2022. In March 2023, a dedicated FFH pathway for Expectant and Parenting Young People (EPYP) in foster care was established. The development of a pathway for EPYP in extended foster care is underway.

AREAS OF SUPPORT NEEDED BY CWS

- Recruitment and Retention of Staff
- Meeting the needs of youth with complex and special needs and their families
- Enhancing the ability to provide more training for staff
- Recruitment of qualified resource caregivers
- Highlight the good work and best practices



STRENGTHS OF CWS

- Stable Administrative Leadership, national average is1.5 years
- Current relationship with community partners and government agencies
- Recognition of culture and cultural practices
- Committed and dedicated staff

The Weight of the Call

Two decades deep in the trenches of pain, Where hope feels fleeting, and shadows remain. The cries of the broken, the faces I see, Leave marks on my soul that will not let me be.

I craft words for trials, sleepless and worn, A shield for the helpless, a heart that's torn. Burnout creeps in, stealing my light, Leaving me numb in the darkest of nights

Secondary Trauma, an invisible thief, stealing my joy magnifying grief Their nightmares echo, their pain I claim, In a role where my heart bears the blame.

I remember my first removal—how could I forget? The screams of children, my heart heavy with regret. Driving away with their cries in my ears, Behind me, the parents—helpless, drowning in tears. On July 3rd, at the 'Ohana conference table, I made a choice I believed was stable. I placed the newborn with family nearby, Trusting in love, suppressing the why.

But July 4th arrived with devastating news,A child's life lost, leaving no clues.I carry the weight, the unbearable blame,A decision that haunts, a scar with no name.

As a supervisor, I shoulder much more, The pain of my staff, the wounds they ignore. I see their fatigue, their silent cries, And I try to stand strong, though my own spirit dies.

Hair falls like leaves, stress takes its toll, My body a map of the wounds on my soul. Back pain whispers of financial strain, Overworked, underpaid—it's a ruthless chain. Stomach tightens with emotional stress, A knot of anguish I cannot suppress. I feel it all—every ache, every crack, Just to hear ~ it's part of the pack

Massages bring solace, but healing feels far, The wounds of this work cut deep as a scar. Flashbacks and fears, hypervigilant days, Lost in our suffering, caught in the maze.

Fatigue overwhelms, illness takes its toll, My body weakens under this heavy role. Emotionally numb, I begin to withdraw, Haunted by the pain and the trauma I saw.

Why do I return, again and again, To a job that feels like a battle with pain? Why do I keep trying, when it tears me apart, When it takes from my family, my soul, my heart? Why do I return, again and again, To a job that feels like a battle with pain? Why do I keep trying, when it tears me apart, When it takes from my family, my soul, my heart?

Perhaps it's the hope, fragile yet real, That one life saved is a wound I can heal. Perhaps it's the calling, too loud to ignore, Intakes, *keep coming there's always one more.*

I fear this job more than the weight of my name, Yet I shoulder it still, for it's not just a game. The burden I carry, though heavy, is clear— To fight for the voiceless, to hold them near

Two decades of stories, a lifetime of scars, A journey that's taken me so very far. Though trauma consumes, though I stumble and fall, I rise every day to the weight of this call.

Mahalo



Audit of the Department of Human Services' Child Welfare Services Branch

A Report to the Governor and the Legislature of the State of Hawai'i

Report No. 24-05 April 2024





OFFICE OF THE AUDITOR STATE OF HAWAI'I Audit of the Department of Human Services' Child Welfare Services Branch

Senate Committee on Health and Human Services

Office of the Auditor November 21, 2024

Audit of the Department of Human Services' Child Welfare Services Branch

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A Report to the Governor and the Legislature of the State of Hawai'i

Report No. 24-05 April 2024





OFFICE OF THE AUDIT

THE SENATE THIRTY-FIRST LEGISLATURE, 2022 STATE OF HAWAII



Impetus for the audit

SENATE CONCURRENT RESOLUTION

REQUESTING THE OFFICE OF THE AUDITOR TO CONDUCT A PERFORMANCE AUDIT OF THE CHILD WELFARE SERVICES BRANCH OF THE DEPARTMENT OF HUMAN SERVICES.

WHEREAS, the Child Welfare Services Branch of the Department of Human Services has a responsibility to protect the well-being of the children of Hawaii, including children who are wards of the State and children who have allegedly been neglected or abused; and

7 WHEREAS, in November 2021, two individuals who were 8 resource givers with the Child Welfare Services Branch, as well 9 as adoptive parents, were arrested and charged with child abuse

Audit of the Department of Services' Child Welfare Se Branch

A Report to the Governor and the Legislature of the State of Hawai'i

Report No. 24-05 April 2024 "So, when we go and remove, the expectation is that these children will be in homes that will keep them safe. And, I think we follow the rules and try to do our best with that and on occasion kids are being hurt in these homes."

- CWSB Administrator

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OFFICE OF THE AUDITOR STATE OF HAWAI'I





OFFICE OF THE AUDITOR STATE OF HAWAI'I

Objectives

- 1. Determine CWSB's compliance with the following certification requirements for the licensing of resource family homes for child pursuant to Hawai'i Revised Statutes and Hawai'i Administrative Rules, including:
 - Disposition of licensing applications within 120 days;
 - Granting of provisional certificates of approval for no more than 60 days or, if extended, no more than one additional 60-day extension; and
 - Renewal of unconditional licenses before the expiration date of the existing license;
- Describe the administration of contracts for services relating to and intended to support CWSB, including the contract monitoring and contract evaluation requirements pursuant to Sections 3-149-401 and 3-149-501, Hawai'i Administrative Rules; and.
- 3. Make recommendations as needed.



Audit of the Department of Huma Services' Child Welfare Services

The department's process to license child-specific homes did not comply with legal requirements. In addition, the department did not monitor or evaluate the performance of Catholic Charities Hawai'i, the contractor hired to complete documentation necessary for licensing. The question is: Were children at risk?

Introduction



¹A resource family home means a home that has met the state licensing requirements "in which minor children are received for temporary substitute supervision, care and mintenance aput from their legal couldians on a tweety-four-bot basis is to monetary payment." Hawai'i Revised Statutes and Hawai'i Administrative Rules also refer to resource family homes as "foster family boarding homes," "foster boarding homes," and

What did we find?

- 1. CWSB's licensing of foster homes often did not comply with legal requirements, creating risks that foster children were in unsafe or inappropriate homes and causing the State to forgo federal reimbursements.
- 2. DHS reimbursed contractors' personnel and administrative costs without assessing whether performance goals were met.



Finding No. 1

CWSB's licensing of foster homes often did not comply with legal requirements, creating risks that foster children were in unsafe or inappropriate homes and causing the State to forgo federal reimbursements.

MMARY ment of Human Services' ces Branch



THE DEPARTMENT OF HUMAN SERVICES (DHS) is charged with providing services "for the protection and care of abused or neglected children and children in dnaper of becoming delinquent to make paramount the safety and health of children who are harmed or are in life circumstances that threaten harm." The importance of that responsibility — protecting Hawa'i's keiki — simply cannot be overstated. When children cannot remain safely in their homes, which the department refers to as resource family homes, until those children can be reunited with their families or placed with adoptive parents or least protections.

Foster homes must have a license issued by the department to care for a child. The licensing requirements are contained in the administrative rules promulgated by DHS and are the standards of conditions, management, and competency that the department determined foster homes must meet to provide a safe, stable, and nurturing environment.

DHS recognizes two types of foster homes: homes in which the caregivers have no relation to the youth they foster, referred to as general license homes, and child-specific homes where the caregivers have an "However, unless a home completed the requirements and was awarded an unconditional license, DHS did not know whether a home was a safe and healthy environment and children in that home were at risk of harm."

Report No. 24-05 / April 2024

§346-14 Duties generally. Except as otherwise provided by law, the department of human services shall:

(1) Establish and administer programs and standards, and adopt rules as deemed necessary for all public assistance programs;

(2) Establish, extend, and strengthen services for the protection and care of abused or neglected children and children in danger of becoming delinquent to make

§346-14 Duties generally. Except as otherwise provided by law, the department of human services shall:

- (1) Establish and administer programs and standards, and adopt rules as deemed necessary for all public assistance programs;
- (2) Establish, extend, and strengthen services for the protection and care of abused or neglected children and children in danger of becoming delinquent to make paramount the safety and health of children who have been harmed or are in life circumstances that threaten harm;
- (3) Establish and administer programs, and adopt rules as deemed necessary, for the prevention of domestic and sexual violence and the protection and treatment victims of domestic and sexual violence.

the child;

- (7) Administer the medical assistance programs for eligible public welfare and other medically needy individuals by esparticipation rules, payment methodologies, reimbursement allowances, systems to monitor recipient and profederal requirements to maximize federal financial participation;
- (8) Cooperate with the federal government in carrying out the purposes of the Social Security Act and in other matter public assistance, and child welfare services, including the making of reports, the adoption of methods of a the federal government, or any properly constituted authority thereunder, to be necessary or desirable for th assistance, and child welfare services or as may be necessary or desirable for the receipt of financial assis
- (9) Carry on research and compile statistics relative to public and private welfare activities throughout the State, inc delinquency, and related problems;
- (10) Develop plans in cooperation with other public and private agencies for the prevention and treatment of condit
- (11) Adopt rules governing the procedure in hearings, investigations, recording, registration, determination of allow may be necessary or proper to carry out this chapter;
- (12) Supervise or administer any other activities authorized or required by this chapter, including the development and educational leave to attend schools and other appropriate measures, and any other activities placed law;
- (13) Make, prescribe, and enforce policies and rules governing the activities provided for in section 346-31 it deer available for assistance to persons assigned to work projects among the several counties or to particula pursuant to other provisions of law, if any, governing expenditures of the funds;
- (14) Determine the appropriate level for the Hawaii security net, by developing a tracking and monitoring system able to afford the basic necessities of life, and advise the legislature annually regarding the resources in



"HAWAII ADMINISTRATIVE RULES TITLE 17 DEPARTMENT OF HUMAN SERVICES SUBTITLE 11 CHILD WELFARE SERVICES PROGRAMS CHAPTER 1625 LICENSING OF RESOURCE FAMILY §17-1 §17-1625-1 Goals. (a) The department shall §17-1 \$17-1 provide temporary foster care placement of children and §17-1 §17-1 youth outside of their own home due to child abuse or \$17neglect in a safe, stable and nurturing environment. §17-(b) Foster care services shall be provided to the §17-\$17 §17 child and the child's family in a culturally competent §17 \$17 Hearing Confidentiality of resource rama §17 §17-1625-14 \$17-1625-15 \$17-1625-16 records Subchapter 2 Licensing Requirements Personal qualifications required Health of resource family §17-1625-17 Employed resource family/caregiver \$17-1625-18 Number of children in the home \$17-1625-19 Housing and sanitation requirements \$17-1625-20 Equipment and furnishings \$17-1625-21 \$17-1625-22 Sleeping arrangement \$17-1625-23 Review of licensing requirements \$17-1625-24 \$17-1625-25 \$\$17-1625-28 to 17-1625-30 (Reserved) 1625-1 0.9 2 %

SUBCHAPTER 1

CERTIFICATE OF APPROVAL

§17-1625-7 Need for certificate of approval. A
resource family home shall have a certificate of
approval in order to care for children. The
certificate of approval shall certify that the resource
family home met all the requirements of this chapter.
[Eff DEC 0 92013] (Auth: HRS §§346-14, 346-17)
(Imp: HRS §346-17)

TITLE 17 DEPARTMENT OF HUMA SUBTITLE 11 CHILD WELFARE CHAPTER 10 LICENSING OF RESO HOMES FOR CH Goals §17-1625-1 Definitions §17-1625-2 Penalty Separability §17-1625-3 Exceptions §17-1625-4 Savings clause §17-1625-5 \$17-1625-6 Subchapter 1 Certifica

"HAWAII ADMINISTRATIVE RULES

Need for cert: Application \$17-1625-7 Study process §17-1625-8 §17-1625-9 Issuance of c §17-1625-10 Renewal Reporting cha \$17-1625-11 §17-1625-12 Denial \$17-1625-13 Revocation a Confidentiality of resource family \$17-1625-14 \$17-1625-15 §17-1625-16 records Subchapter 2 Licensing Requirements Personal qualifications required Health of resource family §17-1625-17 Employed resource family/caregiver \$17-1625-18 Number of children in the home \$17-1625-19 Housing and sanitation requirements \$17-1625-20 Equipment and furnishings \$17-1625-21 \$17-1625-22 Sleeping arrangement \$17-1625-23 Review of licensing requirements \$17-1625-24 \$17-1625-25 \$\$17-1625-28 to 17-1625-30 (Reserved) 1625-1

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"HAWAII ADMINISTRATI TITLE 17	IVE RULES	
DEPARTMENT OF HUMA SUBTITLE 11 CHILD WELFARE CHAPTER 14 LICENSING OF RESO HOMES FOR CH \$17-1625-1 Goals \$17-1625-2 Penalty	SUBCHAPTER 1 CERTIFICATE OF APPROVAL §17-1625-7 Need for certificate of approval. A resource family home shall have a certificate of	
\$17-1625-3 \$17-1625-4 \$17-1625-4 \$17-1625-5 \$17-1625-6 \$17-1625-6 \$17-1625-6	approval in order to care for children. The certificate of approval shall certify that the resource pter. 7)	
§17-1625-3 Penalty. Any person who knowingly and voluntarily operates as a resource family home without a certificate of approval or who makes any false statement or violates the rules shall be fined not more than \$200 for each violation. The department shall notify violators in writing of their violation, and of the imposition and amount of a fine. [Eff DEC 0 92010] (Auth: HRS §§346-14, 346-17) (Imp: HRS §346-17)		
\$17-1625-28 to 17-1625-3 \$\$17-1625-28 to 17-1625-3	0 (NOS- 1625-1 ඩුල දිද්ද	



"HAWAII ADMINIST TITLE DEPARTMENT OF H SUBTITLE 11 CHILD WELF CHAPTER	17 UMAN SERVICES ARE SERVICES PROGRAMS
LICENSING OF HOMES F	§17-1625-2 Definitions.
<pre>\$17-1625-1 Goalt \$17-1625-2 Penalty \$17-1625-3 Separabili \$17-1625-4 Exceptions \$17-1625-6 Savings C Subchapter 1 Cert \$17-1625-7 Need for \$17-1625-7 Applicats \$17-1625-9 Study pr \$17-1625-10 Issuance \$17-1625-11 Renewal \$17-1625-12 Denial \$17-1625-14 Reyorats</pre>	for children for the purpose of foster care. "Certificate of approval" or "license" means a certificate or license to operate a resource family home issued to the resource family by the department or a licensed child-placing organization. "Child-caring institution" or "group home" means and physical custody of the child.
\$17-1625-14 Revocation \$17-1625-15 Hearing \$17-1625-15 Confide \$17-1625-16 records Subchapter 2 Li	"Provisional certificate of approval" means a temporary certificate issued at the discretion of the department for a period usually not exceeding sixty
\$17-1625-17 Person \$17-1625-18 Health \$17-1625-20 Number \$17-1625-21 Housin \$17-1625-22 Equip \$17-1625-23 Sleep \$17-1625-24 Refer \$17-1625-25 Refer	days to any resource family home which has met the essential safety requirements but which has not fully met all licensing requirements at the time the certificate is issued. "Resource family home" means a home which has met
\$17-1625-26 \$\$17-1625-28 to 17-1	1649-1


§17-1625-10 Issuance of certificate of approval. (a) The department or agency shall issue a

approved for a specific child. If the resource family home under study will (b) accept only a specific child or a child for whom service is requested is already living in the resource family home, the department may issue a certificate of approval for a specific child if the home satisfactorily meets licensing requirements.

- Studies on all resource family homes for a (1) specific child shall be initiated prior to or on the date the child is placed or prior to or on the date the department assumed placement responsibility of the child.
- (2)A provisional certificate of approval, not to exceed sixty days, unless otherwise approved by the department may be issued to a resource family home that is unable to meet all the requirements at the time of the study, if it is reasonable to assume that all licensing requirements will be met within sixty days and that there are no risks to the health, safety, or well-being of a child.

Placement preference shall be given to (3)

> requirements for a provisional certificate of approval. Depending on the amount of supervision and

"HAWAII ADMINIST TITLE DEPARTMENT OF HI SUBTITLE 11 CHILD WELFF CHAPTER LICENSING OF RE HOMES FOR

Goals §17-1625-1 Definitions \$17-1625-2 Penalty Separability \$17-1625-3 §17-1625-4 Exceptions §17-1625-5 Savings clau \$17-1625-6 Subchapter 1 Certif Need for ce §17-1625-7 Application §17-1625-8 study proce §17-1625-9 Issuance of §17-1625-10 Renewal \$17-1625-11 Reporting §17-1625-12 Denial \$17-1625-13 Revocation \$17-1625-14 Hearing §17-1625-15 Confident §17-1625-16 records Lice Subchapter 2 Personal §17-1625-17 Health of

\$17-1625-18 Income \$17-1625-19 Employed §17-1625-20 Number c \$17-1625-21 Housing \$17-1625-22 Equipmer \$17-1625-23 sleeping \$17-1625-24 Referen \$17-1625-25 Review \$\$17-1625-28 to 17-1625-30 (Res





REQUIREMENTS FOR A 1- OR 2-YEAR	REQUIREMENTS FOR A 60-DAY		
UNCONDITIONAL LICENSE	PROVISIONAL CERTIFICATE Background Checks - Child Abuse and	REQUIREMENTS FOR A 1- OR 2-YEAR	REQUIREMENTS FOR A 60-DAY
 background checks - Child Addse and Neglect Registry, Hawai'i Criminal Justice Information System, Hawai'i Sex Offender Registry, and National Sex Offender Registry 	 Background Checks - Child Aduse and Registry, Hawai'l Criminal Justice Inform Hawai'l Sex Offender Registry, and Natio Offender Registry 		PROVISIONAL CERTIFICATE
 Federal Bureau of Investigations (FBI) Clearances - Fingerprint-based FBI clearances for adult household members 	Not required	 Federal Bureau of Investigations (FBI) Clearances - Fingerprint-based FBI clearances for adult household members 	Not required
✓ Home Visit by CWSB	 Home Visit - Home visit and an in-perso to assess the appropriateness of the fam 		
 Health Requirements - Physical examination within one year, tuberculosis (TB) clearances and other requirements 	Not required	 Health Requirements - Physical examination within one year, tuberculosis (TB) clearances and other requirements 	Not required
 Financial Requirements - The income of the resource family home shall be sufficient to maintain an adequate standard of living for the family before the addition of a foster child 	✓ Financial Requirements - The income of resource family home shall be sufficient t an adequate standard of living for the far the addition of a foster child	✓ Employment History	Not required
✓ Employment History	Not required	✓ Marriage Verification - Marriage/divorce certificate	Not required
✓ Marriage Verification - Marriage/divorce certificate	Not required	manage vermeation managerarioree certaioate	
 Identification Verification - Verification of identification of all adult household members 	 Identification Verification - Verification identification of all adult household memt 	 Home Study - Interview all household members and other requirements 	Not required
 Home Study - Interview all household members and other requirements 	Not required	✓ Sanitation - The home shall comply with State	
Sleeping and Other Arrangements - Suitable light, ventilation, and provision for proper rest, a safe and comfortable bed of a size and design to ensure safety and comfort with clean, comfortable bedding and linen, and equipment or appliances (e.g., wheelchairs, crutches, oxygen machines, etc.) are available and properly functioning	✓ Sleeping and Other Arrangements - Si ventilation, and provision for proper rest, comfortable bed of a size and design to e and comfort with clean, comfortable bedd linen, and equipment or appliances (e.g., crutches, oxygen machines, etc.) are ave properly functioning	of Hawai'i standards on housing and sanitation including a kitchen with working equipment for safe food preparation, bath and shower with hot and cold water, rooms with adequate light, well-lit	Not required
 Sanitation - The home shall comply with State of Hawai'i standards on housing and sanitation including a kitchen with working equipment for 	Not required	bedrooms, and fire escape exits	
safe food preparation, bath and shower with hot and cold water, rooms with adequate light, well-lit bedrooms, and fire escape exits	Not required	✓ Fire Escape Plan	Not required
✓ Fire Escape Plan	Not required	✓ Current Automobile Insurance - All Vehicles	Not required
✓ Current Automobile Insurance - All Vehicles	Not required	 Family Photograph - All Household Members 	Not required
✓ Family Photograph - All Household Members	Not required		
 Training - Year one pre-service Hawal'i Assures Nurturing and Involvement (H.A.N.A.I.) training 	Not required	 Training - Year one pre-service Hawai'i Assures Nurturing and Involvement (H.A.N.A.I.) training 	Not required
✓ Two References	Not required	✓ Two References	Not required

We found that CWSB had greatly expanded its ability to approve provisional certificates for child-specific homes, which has resulted in foster children staying in homes that have not completed the licensing requirements for far longer than 60 days.

MMARY ment of Human Services' ces Branch



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DHS recognizes two types of foster homes: homes in which the caregivers have no relation to the youth they foster, referred to as general license homes, and child-specific homes where the caregivers have an "However, unless a home completed the requirements and was awarded an unconditional license, DHS did not know whether a home was a safe and healthy environment and children in that home were at risk of harm."

Report No. 24-05 / April 2024

Internal Communication Form (ICF) (eff. August 12, 2019)

INTERNAL		Suspense
COMMUNICATION FORM	Effectiv	e August 12, 2019
Subject: CHILD SPECIFIC LICENSING	Originator:	Kintaro Yonekura 586-5669

FOR INFORMATION:

Relatives play an important role in the lives of children, especially those who are being cared for by someone other than their parents. Children do better when they are placed with or are able to stay connected in other ways, to people who know and care about them. CWS makes an effort to place children with appropriate relatives when placement is necessary (CFSR Item 10).

The Department has temporarily revised the process of licensing child-specific applicants in order to lessen the trauma at the time of a child's placement and to be more efficient in assessing the childspecific applicants while helping them to become unconditionally licensed. It is important for children in care to obtain placement stability as quickly as possible after entering foster care. If child-specific applicants are not able to meet the licensing requirements within 90-days of a child's placement into foster care, the child will be moved to another child-specific applicant who can meet the licensing requirements within the time fearma.

Kintaro Yonekura Originator: 586-5669 Date 08/09/19 Memo No. 1, Page 2 D1-1.01b lentity cannot be confirmed, which will If the applicants do not have a valid driver's Kintaro Yonekura tor er care. 586-5669 Memo No. 1, Page 3 d-Specific Resource Home Application" to CWS /19 Specific Resource Home Application" to 's placement with the child-specific resource mourn: or o complete FBI background the Oahu Resource Home Licensing Unit d then send the original application via anally licensed and a inal applications will be given to the Resource i subsequent provisionally pervisor.

D1-1.01b

I Administrator, at

all referrals within 1 day to the appropriate

ecific resource caregiver(s) into the CPSS -

ific Resource Home Application."

FOR ACTION:

Effective August 12, 2019, all new child-specific applicants will be required to be unconditionally licensed by the 90th day from a child's placement into foster care. To achieve this, the Department will begin implementation of licensing child-specific resource caregivers using the following steps and attached documents:

 The CWS Placement Worker will provide the child-specific applicants with the "Resource Family Basics" document and "Becoming a Relative Resource Caregiver" brochure.

4) The CWS Placement Worker will verify identification of Resource Caregiver(s) by looking at their state issued driver's license or ID card. If Resource Caregivers do not have a driver's license or ID card, child(ren) may not be placed in this home because the Resource Caregivers will not be able to

DHS 0615 (7/87)

acket is received from the service provider, to the child-specific applicant(s) by the 90th day

. . .



INTERNAL Description Optimize Texture Market		2		D1-1.01b
Subject: CHILD SPECIFIC LICENSING Originator: Kintaro Yonekura 586-5669 To: ALL CWS SECTIONS From: CWS8-PDA Date 08/09/19 Memo No. 1, Page 3 Exceptions to issue one additional 60-day Provisional License: a) Sudden death in the child-specific applicants' family allowing applicants to mourn; or b) Adult household member is immobilized and not able to leave the home to complete FBI background censer form, at compare for the child/ren has occurred and the child is placed in a subsequent provisionally licensed and a change in placement for the child/ren has occurred and the child is placed in a subsequent provisionally licensed and a change in placement for the child/ren has occurred and the child is placed in a subsequent provisionally licensed and a change in placement for the child/ren has occurred and the child is placed in a subsequent provisionally licensed and a change in placement for the child/ren has occurred and the child is placed in a subsequent provisionally licensed and a change in placement for the child/ren has occurred and the child is placed in a subsequent provisionally licensed and a change in placement for the child/ren has occurred and the child is placed in a subsequent provisionally license form, at (808) 586-5699 or via email at kyonekura@dhs.fiawaii.gov. Memo No. 1, Page 3		INTERNAL	D1-1.01b	586-5669
10: ALL CWS SECTIONS From: CWSB-PDA Date 08/09/19 Memo No. 1, Page 3 Intid-specific resource Intid-specific resource <td< th=""><th>Subject: CHILD SPECIFIC LICENSING</th><th></th><th>Kintaro Yonekura</th><th>firmed, which will D1-1.01b not have a valid driver's tor: Kintaro Yonekura 586-5669</th></td<>	Subject: CHILD SPECIFIC LICENSING		Kintaro Yonekura	firmed, which will D1-1.01b not have a valid driver's tor: Kintaro Yonekura 586-5669
Exceptions to issue one additional 60-day Provisional License: a) Sudden death in the child-specific applicants' family allowing applicants to mourn; or b) Adult household member is immobilized and not able to leave the home to complete FBI background check. wideneut provisionally licensed and a change in placement for the child/ren has occurred and the child is placed in a subsequent provisionally licensed home, the process and timeline specified in this ICF restarts. wideneut provisionally licensed and a leave the requirements to become unconditionally licensed and a change in placement for the child/ren has occurred and the child is placed in a subsequent provisionally licensed home, the process and timeline specified in this ICF restarts. wideneut and the deal a leave the tree applicants are not able to meet the requirements to become unconditionally licensed and a change in placement for the child/ren has occurred and the child is placed in a subsequent provisionally licensed home, the process and timeline specified in this ICF restarts. wideneut and the child is placed in a subsequent provisionally licensed and a leave the the the the the the the the the th	To: ALL CWS SECTIONS From: CV	WSB-PDA Date 08/09/19	Memo No. 1, Page 3	child-specific resource mourn; or
Exceptions to issue one additional 60-day Provisional License: a) Sudden death in the child-specific applicants' family allowing applicants to mourn; or b) Adult household member is immobilized and not able to leave the home to complete FBI background check. wtd) htt bit CPS-plication: wtd)				hal application via conally licensed and a
When applicants are not able to meet the requirements to become unconditionally licensed and a change in placement for the child/ren has occurred and the child is placed in a subsequent provisionally licensed home, the process and timeline specified in this ICF restarts. If you have any questions, please contact Kintaro Yonekura, Assistant Program Administrator, at (808) 586-5699 or via email at kyonekura@dhs.hawaii.gov. If care of the service provider, to	a) Sudden death in the child-specific applicantb) Adult household member is immobilized and	nts' family allowing applicants to mou		ver(s) into the CPSS – pplication." I Administrator, at ay to the appropriate he receipt of the email cants within 10-days of
(808) 586-5699 or via email at kyonekura@dhs.hawaii.gov.	change in placement for the child/ren has occu	urred and the child is placed in a sub-		nce Forms (if hedule and obtain TB clearance forms. All ssing folder. urce caregivers: home ints; complete 5.50 ference checks; develop
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STATE OF HAWAII C.B.C. STATE OF HAWAII SERVICES DIVISION SCALA SERVICES DIVISION Service Child Spectra Der Humann SERvices C.B.C. Child Spectra Der Notional Application Service Der Notional Application State Of Hawaii Service Der Notional Application State Of Humann SERVICES Service Der Notional Application State Of Humann SERVICES Service Complete Versional Application State Services Services Complete Versional Application State Services Services Complete Versional Application State Services Services Complete Versional Application Services Services Conference Linear Application Services Services Conference Linear Application Services Services Conference Application Services Services Conference Notices and House Services Conference Application Services Services Conference Notices and House Services Con	C-06.02 STATE OF HAWAII SOCIAL SERVICES DIVISION DEPARTMENT OF HUMAN SERVICES CHILD WELFARE SERVICES DEPARTMENT OF HUMAN SERVICES CHILD WELFARE SERVICES BRANCH AGREEMENT BETWEEN THE DEPARTMENT OF HUMAN SERVICES AND DEPARTMENT OF HUMAN SERVICES BRANCH SECOURCE CAREGIVERS This agreement between the Department of Human Services (DHS) and the Resource Caregiver (RCG) is for the purpose of establishing a foster care placement for the child named in this agreement. Foster care means placement which is apart from the child's legal custodian which provides twenty-four hour parenting care, including, but not limited to, placement in a licensed relative's home, a resource family home, or a bed 18 years of age, the term shall include
RESOURCE CAREGIVER LICENSING A All licensing requirements must be completed within 90-days from the date you sign this Please refer to the "Resource Caregiver Licensing Checklist" to keep track of all required	PPLICATION lependently. This agreement is effective d is no longer placed with the RCG as a sepplication.
PRIMARY AT COL CO-APPLICANT NAME: FOR CHILD SPECIFIC/SPECIAL LICENSE PLACEMENTS ONLY (SKIP THIS SECTION IF CHILDREN ARE NOT PLACED IN HOME) (SKIP THIS SECTION IF CHILDREN ARE NOT PLACED IN HOME) (DATE OF BIRTH: CPSS NUMBER: CASE NAME: CHILD/YOUTH NAME: DATE OF BIRTH: CHILD/YOUTH NAME: DATE OF BIRTH: <	Effective Date:

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Resource Caregivers shall: 1. Meet all the licensing requirements within 90-days from Administrative Rules 17-1625:	placement per Hawaii
 a) Schedule FBI Fingerprinting appointment for <u>ALI</u> <u>MEMBERS</u> within 7-days from placement b) Obtain TB clearance <u>FOR ALL HOUSEHOLD M</u> within 30-days 	corporal remove
CHILD/YOUTH NAME: DATE OF BIRTH: RELATIONSHIP VO. CHILD/YOUTH NAME: DATE OF BIRTH: RELATIONSHIP VO. DHS 1583 (9/22) Page 1 of 6	Administrative Rules 17-1625: a) Schedule FBI Fingerprinting appointment for <u>ALL ADULT HOUSEHOLD</u> <u>MEMBERS</u> within 7-days from placement b) Obtain TB clearance <u>FOR ALL HOUSEHOLD MEMBERS INCLUDING CHILDREN</u> within 30-days DHS 1508 (1/21)

Based on **30 child-specific homes** that had achieved unconditional licensure prior to our file review, we found the licensing process too, on average, 314 days – **over 10 months** – to complete, meaning children stayed for months or longer in homes the department had not verified met State and DHS standards for safety, health, housing, and sanitation.







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Licensing process took on average 314 days - over 10 months - to complete. When we looked at all 49 homes we analyzed, we determined that 43 homes cared for children under provisional certificates for longer than 60 days, which is the *legal deadline* for child-specific homes to complete the licensing requirements in the department's administrative rules.



With the additional 30 days that DHS added to the length of a provisional certificate through its internal procedures, only three of the 49 child-specific homes completed licensing requirements within that expanded period, i.e., within 90 days.

Those same procedures direct that the child will be removed from a foster home that is unable to complete the licensing requirements within that time period, which the department did not do.

Audit of the Department of Human Services' Child Welfare Services Branch

A Report to the Governor and the Legislature of the State of Hawai'i

Report No. 24-05 April 2024







Overdue but Under-reported One CWSB unit's Office of Information Technology report shows that 24 provisionally certified home extensions were overdue for nearly a year on average.

Monthly Reports Show Nearly Year-long Delays in Licensing

"OIT reports" are meant to be used in internal meetings to discuss the status of each provisionally licensed home and steps needed to get it fully licensed. Those meetings were not consistently held.

EACH MONTH, DHS' Office of Information Technology (OIT) generates reports that CWSB licensing workers use to track the expiration date of provisional certificates and the recertification date for foster home licenses. These 'OIT reports,' which are circulated as paper printouts, compile information about homes that will need license renewals within the next few months, provisionally certified homes that must be licensed within 90 days, homes with lapsed licenses, and homes with expired provisional certificates.

We received sample OIT reports from licensing units across the state, which only capture a snapshot in time, but still offer an illuminating image. For instance, one unit's report of 'overdue eligibility reviews using provisional expiration date," shows that on July 31, 2023, licensure for 24 provisionally certified homes was overdue by 11.4 months (or approximately 342 days) on average. A closer look at that report shows that nine child-specific homes had report an elicensing requirement pending more than one year after their provisional certificate expired; two of those homes still had outstanding in the still standing in the standing in the standing of the [reservice].

licensing requirements after two years. An eligibility worker supervisor explained that the purpose of the report is to provide a running list of provisionally certified caregivers and indicate which homes need extensions to their provisional certification and which need a further push to meet requirements. Licensing workers use these reports daily, the worker said.

Services and the Office of the Auditor

According to the Resource Home Licensing Unit (RHLU) Supervisor on Orahu, the OIT reports are meant to be used in one-on-one meetings between the licensing status of each home and what steps are needed to get the home fully licensed. However, those meetings were not happening consistently when the Supervisor started the job in April 2023. In September, the Supervisor informed us via email that the unit was "re-establishing ongoing and consistent one-on-one monthly supervision with each of the RHLU Licensing staff to further discuss the OIT reports and actions to follow up with the support of the [resource caregivers] being unconditionally

Report No. 24-05 / April 2024 31

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REPORT NUMBER: KFLC3 717 UNIT: 39	UNI	HAWAII DEPARTMENT TOVERDUE ELIGIBI IG PROVISIONAL EXP AS OF 07/31/2	IRATION DATE		PAGE NUMBER: 3 RUN DATE: 07/31/2023
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	AVERAGE	L CASES OVERDUE:	11.4	/ERDUE :	24	









Twelve days after the issuance of the letter, the kids were removed because of allegations of sexual abuse.

are due as soon as possible. For children to remain in placement, the requirements for approval must be met. If there are any questions regarding the above information, please contact me at We wish to express our appreciation for your cooperation.



Licensing Social Worker

Why do these problems matter?

CWSB is responsible for "the safety and health of children who have been harmed or are in life circumstances that threaten harm." However, until a home completes the requirements and is issued an unconditional certificate, DHS does not know whether a home is a safe and healthy environment and whether children in that home are at risk of harm.

As the CWSB Administrator recognized, "If a child gets hurt in a home that's not licensed, it's devastating and the liability around that is huge.... You don't even place children in a home that is not licensed [or] licensable."

ummary rtment of Human Services' vices Branch



cted children and mount the safety and nces that the ng Hawai'i's keiki mes, which the department refers to as resource family homes, until those e Services Branch (CWSB) places children in foste homes, which the department refers to as resource family nomes, until those children can be reunited with their families or placed with adoptive parents or

Foster homes must have a license issued by the department to care for a child. The licensing requirements are contained in the administrative rules promulgated by DHS and are the standards of conditions, management and convestories that the department determined forter anagement, and competency that the department determined foster homes must meet to provide a safe, stable, and nurturing environment

DHS recognizes two types of foster homes: homes in which the This recognizes two types or roster nomes: nomes in writen the tregivers have no relation to the youth they foster, referred to as general earcgivers nave no retation to the youth they toster, teterred to as gene license homes, and child-specific homes where the caregivers have an

"However, unless a home completed the requireme and was awarded an conditional license DHS did not know whether a home was a safe and healthy environment and children in that home were at risk of harm.

Report No. 24-05 / April 202/

Why do these problems matter?

The State lost a significant amount of Title IV-E federal funds. Those funds, which reimburse the State for eligible foster care payments, are accessible for payments to licensed homes; that State was not able to claim the Title IV-E funds for foster homes operating with provisional certificates.

litor's Summary of the Department of Human Services' Welfare Services Branch



THE DEPARTMENT OF HUMAN SERVICES (DHS) is charged with providing THE DEPARTMENT OF HUMAN SERVICES (DHS) is charged with provide services "for the protection and care of abused or neglected children and children in danger of becoming delinquent to make paramount the safety and heather of abused and the provide service and the service service and the service chutaren in danger of becoming delinquent to make paramount the safety and health of children who are harmed or are in life circumstances that threaten harm. " The importance of that responsibility – protecting Hawai'i's ketki – simply cannot be overstated. When children cannot remain safely in their homes. DHS: Child Wolfano Services Branch (CWER) talases childron in fea-simply cannot be overstated. When children cannot remain safely in their homes, DHS' Child Welfare Services Branch (CWSB) places children in foster bomes, which the department refers to as resource family homes, until those children can be reunited with their families or placed with adoptive parents or heard remaining.

Foster homes must have a license issued by the department to care for a child. The licensing requirements are contained in the administrative rules promulgated by DHS and are the standards of conditions, management and computerey that the department identifies fortage nucs promangated by DTS and are the Standards of conditions, management, and competency that the department determined foster management, and competency may not department determined roster homes must meet to provide a safe, stable, and nurturing environment.

DHS recognizes two types of foster homes: homes in which the Dris recognizes two types or tosser nomes: homes in which me caregivers have no relation to the youth they foster, referred to as general license homes, and child-specific homes where the caregivers have an

"However, unless a home completed the requirements and was awarded an unconditional license, DHS did not know whether a home was a safe and healthy environment and children in that home were at risk of harm."

Report No. 24-05 / April 2024



Audit of the Department of Services' Child Welfare Ser

The department's process to license child-specific homes did not comply with legal requirements. In addition, the department did not monitor or evaluate the performance of Catholic Charities Hawai'i, the contractor hired to complete documentation necessary for licensing. The question is: Were children at risk?

Introduction

HE STATE OF HAWAI'I'S Department of Human Services (DHS) provides child welfare services for children who have been abused, neglected, or threatened with maltreatment, offering an array of services including foster care placement when circumstances require children to be removed from their homes. Once DHS assumes placement responsibility, it must ensure resource family homes' – private homes caring for foster children on the department's

¹A resource family home means a home that has met the state licensing requirements "in which mimor children are received for temporary substitute supervision, care and "mimerance capite than their legal constants on a neurophore bar basis for merciary temporary of the state of the resource family homes as "foster family bearding homes," "foster boarding homes," and "foster homes."

Finding No. 2

DHS reimbursed contractors' personnel and administrative costs without assessing whether performance goals were met.

In FY2022, DHS provided services to 2,322 children who spent some or all of that year in foster care, including 964 children who entered foster care and 1,033 who exited.

Report No. 24-05 / April 2024 1

CONTRACT I COMPE This Contract, exect July 01 (Name of State of Hawai'i ("STATE"), by its whose address is: 1390 Miller Street Honolulu, HI 968 and	C.		ace goals goals of this service are to: Increase the number of resource caregivers who are willing and able to care for children under the DHS' placement responsibility and who also can support the work with the children's birth families towards reunification and/or relative placement and connections to include Shared Parenting to develop, strengthen and maintain long-term connections between resource caregivers, birth parents and their children.
under the laws of the State of			
Business street address:			
1822 Keeaumoku Street			,
Honolulu, Hawaii 96822			
Mailing address if different than bu Federal employer identification nu Hawai'i general excise tax number:		4.	Expedite child-specific trainings and licensure to provide support for resource caregivers, the children, and birth families as well as to maximize federal Social Security Act Title IV-E funding. IV-E funding is an essential component of the DHS/CWS budget, however, the funding may only be utilized for resource homes with completed, unconditional
I			licensure.

2.4 Scope of Work

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July 01 Department of Human Services
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ili general excise tax inumor
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1-6

Licensing

2.

Assessments (home studies) of resource caregiver homes for children in foster care:

a. The assessment process shall include making initial contacts with potential resource families, assuring that applicant resource caregivers complete the

adult and child in the home) in accordance with the DHS' procedures.

- d. The Provider shall complete all other resource home certification requirements such as criminal history clearances, Child Abuse and Neglect (CA/N) clearances, medical clearances, tuberculosis (TB) clearances, and financial evaluations using the Hawaii Licensing Solution Website and Portal.
- e. All applicant resource caregivers (both general licensed and child-specific homes) shall meet the same professional and safety standards and undergo the same comprehensive examination of their suitability and fitness to care for foster children as defined in Hawaii Administrative Rules (HAR) 17-1625, Licensing of Resource Family Homes for Children, as well as any applicable federal requirements.
- f. The Provider shall complete reports on all resource caregiver applications

upioaucu nito riawan s Licensing Solution rollar.

Completed assessments within 90 days of placement for child-specific licensure shall provide the necessary support to the applicant resource families, foster children, and birth families as well as maximize federal IV-E funding. Applicant resource homes may be provisionally licensed for another 30 days under certain conditions and with the approval of the DHS.

g. The Provider shall ensure that there is no waitlist for H.A.N.A.I. training and assessments. Due to the DHS' need for competent resource caregivers who

Catholic Charities' Proposal

whose address is	Honotulu, HI 96813
	Catholic Ch
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("PROVIDER	(Legal form of PR
under the law	ws of the State of
Business st	moku Street
Honolulu, H	awalii 96822
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Federa	al employer identification numb i'i general excise tax number:

Proposal to administer Licensing and Support Services – Since 2006, CCH has provided services that are part of the Licensing and Support Service portions of this project. This proposal seeks to provide Licensing is submitted alongside a separate proposal to provide Support Services. Management of both these contracts will enable CCH to significantly improve the efficiency and timeliness of services: the initial visit and assessment will be coordinated; recordkeeping will be maintained in common files; the need for consent forms between the two programs will not be required; and importantly, resource families will not need to go through two separate agencies and procedures. This will facilitate the requirement for meeting the 90-day deadline for licensing resource families, and importantly, will promote a seamless delivery of services for resource caregivers.

In the event CCH is only awarded the Licensing contract and not the Support Services contract, the ability to meet the 90-day deadline for licensing will be dependent upon the timeliness of the contractor for Support Services.

Performance Measures - CCH will seek to meet or exceed all of the required outputs and outcomes required by DHS in this project:

- Certification/approval and home studies to 75 General Licensed (GL) homes and 325 Child Specific (CS) homes.
- 100% of GL and CS resource families will be licensed within 90 days. (With the award of both contracts, 100% is reasonable and achievable.)
- 75% of GL and CS resource families will be active 15 months following licensure/approval.

Charities'	LICENSING	Annual Goal for Contract Year	
	FORM C: OUTCOMES	DHS' PROJECTED GOALS	APLICANT'S PROJECTED GOALS
State of Hawai'i ("STATE"), by its Director whose address is: 1390 Miller Streek, Room 209 Honobulu, HI 96813	GENERAL LICENSE 1. % of new GL resource families who are unconditionally licensed within 90 days	100%	100%
whose address is	% of resource families who are still active with the department 15 months following licensure or approval	75%	75%
under the laws of the State of <u>Hawaii</u> identification numbers are as follows: Business street address:	CHILD SPECIFIC LICENSE 1. % of new CS resource families who are unconditionally licensed within 90 days	100%	100%
Business Street Mean 1622 Keesumoku Street Honolulu, Hewali 96822 Mailing address if different than business stre	% of CS resource families who are still active with the department 15 months following licensure or approval	75%	75%
Mailing address if directory Federal employer identification number: 99-00738 W-20270788-	47		

HAWAII ADMINISTRATIVE RULES DEPARTMENT OF ACCOUNTING AND GENERAL SERVICES SUBTITLE 11 PROCUREMENT POLICY BOARD CHAPTER 149 CONTRACTING Subchapter 1 Purpose and Scope scope §3-149-101 Purpose \$3-149-102 Subchapter 2 Contract Forms and Contracts subject to app of state funds Contracts subject to the §3-149-201 of federal funds \$3-149-202 Contract requirement Termination of contract §3-149-203 §3-149-204 Miscellaneous Contracting Proce Subchapter 3 Extension of existing procurement process Multi-term contract u \$3-149-301 and procedures §3-149-302 Amendment of contract Amendment of contract Parceling forbidden \$3-149-303 \$3-149-304

SUBCHAPTER 1

PURPOSE AND SCOPE

§3-149-101 Scope. The provisions of this chapter shall apply to all contracts awarded under chapter 103F, HRS, and these rules. [Eff 6/19/99; comp JAN 2 32006] (Auth: HRS §103F-106) (Imp: HRS §\$103F-408 to 103F-414)

\$3-149-102 Purpose. The purpose of this chapter is to provide for uniform practices and procedures for drafting, monitoring, and evaluating contracts awarded under chapter 103F, HRS. [Eff 6/19/99; comp .AN 23200] (Auth: HRS \$103F-106) (Imp: HRS \$\$103F-408 to 103F-414)

SUBCHAPTER 4

MONITORING OF CONTRACTS

§3-149-401 <u>Contract monitoring</u>. (a) Each purchasing agency shall formulate and implement a monitoring plan consisting of the following components:

- A manual or other set of guidelines that includes the objectives, procedures, and requirements of the monitoring process;
- (2) Procedures for documentation of reporting problems or recommendations between the provider and the purchasing agency; and
- (3) A clear procedure for follow-up on recommendations, problems, and items requiring corrective action including deadlines for both reporting and responding to such items.

HAWAII ADMINISTRATIVE RULES DEPARTMENT OF ACCOUNTING AND GENERAL SERVICES TITLE 3 SUBTITLE 11 PROCUREMENT POLICY BOARD CHAPTER 149 CONTRACTING Subchapter 1 Purpose and Scope scope §3-149-101 Purpose \$3-149-102 Contract Forms and Subchapter 2 Conditions Contracts subject to appropriation OF STATE FUNDS Contracts subject to the availability §3-149-201 of federal funds \$3-149-202 Contract requirement Termination of contracts §3-149-203 \$3-149-204 Miscellaneous Contracting Procedures Subchapter 3 Extension of existing contract during produrement process Multi-term contract use, requirements \$3-149-301 and procedures Amendment of contracts \$3-149-302 Parceling forbidden \$3-149-303 \$3-149-304

SUBCHAPTER 5

EVALUATION OF CONTRACTS

§3-149-501 Contract evaluation. (a) Each purchasing agency shall establish contract evaluation criteria and procedures. The administrator may coordinate with purchasing agencies to develop uniform criteria and procedures.

(b) Minimum requirements for evaluation process. Each contract awarded under the competitive or restrictive purchase of service method shall be evaluated. A final written evaluation shall be completed within 120 days after the expiration or termination of the contract and shall include an analysis of the extent to which defined performance outcomes were met. As applicable, a discussion of any problems with or adjustments to, the performance outcomes shall also be addressed.

(c) Provider response to report. The provider shall be given an opportunity to respond in writing to all evaluation reports. The evaluation report and provider response shall be included in the contract file. [Eff 6/19/99; am and comp JAN 2 3 2006 (Auth: HRS §103F-106) (Imp: HRS §103F-408)

HAWAII ADMINISTRATIVE RULES DEPARTMENT OF ACCOUNTING AND GENERAL SERVICES TITLE 3 SUBTITLE 11 PROCUREMENT POLICY BOARD CHAPTER 149 CONTRACTING Subchapter 1 Purpose and Scope scope §3-149-101 Purpose \$3-149-102 Contract Forms and Subchapter 2 Conditions

Contracts subject to appropriation OF STATE LUNDS Contracts subject to the availabili §3-149-201 of federal funds \$3-149-202 Contract requirement Termination of contracts §3-149-203 \$3-149-204 Miscellaneous Contracting Procedures Subchapter 3 Extension of existing contract du procurement process Multi-term contract use, require §3-149-301 and procedures Amendment of contracts \$3-149-302 Parceling forbidden

\$3-149-303 \$3-149-304

600 008
CONTRACT NO. DHS-22-POS-0008
Contract
STATE OF HAWAI'I CONTRACT FOR HEALTH AND HUMAN SERVICES: COMPETITIVE PURCHASE OF SERVICES This Contract, executed on the respective dates indicated below, is effective at July 01, 20_21between the Department of Human Services
Department of Human Sarivade (Nome of the store department of events
the state of the s
1390 Miller Street, Room 209
State of Hawai'i ("STATE), 07 m 1390 Miller Streek, Room 209 whose address is: Honohulu, Hi 98813
(Name a) The
and
under the laws of the State of
identification numbers
in and street address.
1822 Keeaumoku Street
Honolulu, Hawaii 96822
Mailing address if different than business street address:
Federal employer identification number: 99-0073547 Federal employer identification number: 99-00736401
Federal employer identification www.ever.com
Federal employer identification number: Hawai'i general excise tax number: W-20270788-01 W-20270788-01 COMPETITIVE POS Page 1 of 5



STATE OF HAWAII

COMPENSATION AND PAYMENT SCHEDULE

Cost Reimbursement Pricing

This Original Contract provides funding for FY 2022 and FY 2023 for the delivery of one (2) years of Licensing Services from July 01, 2021 through June 30, 2023.

The Provider's final budget, including all amendments and revisions which have been accepted by the State, shall be incorporated into this Contract as part of this Attachment 3. All terms and conditions of this Compensation and Payment Schedule are valid and enforceable.

1. Payment Conditions and Sum

Subject to the continuing availability of State and Federal funds, the State agrees to pay the Provider:

- a. For the maintenance of the capacity to fully deliver services in compliance with the terms and conditions, and throughout the term, of this Contract.
- b. For the services satisfactorily performed under this Contract.
- c. For the expenditures actually and appropriately incurred in the performance of this Contract, according to a budget for costs approved by the State, by the submittal of invoices supported by the required documentation specified by the State.

The total sum, unless otherwise agreed, shall not exceed:

TWELVE MILLION DOLLARS AND 00/100 DOLLARS (\$12,000,000.00)

This sum shall be allocated as follows for the specified fiscal years:

	FY 2022		FY 2023		FY 2024	
	Amount	%	Amount	%	Amount	%
State Funds	\$2,000.000.00	100.00	\$2,000.000.00	100.00	\$2,000.000.00	100.00
Total Federal Funds	\$0.00	0.00	\$0.00	0.00	\$0.00	0.00
Annual Maximum		1.000				
Contract Amount	\$2,000,000.00	100.00	\$2,000,000.00	100.00	\$2,000,000.00	100.00

Why do these problems matter?

CWSB did not hold Catholic Charities accountable for performing the contracted services, one of which was to "expedite" the licensing of child-specific homes. We found DHS' licensing of child-specific homes was not expedited or in compliance with legal requirements. Without any monitoring program and confusion between offices as to which was responsible for ensuring performance of the contract, DHS essentially reimbursed Catholic Charities' personnel and administrative costs without ensuring satisfactory performance under the contract.

That approach resulted in a waste of State funds.

IMARY nt of Human Services' Branch



 etcd children and amount the safety and tances that threaten ng Hawai'i's kelki
 simply cannot be overstated. When children cannot remain safely in their homes, DHS' Child Welfare Services Branch (CWSB) places children in foster homes, which the department refers to as resource family homes, until those children can be reminted with their families or placed with adoptive parents or

s charged with providing

Foster homes must have a license issued by the department to care for a child. The licensing requirements are contained in the administrative rules promulgated by DHS and are the standards of conditions, management, and competency that the department determined foster homes must meet to provide a safe, stable, and nurturing environment.

legal guardians.

DHS recognizes two types of foster homes: homes in which the caregivers have no relation to the youth they foster, referred to as general license homes, and child-specific homes where the caregivers have an "However, unless a home completed the requirements and was awarded an unconditional license, DHS did not know whether a home was a safe and healthy environment and children in that home were at risk of harm."

Report No. 24-05 / April 2024

Why do these problems happen?



Audit of the Department of Human Services' Child Welfare Services Branch

A Report to the Governor and the Legislature of the

https://files.hawaii.gov/auditor/Reports/2024/24-05.pdf

Report No. 24-05 April 2024





OFFICE OF THE AUDITOR STATE OF HAWAI'I

