# THE THIRTIETH LEGISLATURE **APPLICATION FOR GRANTS**

# **CHAPTER 42F, HAWAII REVISED STATUTES**

	Type of Gra	nt Request:		
	Operating	Capital		
Legal Name of Requesting Organiza	ation or Individual:	Dba:		
Equine Therapy, Inc.		Healing Horses Kauai		
Amount of Sta	ate Funds Reque	sted: \$ <u>363121</u>		_
Brief Description of Request (Please att	ach word document	to back of page if extra space	ce is needed	):
Equine Therapy Inc (dba Healing Horse program with wheelchair accessible car certification). Also included in this proje trails (and pastures) on 10 acres of the activities for persons who are wheelchas serving all HHK mounted riding particip	rriages, a tractor, nev ct is the remaining cl property. In this way air bound/have highel	v staff hires and intensive st earing, cleaning, fencing an v Equine Therapy Inc can in	taff training ( nd beautifying crease outdo	PATH Intl. g with plantings new por recreational
Amount of Other Funds Available:		Total amount of State G	rants Rece	ived in the Past 5
State: \$		\$		
Federal: \$\frac{10000}{5000}		Unrestricted Assets:		
County: \$\frac{5000}{70000}		\$ 95756.52		
Private/Other: \$\frac{70000}{}		\$		
New Service (Presently Do	es Not Exist):	Existing Service (Pr	esently in	Operation):
Type of Business Er	itity:	Mailing Address:		
501(C)(3) Non Profit Corpo	oration	3146 Akahi St		
Other Non Profit		City:	State:	Zip:
Other		Lihue	HI	96766
Contact Person for Matters Involv	ring this Application	on		
Name: Samantha Henriques		Title: Executive Director		
Email: hhkwebsite@gmail.com		Phone: 808-651-2885		
Federal Tax ID#:		State Tax ID#		
Samantha Henrigues	Executive Dire	ector	1/1	18/22
Authorized Signature	Nam	e and Title		Date Signed



# **Department of Commerce and Consumer Affairs**

### CERTIFICATE OF GOOD STANDING

I, the undersigned Director of Commerce and Consumer Affairs of the State of Hawaii, do hereby certify that

EQUINE THERAPY, INC.

was incorporated under the laws of Hawaii on 06/22/2007; that it is an existing nonprofit corporation; and that, as far as the records of this Department reveal, has complied with all of the provisions of the Hawaii Nonprofit Corporations Act, regulating domestic nonprofit corporations.



IN WITNESS WHEREOF, I have hereunto set my hand and affixed the seal of the Department of Commerce and Consumer Affairs, at Honolulu, Hawaii.

Dated: January 18, 2022

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Director of Commerce and Consumer Affairs

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#### DECLARATION STATEMENT OF APPLICANTS FOR GRANTS PURSUANT TO CHAPTER 42F, HAWAI'I REVISED STATUTES

The undersigned authorized representative of the applicant certifies the following:

- The applicant meets and will comply with all of the following standards for the award of grants pursuant to Section 42F-103. Hawai'i Revised Statutes:
  - a) Is licensed or accredited, in accordance with federal, state, or county statutes, rules, or ordinances, to conduct the
    activities or provide the services for which a grant is awarded;
  - Complies with all applicable federal and state laws prohibiting discrimination against any person on the basis of race, color, national origin, religion, creed, sex, age, sexual orientation, or disability;
  - c) Agrees not to use state funds for entertainment or lobbying activities; and
  - d) Allows the state agency to which funds for the grant were appropriated for expenditure, legislative committees and their staff, and the auditor full access to their records, reports, files, and other related documents and information for purposes of monitoring, measuring the effectiveness, and ensuring the proper expenditure of the grant.
- 2) If the applicant is an organization, the applicant meets the following requirements pursuant to Section 42F-103, Hawai'i Revised Statutes:
  - a) Is incorporated under the laws of the State; and
  - b) Has bylaws or policies that describe the manner in which the activities or services for which a grant is awarded shall be conducted or provided.
- 3) If the applicant is a non-profit organization, it meets the following requirements pursuant to Section 42F-103, Hawai'i Revised Statutes:
  - a) Is determined and designated to be a non-profit organization by the Internal Revenue Service; and
  - b) Has a governing board whose members have no material conflict of interest and serve without compensation.

Pursuant to Section 42F-103, Hawai'i Revised Statutes, for grants used for the acquisition of land, when the organization discontinues the activities or services on the land acquired for which the grant was awarded and disposes of the land in fee simple or by lease, the organization shall negotiate with the expending agency for a lump sum or installment repayment to the State of the amount of the grant used for the acquisition of the land.

Further, the undersigned authorized representative certifies that this statement is true and correct to the best of the applicant's knowledge.

#### Equine Therapy, Inc.

Typed Name of Individual or Organization)	
Somethin Herriques	
,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	1/18/2022
(Signature)	(Date)
Samantha Henriques	Executive Director
Typed Name)	(Title)

Rev 12/2/16 5 Application for Grants



Healing Horses Kaua'i

3146 Akahi Street, Lihue, Hawaii 96766

Phone: 808-634-3896 Email: hhkauai@gmail.com www.healinghorseskauai.org

January 18, 2022

Re: Public Purpose

The applicant shall specify whether the grant will be used for a public purpose pursuant to Section 42F-102, Hawaii Revised Statutes

To Whom It May Concern:

Equine Therapy, Inc. (dba Healing Horses Kauai) confirms that this grant will be used for a public purpose pursuant to Section 42F-102, Hawaii Revised Statures.

Sincerely,

Samantha Henriques

Samusha Henriques

**Executive Director** 

# **Application for Grants**

If any item is not applicable to the request, the applicant should enter "not applicable".

## I. Certification – Please attach immediately after cover page

## 1. Certificate of Good Standing (If the Applicant is an Organization)

If the applicant is an organization, the applicant shall submit one (1) copy of a certificate of good standing from the Director of Commerce and Consumer Affairs that is dated no earlier than December 1, 2021.

#### 2. Declaration Statement

The applicant shall submit a declaration statement affirming its compliance with <u>Section</u> 42F-103, Hawaii Revised Statutes.

### 3. Public Purpose

The applicant shall specify whether the grant will be used for a public purpose pursuant to <u>Section 42F-102</u>, <u>Hawaii Revised Statutes</u>.

## II. Background and Summary

This section shall clearly and concisely summarize and highlight the contents of the request in such a way as to provide the State Legislature with a broad understanding of the request. Please include the following:

A brief description of the applicant's background;

Operating as a non-profit on the island of Kauai since 2008, Equine Therapy, Inc. (dba Healing Horses Kauai) has served more than 600 participants and volunteers with horsemanship programs annually. Healing Horses Kauai's (HHK) mission is to enrich the lives of people of all abilities through Equine Assisted Activities and Therapies, improving their physical, cognitive, social and/or emotional well being. Therefore the majority of Healing Horses Kauai's lessons serve youths and persons with disability. HHK's arena location has an uninterrupted view of Nounou Mountain, secluded pond trails and forested foreground just a block front the ocean. Conveniently located at the Wailua end of the Kapaa Bypass Rd, HHK is the only organization on the island of Kauai that provides assisted mounting for equine activities. HHK's facility is equipped with wheelchair accessible mounting ramps, Handi-Van accessible parking lot, and an ADA toilet. With 8 horses and 2 miniature horses, HHK offers traditional and

Rev 10/29/2021 1 Application for Grants

therapeutic riding lessons to Kauai residents and visitors (of all ages and ability); focusing on increasing independence by developing strength, balance, confidence and communication. The horse's walking mechanics stimulates the neurological system which improves muscle strength, increases range of motion, metabolism, improves posture, and improves gait mechanics. The bonds shared between rider and equine, and amongst a cohort of riders fosters a sense of community, and belonging. Through the instantaneous and honest feedback provided by the horses, participants become more cognizant of non verbal communication/body language and learn to recognize their fear responses and the impact those responses have on them and those around them. Through the Healing Horses Kauai programming both the participants will have improved communication skills, better coping mechanisms, and improved resiliency to challenges and mood. Participants and volunteers will also gain a sense of community and compassion through the ability to help others (animal and human).

## 2. The goals and objectives related to the request;

In 2021, HHK began the process to increase it's program services to include cart/carriage driving with our miniature horses, trained goats and acquired carriage trained draft horses so as to incorporate larger adults and wheelchair accessible As part of this expansion, HHK undertook the clearing of 9+ acreage along the Kuhio Hwy (across from the Coconut Marketplace) of invasive plant species and years of rubbish to create more pasture land, riding and driving trails. The additional pasture (and its rotational grazing and tract systems) will increase the health of our equines and land stewardship. The addition of a therapeutic driving program is aimed at addressing persons with higher levels of functional paralysis/neurological impairment but will also serve all clients of HHK; as the carriage trails will also serve as riding trails. It will also serve all the residents and visitors of Kauai as the trail system plant restorations aim to beautify the stretch of highway across from the Coconut Marketplace showcasing the beauty of our native plants and landscapes (With the removal of the invasive plants and the restoration of native mesic plants (labeled with informational QR codes) along the riding trails.). Therefore the Healing Horses Kauai 2022 operations and capital funding requests will move in concert to achieve this one goal, to begin a therapeutic driving program with wheelchair accessible carriages.

Project expansion funding requested for 2022-2023 will support the purchase of wheelchair accessible carriages, continued land clearance and fencing (setting boundary pins in areas of dispute), and a replacement tractor with attachments to maintain the newly created trails and pastures. Other supporters of this expansion have funded the acquisition of a team of draft horses, and started the funding for clearance and fencing.

Operating funding requested for 2022-2023 will support the hiring and training of local instructors and maintenance personnel. Healing Horses Kauai seeks to certify a cadre of instructors in both therapeutic riding and therapeutic driving by bringing a qualified

Rev 10/29/2021 2 Application for Grants

instructor-trainer to Kauai (so that the cadre can gain the knowledge and skills required without traveling to the mainland for a quarter of a year). These instructors then can continue to train and certify future instructors. Other supporters have committed to providing the room and board and vehicle for the traveling instructor-trainer.

The primary desired objectives/outputs are to acquire wheelchair accessible carriages, a tractor and on-site staff training with certification exams, so that Healing Horses Kauai can offer a therapeutic driving program (and more therapeutic riding lessons).

The primary outcome/goals of the therapeutic driving program are to increase outdoor recreational activities for persons who are wheelchair bound/have higher levels of functional paralysis or disability in addition to serving all HHK mounted riding participants.

### 3. The public purpose and need to be served;

The majority of Healing Horses Kauai's lessons serve persons with disability (56%), and children ages 0-12 (70%). Another 21% of lessons serve clients who are low income (federal poverty level but nearly 70% are at ALICE levels) with one or more mental/cognitive, developmental, social/emotional, or physical diagnoses. Yet to truly fulfill its mission, "to enrich the lives of people of ALL ABILITIES" Healing Horses Kauai would like to introduce a therapeutic driving program so as to engage clients who are wheelchair bound or have other conditions that prohibit the mounted riding of a horse.

Kauai county has a population of 72,839 people. Of those residents there is an average of seven new spinal cord injuries, 138 strokes, and 223 traumatic brain injuries per year (Neurotrauma Supports). Due to Kauai's rural location, there are limited ADA-accessible exercise opportunities, advanced therapeutic treatments, and social services for residents with physical disabilities. According to the Hawaii Tourism Authority's <a href="https://www.gohawaii.com">www.gohawaii.com</a> website only 3 beaches provide all-terrain wheelchairs. AllTrail.com indicates that Kauai has only 8 wheelchair friendly hiking trails. Several of the boat and helicopter tour providers can make accommodations for wheelchair bound clients, but Healing Horses Kauai is the only ADA accessible riding facility (and at rates that permit the activity to become a weekly event rather than a one time special occasion/"staycation" event).

Throughout the lessons participants learn communication skills, both verbal and non-verbal, as they relate to communicating with the equine and other participants. As participants work towards riding and/or driving independently, they gain self-confidence, and self-esteem. Bonds are formed between the rider/driver, their horse, their support team (instructor, (and sidewalker/horseleader) and fellow riders/drivers.

Providing healthy outdoor exercise opportunities for all populations (regardless of age, ability, or demographic), incorporating intergenerational and special population

Rev 10/29/2021 3 Application for Grants

programming, while instilling self-confidence through therapeutic horsemanship strengthens not only the individual but also the community. Horses so quickly mirror our emotional needs; they are a great tool to utilize in social emotional development and psychological recovery. Via the instantaneous and honest feedback provided by the horses, participants become more cognizant of non-verbal communication and learn to recognize their fear/anger responses and the impact those responses have on them and those around them. Understanding equine needs/behaviors leads to living with compassion, empathy and understanding. Participants have the opportunity to improve communication skills, coping mechanisms, and resiliency to challenges. They are able to gain a sense of community and compassion through the ability to help others; decreasing isolation and increasing connection. The training program encourages independence, is self-pacing, builds teamwork/camaraderie; and bolsters feelings of self-esteem, self-efficacy, trust and confidence.

Providing financial support for staff and advanced staff training, decreases staff turnover. These long term staffers then in turn create a stable support system for clients. "These relationships provide the personalized responsiveness, scaffolding, and protection that buffer children from developmental disruption (developing resilience)" (Harvard University's Center on the Developing Child). Developing resilience is one way to ensure that participants do not engage in negative behaviors, hence strengthening community.

## 4. Describe the target population to be served; and

Equine Therapy, Inc. (dba Healing Horses Kauai) follows the recommendations set forth by the Professional Association of Therapeutic Horsemanship International in regards to equine therapy participation contraindications and precautions. As stated above we serve people of all ability and disability but within the PATH Intl. contraindication/precaution framework. (i.e. When mounted riding is contraindicated, we offer groundwork, grooming, and feeding opportunities. When groundwork is contraindicated, the carriage driving program may permit another opportunity for involvement.) In regards to equity for other demographic descriptors (e.g. income level, race, religion, orientation, etc) Healing Horses Kauai does to differentiate or discriminate. As Healing Horses Kauai's mission is to enrich the lives of people of all abilities through Equine Assisted Activities and Therapies, improving their physical, cognitive, social and/or emotional well-being. Every participant we serve is unique, but Healing Horses Kauai gives priority to the disadvantaged that the Grant in Aid pledges to serve and support. Diversifying equine activity offerings will help HHK truly achieve its mission to enrich the lives of people of ALL ABILITIES. Being able to offer more groundwork, sensory stimulating botanically enriched trails and therapeutic driving activities will open access to a broader range of clientele (not just for those in

Rev 10/29/2021 4 Application for Grants

wheelchairs but to those who cannot sit astride a horse/have fear of heights/etc). Therefore, the target audience of this program is all the residents and visitors of Kauai.

5. Describe the geographic coverage.

Equine Therapy, Inc (dba Healing Horses Kauai) serves all the residents and visitors of Kauai. Clients come from all sides of the island.

## III. Service Summary and Outcomes

The Service Summary shall include a detailed discussion of the applicant's approach to the request. The applicant shall clearly and concisely specify the results, outcomes, and measures of effectiveness from this request. The applicant shall:

1. Describe the scope of work, tasks and responsibilities;

Expanding Equine Therapy, Inc. (dba Healing Horses Kauai's) programming to include a wheelchair accessible carriage therapeutic driving program will maximize our already positive impact on the community of Kauai. The new program offering (Therapeutic Driving Program) will permit HHK to include a whole new underserved population (Spinal Cord Injury at T6 and above/wheelchair bound/higher levels of functional paralysis). Diversifying equine activity offerings will help HHK truly achieve its mission to enrich the lives of people of ALL ABILITIES. Being able to offer more groundwork and driving activities will open access to a broader range of clientele (not just for those in wheelchairs but to those who don't like sitting astride a horse/have fear of heights/etc). With HHK's convenient pasture location, close to hotels and the Coconut Marketplace, the driving program will also attract visitors looking for alternative outdoor activities (especially as 2 of the 3 commercial riding adventure companies closed to the public in the last year).

This operations and facility expansion to include therapeutic driving builds programming capacity, staff capacity, and participant capacity. This project is novel to Healing Horses Kauai, as Healing Horses Kauai has never had a therapeutic driving program, nor attempted to certify staff in mass. The concept to restore native mesic forest species, provide native bird habitat, in a mixed use pasture-trail system is also novel to HHK. The project is innovative as it will help to move Healing Horses Kauai forward as a whole (i.e. this one project will improve all other programs and pave the way for future programs such as leadership workshops, nature classroom, etc).

Rev 10/29/2021 5 Application for Grants

The addition of two new draft-cross carriage horses brought in for this project will also permit an increase of ridership (up to 20% allowing us to serve those participants currently on a waitlist), increase program offerings, and promote volunteer and instructor retention and equine longevity. HHK brought in larger draft-cross horses so as to accommodate the new wheelchair accessible therapeutic driving program but they also accommodate larger mounted riders (such as those found in the pilotted Heroes/veterans program).

Funding requested in this proposal will support the purchase of wheelchair accessible carriages, a replacement tractor to help maintain the newly created trails and pasture, continued land clearance and fencing, hiring and certificating local instructors in therapeutic driving and riding instruction by bringing a qualified instructor-trainer to Kauai (so that a cadre of local residents can gain the knowledge and skills required without traveling to the mainland for a quarter of a year; hence providing a means of employment with on the job training.). These instructors then can continue to train and certify future instructors. Other supporters of this project have funded the acquisition of a team of draft horses, marketing and advertising, Professional Association of Therapeutic Horsemanship membership fees, land clearance and fencing. In-Kind support for the instructor-trainer room and board has been secured. Broken down this project activities include:

- Clear invasive plants from 9+ front acres with heavy equipment and operator contracting
- Cleaning: Remove any potential hazards from acreage (concrete wastes, abandon home sites, cars, tanks, tires, etc) - Community Work Day Events
- Fence 9+ acres (hardwire perimeter fencing with internal hot tape internal paddocks to create a system of riding/carriage trails along the perimeter and between paddocks)
- Replant native tree and shrub species along the perimeter to create shaded educational trails (maintain trails with tractor)
- Acquire trained team of carriage horses (Aug, 2021)
- Acquire wheelchair accessible carriages
- Bring PATH Intl master level Therapeutic Driving Instructor trainer to Kauai to certify staff and new hires in therapeutic driving (advertising/pr campaign to source local candidates) via introductory workshop followed by 12 week mentorships and ending with a examination workshop
- Media campaign to hire candidates and let locals and visitors know about the new program offering - Therapeutic Driving
- Interview, screen and hire instructor
- Interview, screen and enroll new participants

Persons on staff responsible for the implementation of this project include: executive director, program director, board president, board vice president, board secretary, board treasurer, and volunteer coordinator.

Several of the goals related to the <u>Hawaii State Senate Legislative Program's</u> <u>Sustainable Development Goals</u> are addressed in this project, primarily aligning with

Rev 10/29/2021 6 Application for Grants

goals for Good Health and Well Being (#3). The Healing Horses Kauai Therapeutic Driving Project also aligns with several elements of the Kauai Kakou General Plan (2018), the Kaua`i Destination Management Action Plan (2021- 2023), and the Comprehensive Economic Development Strategy (CEDS) - Draft A. Kaua`i Kakou General Plan (2018): With the concept to restore native mesic forest species, provide native bird habitat, in a mixed use pasture-trail system the project addresses Goal One of the Kauai Kakou Plan "Sustainable Island" with development that does not endanger natural systems and aims to restore them. It protects agricultural lands and recognizes that the natural beauty of Kauai is the basis of economic survival, provides diverse job opportunities, supports native culture and traditions through the informational QR codes.

The project addresses Goal 2- "Unique and Beautiful Place" by protecting and conserving Kauai's natural beauty by protecting the sightline to the Nounou Mtn, and maintaining the County's drainage canal that bisects the pasture, and cleaning the tract of land adjacent to the highway and bypass. The project addresses Goal 3- "Healthy and Resilient People"by providing access to healthy recreational activities of all and Goal 4 - "Equitable place with opportunities for all". Goal 4 is the primary motivator behind the project. The wheelchair accessible therapeutic driving program will permit Healing Horses Kauai to truly cater to people of all abilities and incomes. During the activities offered at Healing Horses Kauai, HHK addresses Goal 4, Sector 10: Opportunity and Health for All - as most lessons programs at Healing Horses Kauai address both mental and physical health through horse base activities (often addressing addiction, and other antecedents for criminal behaviors). The therapeutic driving project with its restoration of plant ecosystems also permits HHK to offer quality education outside the classroom (emotional literacy and communication strategies, character development, and the science of animal husbandry in addition to riding and driving skills). "Community health is improved when the built environment supports active lifestyles and when people have access to the resources and information they need to make healthy choices and manage their health (both physical and mental)".

Of the 19 policies set forth in <u>Kauai Kakou General Plan (2018)</u>, Healing Horses Kauai and the therapeutic driving project addresses:

Policy 1- Preserving the Rural Character - by keeping the land adjacent to Waipouli agricultural in use.

Policy 8 - Protecting Kauai's Scenic Beauty - by maintain sightline to the Nounou Mtn and re-planting native trees

Policy 11 - Helping Agricultural Lands be Productive

Policy 12- Protect the watershed - by creating the rotational grazing system, HHK will reduce manure runoff into the pond and canal; removing the invasive species along the canal and pond will also help drainage canals function properly. This will protect the middle/lower watershed as the canal bisects the HHK pasture. The cleaning and replanting all serves to protect and restore threatened and endangered plant and animal species (ducks, gallinule, bat, and numerous tree and shrub species) while educating clients and volunteers through interpretive signage (via QR codes)

Policy 17- Nurture our Keiki by fostering a safe community, a place to volunteer and work (conveniently located near a bus stop and with Handi-Van accessible parking lot.)

Rev 10/29/2021 7 Application for Grants

Policy 18- Honoring the Kapuna by being an ADA accessible facility with Handi-Van accessible parking lot.

The Therapeutic Driving Program at Healing Horses Kauai incorporated the <u>Kaua`i</u> Destination Management Action Plan (2021- 2023) Objectives:

One: Create positive contributions to the quality of life for Kaua'i's residents. Healing Horses Kauai provides an activity that is for both resident and visitor alike. And through those activities participants improve communication skills, coping mechanisms, and resiliency to challenges. Other outcomes include improved self-confidence, self-efficacy, self-esteem, and mood. Participants and volunteers will also gain a sense of community and compassion through the ability to help others (animal and human). Two: Support the maintenance, enhancement, and protection of Kaua'i's natural resources. See above.

Three: Ensure the authentic Hawaiian culture is perpetuated and accurately presented in experiences for residents and visitors, materials and marketing efforts. This project will address this via the interpretive signage/QR code placed along the trails. Four: Maintain and improve visitor satisfaction of their experience on Kaua'i. Two of the three horse trail ride venues on Kauai shuttered operations on Kauai in 2020-2021. While not a traditional trail ride, the equestrian lessons at HHK utilize both arena and trail so that locals and residents alike can enjoy the views of the mountain, and pond. Due to Healing Horse Kauai location across from the Coconut Marketplace, this project has the additional benefit of providing activities close to the hotels while removing usage pressure off of our skies, beaches, mountains, north, west and south shores. HHK also is near a bus stop (which many of our clients utilize; and has a Handi-van accessible parking lot - further reducing tourism pressures on our roadways. As for the Comprehensive Economic Development Strategy (CEDS) - Draft A this Therapeutic Driving Project addresses Goal Area 1: Workforce. Build, attract and retain a 21st century workforce. Strategy 1: Provide workforce with the skills they need to be gainfully employed and by demonstrating what areas in agriculture one can make a living and align student internships and academies to job acquisition in these areas. Goal Area 2: Natural Resources. Increase adaptability and resilience, particularly regarding natural disasters and climate change. Strategy 1: Develop a supportive and equitable business development environment for beginning farmers and other enterprises sustainably utilizing or enhancing Kaua'i's agriculture, water or other natural resources.

Goal Area 3: Quality of Place. Support and enhance our island community where all residents and visitors enjoy active, secure, healthy and fulfilled lives. Strategy 3: Promote healthy lifestyle choices for improved health outcomes and individual prosperity.

2. Provide a projected annual timeline for accomplishing the results or outcomes of the service;

If awarded funding Equine Therapy Inc. (dba Healing Horses Kauai) will utilize the funds within the 12 month grant period to provide a comprehensive training and

Rev 10/29/2021 8 Application for Grants

mentoring program for new hires, so that Healing Horses Kauai can introduce and fully integrate a wheelchair accessible therapeutic driving program to the people of Kauai. We do expect to see positive results and outcomes during the grant period; however, we anticipate once it has been fully integrated into our organization, it will continue to improve, and grow.

Month	Staff Operations	Facility Operations
April, 2022 (other funds)	continue ground driving carriage teams acquired Aug. 2021; arrange for potential PATH Intl Instructor-Trainer(s)	Secure 90-day quotes (Tractor, carriages) Continue clearing, fencing and planting projects
May, 2022 (other funds)	continue ground driving carriage teams acquired Aug. 2021	Continue Replanting the 140+ HHK propagated trees, and the remaining specimen trees from nursery
June, 2022 (other funds)	continue ground driving carriage teams	Label plants with QR tags
July, 2022 - RECEIVE AWARD	advertising/pr campaign for new instructors	Order Tractor, Carriages *Other funding to acquires more toilets across facilities Finish clearing, fencing and planting projects
August, 2022	Interview, screen and finalizing hiring	Carriage Arrives Hire landscape maintenance personnel
September, 2022	Secure Instructor-trainer and book flights; continue ground driving carriage teams/staff with driving experience can single hitch minis	Tractor Arrives? Finalize trail system
October, 2022	Finalize new hires; HHK achieve PATH Intl Premiere Accredited Center status; continue ground driving carriage teams/staff with driving experience can single hitch Media campaign for participant	Achieve PATH Intl Premiere Accredited status Maintain trail & fence system
November, 2022	Instructor-Trainer Arrives Interview screen and enroll new participants to pilot driving program (Dec) 11/25-27 Introduction to Therapeutic Driving Workshop for staff and new hires/advertising for new therapeutic driving program	Maintain trail & fence system *Other funding to secure solar power for office
December, 2022	Supervised driving hours (master instructor observing instructor candidates with clients) 4 week driving program pilot Enroll Lesson series participants	Maintain trail & fence system
January, 2023	Supervised driving hours (master instructor observing instructor candidates with clients) 1/15-3/5 Lesson series - 8 weeks	Maintain trail & fence system *Other funding to acquire arena cover
February, 2023	2/17-20 Examination/Certification Workshop Instructor-Trainer Departs 1/15-3/5 Lesson series - 8 weeks	Maintain trail & fence system
March, 2023	1/15-3/5 Lesson series - 8 weeks 3/13-17 Youth Camp Analyze data from 1st lesson series Enroll lesson series participants	Maintain trail & fence system

Rev 10/29/2021 9 Application for Grants

April, 2023	4/2-5/21 Lesson series - 8 weeks	Maintain trail & fence system
May, 2023	4/2-5/21 Lesson series - 8 weeks	Maintain trail & fence system
June, 2023	6/5-9; 6/19-23; 7/3-7; 7/17-21 Camps Analyze data from 2nd data series and entire project funding	Maintain trail & fence system

3. Describe its quality assurance and evaluation plans for the request. Specify how the applicant plans to monitor, evaluate, and improve their results; and

Quality assurance and evaluation are critical aspects of the Equine Therapy, Inc (dba Healing Horses Kauai) programs. Our systems of checks and balances includes a combination of standardized data collection to achieve both quantitative and qualitative measure of success.

Healing Horses Kauai board meets monthly to ensure that all achievement goals are being accomplished in the timeframes established. The board has a year long calendar filled with monthly goals set forth and reviewed at each meeting. The ordering/purchasing of major equipment items are singular events that have clear achievement deadlines. The ongoing/procedural portions of the project (such as the clearing, fencing and outplanting) have target deadlines, and a crew of staff and volunteers assigned to complete them.

Every volunteer and participant must complete a registration packet annually. It is at the intake meeting where pre-participation surveys are administered. Rider, volunteer, and staff in-person hours are recorded on a database (which include demographics and goal descriptors) - which calculate weekly, monthly and yearly ridership/volunteer numbers. Participant goals are reviewed semi-annually (and/or prior to each lesson series if participating in group lessons) and post-lesson series surveys are administered quarterly (or after completing each eight-ten week lesson series). (Surveys available: satisfaction surveys (google form); Resiliency Measures Survey, ADL, QL). \*Lesson series are defined as an eight to ten week block of lessons. Working in blocks permits more frequent goal reviews. These goal reviews and surveys serve as a feedback loop from which instructors and the board can set new goals, seeking more training/resources and consider new guidelines.

As the timeline above suggests, the major one time purchases (carriages/tractor) will be done immediately upon receipt of funds. The clearing, fencing, and planting have been ongoing since February 2021 and hope be completed prior to carriage arrival late summer 2022. The process to achieve PATH Intl. Premiere Center accreditation is on target for October 2022. The process to secure and coordinate an instructor-trainer's arrival will also begin April 2022- with his/her arrival in November 2022. The instruction/mentorship of the cadre of homegrown instructions will happen from November 2022 through February 2023. During this fall/winter months the Therapeutic

Driving program utilizing wheelchair accessible carriages will truly begin to serve clients. (The late summer/early fall the horses will be ground trained, and hitched to carriages with only staff driving/onboard so as to desensitize them to the equipment, the terrain, etc. (i.e. make them spook proof)). An eight week lesson series will run January 15, 2023 through March 5, 2023. A second lesson series will run April 2, 2023 through May 21, 2023. Project data will then be compiled and final reports submitted.

4. List the measure(s) of effectiveness that will be reported to the State agency through which grant funds are appropriated (the expending agency). The measure(s) will provide a standard and objective way for the State to assess the program's achievement or accomplishment. Please note that if the level of appropriation differs from the amount included in this application that the measure(s) of effectiveness will need to be updated and transmitted to the expending agency.

### For this project we will utilize the following:

OUTPUT MEASURES: attendance rates compared to demographics - with the desired outcome of reaching more individual with functional paralysis/wheelchair bound\* (on driving programs and other programs); increased total participation (with higher levels of functional paralysis); increased programming (i.e. carriage driving); volunteer/staff turnover rate - with the hopes that increased knowledge and employer paid training/certification create more satisfaction and longevity; participant resilience, ADL, QL measures; increased population specific group instruction (foster youth, veterans, TBI support groups, etc); increase in trail length; increase in native tree planting and Hawaiian environmental and cultural appreciation (as measured by survey).
\*measured via ridership data

OUTCOME MEASURES: participant satisfaction (assessed via survey); participant increase in confidence, independence, communication, behavior, etc (assess by Resilience, ADL, QL surveys).; larger demographic served (demographics analysis); more programs (groundwork, driving, veteran, etc,); staff satisfaction (survey);

\*Healing Horses Kauai has created satisfaction exit surveys for participants and volunteers utilizing Google Forms (print copies also available). These surveys evaluate participant satisfaction with their instructor, sidewalkers and horse leader (if applicable), individualized objective/goal attainment, likelihood to return, likelihood to recommend, and perceived value on a Likert scale. There is space for open response for specific positives (items/people/animals to praise) and negatives (areas to improve). These surveys also collect demographic information (Gender, Residency: Kauai, Inter-Island, Mainland, International; Age-Toddler, Pre-School/4-5yr, Elementary/6-10y; Middle/11-13yr; High/14-17; Adult/18-65yr; Senior 65+; Lesson Type: Traditional, Therapeutic: Mental, Physical, Developmental, Cognitive; Descriptors: Current or Released Prisoners and/or Persons At-Risk of Incarceration; Ethnic Minorities; Homeless; Indigenous or Tribal Communities; LGBTQ; Limited English Proficiency; Low Income (ALICE) and/or Poverty (FPL) Populations; Migrant workers; Military Service Members and/or Veterans; Newly Injured or Diagnosed Persons with Paralysis and their Caregivers;

Rev 10/29/2021 11 Application for Grants

Rural Residents; Survivors of Violence; Foster; Other; None. Every volunteer and rider must complete a registration packet annually. It is at the intake meeting where pre-participation surveys are administered. Rider, volunteer, and staff in-person hours are recorded on a database (which include demographics and goal descriptors) - which calculate weekly, monthly and yearly ridership/volunteer numbers. Rider goals are reviewed semi-annually and post-lesson series surveys are administered quarterly to determine efficacy of the program. (Surveys available: satisfaction surveys (google form); Resiliency Measures Survey, ADL, QL).

The results of this collected data are reported at monthly volunteer & board meetings; where staff and volunteers can reflect and suggest strategies for improvement as we move forward.

## IV. Financial

### **Budget**

- 1. The applicant shall submit a budget utilizing the enclosed budget forms as applicable, to detail the cost of the request.
  - a. Budget request by source of funds (Link) ATTACHED
  - b. Personnel salaries and wages (Link) ATTACHED
  - c. Equipment and motor vehicles (Link) ATTACHED
  - d. Capital project details (Link) ATTACHED
  - e. Government contracts, grants, and grants in aid (Link)- ATTACHED
- 2. The applicant shall provide its anticipated quarterly funding requests for the fiscal year 2023.

Quarter 1	Quarter 2	Quarter 3	Quarter 4	Total Grant
\$202,912.54	\$59,469.54	\$53,869.54	\$46,869.54	\$363,121.00

3. The applicant shall provide a listing of all other sources of funding that they are seeking for fiscal year 2023.

Internal Revenue from traditional riding lessons and camp programs

Annual Fundraiser (typically in the form of Gala and Silent Auction on non-COVID years)

Social Media campaign (website, Facebook & GoFundMe) appeals for specific programs, projects, and scholarships

Rev 10/29/2021 12 Application for Grants

Restricted and Unrestricted Grants including but not limited to: Friends of Hawaii, HTA-CEP, HTA-AA, McInerny Foundation, Atherton Family Foundation, Christopher & Dana Reeve Foundation, Bank of Hawaii Foundation, FIrst Hawaiian Bank, Joseph and Vera Long FOundation, County of Kauai OED Innovation, Antone and Edene Vidinha Charitable Trust, Alexander and Baldwin, G.N.Wilcox Trust, Elsie H Wilcox Foundation, County of Kauai Community Grant, HEI Charitable Foundation, HCF-CHANGE Grant, HCF- Community Restoration Program, Kauai County Arbor Day Kaulunani Grant, Cooke Foundation, Kubota Hometown Proud, Kauai Charity Walk, Finance Factors, and USDA Rural Business Development.

4. The applicant shall provide a listing of all state and federal tax credits it has been granted within the prior three years. Additionally, the applicant shall provide a listing of all state and federal tax credits they have applied for or anticipate applying for pertaining to any capital project, if applicable.

#### Not Applicable

- 5. The applicant shall provide a listing of all federal, state, and county government contracts, grants, and grants in aid it has been granted within the prior three years and will be receiving for fiscal year 2023 for program funding.
  - \$10,000 ARPA-Non Profit Recovery grant November 24, 2021
- 6. The applicant shall provide the balance of its unrestricted current assets as of December 31, 2021.

\$95756.52

# V. Experience and Capability

## 1. Necessary Skills and Experience

The applicant shall demonstrate that it has the necessary skills, abilities, knowledge of, and experience relating to the request. State your experience and appropriateness for providing the service proposed in this application. The applicant shall also provide a listing of verifiable experience of related projects or contracts for the most recent three years that are pertinent to the request.

Healing Horses Kauai (HHK) started in 2001 as an extension of private practice social work. In the early years, HHK's founder and her volunteers trailered the horses various pastures to meet with clients. They became PATH Intl. registered riding instructors. In 2012 HHK moved to its Kapa'a Bypass Rd. location with the goal to develop a new ADA accessible community riding facility on 15 acres of land. With its Handi-Van accessible parking lot, ADA toilet and wheelchair accessible mounting ramps this location opened the door to even more riders, and eliminated trailering stresses. The current HHK staff

Rev 10/29/2021 13 Application for Grants

consists of 60+ employees/volunteers. Employees have experience involved with social work and counseling, horse training, horse therapy, and ranch management. Employees and volunteers work in health care, animal science, equestrian breeding and genetics, social work, archeology, web design, retail, education, ranching/farming and are also involved with other Kauai organizations (Burial Council, Master Gardeners, Scouts, 4-H, KORE surf, the Surfrider Foundation, etc.). With such a diverse population of folks, we have a large pool of knowledge available to draw from to plan, coordinate, and carry out a variety of projects.

Our board president oversaw the capital campaign in 2012-13 securing the land we are located on now, clearing and fencing 6 acres, and installing arena, stalls, and sheds. The current E.D. assisted a former E.D. during her capital campaign in 2017 to trench, install plumbing, parking lot repairs, hitching posts, and medicine wheel (private intake area) and another round pen. The current E.D. (with the board) has also managed several program and capital improvement grants over the last few years to secure scholarship and stipends, horses, fencing, equipment/supplies, and tack. We have several volunteers/associate members that are equine professionals, general contractors, and owner/operators of local companies willing to collaborate/advise as we proceed. Our current E.D., and several board members have carriage driving experience. Our board members also bring with them experience in the fields of medicine, social work, consulting, marketing, business/entrepreneurship, art and graphic design.

#### 2. Facilities

The applicant shall provide a description of its facilities and demonstrate its adequacy in relation to the request. If facilities are not presently available, describe plans to secure facilities.

On the island of Kauai, on approximately 19 acres across from the Coconut Marketplace, HHK's arena location has an uninterrupted view of Nounou Mountain, secluded/shady trails along a 1.5 acre pond and forested foreground just a block front the ocean. Conveniently located at the Wailua end of the Kapaa Bypass Rd, HHK is the only organization on the island of Kauai that provides assisted mounting for equine activities. HHK's facility is equipped with wheelchair accessible mounting ramps, Handi-Van accessible parking lot, and an ADA toilet. With 8 horses and 2 miniature horses, HHK offers traditional and therapeutic riding lessons to Kauai residents and visitors (of all ages and ability); focusing on increasing independence by developing strength, balance, confidence and communication. In 2021, HHK began the process to increase it's program services to include cart/carriage driving with our miniature horses, trained goats and acquired carriage trained draft horses so as to incorporate larger adults and wheelchair accessible driving. As part of this expansion, HHK undertook the clearing of 9+ acreage along the Kuhio Hwy (across from the Coconut Marketplace) of invasive plant species and years of rubbish to create more pasture land, riding and driving trails (while also beautifying the Kuhio Hwy/Bypass corridor through native tree/hedge plant

Rev 10/29/2021 14 Application for Grants

species restoration). The additional pasture (and its rotational grazing and trail/tract systems) will increase the health of our equines and land stewardship and essentially quadrupling the length of our trail system. This means that participants can drive/ride along a variety of routes without ever having to leave the property.

# VI. Personnel: Project Organization and Staffing

## 1. Proposed Staffing, Staff Qualifications, Supervision and Training

The applicant shall describe the proposed staffing pattern and proposed service capacity appropriate for the viability of the request. The applicant shall provide the qualifications and experience of personnel for the request and shall describe its ability to supervise, train and provide administrative direction relative to the request.

The HHK staff consists of 60+ employees/volunteers. Employees have experience involved with social work and counseling, horse training, horse therapy, and ranch management. Employees and volunteers work in health care, animal science, equestrian breeding and genetics, social work, archeology, web design, retail, education, ranching/farming and are also involved with other Kauai organizations (Burial Council, Master Gardeners, Scouts, 4-H, KORE surf, the Surfrider Foundation, etc.). With such a diverse population of folks, we have a large pool of knowledge available to draw from to plan, coordinate, and carry out a variety of projects.

All staff members and volunteers complete supervised hands-on training with the program director and/or executive director (online resources are also available for at home study). (Typically volunteers begin as stall cleaners and feeders, then move to arena side walkers, then move to horse handling, before beginning instructor training). In this way they get to know the personality of our equines, our clients, and protocols/systems. Instructor training focuses on ensuring safety, pedagogy, appropriate goal setting, task analysis and horsemanship. Ongoing training (quarterly) is required by staff to include updates and reviews of skill.

Executive Director Roles: grant writing, project coordination, program & development director, developing instructor training program, public relation, supervises facilities manager and Instructors

Samantha Henriques - Executive Director, Healing Horses Kauai- (PATH Intl. Instructor-in-Training, National Athletic Trainers Association certified athletic trainer, Kauai Master Gardener). Samantha Henriques received BA degrees in Sports Medicine, Environmental Biology, English & Physical Education; a MS degree in HPER-Sports Psychology, and post-baccalaureate teaching certification in Secondary Science from UH-Manoa. Mrs. Henriques is a NATA Certified Athletic Trainer, NSCA Strength and Conditioning Specialist, NASM Corrective Exercise Specialist, AHA Instructor, and Kauai Master Gardener. She has been an athletic trainer and teacher at both the

Rev 10/29/2021 15 Application for Grants

secondary and collegiate levels; she has also been an EMT, camp counselor, field researcher and international MLS physiotherapist. Samantha Henriques worked at a 45 horse pleasure barn in Wisconsin for 2 years before beginning her volunteer service Healing Horses in 2008. In 2017 she assisted the former E.D. during her capital campaign to trench, install plumbing, parking lot repairs, hitching posts, and medicine wheel (private intake area) and another round pen. She became the executive director in 2019. Since then she has also managed several program and capital improvement grants to secure scholarships and stipends, horses, fencing, equipment/supplies, tack.

Program Director Roles: arena volunteer coordinator, horse feeder coordinator, lesson scheduler, barn manager, head instructor (intake mtgs, create scope and sequence lessons to achieve participant goals)

Gingerly Chapin - Program Director (PATH Intl. Instructor-in-Training)
Gingerly Chapin was born and raised on Kauai, Ginger has been riding horses since she could walk. She's worked at Silver Falls Ranch; co-owned 13 horses (cobbs and ponies) in Haena; and dreamed of starting an after school program for kids - to keep them on ponies and off drugs. Ms. Chapin has been with Healing Horses Kauai since July 2019. Gingerly has worked in concert with the executive director to roll out new programs, secure paid and volunteer staff. She is at the heart of daily operations.

Board of Directors Roles: Maintain mission and vision, create strategic plan and budget

Karin Stoll - Board President, PATH Intl certified instructor, Equine Therapy Inc (dba Healing Horses Kauai) founder

Karin Stoll was born and raised in New York. She was educated in Boston, MA., receiving her Bachelor of Science degree from Lesley College and her Masters in Social Work from the Boston University School of Social Work. Ms. Stoll is a licensed clinical social worker in New York, Massachusetts and Hawaii and has a Diplomate Board Certification from the National Association of Social Workers. She is an avid horsewoman. Riding since age fourteen, instructing since seventeen. Ms. Stoll has become a strong voice in the Pet Therapy movement, having incorporated her own pets into her therapeutic practice since 1992. She oversaw the capital campaign in 2012-13 securing the land we are located on now, clearing and fencing 6 acres, and installing arena, stalls, and sheds.

Vice President: Cole grew up on Kauai on the East Side. Post high school he went on to get his Bachelor of Science in Business Management with a focus on Marketing and Entrepreneurship from Humboldt State University. After a stint in the corporate and startup world in Northern and Southern California he returned home to Kauai and now owns and operates two local screen-printing companies. He has a passion for outdoor sports, traveling, art, teaching and humanitarianism, trying to always lend a helping hand to people or animals in need. He joined the Healing Horses Kauai Board in 2020 after working with them on T-shirt's and educational material and seeing opportunity to help with a more hands-on approach.

Board Treasurer: Sandra Nichols is a self employed strategy and marketing consultant. She is a life sciences consultant with deep strategic and tactical experience in enacting innovations that lead to transformative change. She has led the design and implementation of inbound and outbound contact centers, digital health coaching and education services, as well as HCP and consumer marketing strategies. Immediately prior to her independent consulting work, Sandra spent over a decade at AstraZeneca in various leadership roles, including Senior Director, Digital Marketing Solutions and Senior Director, Call Center Channel.

Zoe Babits - Board Secretary and Saddlebred Show Horse Trainer/Carriage Driving Groom Program. Zoe Babits is a professional artist from Encinitas, California. She grew up with horses and became a groom and assistant trainer to American Saddlebred Show Horses. She traveled and worked the horse show circuit for over 10 years. Zoe has been living in Hawaii now for over 20 years. She is a painter on canvas and surfboards and enjoys volunteering with Healing Horses Kauai.

Board At Large: Susanne grew up in Germany and rode English dressages, participated in foxhunts, and trail courses. She has a passion for natural/at liberty dressage. Mrs. Long also has a passion for dance (ballet and contemporary) and art. She studied Fine Arts at Duesseldorf National Academy for Fine Arts in Germany; and had a career as a graphic designer and post-producer of high-end photography for 25 years in Germany and Kaua`i. She has been a Board member of the Kaua`i Society of Artists for several years. Susanne has combined her knowledge of dance and riding to become aware of fine tuning that has to occur within the rider's body center of balance and use of aides; while also sensing the horse's center of mass to synchronize rider and horse dynamics.

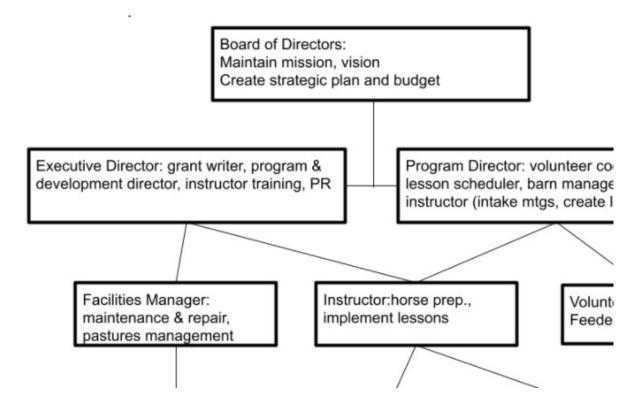
Instructor Roles: horse preparation, develop and implement lessons plans(with PD), responsible for/supervises lesson team (horse, horse handler, sidewalker(s), client) Instructors to be newly hired committing to serve 1+ years after their certification date.

Facilities Manager Roles: maintenance & repair, landscape, pastures & trail management, supervises volunteer ranch hands (to be hired)

Jim Powell - Lead Facility Volunteer - native plant propagation and maintenance Jim has resided in the Wailua House Lots for over 25 year. He has worked as an archeological consultant to private and government entities. His work has included work with hotels and infrastructure projects in the immediate area surrounding Healing Horses Kauai.

### 2. Organization Chart

The applicant shall illustrate the position of each staff and line of responsibility/supervision. If the request is part of a large, multi-purpose organization, include an organization chart that illustrates the placement of this request.



## 3. Compensation

The applicant shall provide an annual salary range paid by the applicant to the three highest paid officers, directors, or employees of the organization by position title, <u>not employee name.</u>

Program Director = \$28000 - \$62000 Executive Director = \$26000 - \$62000 Maintenance Personnel = \$15000 - \$62000

\*range exists as HHK transitioned from independent contract workers (very part-time), to hourly workers (with fewer staff but with more each staffer with more hours) (i.e less distribution/more concentration of shifts) during 2021 fiscal year. Projections 2022 have the cadre of new hires as full time hourly pay range (with benefits).

# VII. Other

## 1. Litigation

The applicant shall disclose any pending litigation to which they are a party, including the disclosure of any outstanding judgement. If applicable, please explain.

Not Applicable: There are no pending litigations to which Equine Therapy Inc (dba Healing Horses Kauai) is a party nor any outstanding judgements.

#### 2. Licensure or Accreditation

The applicant shall specify any special qualifications, including but not limited to licensure or accreditation that the applicant possesses relevant to this request.

Equine Therapy Inc (dba Healing Horses Kauai) is a Professional Association of Therapeutic Horsemanship International Center Member. We are seeking PATH Intl Premier Accredited Center Member status October 2022.

\*We are also seeking to certify individual instructors as PATH Intl Therapeutic Riding (CTRI) and Therapeutic Driving (D) through this funding.

#### 3. Private Educational Institutions

The applicant shall specify whether the grant will be used to support or benefit a sectarian or non-sectarian private educational institution. Please see <a href="Article X, Section">Article X, Section</a>
1, of the State Constitution for the relevance of this question.

Not Applicable: This grant will not be used to support or benefit a sectarian or nonsectarian private educational institution.

### 4. Future Sustainability Plan

The applicant shall provide a plan for sustaining after fiscal year 2022-23 the activity funded by the grant if the grant of this application is:

- (a) Received by the applicant for fiscal year 2022-23, but
- (b) Not received by the applicant thereafter.

Equine Therapy Inc. (dba Healing Horses Kauai) is responsible for raising all money required to support our organization. We financially support our programs through restricted contributions from corporate, county, state, federal and foundation grants,

Rev 10/29/2021 19 Application for Grants

unrestricted donations from individuals and organizations, camp and lesson revenues, and revenues from special fundraising events such as our "Gala and Silent Auction". If funding is received in fiscal year 2022-23 but not thereafter Healing Horses Kauai will adjust the budget as necessary to keep moving forward.

Rev 10/29/2021 20 Application for Grants

# **BUDGET REQUEST BY SOURCE OF FUNDS**

Period: July 1, 2022 to June 30, 2023

Applicant: Equine Therapy, Inc. (dba Healing Horses Kauai)

BUDGET CATEGORIE	Total State Funds Requested (a)	Total Federal Funds Requested (b)	Total County Funds Requested (c)	Total Private/Other Funds Requested (d)	
A. PERSONNE	L COST				
1. Salaries	201,478	100,000	14,000	220,000	
	axes & Assessment	S			
3. Fringe Be	enefits		720	6,000	
TOTAL PER	201,478	100,000	14,720	226,000	
B. OTHER CUR	RENT EXPENSES				
1. Airfare, I	0	0	695	0	
2. Insuranc	0	0	0	0	
3. Lease/R	0	0	0	0	
4. Lease/R	0	0	0		
5. Staff Tra	5,600		2,400	3,200	
6. Supplies					
7. Telecom	0	0	0	0	
8. Utilities	0	0	0	0	
9. Heavy Eq	24,000				
10 11					
12					
13					
14					
15					
16					
17					
18					
19					
20					
TOTAL OTH	29,600		3,095	3,200	
C. EQUIPMEN	36,755				
D. MOTOR VE	95,288				
E. CAPITAL					
TOTAL (A+B+C+D	363,121	100,000	17,815	229,200	
		Budget Prepared	By:		
SOURCES OF FUN	DING		-		
(a) Total		Samantha Henriques		808-651-2885	
7.5 - 4.1	100,000				
· · · · · · · · · · · · · · · · · · ·	-				
(c) Total	17,815				
(d) Total P	229,200	OO Signature of Authorized Official			
TOTAL BUDGET	710,136	Samantha Henriques, Executive Director  Name and Title (Please type or print)			

### **BUDGET JUSTIFICATION - PERSONNEL SALARIES AND WAGES**

Period: July 1, 2022 to June 30, 2023

Applicant: _	Equine Therapy Inc	

POSITION TITLE	FULL TIME EQUIVALENT	ANNUAL SALARY A	% OF TIME ALLOCATED TO GRANT REQUEST B	TOTAL STATE FUNDS REQUESTED (A x B)
Executive Director/Instructor - \$22/hr +500/mo in medical	1	\$61,236.48	30.00%	\$ 18,370.94
Program Director/Instructor - 22/hr + 500/mo medical	1	\$61,236.48	30.00%	\$ 18,370.94
Certified Instructor \$20/hr +500/mo in medical	1	\$56,219.00	30.00%	\$ 16,865.70
Certified Instructor \$20/hr +500/mo in medical	1	\$56,219.00	30.00%	\$ 16,865.70
Certified Instructor \$20/hr +500/mo in medical	1	\$56,219.00	30.00%	\$ 16,865.70
Certified Instructor \$20/hr +500/mo in medical	1	\$56,219.00	30.00%	\$ 16,865.70
Certified Instructor \$20/hr +500/mo in medical	1	\$56,219.00	30.00%	\$ 16,865.70
Certified Instructor \$20/hr +500/mo in medical	1	\$56,219.00	30.00%	\$ 16,865.70
Landscape Maintenance/Pasture Management \$22/hr +500/mo ir	1	\$61,927.56	80.00%	\$ 49,542.05
Visiting Instructor Trainer - 14 weeks 1k/wk	0.25	\$14,000.00	100.00%	\$ 14,000.00
				\$ -
*				\$ -
				\$ -
				\$ -
TOTAL:				201,478.14

JUSTIFICATION/COMMENTS: Equine Therapy Inc. (dba Healing Horses Kauai) seeks to certify 4 newly hired instructors (and the recertify the ED, PD, and 2 current instructors) so that there is a large enough cohort to successfully implement the new therapeutic driving program (each lesson requires 3-5 fully trained staff members) to handle horse(s), the client loading, ground instructing and spotting. One third of their work week will be dedicated to the therapeutic driving program. The landscape personel are required to maintain the new plantings, and trails. Landscaping personnel will work 4 out of 5 days on the carriage trail maintenance.

## **BUDGET JUSTIFICATION - EQUIPMENT AND MOTOR VEHICLES**

Period: July 1, 2022 to June 30, 2023

Applicant: Equine Therapy Inc(dba Healing Horses

	DESCRIPTION EQUIPMENT		NO. OF ITEMS	COST PER		TOTAL COST	TOTAL BUDGETED
Carriage - 2 wheeled "Freedom	Therapeutic Wheelchair Acces	sible Carriage" from the Carriage	1.00	\$12,150.00	\$	12,150.00	12150
Carriage - 4 wheeled Bird-In-Ha	and Wheelchair Accessible carr	iage	1	\$14,605.00	\$	14,605.00	14605
Carriage - mini (10k material, 2	k labor)		1	\$10,000.00	\$	10,000.00	10000
					\$	-	
					\$	-	
HIOTIFICATIONICOMMENTO		TOTAL:	3		\$	36,755.00	36,755
JUSTIFICATION/COMMENTS  Carriages and horses are the	•	Different horses use different	(motor vs non) also	Also in order to			
fundamental tools of a therapeutic driving program.	Unfortunately carriages are not one size fits all.	size carriages, and clients with different wheelchairs	•	become a certified driving instructor	-	eed experience with and 4 wheeled	carriages, and driving single horses and teams of horses.

DESCRIPTION OF MOTOR VEHICLE	NO. OF VEHICLES	COST PER VEHICLE	TOTAL COST	TOTAL BUDGETED
Kubota 6060D tractor with 4-in-1 bucket, backhoe, rotary cutter, box scraper, and tiller attachme	1.00	\$95,288.00	\$ 95,288.00	95288
			\$ -	
TOTAL:	1		\$ 95,288.00	95,288

JUSTIFICATION/COMMENTS: The tractor HHK current owns is 30+ (1985) years old and in sore shape. To adequately maintain pastures and trails working equipmnet is a must.

# **BUDGET JUSTIFICATION - EQUIPMENT AND MOTOR VEHICLES**

Period: July 1, 2022 to June 30, 2023

# **BUDGET JUSTIFICATION - CAPITAL PROJECT DETAILS**

Period: July 1, 2022 to June 30, 2023

	FUNL	ING AMOUNT F	KEWUESTED				
ALL SOURCES OF FUNDS STATE FUNDS OTHER SOURCES FUNDING REQUIRED I  TOTAL PROJECT COST RECEIVED IN PRIOR YEARS REQUESTED OF FUNDS REQUESTED SUCCEEDING YEARS							
	FY: 2020-2021	FY: 2021-2022	FY:2022-2023	FY:2022-2023	FY:2023-2024	FY:2024-2025	
PLANS							
LAND ACQUISITION							
DESIGN							
CONSTRUCTION							
EQUIPMENT							
TOTAL:							

# GOVERNMENT CONTRACTS, GRANTS, AND / OR GRANTS IN AID

Applicant: Equine Therapy Inc (dba Healing Horses Kauai)

Contracts Total:

	CONTRACT DESCRIPTION	EFFECTIVE DATES	AGENCY	GOVERNMENT ENTITY (U.S./State/Hawaii/ Honolulu/ Kauai/ Maui County)
1	Kauai 2021 ARPA NonProfit Recovery Grant Pr	12/3/2021	US Dept of Treasurer -	US
2				
3				
4				
5				
6				
7				
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9				
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CONTRACT VALUE
10,000
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