



## Application Submittal Checklist

*The following items are required for submittal of the grant application. Please verify and check off that the items have been included in the application packet.*

- 1) Hawaii Compliance Express Certificate (If the Applicant is an Organization)
- 2) Declaration Statement
- 3) Verify that grant shall be used for a public purpose
- 4) Background and Summary
- 5) Service Summary and Outcomes
- 6) Budget
  - a) Budget request by source of funds ([Link](#))
  - b) Personnel salaries and wages ([Link](#))
  - c) Equipment and motor vehicles ([Link](#))
  - d) Capital project details ([Link](#))
  - e) Government contracts, grants, and grants in aid ([Link](#))
- 7) Experience and Capability
- 8) Personnel: Project Organization and Staffing

*Catherine Marquette*

AUTHORIZED SIGNATURE

CATHERINE MARQUETTE, INTERIM CHIEF EXECUTIVE OFFICER

PRINT NAME AND TITLE

JANUARY 13, 2024

DATE



STATE OF HAWAII  
STATE PROCUREMENT OFFICE

**CERTIFICATE OF VENDOR COMPLIANCE**

This document presents the compliance status of the vendor identified below on the issue date with respect to certificates required from the Hawaii Department of Taxation (DOTAX), the Internal Revenue Service, the Hawaii Department of Labor and Industrial Relations (DLIR), and the Hawaii Department of Commerce and Consumer Affairs (DCCA).

**Vendor Name:** Hamakua Health Center, Inc.

**DBA/Trade Name:** Hamakua-Kohala Health

**Issue Date:** 01/15/2024

**Status:** **Compliant**

Hawaii Tax#: [REDACTED]  
New Hawaii Tax#: [REDACTED]  
FEIN/SSN#: XX-XXX5515  
UI#: XXXXXX1621  
DCCA FILE#: 12439

Status of Compliance for this Vendor on issue date:

Form	Department(s)	Status
A-6	Hawaii Department of Taxation	Compliant
8821	Internal Revenue Service	Compliant
COGS	Hawaii Department of Commerce & Consumer Affairs	Exempt
LIR27	Hawaii Department of Labor & Industrial Relations	Compliant

**Status Legend:**

Status	Description
Exempt	The entity is exempt from this requirement
Compliant	The entity is compliant with this requirement or the entity is in agreement with agency and actively working towards compliance
Pending	A status determination has not yet been made
Submitted	The entity has applied for the certificate but it is awaiting approval
Not Compliant	The entity is not in compliance with the requirement and should contact the issuing agency for more information

**DECLARATION STATEMENT OF  
APPLICANTS FOR GRANTS PURSUANT TO  
CHAPTER 42F, HAWAII REVISIED STATUTES**

The undersigned authorized representative of the applicant certifies the following:

- 1) The applicant meets and will comply with all of the following standards for the award of grants pursuant to Section 42F-103, Hawaii Revised Statutes:
  - a) Is licensed or accredited, in accordance with federal, state, or county statutes, rules, or ordinances, to conduct the activities or provide the services for which a grant is awarded;
  - b) Complies with all applicable federal and state laws prohibiting discrimination against any person on the basis of race, color, national origin, religion, creed, sex, age, sexual orientation, or disability;
  - c) Agrees not to use state funds for entertainment or lobbying activities; and
  - d) Allows the state agency to which funds for the grant were appropriated for expenditure, legislative committees and their staff, and the auditor full access to their records, reports, files, and other related documents and information for purposes of monitoring, measuring the effectiveness, and ensuring the proper expenditure of the grant.
- 2) If the applicant is an organization, the applicant meets the following requirements pursuant to Section 42F-103, Hawaii Revised Statutes:
  - a) Is incorporated under the laws of the State; and
  - b) Has bylaws or policies that describe the manner in which the activities or services for which a grant is awarded shall be conducted or provided; and
- 3) If the applicant is a non-profit organization, it meets the following requirements pursuant to Section 42F-103, Hawaii Revised Statutes:
  - a) Is determined and designated to be a non-profit organization by the Internal Revenue Service; and
  - b) Has a governing board whose members have no material conflict of interest and serve without compensation.
- 4) The use of grant-in-aid funding complies with all provisions of the Constitution of the State of Hawaii (for example, pursuant to Article X, section 1, of the Constitution, the State cannot provide "... public funds ... for the support or benefit of any sectarian or nonsectarian private educational institution...").

Pursuant to Section 42F-103, Hawaii Revised Statutes, for grants used for the acquisition of land, when the organization discontinues the activities or services on the land acquired for which the grant was awarded and disposes of the land in fee simple or by lease, the organization shall negotiate with the expending agency for a lump sum or installment repayment to the State of the amount of the grant used for the acquisition of the land.

Further, the undersigned authorized representative certifies that this statement is true and correct to the best of the applicant's knowledge.

Hamakua-Kohala Health Center, Inc. dba Hamakua-Kohala Health  
(Typed Name of Individual or Organization)

Catherine Marquette January 13, 2024  
(Signature) (Date)

Catherine Marquette Interim Chief Executive Officer  
(Typed Name) (Title)

## Application for Grants

*If any item is not applicable to the request, the applicant should enter "not applicable".*

### **I. Certification – Please attach immediately after cover page**

#### **1. Hawaii Compliance Express Certificate (If the Applicant is an Organization)**

If the applicant is an organization, the applicant shall submit one (1) copy of a Hawaii Compliance Express Certificate from the Comptroller of the Department of Accounting and General Services that is dated no earlier than December 1, 2023.

See attached Certificate of Vendor Compliance.

#### **2. Declaration Statement**

The applicant shall submit a declaration statement affirming its compliance with [Section 42F-103, Hawaii Revised Statutes](#).

See attached Declaration Statement.

#### **3. Public Purpose**

The applicant shall specify whether the grant will be used for a public purpose pursuant to [Section 42F-102, Hawaii Revised Statutes](#).

If awarded State Grant-in-Aid, funds would be used for a public purpose as described in **Section II. Background and Summary**, to support construction/renovation and all related costs of the new Kohala Health and Wellness Center. Once completed, the Center will serve over 2,800 low-to-moderate income patients per year.

### **II. Background and Summary**

This section shall clearly and concisely summarize and highlight the contents of the request in such a way as to provide the State Legislature with a broad understanding of the request. Please include the following:

1. A brief description of the applicant's background;

Hamakua Health Center, Inc., dba Hamkua-Kohala Health, is a Federally Qualified Health Center (FQHC) dedicated to offering comprehensive primary and preventive healthcare to individuals of all ages, regardless of their financial means. Its origins trace back to the history of sugar plantations, where it was first established in 1966 as the Hamakua Infirmary. Initially formed by consolidating various plantation dispensaries along the Hamakua Coast into a single hospital, the infirmary was given new life as

Hamakua Health Center in 1993 following the closure of Hamakua Sugar. In 2014, it was subsequently rebranded as Hamakua-Kohala Health after taking over the Kohala Family Health Center in 2006 at the request of the Kohala community due to reduced healthcare services in North Kohala.

Driven by the goal of delivering high-quality healthcare tailored to the needs of both patients and communities, Hamakua-Kohala Health serves approximately 12,000 residents annually, facilitating over 20,000 patient visits across four locations on Hawaii Island: Honoka'a on the Hamakua Coast, Laupahoehoe, Waimea, and Kapa'au. Serving as the primary provider of healthcare services in three county districts, Hamakua-Kohala Health offers a spectrum of services including primary medical care, behavioral health, patient and family education, family planning, women's health, support groups, and transition services.

2. The goals and objectives related to the request;

With the goal of establishing the new Kohala Health and Wellness Center, we plan to accomplish the following objectives:

1. Construct a Facility to accommodate patients at the new Kohala Health and Wellness Center;
2. Serve over 2,800 low-to-moderate income patients each year; and
3. Increase access to healthcare by 10% - 20% for low-to-moderate income patients per year.

3. The public purpose and need to be served;

Our present healthcare facility in Kapa'au, serving the Kohala community for over 66 years, faces critical disrepair due to mold and severe termite damage. Currently leased on a month-to-month basis, this facility could be sold anytime, leaving the Kohala community without a vital healthcare safety net.

The State of Hawaii Community Health Needs Assessment highlights Hawaii County's limited medical access. The island's geography exacerbates this issue, emphasizing the necessity for accessible, high-quality healthcare for low-to-moderate income individuals through a robust public health system. Without a permanent clinic for Kohala residents and contiguous communities, patients would be forced to travel over an hour each way to access services at the nearest healthcare facility.

The COVID-19 pandemic hit Hawaii Island hard, with nearly a quarter of residents filing for unemployment, risking loss of healthcare insurance. Unfortunately, local private physicians don't accept Medicare, Medicaid, or Med-QUEST patients. Establishing the Kohala Health and Wellness Center will alleviate anxiety by ensuring healthcare access for all, regardless of insurance or financial capacity. The new Kohala Health and Wellness Center will support over 2,800 low-to-moderate income patients annually and expand access to quality healthcare services.

Once established, the Kohala Health and Wellness Center will be the sole healthcare center within a 60-minute drive for low-to-moderate income individuals regardless of ability to pay, serving both insured and uninsured individuals. Anticipating a 10% - 20% increase in yearly patient numbers, the new Center will become part of a plan for a Rural Healthcare Delivery Hub in collaboration with the John A. Burns School of Medicine. This collaboration aims to develop culturally sensitive healthcare programs validated by research, addressing access to care to improve healthcare for rural communities.

4. Describe the target population to be served; and

Our commitment lies in delivering comprehensive, culturally sensitive primary healthcare to underserved communities and vulnerable groups. These communities, often grappling with poverty, language barriers, or cultural disparities, lack adequate healthcare professionals or resources to meet their needs. Among our targeted population, healthcare utilization is low, with nearly 1 in 5 lacking a primary care physician, and over 1 in 10 delaying care due to cost concerns. North Hawaii Island shows higher rates of chronic diseases compared to the statewide average, including diabetes, obesity, childhood asthma, respiratory illnesses, cancer, high blood pressure, and heart disease. As a Federally Qualified Health Center, we strive to enhance healthcare access and address these obstacles by providing auxiliary services like health education, translation assistance and transportation support to assist our target population.

5. Describe the geographic coverage.

We operate across four Hawaii Island locations: Honoka'a on the Hamakua Coast, Laupahoehoe, Waimea, and Kapa'au, serving as the sole primary care provider in three of the county districts we cover.

### **III. Service Summary and Outcomes**

The Service Summary shall include a detailed discussion of the applicant's approach to the request. The applicant shall clearly and concisely specify the results, outcomes, and measures of effectiveness from this request. The applicant shall:

1. Describe the scope of work, tasks and responsibilities;

In January 2021, we acquired the former Kohala Club Hotel, set to become the permanent location for our new clinic in Kapa'au. Spanning 5.68 acres, the property boasts three structures perfectly suited for clinic purposes, along with a scenic outdoor area ideal for wellness programs. Our plans involve building a new clinic structure on the premises and procuring new furnishings, fixtures and equipment (FF&E). The project's success will be marked by obtaining the Certificate of Occupancy once

construction concludes. Sharon Cariaga-Alfonso, Hamakua-Kohala Health's Business Development Director, leads as the Project Manager for this endeavor.

2. Provide a projected annual timeline for accomplishing the results or outcomes of the service;

Applications for multiple required permits have been filed. The construction is set to commence in mid-2025 and is slated for completion within 12-18 months. Hamakua-Kohala Health foresees transitioning its operations from the present site to the new center by the summer or fall of 2026.

3. Describe its quality assurance and evaluation plans for the request. Specify how the applicant plans to monitor, evaluate, and improve their results; and

The Project Manager will collaborate with the contractor, vendors and management team to ensure that Hamakua-Kohala Health is obtaining optimal value for the contracted services. The Interim CEO will report progress to the Capital Campaign Committee, who provides oversight to make certain construction is completed on time and within budget. Additionally, the Interim CEO will hold overall responsibility for operational planning, pre-opening, and the initial phases of the Kohala Health and Wellness Center's start-up.

4. List the measure(s) of effectiveness that will be reported to the State agency through which grant funds are appropriated (the expending agency). The measure(s) will provide a standard and objective way for the State to assess the program's achievement or accomplishment. Please note that if the level of appropriation differs from the amount included in this application that the measure(s) of effectiveness will need to be updated and transmitted to the expending agency.

Hamakua-Kohala Health will report the status of performance measures on a quarterly basis to the State.

## **IV. Financial**

### **Budget**

1. The applicant shall submit a budget utilizing the enclosed budget forms as applicable, to detail the cost of the request.
  - a. Budget request by source of funds ([Link](#))
  - b. Personnel salaries and wages ([Link](#))
  - c. Equipment and motor vehicles ([Link](#))
  - d. Capital project details ([Link](#))
  - e. Government contracts, grants, and grants in aid ([Link](#))

See attached Budget Forms.



- The applicant shall provide its anticipated quarterly funding requests for the fiscal year 2025.

Quarter 1	Quarter 2	Quarter 3	Quarter 4	Total Grant
\$187,500	\$187,500	\$187,500	\$187,500	\$750,000

- The applicant shall provide a listing of all other sources of funding that they are seeking for fiscal year 2025.

Hamakua-Kohala Health will be submitting grants to various local and mainland foundations to complete fundraising efforts for this project.

- The applicant shall provide a listing of all state and federal tax credits it has been granted within the prior three years. Additionally, the applicant shall provide a listing of all state and federal tax credits they have applied for or anticipate applying for pertaining to any capital project, if applicable.

Not Applicable

- The applicant shall provide a listing of all federal, state, and county government contracts, grants, and grants in aid it has been granted within the prior three years and will be receiving for fiscal year 2025 for program funding.

Not Applicable

- The applicant shall provide the balance of its unrestricted current assets as of December 31, 2023.

Hamakua-Kohala Health's balance of unrestricted current assets as of December 31, 2023 is \$ 3,242,367.00.

## **V. Experience and Capability**

### **1. Necessary Skills and Experience**

The applicant shall demonstrate that it has the necessary skills, abilities, knowledge of, and experience relating to the request. State your experience and appropriateness for providing the service proposed in this application. The applicant shall also provide a listing of verifiable experience of related projects or contracts for the most recent three years that are pertinent to the request.

Hamakua-Kohala Health consistently upholds stringent performance and accountability standards across administrative, clinical and financial operations. Amidst the COVID-19 outbreak in 2020, rigorous infection control measures were implemented to maintain our facilities as safe havens for individuals and families seeking care. Throughout the

pandemic, we swiftly transitioned to Telehealth services, prioritizing safety while ensuring continued access to in-person visits and scheduled procedures.

In August 2023, Hamakua-Kohala Health was recognized as a Patient Centered Medical Home for the 9<sup>th</sup> year. This Certificate of Recognition highlights our commitment to placing patients at the core of the healthcare system, using systematic patient-centered and coordinated care management, while providing patients with quality care and ancillary resources that address social determinants of health. In September 2022, Hamakua-Kohala Health earned “Silver Recognition” by the American Heart Association and American Medical Association in honor of our dedication to improving blood pressure control through accurate measurements among older patients.

Our healthcare model focuses on four key elements: direct healthcare services, leadership, outreach and community education, and continuous professional development. Central to our services, the Care Coordination Team and the Patient Education Program offer personalized counseling sessions and support groups, aimed at fostering holistic healing and enhancing quality of life by mitigating chronic disease risk factors.

The Kohala Health and Wellness Center capital campaign committee is chaired by Christine Richardson, who leverages her extensive expertise in fundraising and project development as the Executive Director of the North Kohala Community Resource Center. Assisting her as co-chairs are individuals with vast experience spanning public and private sectors, encompassing county government, healthcare, social work, education, and information management through the United Nations.

## **2. Facilities**

The applicant shall provide a description of its facilities and demonstrate its adequacy in relation to the request. If facilities are not presently available, describe plans to secure facilities.

Hamakua-Kohala Health owns the buildings and site on which the new Kohala Health and Wellness Center will be established. The new Center will be ADA compliant.

## **VI. Personnel: Project Organization and Staffing**

### **1. Proposed Staffing, Staff Qualifications, Supervision and Training**

The applicant shall describe the proposed staffing pattern and proposed service capacity appropriate for the viability of the request. The applicant shall provide the qualifications and experience of personnel for the request and shall describe its ability to supervise, train and provide administrative direction relative to the request.

Interim Chief Executive Officer (CEO) Catherine Marquette is an accomplished healthcare professional and entrepreneur with a diverse background. She began her

journey by earning a Bachelor of Science in Nursing (BSN) from the University of Reno, Nevada, laying the foundation for her future in healthcare. Catherine pursued advanced studies as a graduate special student in the School of Medicine, Nurse Practitioner Physician Assistant program at the University of California, Davis.

With a commitment to community health, Catherine began her career working as a Nurse Practitioner in both a California rural health clinic and emergency room, where she demonstrated her dedication to providing quality healthcare in challenging settings. In 1993 she moved to Hawaii Island and joined Hamakua Health Center as the transition was being made to redesign the plantation infirmary to a rural health center, then as a Federally Qualified Community Health Center. As a Nurse Practitioner, she not only provided essential healthcare services to the community but also played a key role in program development, introducing crucial initiatives such as family planning services. In 2016 she assumed the role of Medical Director at Hamakua Kohala Health.

In July 2023, Catherine's contributions and leadership skills led to her appointment as the Interim CEO of the organization. She serves on the boards of the Hawaii Primary Care Association and Aloha Care and The Pepekeo Water Association.

The Interim CEO collaborates closely with the Project Manager, who is responsible for overseeing contractors, vendors and the management team. The Interim CEO communicates progress of construction/renovation to the Capital Campaign Committee, who has oversight of the capital project. Simultaneously, the Interim CEO is in charge of supervising operational planning, pre-opening tasks and start-up of the Kohala Health and Wellness Center.

## **2. Organization Chart**

The applicant shall illustrate the position of each staff and line of responsibility/supervision. If the request is part of a large, multi-purpose organization, include an organization chart that illustrates the placement of this request.

See attached Organization Chart.

## **3. Compensation**

The applicant shall provide an annual salary range paid by the applicant to the three highest paid officers, directors, or employees of the organization by position title, not employee name.

<b>Title</b>	<b>Salary</b>
MD	\$200,409.98
MD	\$199,367.96
MD	\$186,957.12

## **VII. Other**

### **1. Litigation**

The applicant shall disclose any pending litigation to which they are a party, including the disclosure of any outstanding judgement. If applicable, please explain.

Not Applicable

### **2. Licensure or Accreditation**

The applicant shall specify any special qualifications, including but not limited to licensure or accreditation that the applicant possesses relevant to this request.

Hamakua-Kohala Health is a Federally Qualified Health Center, receiving funds from the US Federal Government Bureau of Primary Health Care. Alongside this funding comes a dedication to delivering extensive, culturally sensitive, high-quality primary health services to medically underserved communities and at-risk groups. This encompasses individuals encountering obstacles in accessing healthcare due to poverty, language or cultural disparities, and a shortage of healthcare professionals or resources in the locality.

Hamakua-Kohala Health also holds the distinction of being a Nationally Recognized Patient-Centered Medical Home (PCMH) recognized by The National Committee for Quality Assurance. PCMH represents a care model prioritizing coordination and communication to reshape primary care in alignment with patients' preferences and needs.

### **3. Private Educational Institutions**

The applicant shall specify whether the grant will be used to support or benefit a sectarian or non-sectarian private educational institution. Please see [Article X, Section 1, of the State Constitution](#) for the relevance of this question.

Not Applicable

### **4. Future Sustainability Plan**

The applicant shall provide a plan for sustaining after fiscal year 2024-25 the activity funded by the grant if the grant of this application is:

- (a) Received by the applicant for fiscal year 2024-25, but
- (b) Not received by the applicant thereafter.

Hamakua-Kohala Health will seek additional support from various foundations, corporations and trusts in 2024 to complete funding for this capital project. Hamakua-Kohala Health has recently obtained a bridge loan from a local financial institution to secure the property and enable ongoing fundraising efforts for the next 12-18 months. This will allow us to open the new Center without debt. Post-construction, no operational funds will be required for this project.

## BUDGET REQUEST BY SOURCE OF FUNDS

Period: July 1, 2024 to June 30, 2025

Applicant: Hamakua Health Center, Inc. dba Hamakua-Kohala Health

BUDGET CATEGORIES	Total State Funds Requested (a)	Total Federal Funds Requested (b)	Total County Funds Requested (c)	Total Private/Other Funds Requested (d)
<b>A. PERSONNEL COST</b>				
1. Salaries	\$0	\$0	\$0	\$0
2. Payroll Taxes & Assessments	\$0	\$0	\$0	\$0
3. Fringe Benefits	\$0	\$0	\$0	\$0
<b>TOTAL PERSONNEL COST</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>B. OTHER CURRENT EXPENSES</b>				
1. Airfare, Inter-Island	\$0	\$0	\$0	\$0
2. Insurance	\$0	\$0	\$0	\$0
3. Lease/Rental of Equipment	\$0	\$0	\$0	\$0
4. Lease/Rental of Space	\$0	\$0	\$0	\$0
5. Staff Training	\$0	\$0	\$0	\$0
6. Supplies	\$0	\$0	\$0	\$0
7. Telecommunication	\$0	\$0	\$0	\$0
8. Utilities	\$0	\$0	\$0	\$0
9				
10				
11				
12				
13				
14				
15				
16				
17				
18				
19				
20				
<b>TOTAL OTHER CURRENT EXPENSES</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>C. EQUIPMENT PURCHASES</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>D. MOTOR VEHICLE PURCHASES</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>E. CAPITAL</b>	<b>\$750,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$708,160</b>
<b>TOTAL (A+B+C+D+E)</b>	<b>\$750,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$708,160</b>
<b>SOURCES OF FUNDING</b>		Budget Prepared By:		
(a) Total State Funds Requested	\$750,000	Catherine Marquette	808-936-7399	
(b) Total Federal Funds Requested	\$0	Name (Please type or print) Phone		
(c) Total County Funds Requested	\$0	<i>Catherine Marquette</i>	January 13, 2024	
(d) Total Private/Other Funds Requested	\$708,160	Signature of Authorized Official Date		
<b>TOTAL BUDGET</b>	<b>\$1,458,160</b>	Catherine Marquette, Interim Chief Operating Officer Name and Title (Please type or print)		

Note: To date, \$1,697,550 has been committed toward the estimated \$3,155,710 budget.

# BUDGET JUSTIFICATION - PERSONNEL SALARIES AND WAGES

Period: July 1, 2024 to June 30, 2025

Applicant: Hamakua Health Center, Inc. dba Hamakua-Kohala Health

POSITION TITLE	FULL TIME EQUIVALENT	ANNUAL SALARY A	% OF TIME ALLOCATED TO GRANT REQUEST B	TOTAL STATE FUNDS REQUESTED (A x B)
Not Applicable				\$ -
				\$ -
				\$ -
				\$ -
				\$ -
				\$ -
				\$ -
				\$ -
				\$ -
				\$ -
				\$ -
				\$ -
				\$ -
				\$ -
				\$ -
				\$ -
				\$ -
TOTAL:				\$ -
JUSTIFICATION/COMMENTS:				

# BUDGET JUSTIFICATION - EQUIPMENT AND MOTOR VEHICLES

Period: July 1, 2024 to June 30, 2025

Applicant: Hamakua Health Center, Inc.  
dba Hamakua-Kohala Health

DESCRIPTION EQUIPMENT	NO. OF ITEMS	COST PER ITEM	TOTAL COST	TOTAL BUDGETED
Not Applicable			\$ -	
			\$ -	
			\$ -	
			\$ -	
			\$ -	
TOTAL:				
JUSTIFICATION/COMMENTS:				

DESCRIPTION OF MOTOR VEHICLE	NO. OF VEHICLES	COST PER VEHICLE	TOTAL COST	TOTAL BUDGETED
Not Applicable			\$ -	
			\$ -	
			\$ -	
			\$ -	
			\$ -	
TOTAL:				
JUSTIFICATION/COMMENTS:				



# BUDGET JUSTIFICATION - CAPITAL PROJECT DETAILS

Period: July 1, 2024 to June 30, 2025

Applicant: Hamakua Health Center, Inc. dba Hamakua-Kohala Health

FUNDING AMOUNT REQUESTED						
TOTAL PROJECT COST	ALL SOURCES OF FUNDS RECEIVED IN PRIOR YEARS		STATE FUNDS REQUESTED	OTHER SOURCES OF FUNDS REQUESTED	FUNDING REQUIRED IN SUCCEEDING YEARS	
	FY: 2022-2023	FY: 2023-2024	FY: 2024-2025	FY: 2024-2025	FY: 2025-2026	FY: 2026-2027
PLANS						
LAND ACQUISITION						
DESIGN						
CONSTRUCTION	\$1,397,550	\$300,000	\$750,000	\$708,160		
EQUIPMENT						
<b>TOTAL:</b>	<b>\$1,397,550</b>	<b>\$300,000</b>	<b>\$750,000</b>	<b>\$708,160</b>		
<b>JUSTIFICATION/COMMENTS:</b> If awarded State Grant-in-Aid, funds would be used toward construction and all related costs of a Facility at the new Kohala Health and Wellness Center.						

**GOVERNMENT CONTRACTS, GRANTS, AND / OR GRANTS IN AID**

Applicant: Hamakua Health Center, Inc. dba Hamakua-Kohala Health

Contracts Total: -

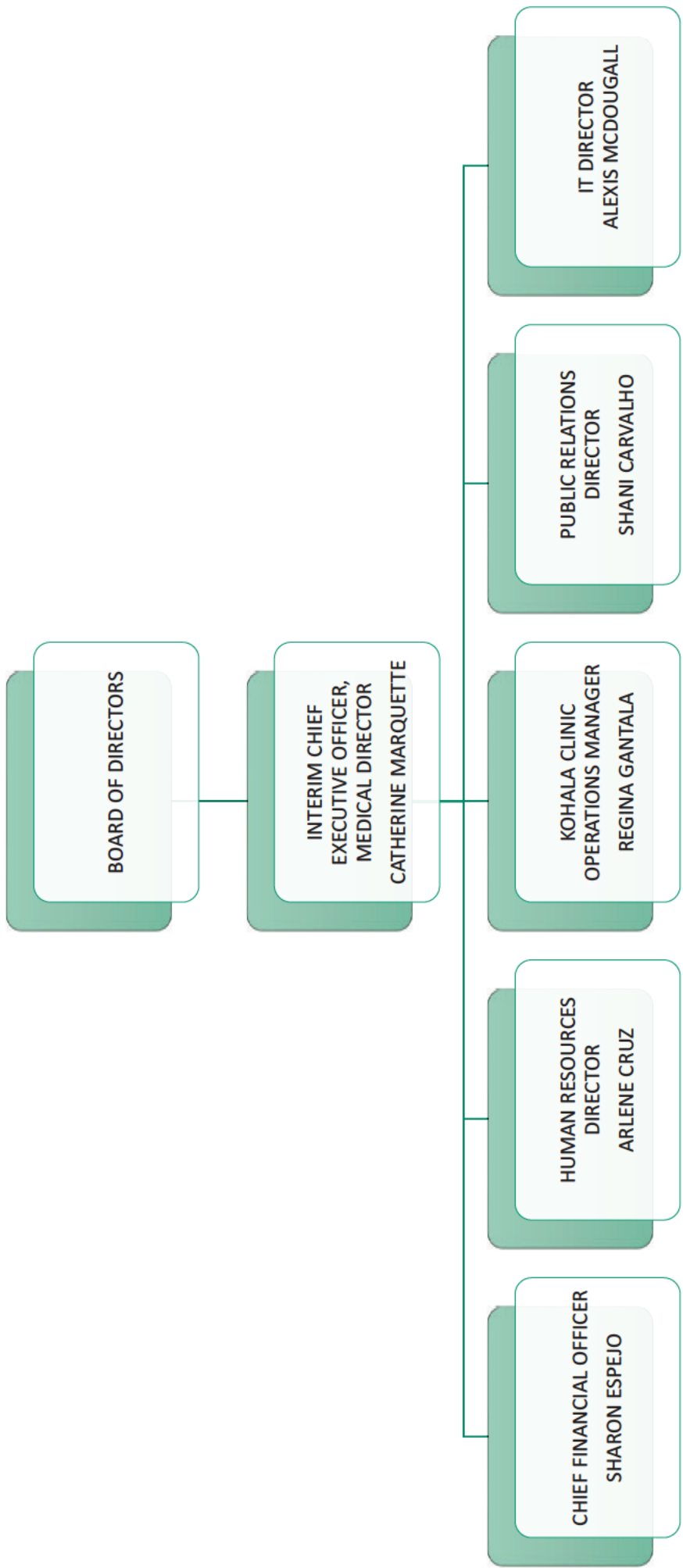
	<b>CONTRACT DESCRIPTION</b>	<b>EFFECTIVE DATES</b>	<b>AGENCY</b>	<b>GOVERNMENT ENTITY (U.S./State/Hawaii/ Honolulu/ Kauai/ Maui County)</b>	<b>CONTRACT VALUE</b>
1	Not Applicable				
2					
3					
4					
5					
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8					
9					
10					
11					
12					
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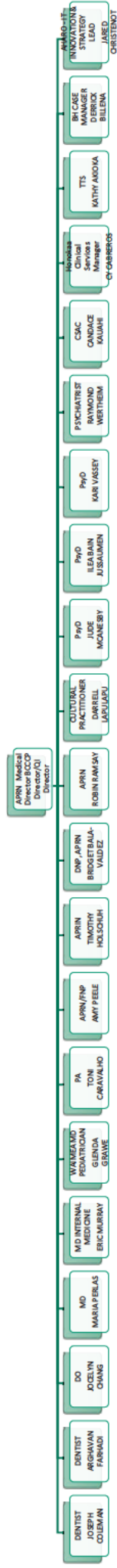
# Hämäkua-Kohala Health

## Organizational Chart

# Interim Chief Executive Officer



# APRN Interim CEO, Medical Director BCCCP Director/QI Director



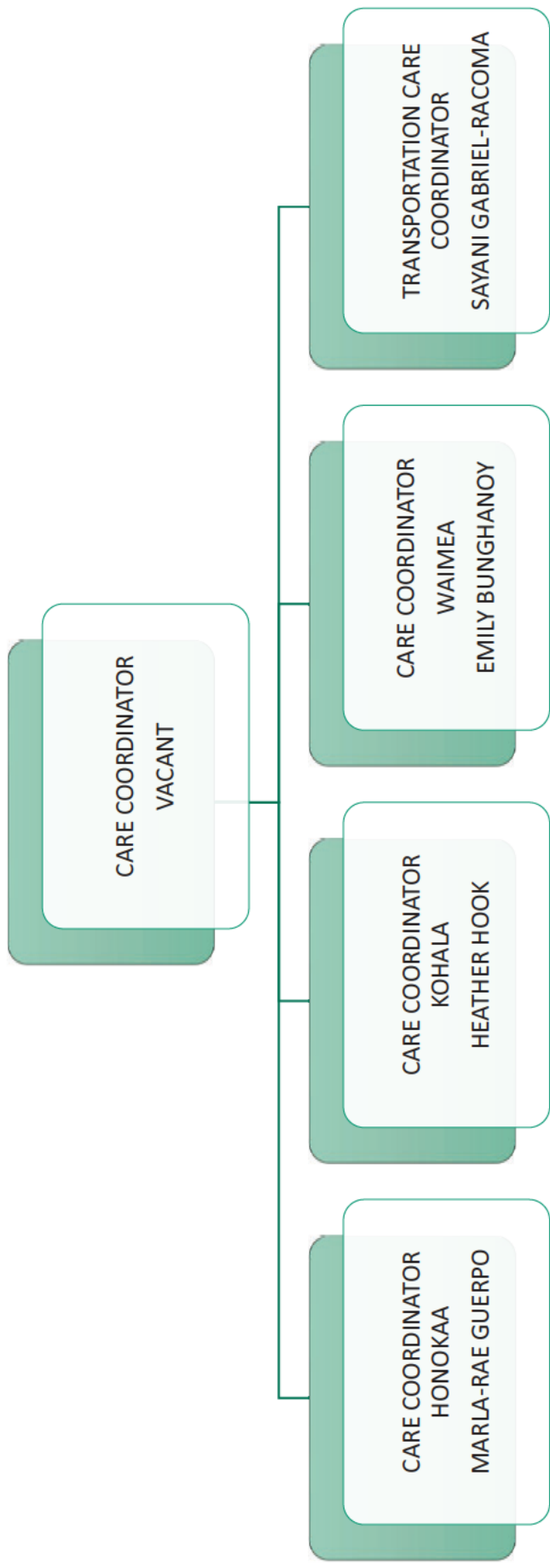
# APRN Medical Director BCCCP Director/QI Director

- 1 Outreach Care Coordinator
- 1 Family Planning Educator
- 1 Dentist
- 3 Psychologists
- 1 Psychiatrist
- 7: (6) Medical Doctors, (1) Vacant
- 4 APRN
- 1 Physician Assistant
- 1 Cultural Practitioner
- 1 AHARO - IT Innovation & Strategy Lead

# Clinical Services Manager

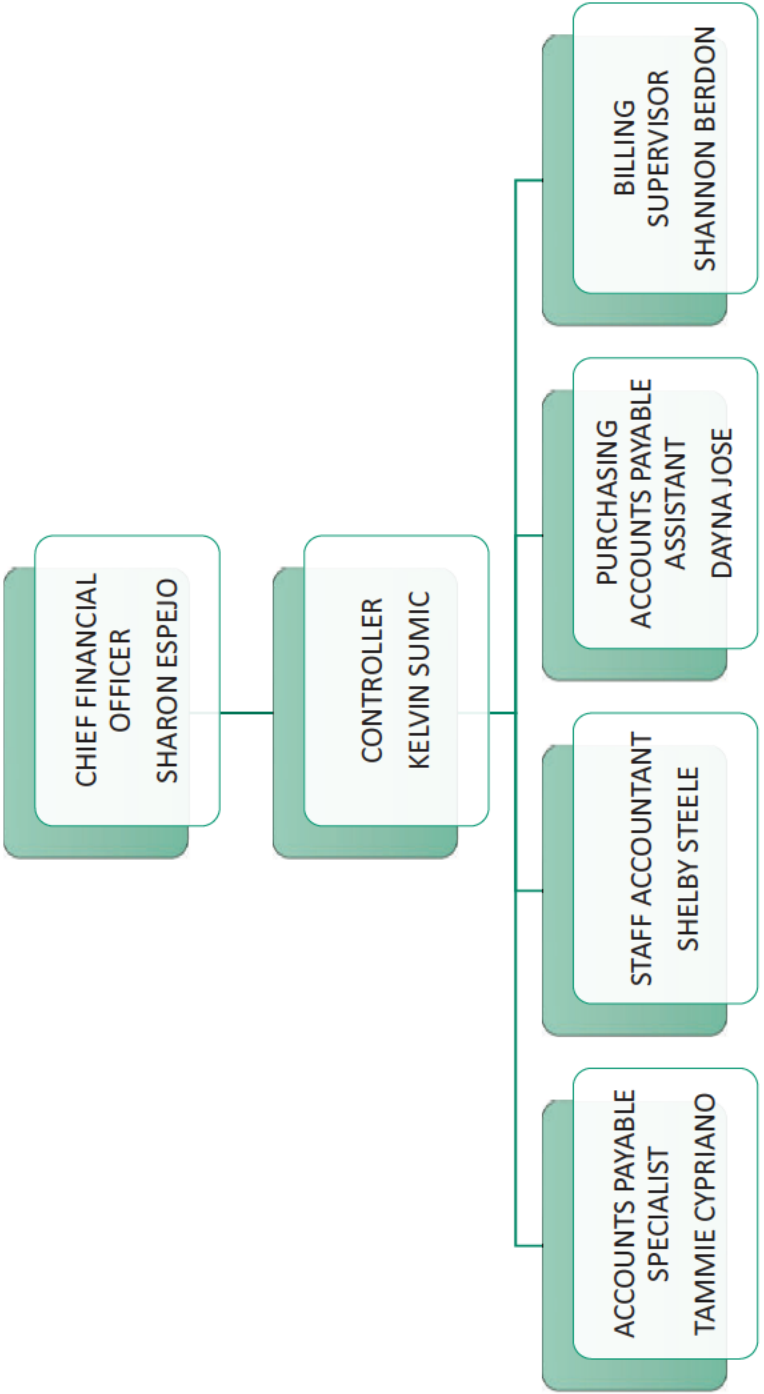
- 2 LPNs (1 FTE and 1 On-call)
- 2.5 Referral Specialists
  - 1 Vacant
- 2 Refill Specialists
  - 1 Vacant
- 10 MA II (FTE)
- 1 MA II (PTE)

# Care Coordination

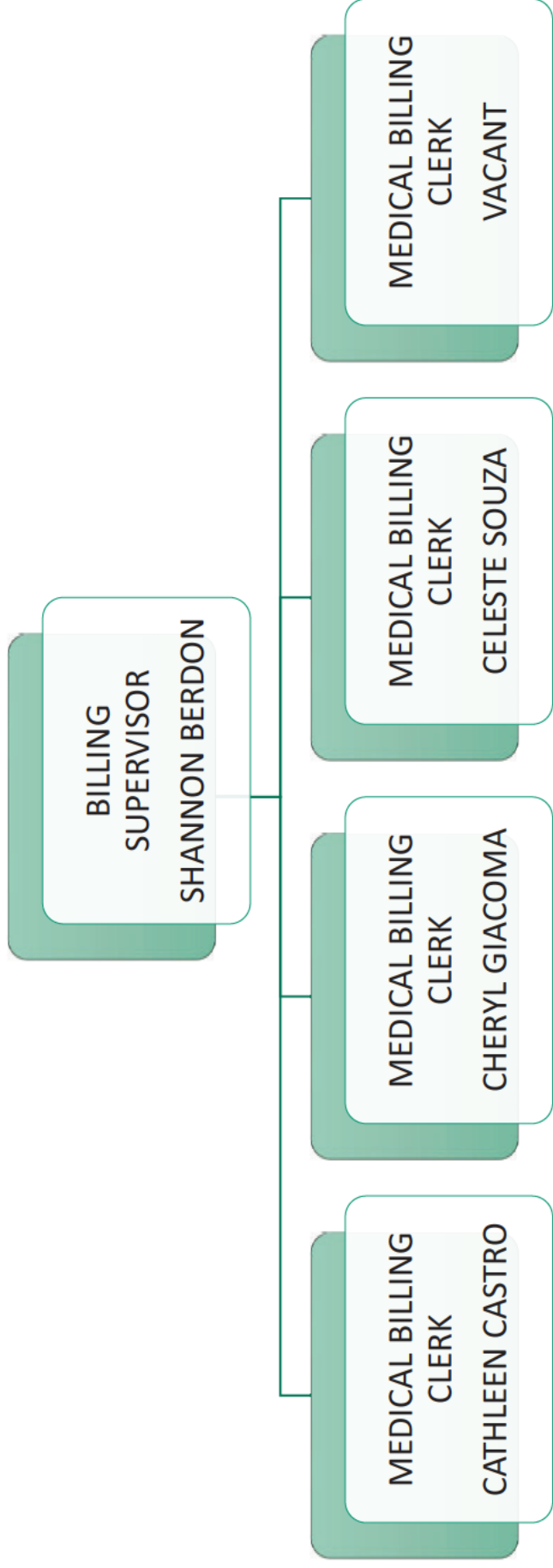




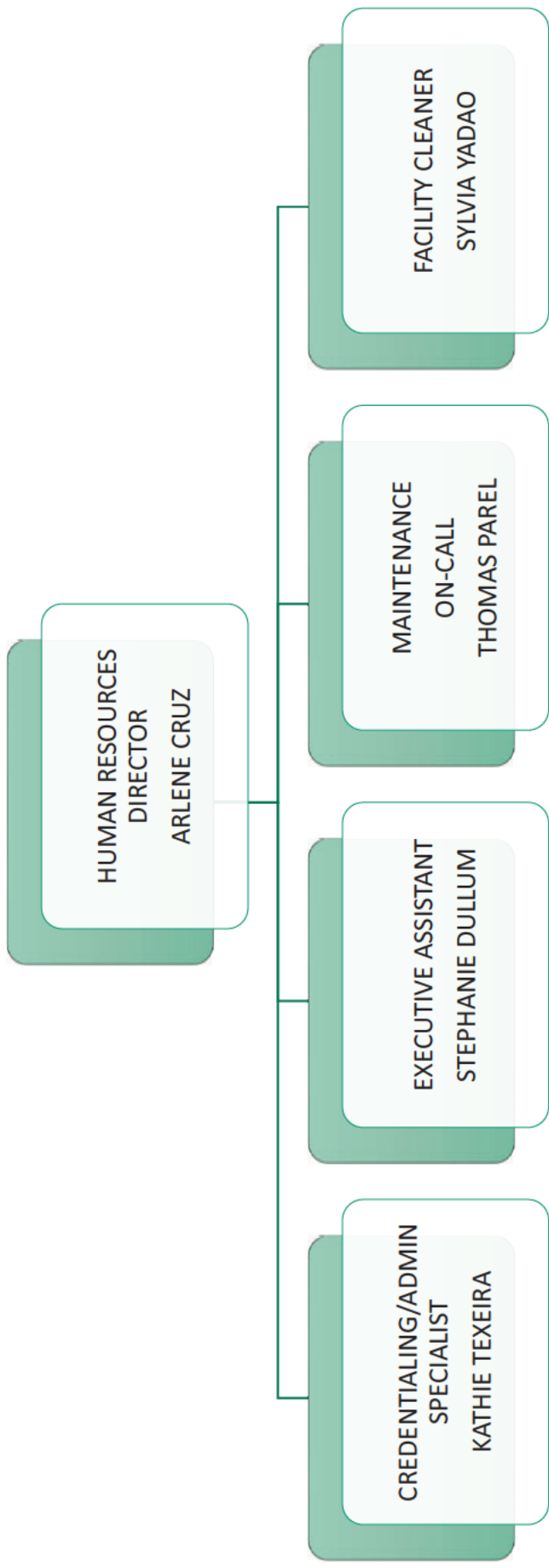
# Chief Financial Officer



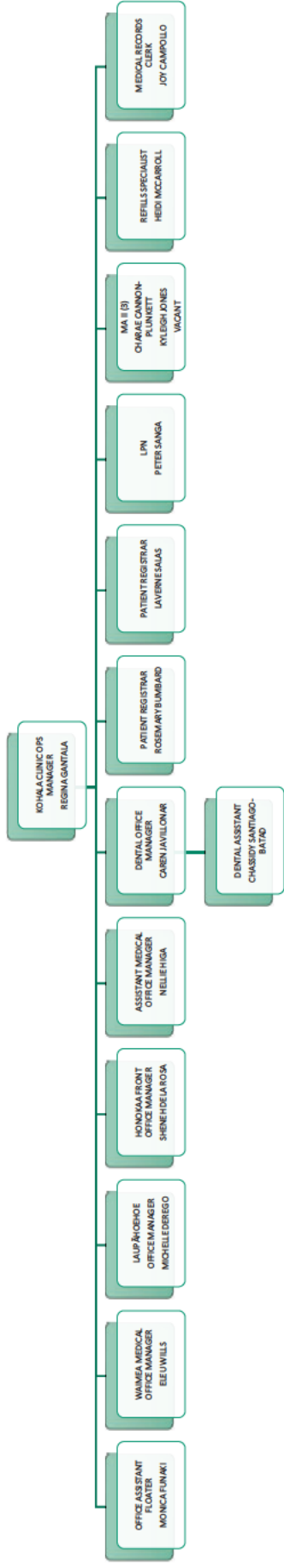
# Billing Supervisor



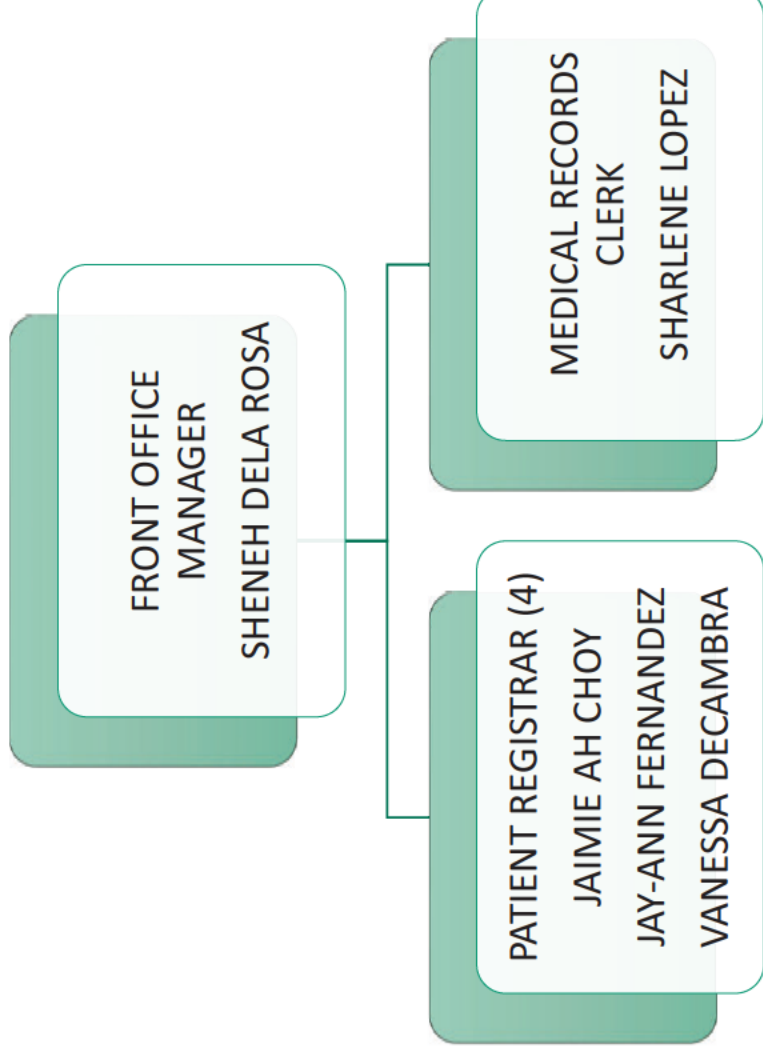
# Human Resources Director



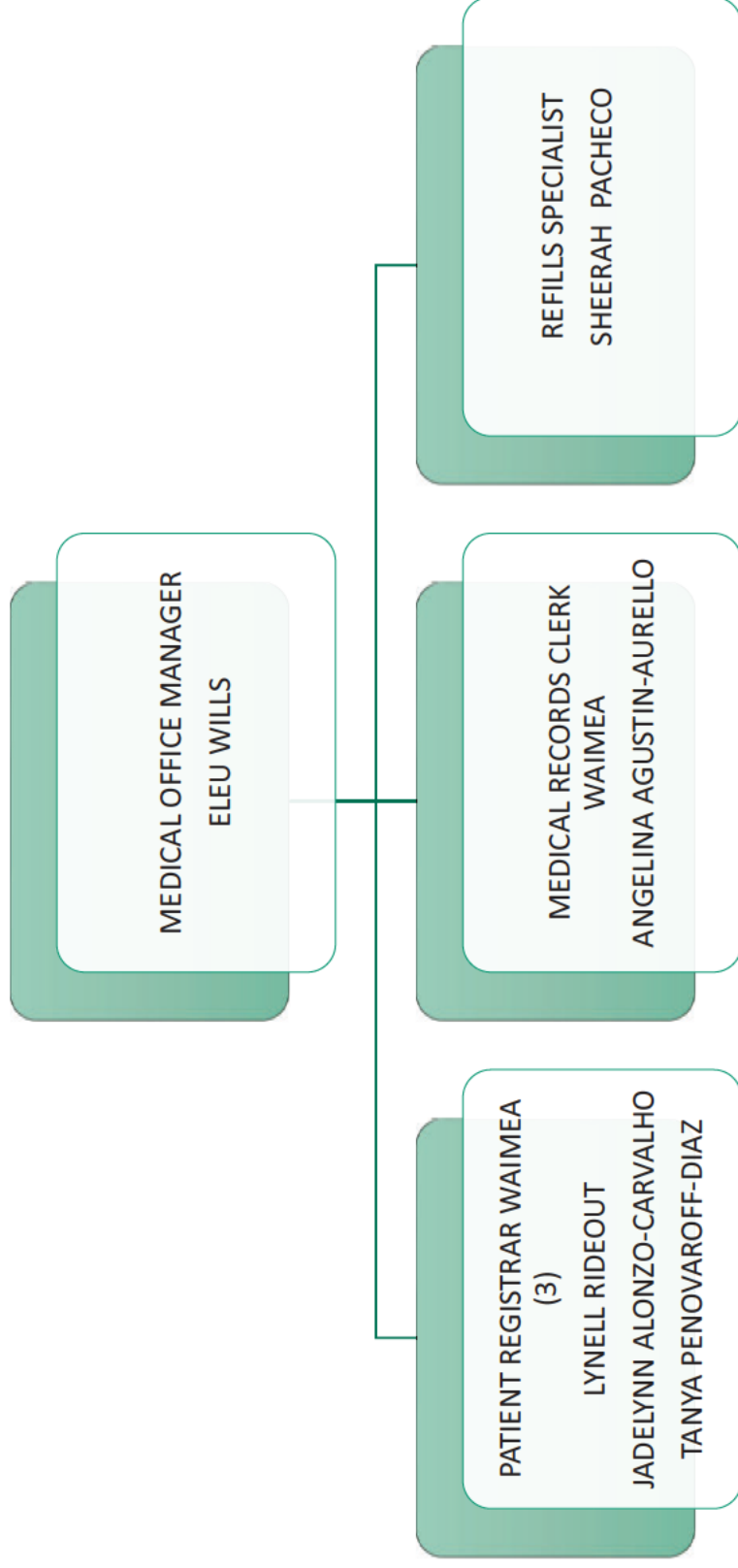
# Kohala Clinic Operations Manager



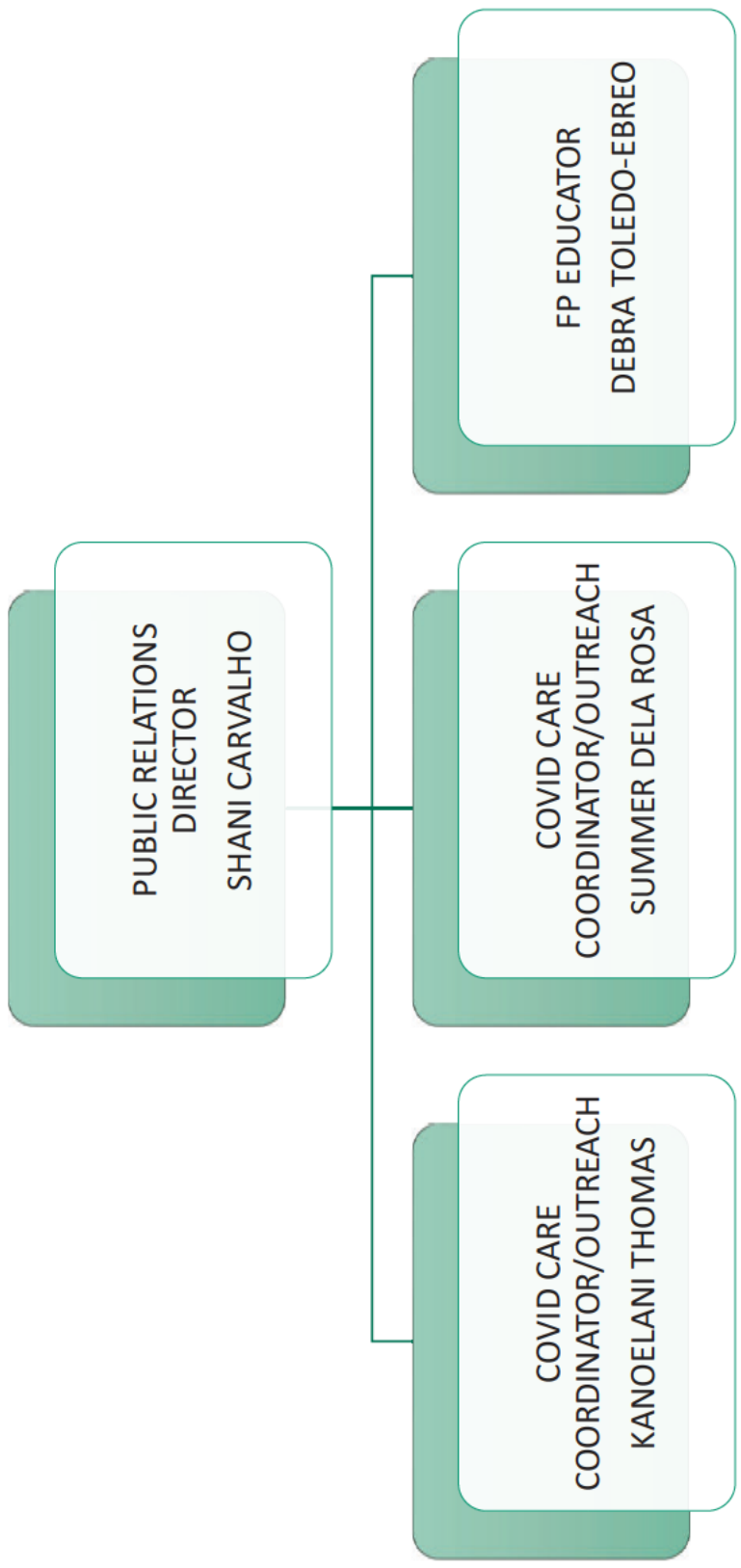
# Front Office Manager Honokaa



# Waimea Medical Office Manager



# Public Relations Director



# IT DIRECTOR

