



## Application Submittal Checklist

*The following items are required for submittal of the grant application. Please verify and check off that the items have been included in the application packet.*

- 1) Certificate of Good Standing (If the Applicant is an Organization)
- 2) Declaration Statement
- 3) Verify that grant shall be used for a public purpose
- 4) Background and Summary
- 5) Service Summary and Outcomes
- 6) Budget
  - a) Budget request by source of funds ([Link](#))
  - b) Personnel salaries and wages ([Link](#))
  - c) Equipment and motor vehicles ([Link](#))
  - d) Capital project details ([Link](#))
  - e) Government contracts, grants, and grants in aid ([Link](#))
- 7) Experience and Capability
- 8) Personnel: Project Organization and Staffing

*Lester Estrella*                      LESTER ESTRELLA, CEO                      1/20/2022  
\_\_\_\_\_  
AUTHORIZED SIGNATURE                      PRINT NAME AND TITLE                      DATE



## Department of Commerce and Consumer Affairs

### CERTIFICATE OF GOOD STANDING

I, the undersigned Director of Commerce and Consumer Affairs of the State of Hawaii, do hereby certify that

GOING HOME HAWAII

was incorporated under the laws of Hawaii on 05/29/2015 ; that it is an existing nonprofit corporation; and that, as far as the records of this Department reveal, has complied with all of the provisions of the Hawaii Nonprofit Corporations Act, regulating domestic nonprofit corporations.



IN WITNESS WHEREOF, I have hereunto set my hand and affixed the seal of the Department of Commerce and Consumer Affairs, at Honolulu, Hawaii.

Dated: January 07, 2022

*Cathleen P. Awai-Cole*

Director of Commerce and Consumer Affairs

**DECLARATION STATEMENT OF  
APPLICANTS FOR GRANTS PURSUANT TO  
CHAPTER 42F, HAWAII REVISIED STATUTES**

The undersigned authorized representative of the applicant certifies the following:

- 1) The applicant meets and will comply with all of the following standards for the award of grants pursuant to Section 42F-103, Hawaii Revised Statutes:
  - a) Is licensed or accredited, in accordance with federal, state, or county statutes, rules, or ordinances, to conduct the activities or provide the services for which a grant is awarded;
  - b) Complies with all applicable federal and state laws prohibiting discrimination against any person on the basis of race, color, national origin, religion, creed, sex, age, sexual orientation, or disability;
  - c) Agrees not to use state funds for entertainment or lobbying activities; and
  - d) Allows the state agency to which funds for the grant were appropriated for expenditure, legislative committees and their staff, and the auditor full access to their records, reports, files, and other related documents and information for purposes of monitoring, measuring the effectiveness, and ensuring the proper expenditure of the grant.
- 2) If the applicant is an organization, the applicant meets the following requirements pursuant to Section 42F-103, Hawaii Revised Statutes:
  - a) Is incorporated under the laws of the State; and
  - b) Has bylaws or policies that describe the manner in which the activities or services for which a grant is awarded shall be conducted or provided.
- 3) If the applicant is a non-profit organization, it meets the following requirements pursuant to Section 42F-103, Hawaii Revised Statutes:
  - a) Is determined and designated to be a non-profit organization by the Internal Revenue Service; and
  - b) Has a governing board whose members have no material conflict of interest and serve without compensation.

Pursuant to Section 42F-103, Hawaii Revised Statutes, for grants used for the acquisition of land, when the organization discontinues the activities or services on the land acquired for which the grant was awarded and disposes of the land in fee simple or by lease, the organization shall negotiate with the expending agency for a lump sum or installment repayment to the State of the amount of the grant used for the acquisition of the land.

Further, the undersigned authorized representative certifies that this statement is true and correct to the best of the applicant's knowledge.

Going Home Hawaii

(Typed Name of Individual or Organization)

*Lester Estrella*

(Signature)

1/20/2022

(Date)

Lester Estrella

(Typed Name)

CEO

(Title)

## Application for Grants

*If any item is not applicable to the request, the applicant should enter "not applicable".*

### **I. Certification – Please attach immediately after cover page**

#### **1. Certificate of Good Standing (If the Applicant is an Organization)**

If the applicant is an organization, the applicant shall submit one (1) copy of a certificate of good standing from the Director of Commerce and Consumer Affairs that is dated no earlier than December 1, 2021.

Certificate of Good Standing is attached.

#### **2. Declaration Statement**

The applicant shall submit a declaration statement affirming its compliance with [Section 42F-103, Hawaii Revised Statutes](#).

Declaration Statement is attached.

#### **3. Public Purpose**

The applicant shall specify whether the grant will be used for a public purpose pursuant to [Section 42F-102, Hawaii Revised Statutes](#).

Going Home Hawai'i confirms that this grant will be used for a public purpose, pursuant to Section 42F-102, Hawai'i Revised Statutes.

### **II. Background and Summary**

This section shall clearly and concisely summarize and highlight the contents of the request in such a way as to provide the State Legislature with a broad understanding of the request. Please include the following:

#### **1. A brief description of the applicant's background:**

Established in 2004, the Hawai'i Island Going Home Consortium's mission is to assist justice-involved Hawaii Island men, women, and families with reintegration into community life. Because our target population has complex needs, these efforts adopted a comprehensive approach that centers on employment and training, supplemented by elements vital to employment success, such as housing and treatment services. Consortium members consist of

non-profit organizations, criminal justice agencies, service providers and specialists, and concerned community members from across the county and beyond.

Our efforts also contribute to increasing public safety and reducing costs to our public systems by alleviating overcrowding at Hawaii Community Correctional Center and reducing the continuous cycling in and out of jail of men and women who are often chronically homeless, mentally ill, and/or struggling with substance use disorders. The Consortium responds to the over-representation of Native Hawaiians in the criminal justice system and the impact on the family through a wellness-focused effort.

Going Home Hawaii (GHH) is the non-profit arm of the Consortium. GHH is the only agency in Hawai'i County whose target population is 100% justice involved. Its reentry recovery housing and supportive services not only include an intensive, co-case management approach, mentoring, and career and technical education with a foundation in Native Hawaiian values and practices. GHH has also built deep, working relationships with key partners such as the Department of Public Safety (PSD), Hawaii State Judiciary, Third Circuit Court, Adult Probation Division, and the Hawaii Paroling Authority. These and other relationships through the Consortium strengthen GHH's effectiveness in serving and advocating for our participants.

Since October 2018 to September 2021, GHH has received 530 referrals and enrolled 243 participants (46% of referrals met eligibility criteria. GHH also addresses the growing number of justice-involved women through gender-informed programming in areas such as housing, mentoring and support for low-income pregnant women with substance use disorders.

## **2. The goals and objectives related to the request;**

GHH is seeking support for our reentry recovery housing and supportive services for justice-involved men, women and families in East and West Hawai'i. The goals of this program are:

- To increase public safety and decrease the costs and burden of the criminal justice system by reducing the committing of new crimes leading to re-arrests and re-incarcerations.
- To ensure the sustainable recovery and reintegration by justice-involved individuals back into their families and communities.

The objectives of this request are to provide:

- A safe, secure, and alcohol- and drug-free living environment that includes accountability, such as peer support and regular drug testing, and a structured setting.

- One-on-one intensive case management based around Individual Service Plans, trained community mentors, services for pregnant women struggling with substance use, and established partners such as an individual's probation or parole officer.
- Employment training and opportunities, including vocational classes, special programs in Hawaiian cultural values and personal development, and job retention support.

### 3. The public purpose and need to be served;

The Hawai'i State Department of Public Safety (PSD) operates all jails and prisons statewide, including two facilities in Hawai'i County: Kulani Correctional Facility (KCF), a 200-bed minimum security prison located approximately 20 miles southeast of Hilo, the main population center in East Hawai'i, and the Hawaii Community Correctional Center (HCCC). HCCC is a 226-bed jail located on two sites: the primary facility sits on three acres in downtown Hilo, and Hale Nani, HCCC's reintegration and work release center, is located five miles away. HCCC's population includes pretrial detainees, offenders sentenced to less than one year, and long-term prison inmates from the county who qualify for reentry programming. The facility constantly struggles with overcapacity: PSD's inmate population report for January 3, 2022, listed HCCC's headcount at 289, 140% above its design bed capacity of 206.

Nearly all of those incarcerated will be released at some point, but their reentry back into their communities here is frequently complicated, and more than half are reincarcerated, as reflected by the state's recidivism rate of 61.7%, and Hawai'i County's rate of 61.6%, second only to Honolulu's, as reported in the Interagency Council on Intermediate Sanctions' "2018 Recidivism Update" (June 2020). ICIS define recidivism as "any new arrest, or the revocation of probation or parole, within three years of the start of supervision, released to parole, or prison release date." The *2018 Update* attributes part of the rise to a "large number of revocations-violations ... which translates to over half of the total recidivism for parolees." Further, the *2018 Update* continues, that number is "consistent with the Hawaii Paroling Authority's (HPA) aggressive response to dealing with technical violations."

As an island, Hawai'i County's size and scattered population can pose barriers to successful reentry. Roughly half the population of 200,000 is spread out along the island's 260-mile coast in small, often isolated communities with limited access to employment, housing and transportation. This access is further complicated as many individuals are released from custody without identification documents, clothing, housing, or gate money. Department of Public Safety data from November 2018 to December 2019 showed that 56% of those released from state jails and 46% from state prisons departed without state identification cards (*Report to the 2020 Legislature, December 2020*), despite a 2017 State Senate requirement.

Further complicating the success of reentry are the large numbers of homeless individuals cycling in and out of HCCC. PSD has reported that at least 30% of the individuals incarcerated daily were homeless prior to their incarceration. This statistic is reinforced by *Hawaii's Touchpoints of Homelessness Report: Institutional Discharge as a Window of Opportunity for Hawaii's Homeless (September 2017)*, which noted that an estimated 30% of people released from incarceration statewide exit to homelessness. As homelessness is criminalized, such as by individuals being arrested for sleeping in public spaces, those involved with the justice system can become trapped in a vicious cycle of incarceration and release. Over the last year, the state of Hawai'i has seen increased sit-lie bans in populated areas, in addition to existing state anti-vagrancy laws, as its tourism-dependent economy struggles to recover.

Hawai'i's homeless shelters follow a "housing first" harm reduction policy that render them inappropriate for many ex-offenders. This approach aims to quickly connect individuals and families experiencing homelessness to permanent housing without preconditions and barriers to entry, and does not consider alcohol and drug use in themselves to be lease violations. The Housing First model has proven to be an effective pathway out of homelessness for many, but it may not be an effective option for individuals reentering society from custody and struggling with addiction, in treatment, or under court orders to avoid such behavior. For the estimated 80% of the state's inmates who suffer from substance abuse disorders, the inability to access effective treatment means they may continue to cycle through the criminal justice system (*The Interim Report of the HCR 85 Task Force on Effective Incarceration Policies and Improving Hawaii's Correctional System, February 2017*).

Another underserved group is women: Prison Policy Initiative reported that 14% of those released from Hawai'i state prisons in 2016 were women. Women returning from custody have a significantly higher need for services, including economic marginalization and poverty, and trauma and gendered pathways to incarceration. Justice-involved women who are pregnant and who may have additional needs including substance use disorders and lack of employment often encounter even higher barriers than men in accessing services and avoiding re-offending.

The way forward is away from a punitive model of corrections, to one of rehabilitation. As Justice Michael D. Wilson, Chair of the House Concurrent Resolution 85 Task Force on Prison Reform to the Hawai'i State Legislature 2019 Regular Session writes in the Task Force's report, *Creating Better Outcomes, Safer Communities*:

"Hawai'i's correctional system is not producing acceptable, cost-effective, or sustainable outcomes and needs immediate and profound change. ... Our primary recommendation is that Hawai'i immediately begin to transition from a punitive to a rehabilitative correctional system. Evidence from other states and countries confirms that the rehabilitative approach is the only sustainable way to make our communities safe. Mass incarceration does not work."



#### **4. Describe the target population to be served;**

During the 1-year grant period, GHH will serve a minimum of 50 individuals, ages 18+, convicted as adults and reentering the Hawai'i Island community from Kulani Correctional Facility (KCF, minimum security prison) or Hawai'i Community Correctional Center (HCCC, jail). These individuals will be determined by the Department of Public Safety to be of moderate to high risk of reoffending based on the LSI-R and ASUS criminogenic risk instruments. The target population will include significant numbers of individuals with histories of homelessness and/or needing mental health care and substance abuse treatment, and those charged with unspecified assault or abuse of a family or household member.

On average, 80% of participants served have a history of homelessness, and 50% are identified to be at risk of unsheltered homelessness upon their release from incarceration when GHH receives a referral from a participant's judicial supervisor.

As awareness of GHH's services has spread among the justice-involved community, GHH has also received a few referrals from O'ahu and Maui Community Correctional Centers (jails) and prison facilities on other islands. All referrals are residents of or have networks residing in Hawai'i County, and meet all other eligibility criteria.

#### **5. Describe the geographic coverage.**

This project endeavors to cover both East and West Hawai'i, and especially the Hilo and Kailua-Kona areas. Hawai'i County is where the highest percentage of Native Hawaiians live and work. The county's recidivism rate is 61.6%, second only to Honolulu's at 64.4% ("2018 Recidivism Update," Interagency Council on Intermediate Sanctions, June 2020).

### **III. Service Summary and Outcomes**

The Service Summary shall include a detailed discussion of the applicant's approach to the request. The applicant shall clearly and concisely specify the results, outcomes, and measures of effectiveness from this request. The applicant shall:

#### **1. Describe the scope of work, tasks and responsibilities**

The Going Home model works to reinforce the requirement for jurisdictions to (a) meet the complex needs of individuals returning from incarceration, and (b) address gaps in services. The end goal is responsive programs and, ultimately, a more responsive system. GHH's programs and services include the following components:

### Reentry Recovery Housing

The only program in the county serving 100% justice-involved participants, GHH's reentry recovery housing provides a safe, secure and alcohol- and drug-free living environment, grounded in the concept of *pu`uhonua*, a place of sanctuary for those who have broken the law. Research has demonstrated the effectiveness of GHH's reentry recovery housing approach, particularly when matched with individuals with medium to high risks of re-offending. *The Impact of Halfway Houses on Parole Success and Recidivism* (2015) concluded that "Parolees who effectively complete halfway house programming significantly vary from people released on straight parole in both successful parole completion and recidivism within one year of discharge."

GHH operates four facilities, one in West Hawai'i for men and women (63 beds), and three in East Hawai'i, two for men only (13 beds) and one for women only (8 beds), for a total capacity of 84 beds. Participants occupy double units, with a Resident Monitor for security and oversight, and compliance with all COVID-19 safety protocols.

More than just a place to sleep, GHH's reentry recovery housing promotes recovery by providing conditions that keep participants accountable, such as peer support and regular on-site drug testing, in a structured setting essential to long-term recovery. This can include significant life changes such as ending unhealthy relationships. As a result, GHH's program is intended for longer-term stays of 18 months on average to achieve a participant's goals in education, career development, and employment.

### Intensive Case Management

Through one-on-one case management and mentoring, GHH helps participants obtain benefits they are eligible for and link with physical and mental health services, substance abuse disorder treatment programs, and employment, housing, and educational opportunities and support. Upon receiving a referral from a supervising authority or agency, such as a probation or parole officer prior to an individual's release, the Intensive Case Manager will coordinate with the individual's PSD case manager to conduct a comprehensive needs assessment, including LSI-R and ASUS data (if provided), and develop an individual service plan. The Individual Service Plan will include treatment and services required to address the participant's needs and to facilitate a seamless reentry into the community.

Upon the participant's last day in custody, the Intensive Case Manager will connect with the individual at the point of release, and together finalize the individual service plan, with input from PSD and other agency staff as appropriate. Based on that individual service plan, the participant will be supported in accessing educational, vocational and employment opportunities and appropriate housing or a higher level of care.

Case management is performed by three Intensive Case Managers, one each in East and West Hawai'i, and one in East Hawai'i for pregnant women with substance abuse disorders. Each Intensive Case Manager has a caseload of no more than 30 participants at any given time. Case management services are more structured and focused in the first months post release, when the risk of reoffending is greatest. Services may become less structured and decrease over time, depending on the participant's progress and success in the program.

Intensive Case Managers may include cognitive behavioral therapy curriculum into a participant's individual service plan if evidenced by behavior demonstrating a need for thought and behavior analysis. Intensive Case Managers may also refer a participant to a licensed and certified therapist, who can deliver cognitive behavioral therapy programming through individual counseling sessions or in a small group setting and incorporate activities such as role play or modeling. Participants are given homework and conduct experiments on their own between sessions.

### Mentoring

Time spent in the criminal justice system often weakens social ties and support networks. Reentry found that mentoring programs a vital part of reentry services by supporting the social transition out of custody and other program components such as vocational and educational pursuits. A study of the Ready4Work program, *"Mentoring Former Prisoners: A Guide for Reentry Programs"* (2009), found that those who were mentored were "35% less likely to recidivate after one year, twice as likely to find a job, [and] more likely to stay in the program for an average of 3.1 months extra, than those who were not mentored." *"Peer-Mentored Community Reentry Reduces Recidivism"* (2020), a study of those of moderate to high risk for re-offense over the age of 42, confirmed that "clients receiving standard reentry services plus peer mentorship showed significantly lower levels of recidivism than those receiving standard reentry services alone." The study ultimately highlights the "power of peers to engage and affect community adaptation."

GHH's community-based mentoring program is thus a critical component of its reentry recovery housing program. Mentors provide encouragement, guidance, and a support system to hold participants accountable, particularly pre-release to help them prepare for the transition and during the critical time immediately after release from custody.

GHH's Mentor Coordinator recruits volunteer mentors from specific networks, including support groups such as Alcoholics Anonymous and Narcotics Anonymous, faith-based organizations, and students pursuing relevant studies such as social work at local tertiary institutions. Screening includes a criminal background check, and, in compliance with Department of Public Safety requirements, ex-offenders can volunteer if they have been off probation or parole for at least three years with no arrests for at least five years. Special effort is made to recruit mentors with life experiences similar to those of participants. Surveys and in-person meetings (when

allowable) assist in ensuring the mentoring process will be as comfortable and meaningful as possible for the mentee.

Mentors commit to continuing mentor education through at least six mentor support meetings and two supplementary mentor workshops per year. GHH uses the mentoring curriculum, "Releasing Human Potential," developed by Dr. Joseph Pascarelli, Ed.D., for the Second Chance Mentoring Program. This curriculum was used by GHH's partner agency, the Hawaii Island Workforce and Economic Development Ohana (HIWEDO) when they received the Second Chance Act grant in 2010. GHH's CEO and Program Director both managed this program at HIWEDO and are certified mentor trainers.

Mentors commit to meeting with their mentees once weekly for one hour in person and to keeping in regular contact by phone. Several mentors choose to support more than one mentee at a time. In observance of COVID-19 protocols, mentors may also meet via online video conferencing or by phone, and the Department of Public Safety's "no visitation" safety policy has temporarily halted pre-release mentoring.

### Educational Pathway Development

A college, vocational or technical school degree affects a person's lifetime income, career opportunities, housing and quality of life. But mainstream educational opportunities often don't meet the needs of justice-involved individuals. Further, the *HCR-85 Taskforce's* recommendations (2012) include creating a system of rehabilitation grounded in the culture and values of Hawai'i, including by making culturally relevant reentry programs, with places that allow individuals to engage in land- and ocean-based activities, such as growing their own food.

Through a 5-year partnership with Blueprint for Change from 2021 to 2026, GHH will develop internship and occupational opportunities for Agricultural Technicians throughout Hawai'i Island, and provide guidance in conducting research and producing a culturally-informed workforce development model for career-entry pathways into sustainable agriculture and agricultural technology in Hawai'i.

Special programs in Hawaiian cultural values and personal development are also offered as part of the reentry recovery housing program. Participants take the course together as a community, separated by gender, allowing them to support each other as a peer study group.

### Employment Training and Retention Support

The goal of the reentry recovery model is to ensure that participants gain the knowledge and skills needed to not only obtain immediate employment, but also to sustain long-term, living-wage careers and transition successfully into community life. As these longer-term goals can include being able to afford housing and provide for their families, only employment sustained

longer than 6 months has a measurable impact on recidivism (Ramakers, et al, 2016). As a result, programming focuses on employment from the start of an individual's participation. In addition to job seeking activities, participants will be referred to employment specialists at the Workforce Development Division, HrWorks LLC, and Goodwill Hawaii, all members of the Hawaii Island Going Home Consortium. Employment specialists will provide participants with job training and placement, coaching and mentoring, soft skills development, completing resumes and job applications, job interviewing, obtaining presentable clothing for work, and building self esteem.

The Going Home Consortium also works to transform the larger employment system, such as by networking with local employers to advocate for the hiring of justice-involved individuals who are employment ready, coordinating employer informational forums, and hosting annual employer recognition luncheons to honor and spotlight employers hiring and supporting justice-involved individuals. In addition, the Consortium supports job fairs and employment training events.

**2. Provide a projected annual timeline for accomplishing the results or outcomes of the service;**

GHH's reentry recovery housing program will achieve the results described below over the course of the grant period. It takes an average of 18 months for participants to meet the goals of their individual service plans and successfully complete the program.

Activity	July 1, 2022 – June 30, 2023				
	Q1	Q2	Q3	Q4	Total
New reentry recovery housing cases assigned (total served)	12	13	12	13	50
Participants provided with case management/care coordination	12	13	12	13	50
Participants matched with a mentor (70%)	9	9	9	8	35
Participants referred to substance and/or mental health treatment (80%)	10	10	10	10	40
Participants referred for employment training/placement services (80%)	10	10	10	10	40
Participants referred for benefit programs, <u>if</u> they're eligible (Ex: DHS, SSI/SSDI) (60%)	7	8	7	8	30
Participants will be assisted to obtain health insurance (100%)	12	13	12	13	50
Participants will be referred for housing placement (100%)	12	13	12	13	50

The program team will achieve the following results over the course of the grant period:

- 50 cases will be assigned, at a rate of 12-13 cases per month for 12 months.

- 50 clients will be provided with case management/care coordination as they will be placed into the reentry recovery housing program.
- 35 participants will be matched with a mentor. *(70% of total cases)*
- 40 participants will be referred to substance and/or mental health treatment. *(80% of total cases)*
- 40 participants will be referred for employment training/placement services. *(80% of total cases)*
- 30 participants referred for benefit programs, if they're eligible (Ex: DHS/SNAP, SSI/SSDI, etc.) *(60%)*
- All participants served will be assisted with obtaining health insurance. *(100%)*
- All participants served will be referred for housing placement. *(100%)*

3. **Describe its quality assurance and evaluation plans for the request. Specify how the applicant plans to monitor, evaluate, and improve their results;**

GHH monitors, evaluates and improves our results in the following ways:

1. Database

GHH tracks performance measures and outcomes through Social Solutions Apricot Software. This comprehensive tool also provides an accurate and effective system to evaluate these measures and outcomes across individuals and programs.

2. Evaluation

Marilyn Brown, Ph.D., Professor of Sociology at the University of Hawai'i at Hilo with a special interest in criminology. Dr. Brown serves as an independent evaluator for GHH whose responsibilities include designing data gathering instruments; collecting, analyzing and completing reports on the data; and sharing findings and recommendations with project team members and GHH leadership on a quarterly basis.

GHH uses two evaluation instruments to ensure the quality of our service delivery and assess participant progress:

a) The quality of life inventory (QOLI) is a brief assessment of 32 items that provide life satisfaction outcomes in a scoring format in 16 areas, such as health, self-esteem, goals/values, work, money, helping, home and community. This instrument is administered to participants at the beginning of program engagement, upon completion of the first 90 days, and at the time of discharge. It helps map participants' progression from dysfunctional patterns in the quality of their lives and how they shift throughout their engagement in the

program.

b) Participants also complete Likert scale consumer satisfaction surveys with a section for comments and suggestions for improvement for GHH program components such as cultural courses.

In addition, mentors maintain a contact log of interactions with their mentees, and written notes of the relationship to track and document mentees' progress. The Mentor Coordinator interacts regularly with mentors, and uses these records to update Intensive Case Managers.

### 3. Oversight

GHH Steering Committee members have access to relevant participant records for auditing purposes to the extent permitted by state and federal law. This procedure provides administration with a process to review services at the individual and system levels and to respond to any issues quickly and effectively. Dr. Brown is a member of the Steering Committee.

Program Staff convene Steering Committee meetings twice a year in collaboration with Consortium members to identify strengths, weaknesses, and areas for improvement. Appropriate adjustments are determined and implemented.

### 4. Quality of Care Concerns

All GHH staff are required to report quality of care concerns using prescribed procedures and forms within 24 hours. Violent behaviors or assaults, physical and/or sexual misconduct, suicidal ideations or attempts, physical damage to property, or any occurrence that threatens the health, safety, or welfare of a program participant, staff member, visitor, volunteer, or student warrants an immediate 911 call.

### 5. Confidentiality

Client-related documentation is maintained in accordance with state and federal laws mandating storage times. These files are kept in a locked storage area that ensures safety and confidentiality, but are quickly accessible for release to the proper authorities when needed.

4. **List the measure(s) of effectiveness that will be reported to the State agency through which grant funds are appropriated (the expending agency). The measure(s) will provide a standard and objective way for the State to assess the program's achievement or accomplishment. Please note that if the level of appropriation differs from the amount included in**

**this application that the measure(s) of effectiveness will need to be updated and transmitted to the expending agency.**

Participant success is defined as completing all individual service plan goals, as set by participants and case managers, and complying with any court-ordered conditions. GHH's participant management software collects demographics and data from the referral and screening stage until program exit. Progress is tracked by a team of the case manager, mentor coordinator and programs administrator, and may involve interacting with parole officers, health professionals, employment and housing specialists, and family members.

Program Success Metrics for Participants:

- Less than 30% will be rearrested for new crimes or reincarcerated within 1 year of their release.

The County of Hawai'i's rate is 61.6%, as reported in the ICIS "2018 Recidivism Update" (June 2020).

Program Success Metrics for Graduates:

- 80% engage mental health treatment services
- 70% receive positive mentoring services
- 50% enroll in OR complete any type of secondary or vocational training program
- 80% obtain employment within 6 months of release from incarceration
- 60% maintain their employment for 6 months post-hire
- 60% obtain stable permanent housing or appropriate transitional housing
- 100% enroll in Medicaid

Cost per day per person:

- Department of Public Safety: \$219
- GHH: \$66.70
- Savings: 69.5%

GHH's approach also helps to demonstrate that a rehabilitative approach, in contrast to a punitive approach, not only provides more life-giving outcomes for individuals, families and



communities. This community-based rehabilitative approach is also more cost effective to the public.

The Department of Public Safety reported that it costs an estimated \$219 per day to incarcerate an inmate. Hawai'i Lt. Gov. Josh Green has reported that chronically homeless individuals are among the highest consumers of Medicaid in the state, which can hit as high as \$82,000 a year. In contrast, the current cost per day per participant for GHH's programs, including housing, is \$66.70, a cost savings to the public of 69.5%.

## **IV. Financial**

### **Budget**

1. The applicant shall submit a budget utilizing the enclosed budget forms as applicable, to detail the cost of the request.
  - a. Budget request by source of funds (Link) - **Attached**
  - b. Personnel salaries and wages (Link) - **Attached**
  - c. Equipment and motor vehicles (Link) – **Attached (Not Applicable)**
  - d. Capital project details (Link) – **Attached (Not Applicable)**
  - e. Government contracts, grants, and grants in aid (Link) - **Attached**
2. The applicant shall provide its anticipated quarterly funding requests for the fiscal year 2023.

<b>Quarter 1</b>	<b>Quarter 2</b>	<b>Quarter 3</b>	<b>Quarter 4</b>	<b>Total Grant</b>
\$71,875.00	\$71,875.00	\$71,875.00	\$71,875.00	\$287,500.00

3. The applicant shall provide a listing of all other sources of funding that they are seeking for fiscal year 2023.

Other major sources of funding being pursued for FY2023 include:

- Hawaii County Council Contingency Relief Funds: Reentry and Recovery Housing: \$45,000
- The Pu'uohonua Wellness Educational Pathway Developments (Blueprint for Change): \$175,000
- Hawaii County 2022 Grant-in-Aid for Going Home Consortium: \$45,000
- Hawaii County 2022 Grant-in-Aid for Reentry & Recovery Housing: \$25,000

4. The applicant shall provide a listing of all state and federal tax credits it has been granted within the prior three years. Additionally, the applicant shall provide a listing of all state and federal tax credits they have applied for or anticipate applying for pertaining to any capital project, if applicable.

Not applicable.

5. The applicant shall provide a listing of all federal, state, and county government contracts, grants, and grants in aid it has been granted within the prior three years and will be receiving for fiscal year 2023 for program funding.

CONTRACT DESCRIPTION	EFFECTIVE DATES	AGENCY	GOV't ENTITY	CONTRACT VALUE
State 2018 Grant In Aid: In Reach & Reintegration	7/1/2018-12/31/2019	Hawaii State Legislature	State	\$ 200,000.00
Department of Public Safety Clean and Sober Housing	2/1/2019-1/31/2021	Department of Public Safety	State	\$ 165,000.00
Hawaii County 2019 GIA: Going Home Consortium	7/1/2019-6/30/2020	Hawaii County Grant	Hawaii	\$ 12,438.00
Hawaii County 2019 GIA: Pu'uhooua for Women	7/1/2019-6/30/2020	Hawaii County Grant	Hawaii	\$ 15,188.00
Hawaii County Council Contingency Relief Funds: CTE Pathway Network Courses	7/1/2019-6/30/2021	Hawaii County Grant	Hawaii	\$ 1,500.00
Hawaii County Council Contingency Relief Funds: CTE Pathway Network Courses	7/1/2019-6/30/2021	Hawaii County Grant	Hawaii	\$ 1,500.00
Hawaii County Council Contingency Relief Funds: CTE Pathway Network Courses	7/1/2019-6/30/2021	Hawaii County Grant	Hawaii	\$ 1,800.00
Hawaii County Council Contingency Relief Funds: CTE Pathway Network Courses	7/1/2019-6/30/2021	Hawaii County Grant	Hawaii	\$ 2,000.00
Hawaii County Council Contingency Relief Funds: West Hawaii Reentry	7/1/2019-6/30/2021	Hawaii County Grant	Hawaii	\$ 3,000.00
Hawaii County Council Contingency Relief Funds: Pu'uhooua for Men and Women	7/1/2019-6/30/2021	Hawaii County Grant	Hawaii	\$ 7,500.00
Hawaii County Council Contingency Relief Funds: Pu'uhooua for Women	7/1/2019-6/30/2021	Hawaii County Grant	Hawaii	\$ 7,500.00
The Pu'uhooua Wellness Career, Technical and Education Pathway Network (PWCPN) Project - Year 1	10/1/2019-9/30/2020	Blueprint for Change	Nonprofit Organization	\$ 46,480.00
Hawaii Community Foundation Fund: Robert C. & Helen F. Nichols Fund: In-Reach and Reintegration	11/7/2019-11/6/2020	Hawaii Community Foundation	Private Foundation	\$ 10,000.00
Payroll Protection Plan	5/9/2020-7/8/2020	Central Pacific Bank		\$ 84,700.00
Hawaii County 2020 GIA: Going Home Consortium	7/1/2020 - 6/30/2021	Hawaii County Grant	Hawaii	\$ 6,450.00

Hawaii County 2020 GIA: West Hawaii Coalition	7/1/2020 - 6/30/2021	Hawaii County Grant	Hawaii	\$ 4,525.00
Hawaii Community Foundation Fund: Hawaii Island Strong Fund: Pu'uhonua for Men	7/9/2020-10/8/2020	Hawaii Community Foundation	Private Foundation	\$ 10,000.00
Hawaii County CARES Act	9/1/2020-12/30/2020	Hawaii County Grant	Hawaii	\$ 280,023.00
Hawaii County CARES Act: Holomua Hawaii Grant	10/1/2020-12/30/2020	Hawaii Community Federal Credit Union	Private Foundation	\$ 10,000.00
The Pu'uhonua Wellness Career, Technical and Education Pathway Network (PWCPN) Project - Year 2	10/1/2020-9/30/2021	Blueprint for Change	Nonprofit Organization	\$ 53,375.00
Department of Public Safety Clean and Sober Housing	2/1/2021-1/31/2022	Department of Public Safety	State	\$ 82,500.00
Second Chance Act Community-Based Adult Reentry	10/1/2018-3/31/2022	Department of Justice, BJA	U.S.	\$ 995,421.00
State 2019 Grant In Aid: Nine Months, Windows of Hope	2/1/2020-1/31/2021	Hawaii State Legislature	State	\$ 125,000.00
Hawaii Community Foundation: Dorrance Scholarship Program	4/1/2021-3/31/2022	Hawaii Community Foundation	Private Foundation	\$ 10,000.00
Hawaii Community Foundation Fund: Hawaii Resilience Fund	8/1/2021-7/31/2022	Hawaii Community Foundation	Private Foundation	\$ 50,000.00
Hawaii County 2021 GIA: Going Home Consortium	7/1/2021 - 6/30/2022	Hawaii County Grant	Hawaii	\$ 14,000.00
Hawaii County 2021 GIA: West Hawaii Coalition	7/1/2021 - 6/30/2022	Hawaii County Grant	Hawaii	\$ 9,300.00
Hawaii County 2021 GIA: Reentry and Recovery Housing	7/1/2021 - 6/30/2022	Hawaii County Grant	Hawaii	\$ 9,300.00
Hawaii Community Foundation Fund: East Hawaii Fund	11/5/2021-11/4/2022	Hawaii Community Foundation	Private Foundation	\$ 5,000.00
Hawaii Community Foundation Fund: West Hawaii Fund	11/10/2021-11/9/2022	Hawaii Community Foundation	Private Foundation	\$ 7,000.00
Department of Public Safety Clean and Sober Housing	2/1/2022-1/31/2023	Department of Public Safety	State	\$ 82,500.00

6. The applicant shall provide the balance of its unrestricted current assets as of December 31, 2021.

The balance of GHH's unrestricted current assets as of December 31, 2021, is **\$21,415.09**.

## **V. Experience and Capability**

### **1. Necessary Skills and Experience**

The applicant shall demonstrate that it has the necessary skills, abilities, knowledge of, and experience relating to the request. State your experience and appropriateness for providing the service proposed in this application. The applicant shall also provide a

listing of verifiable experience of related projects or contracts for the most recent three years that are pertinent to the request.

Established in 2004, the Going Home Consortium seeks to decrease the risk of new crimes and new victims by providing supportive services to meet the individualized needs of justice-involved persons experiencing barriers to successful reintegration. This is accomplished by using a holistic approach of collaboration among community partners in employment, education, training and appropriate services. This collaboration is combined with a foundation of Native Hawaiian values and practices. Going Home reflects the consensus among diverse stakeholders that we need to provide reentry housing and support to enhance the safety and well-being of our entire community.

PSD, HPA, Adult Probation Division, and the County Prosecutor's Office are all part of the Consortium, and have formalized their relationships with GHH through Memoranda of Agreement. Other community-based organizations include the Workforce Development Division (WDD), the Big Island Substance Abuse Council (BISAC), Hawai'i Community College (HCC), HOPE Services Hawaii, Inc. (a homeless service provider), West Hawai'i Community Health Center, and Hawai'i Institute of Pacific Agriculture.

The Going Home Consortium's membership includes virtually every agency that works with criminal offenders on Hawai'i Island is a member of or aligned with GHH. As such, GHH is ideally situated to address the multiple challenges of offender reintegration, including the complex issues impacting inmates with histories of mental illness and homelessness who are enmeshed in the State's correctional system.

### **Three-Year Outcomes**

During the three-year period of October 1, 2018 to September 30, 2021, GHH received 530 referrals, of whom 243 (46%) met program eligibility requirements and were accepted. Of these participants, 127 (59.1%) successfully completed the program by meeting all the goals of their Individual Service Plans.

These program graduates experienced the following outcomes:

- Housing
  - Independent Housing: 112 (88.2%)
  - Transitional Housing/Higher LOC: 14 (11%)  
*(105 (82.7%) of graduates experienced homelessness prior to program admission)*
- Employment
  - Employed: 113 (79.5%)
  - Maintained Employment: 101 (79.5%)

- Education
  - Completed Vocational Education (course or program): 85 (66.9%)
  - GED: 6 (4.7% of total successful discharges) // 7.1% of the 85 who enrolled/participated in educational program)
- Healthcare
  - Admitted into Substance Treatment/Mental Health Program: 117 (92%)
  - Medicaid Eligible: 100%
  - Medicaid Enrolled: 100%

### **Recidivism Rate**

- GHH: 39.2%
- County of Hawai'i: 61.6%

GHH's overall recidivism rate, based on 163 *discharges* (between October 2018 and March 2021) is 39.2%. The County of Hawai'i's rate is from the ICIS "2018 Recidivism Update" (June 2020).

### **GHH Management Structure and Project Staffing**

Instrumental in developing the GHH Consortium and now GHH's **Chief Executive Officer** since 2015, Les Estrella, has been supervising GHH's reentry recovery housing in West Hawai'i (76 beds) since 2017 and in East Hawai'i since 2015 (18 beds). He has over 20 years of experience working with the homeless, mentally ill and substance use populations, inmates and those released from custody. He has also worked with reentry systems, community organizations, and the development of clean and sober housing programs. In 2002, he founded Faith Against Drugs (19 rooms in downtown Hilo and now known as Hawaii Island Home for Recovery) and helped establish the first Community Reintegration Program of its kind in the State of Hawaii for those released from custody in 2007, with the Office for Social Ministry (now HOPE Services Hawaii), providing supervision and oversight for the entire operation of 20 staff for a 24-hour, 28-bed transitional living program.

From 2010-2013, Mr. Estrella was the Second Chance Act, Mentoring Program Manager for Hawaii Island Workforce and Economic Development Ohana (HIWEDO). The target population was Work Furlough inmates and Parolees. During the two-year grant period, HIWEDO served 40 mentees (matched with 40 community volunteer mentors); there were no new crimes committed during this time with a remarkable 0% recidivism rate demonstrating its effectiveness.

Mr. Estrella was also a Special Projects Officer with Lokahi Treatment Centers and worked as Employment Service Specialist III with the DLIR Workforce Development Division. He currently serves on the Hawaii County Workforce Development Board.

A GHH Consortium member since 2008 and with GHH since 2015, **Programs Administrator** Kimi Palacio provides direct oversight of program operations, direct supervision of project staff, and grant management. A Ph.D candidate in clinical psychology, she has over 14 years' experience working with populations struggling with homelessness, mental illness, and substance use disorders. Ms. Palacio worked as a housing case manager for a homeless outreach program for 3.5 years, and was the program coordinator for the Second Chance Mentoring Program at HIWEDO, and administrative officer at Lokahi Treatment Centers for 5 years.

As GHH's **Mentor Coordinator** since 2019, Zinah Loeb coordinates and facilitates all aspects of the mentoring component of the project, and collaborates with the project team and partners. She has over 10 years of experience working with populations struggling with substance abuse and homelessness, including 5 years as an Adult Mental Health Division outreach/shelter staff with Hope Services.

Over the 3-year period from October 2018 – September 2021, GHH's **mentoring program** has recruited 38 **volunteer community mentors** who have life experiences similar to those of participants. Of these, 29 have completed training and supported a total of 113 mentee matches (same gender), 79 (70%) of whom have successfully completed the program.

GHH's 3 **Intensive Care Managers** serve a caseload of up to 30 active participants at a time, including responding to referrals, developing and implementing comprehensive individual service plans, and assisting with program access. **West Hawai'i Intensive Case Manager** Mike Ikeda has 40 years of experience developing and facilitating Native Hawaiian cultural programs. He facilitated weekly Hale Mua meetings for men in recovery with cultural and service activities. He was a substance abuse counselor for a combined 15 years and has a B.A. in social science.

A GHH Consortium member for 5 years and **East Hawai'i Intensive Case Manager** since 2020, Naomi Marks worked as a substance abuse/anger management/assessment counselor with Lokahi Treatment Centers for over a year, preceded by a 6-month student practicum at Lokahi as a substance abuse counselor. She has B.A.s in Sociology and in Political Science and is certified in medical coding and billing.

**Intensive Case Manager** Trillium Simington is the founding **Program Care Coordinator** of the 9 Months: Window of Hope (WOH) program. Established in 2020, WOH supports pregnant participants with substance use disorders, including providing intensive case management and engaging in outreach and community awareness. A GHH Consortium member for 4 years with a B.A. in humanities, Trillium has over 15 years' experience assisting pregnant and postpartum mothers, is a certified birth/postpartum doula, and is the owner of her own birthing service business.

**Special Program Cultural Practitioner:** Under a Memorandum of Agreement, Uncle Howard Pe'a has been providing 10-session courses in ho'oponopono (reconciliation) since 2019. He has been a Haku Ho'oponopono for 24 years. He served in the Hawai'i National Guard for six (6) years, worked for an adult offenders project for Alu Like, Inc., where he coordinated their youth offenders project. He has been a musician at the Mauna Kea Beach Hotel for 22 years and teaching hydroponic classes for four (4) years. Uncle Howard is the President of the Keaukaha Pana'ewa Farmers Association, and a member of the Hawai'i Swine Producers Cooperative. He has also been the treasurer for the Keaukaha Community Association for 18 years.

GHH engages other Special Cultural Practitioners as program needs and opportunity arise.

## **2. Facilities**

The applicant shall provide a description of its facilities and demonstrate its adequacy in relation to the request. If facilities are not presently available, describe plans to secure facilities.

GHH's main administrative offices are located at 80 Pauahi Street, Suite 203, in Hilo, Hawai'i. In addition to office space, the location includes a multi-media room for Zoom meetings and other media usage. Monthly consortium meetings currently held over Zoom have been hosted at locations such as the Office of Housing and Community Development's conference room at 1990 Kinoole Street, Suite 104.

GHH operates four reentry recovery facilities for men and women, with a total capacity of 84 beds. Participants occupy double units, with a Resident Monitor, regular on-site drug testing for accountability, and compliance with all COVID-19 safety protocols. All facilities have 24/7 security cameras and monitoring.

Established in 2018 in Kailua-Kona, the GHH West Hawai'i facility is a complex of apartments within short walking distance to job opportunities, health care services, banks and shopping. The facility can accommodate 63 men and women in gender-specific two-bedroom apartments (two per room). Each apartment is comfortably furnished with a shared kitchen and bathroom for four residents. The facility includes an on-site laundry room, a multi-purpose room for meetings and Zoom-based courses, outdoor covered picnic tables and BBQ area, a greenhouse, and an office for on-site West Hawai'i staff.

Three reentry recovery facilities are located in East Hawai'i in Hilo, two for men only and one for women only. Each facility includes a kitchen (and sometimes an additional kitchenette), bathrooms, common area, tv and internet access, a greenhouse and/or backyard garden, and a covered outdoor recreational area with a BBQ grill.

The older men's facility, started in 2016, is located at a large house (1600 square feet). It houses 9 male participants, one of whom serves as Resident Monitor and is responsible for the safety and general maintenance of the house, and features 5 bedrooms and 2.5 baths. The building is owned by the Community of Christ Church, which is a strong advocate and supporter of GHH's programs. Bob Gunderson, a member of the church, is the chair of the Consortium's Faith-Based committee.

The second men's facility was started in 2020 and is located in the upper Kaumana residential area of Hilo. It houses a maximum of 4 male participants and features 3 bedrooms, 2 bathrooms, an open concept kitchen-dining room-living room floor plan, and a laundry room. It also has a storage room off the covered garage area and a large yard with a covered lanai area.

After some COVID-related and other delays, the women's facility was opened in 2020 in the lower Kaumana residential area of Hilo. The residence houses 8 women, one of whom serves as Resident Monitor, and features 3 upper level bedrooms, 2 upper level full bathrooms, and an extensive open area kitchen-dining room-living room. It also has an attached lower-level studio with a large living space with 3 beds, a large closet, its own bathroom and kitchen area, a centrally located laundry room and storage room off the covered garage area, and a covered backyard patio.

## **VI. Personnel: Project Organization and Staffing**

### **1. Proposed Staffing, Staff Qualifications, Supervision and Training**

The applicant shall describe the proposed staffing pattern and proposed service capacity appropriate for the viability of the request. The applicant shall provide the qualifications and experience of personnel for the request and shall describe its ability to supervise, train and provide administrative direction relative to the request.

Instrumental in developing the GHH Consortium and now GHH's **CEO** since 2015, Les Estrella brings over 20 years' experience to his roles of providing administrative oversight and supervision. Mr. Estrella was the Program Manager for the Hawaii Island Workforce and Economic Development Ohana (HIWEDO)'s Second Chance Mentoring Program. In 2007, he pioneered the first Community Reintegration Program of its kind in the state for former offenders with the Office for Social Ministry, now HOPE Services Hawaii. He currently serves on the Hawaii County Workforce Development Board.

A GHH Consortium member since 2008 and on GHH staff since 2015, **Programs Administrator** Kimi Palacio provides direct oversight of program operations, direct supervision of project staff, and grant management. A Ph.D candidate in clinical psychology, she has over 14 years' experience working with populations struggling with homelessness, mental illness, and substance use disorders. Kimi worked as a housing case manager for a homeless outreach



program for 3.5 years, and was the program coordinator for the Second Chance Mentoring Program at HIWEDO, and administrative officer at Lokahi Treatment Centers for 5 years.

As GHH's **Mentor Coordinator** since 2019, Zinah Loeb coordinates and facilitates all aspects of the mentoring component of the project, and collaborates with the project team and partners. She has over 10 years of experience working with populations struggling with substance abuse and homelessness, including 5 years as an Adult Mental Health Division outreach/shelter staff with Hope Services.

GHH's **3 Intensive Care Managers** serve a caseload of up to 30 active participants at a time, including responding to referrals, developing and implementing comprehensive individual service plans, and assisting with program access. **West Hawai'i Intensive Case Manager** Mike Ikeda has 40 years of experience developing and facilitating Native Hawaiian cultural programs. He facilitated weekly Hale Mua meetings for men in recovery with cultural and service activities. He was a substance abuse counselor for a combined 15 years and has a B.A. in social science.

A GHH Consortium member for 5 years and **East Hawai'i Intensive Case Manager** for a year, Naomi Marks worked as a substance abuse/anger management/assessment counselor with Lokahi Treatment Centers for over a year, preceded by a 6-month student practicum at Lokahi as a substance abuse counselor. She has B.A.s in Sociology and in Political Science and is certified in medical coding and billing.

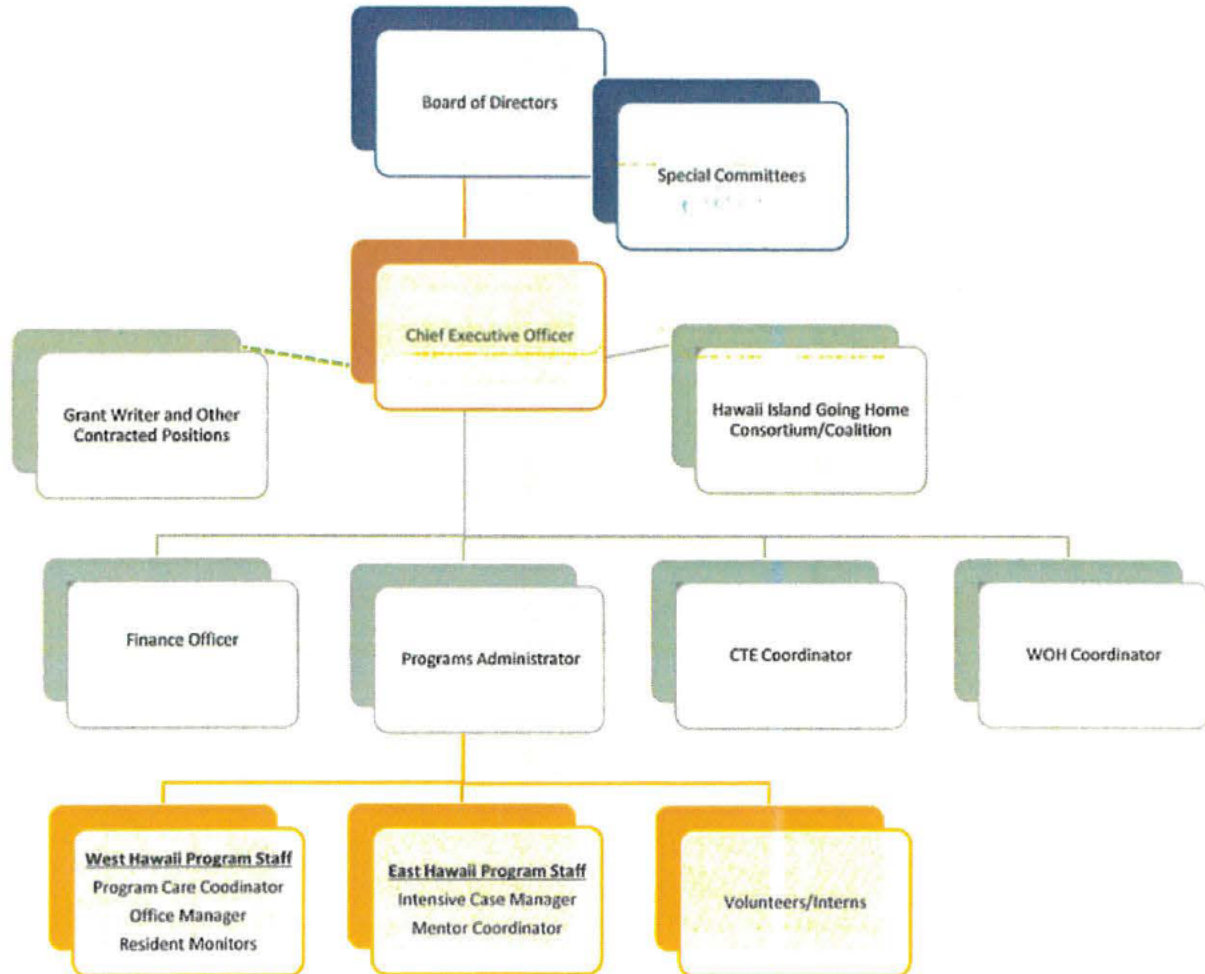
**Intensive Case Manager** Trillium Simington is the founding **Program Care Coordinator** of the 9 Months: Window of Hope (WOH) program. Established in 2020, WOH supports pregnant participants with substance use disorders, including providing intensive case management and engaging in outreach and community awareness. A GHH Consortium member for 4 years with a B.A. in humanities, Trillium has over 15 years' experience assisting pregnant and postpartum mothers, is a certified birth/postpartum doula, and is the owner of her own birthing service business.

**Special Program Cultural Practitioner** Kumu Howard Pe'a has been providing 10-session courses in ho'oponopono for GHH participants since 2020. He has been a Haku Ho'oponopono for 24 years and has worked for an adult offenders project for Alu Like, Inc., where he coordinated their youth offenders project. Other Special Program Cultural Practitioners are engaged as need and opportunity arise.

## 2. Organization Chart

The applicant shall illustrate the position of each staff and line of responsibility/supervision. If the request is part of a large, multi-purpose organization, include an organization chart that illustrates the placement of this request.

### Going Home Hawai'i's Organization Chart



### 3. Compensation

The applicant shall provide an annual salary range paid by the applicant to the three highest paid officers, directors, or employees of the organization by position title, not employee name.

The three highest paid officers, directors, or employees of Going Home Hawai'i are as follows:

- Chief Executive Officer: \$75,000
- Programs Administrator: \$50,000
- West Hawai'i Care Coordinator: \$44,000

## **VII. Other**

### **1. Litigation**

The applicant shall disclose any pending litigation to which they are a party, including the disclosure of any outstanding judgement. If applicable, please explain.

None.

### **2. Licensure or Accreditation**

The applicant shall specify any special qualifications, including but not limited to licensure or accreditation that the applicant possesses relevant to this request.

None.

### **3. Private Educational Institutions**

The applicant shall specify whether the grant will be used to support or benefit a sectarian or non-sectarian private educational institution. Please see [Article X, Section 1, of the State Constitution](#) for the relevance of this question.

Not applicable.

### **4. Future Sustainability Plan**

The applicant shall provide a plan for sustaining after fiscal year 2022-23 the activity funded by the grant if the grant of this application is:

- (a) Received by the applicant for fiscal year 2022-23, but
- (b) Not received by the applicant thereafter.

In addition to state funding, GHH and its partners have been strengthening government funding at the federal and county levels and broadening income from in-state foundations and donors. These local sources demonstrate the project's value to the community it serves. In 2020, GHH started a new revenue source by leasing temporary supportive housing to individuals under the State Department of Public Safety's authority. Revenue from this as well as from program fees will grow as the economy recovers. We have also been working with a consultant on the development and implementation of community and partner engagement strategies, including those that may lead to financial support.

Looking forward, we anticipate expanding social enterprise opportunities, such as exploring facility models other than renting, and restarting our annual fundraiser event, canceled in 2020 due to COVID-19, in the near future once conditions are favorable. We also continue to be part of the network contributing to State Senator Laura Acasio's Waste-to-Wealth project, which in two or three years may develop the old Hilo Hotel (where GHH operated temporary emergency shelter for those leaving incarceration in late 2020) for supportive housing and potential environmental job training for justice-involved individuals.

## BUDGET REQUEST BY SOURCE OF FUNDS

Period: July 1, 2022 to June 30, 2023

Applicant: Going Home Hawaii

BUDGET CATEGORIES	Total State Funds Requested (a)	Total Federal Funds Requested (b)	Total County Funds Requested (c)	Total Private/Other Funds Requested (d)
<b>A. PERSONNEL COST</b>				
1. Salaries	\$ 140,778.00			
2. Payroll Taxes & Assessments	\$ 14,725.38			
3. Fringe Benefits	\$ 6,513.62			
<b>TOTAL PERSONNEL COST</b>	<b>\$ 162,017.00</b>			
<b>B. OTHER CURRENT EXPENSES</b>				
1. Airfare, Inter-Island	\$ -			
2. Contract Services	\$ 10,567.00			
3. Insurance	\$ 9,203.00			
4. Lease/Rental of Equipment	\$ 4,777.00			
5. Lease/Rental of Space	\$ 39,007.00			
6. Mileage/Gas	\$ 3,160.00			
7. Staff Training	\$ 2,500.00			
8. Supplies	\$ 7,050.00			
9. Telecommunication	\$ -			
10. Utilities	\$ 11,719.00			
11. Administrative Costs	\$ 37,500.00			
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20				
<b>TOTAL OTHER CURRENT EXPENSES</b>	<b>\$ 125,483.00</b>			
<b>C. EQUIPMENT PURCHASES</b>				
<b>D. MOTOR VEHICLE PURCHASES</b>				
<b>E. CAPITAL</b>				
<b>TOTAL (A+B+C+D+E)</b>	<b>\$ 287,500.00</b>			
<b>SOURCES OF FUNDING</b>		Budget Prepared By:		
(a) Total State Funds Requested	\$ 287,500.00	Michelle L. Manalo (808) 491-2437		
(b) Total Federal Funds Requested		Name (Please type or print) Phone		
(c) Total County Funds Requested		<i>Laster Estrella</i> 1/20/2022		
(d) Total Private/Other Funds Requested		Signature of Authorized Official Date		
<b>TOTAL BUDGET</b>	<b>287,500.00</b>	Laster Estrella, CEO Name and Title (Please type or print)		

## BUDGET JUSTIFICATION - PERSONNEL SALARIES AND WAGES

Period: July 1, 2022 to June 30, 2023

Applicant: Going Home Hawaii

POSITION TITLE	FULL TIME EQUIVALENT	ANNUAL SALARY A	% OF TIME ALLOCATED TO GRANT REQUEST B	TOTAL STATE FUNDS REQUESTED (A x B)
Chief Executive Officer	1.00	\$75,000.00	15.00%	\$ 11,250.00
Programs Administrator	1.00	\$50,000.00	35.00%	\$ 17,500.00
Finance Officer	1.00	\$40,000.00	50.00%	\$ 20,000.00
Windows of Hope Program Coordinator	1.00	\$39,520.00	45.00%	\$ 17,784.00
Intensive Case Manager	1.00	\$39,520.00	45.00%	\$ 17,784.00
Mentor Coordinator	1.00	\$28,080.00	75.00%	\$ 21,060.00
West Hawaii Care Coordinator	1.00	\$44,000.00	35.00%	\$ 15,400.00
West Hawaii Facility Manager	1.00	\$40,000.00	50.00%	\$ 20,000.00
Resident Monitor	0.50	\$16,640.00	0.00%	\$ -
Resident Monitor	0.25	\$8,320.00	0.00%	\$ -
Resident Monitor	0.25	\$8,320.00	0.00%	\$ -
				\$ -
				\$ -
				\$ -
<b>TOTAL:</b>				<b>140,778.00</b>
<b>JUSTIFICATION/COMMENTS:</b>				

## BUDGET JUSTIFICATION - EQUIPMENT AND MOTOR VEHICLES

Period: July 1, 2022 to June 30, 2023

Applicant: Going Home Hawaii

DESCRIPTION EQUIPMENT	NO. OF ITEMS	COST PER ITEM	TOTAL COST	TOTAL BUDGETED
<b>NOT APPLICABLE</b>			\$ -	
			\$ -	
			\$ -	
			\$ -	
			\$ -	
<b>TOTAL:</b>				
<b>JUSTIFICATION/COMMENTS:</b>				

DESCRIPTION OF MOTOR VEHICLE	NO. OF VEHICLES	COST PER VEHICLE	TOTAL COST	TOTAL BUDGETED
<b>NOT APPLICABLE</b>			\$ -	
			\$ -	
			\$ -	
			\$ -	
			\$ -	
<b>TOTAL:</b>				
<b>JUSTIFICATION/COMMENTS:</b>				

## BUDGET JUSTIFICATION - CAPITAL PROJECT DETAILS

Period: July 1, 2022 to June 30, 2023

Applicant: Going Home Hawaii

FUNDING AMOUNT REQUESTED						
TOTAL PROJECT COST	ALL SOURCES OF FUNDS RECEIVED IN PRIOR YEARS		STATE FUNDS REQUESTED	OTHER SOURCES OF FUNDS REQUESTED	FUNDING REQUIRED IN SUCCEEDING YEARS	
	FY: 2020-2021	FY: 2021-2022	FY:2022-2023	FY:2022-2023	FY:2023-2024	FY:2024-2025
PLANS			NOT APPLICABLE			
LAND ACQUISITION			NOT APPLICABLE			
DESIGN			NOT APPLICABLE			
CONSTRUCTION			NOT APPLICABLE			
EQUIPMENT			NOT APPLICABLE			
<b>TOTAL:</b>						
<b>JUSTIFICATION/COMMENTS:</b>						



**GOVERNMENT CONTRACTS, GRANTS, AND / OR GRANTS IN AID**

Applicant: Going Home Hawaii

Contracts Total: \$1,307,521.00

	<b>CONTRACT DESCRIPTION</b>	<b>EFFECTIVE DATES</b>	<b>AGENCY</b>	<b>GOVERNMENT ENTITY (U.S./State/Hawaii/ Honolulu/ Kauai/ Maui County)</b>	<b>CONTRACT VALUE</b>
1	Second Chance Act Community-Based Adult Reentry	10/1/2018-3/31/2022	Department of Justice, BJA	U.S.	\$ 995,421.00
2	State 2019 Grant In Aid: Nine Months, Windows of Hope	2/1/2020-1/31/2021	Hawaii State Legislature	State	\$ 125,000.00
3	Hawaii Community Foundation: Dorrance Scholarship Program	4/1/2021-3/31/2022	Hawaii Community Foundation	Private Foundation	\$ 10,000.00
4	Hawaii Community Foundation Fund: Hawaii Resilience Fund	8/1/2021-7/31/2022	Hawaii Community Foundation	Private Foundation	\$ 50,000.00
5	Hawaii County 2021 GIA: Going Home Consortium	7/1/2021 - 6/30/2022	Hawaii County Grant	Hawaii	\$ 14,000.00
6	Hawaii County 2021 GIA: West Hawaii Coalition	7/1/2021 - 6/30/2022	Hawaii County Grant	Hawaii	\$ 9,300.00
7	Hawaii County 2021 GIA: Reentry and Recovery Housing	7/1/2021 - 6/30/2022	Hawaii County Grant	Hawaii	\$ 9,300.00
8	Hawaii Community Foundation Fund: East Hawaii Fund	11/5/2021-11/4/2022	Hawaii Community Foundation	Private Foundation	\$ 5,000.00
9	Hawaii Community Foundation Fund: West Hawaii Fund	11/10/2021-11/9/2022	Hawaii Community Foundation	Private Foundation	\$ 7,000.00
10	Department of Public Safety Clean and Sober Housing	2/1/2022-1/31/2023	Department of Public Safety	State	\$ 82,500.00
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