

Application Submittal Checklist

The following items are required for submittal of the grant application. Please verify and check off that the items have been included in the application packet.

- 1) Certificate of Good Standing (If the Applicant is an Organization)
- 2) Declaration Statement
- 3) Verify that grant shall be used for a public purpose
- 4) Background and Summary
- 5) Service Summary and Outcomes
- 6) Budget
 - a) Budget request by source of funds ([Link](#))
 - b) Personnel salaries and wages ([Link](#))
 - c) Equipment and motor vehicles ([Link](#))
 - d) Capital project details ([Link](#))
 - e) Government contracts, grants, and grants in aid ([Link](#))
- 7) Experience and Capability
- 8) Personnel: Project Organization and Staffing



AUTHORIZED SIGNATURE

CESAR GAXIOLA, EXECUTIVE DIRECTOR

PRINT NAME AND TITLE

JANUARY 15, 2020

DATE

I. CERTIFICATIONS

1. **Certificate of Good Standing – SEE ATTACHED**
2. **Declaration Statement – SEE ATTACHED**
3. **Public Purpose** – The GIA funds requested will be utilized for the Public Purpose of supporting the provision of health and social services to residents of Maui County.

II. BACKGROUND AND SUMMARY

The Cameron Center is centrally located in Wailuku on the island of Maui and consists of six separate buildings with a total of over 48,000 sf. of interior space, provides a "one-stop" community service facility that benefits as many as 30,000 Maui residents each year. Operated as a 501(c) (3) non-profit organization, the Cameron Center currently provides appropriate office and program space for 18 non-profit health and social service provider agencies at below market lease rates. In over 45 years of operation the Cameron Center has developed management systems and operational policies and procedures that have provided sufficient revenue to sustain the daily operation of the facility while maintaining Resident Agency fees at levels that are 30-40% lower than prevailing market rents. The low-cost program and office space provided by Cameron Center has enabled dozens of local non-profit health and social service agencies to reduce their operating expenses and allocate more resources to badly-needed programs and direct services.

To ensure the continued operational viability of Cameron Center as a vital community service facility, our agency implemented a comprehensive Rehabilitation/Improvement Program nearly 9 years ago. This multi-phase program involves a focused effort to identify and aggressively pursue funding from a variety of public and private sources as it becomes available, in order to support specific rehabilitation and improvement activities aimed at maintaining the long-term integrity of the facility and ensuring the health, safety and security of all facility users. To date, Cameron Center has successfully secured over \$10 million to support extensive facility improvements including the installation of a Solar PV system, upgrade of air conditioning systems, replacement of outdated electrical transformer, roof resurfacing, parking lot improvements and several major interior rehab projects to modify and improve program and office areas for Resident Agencies. This work has been accomplished utilizing multiple funding sources and Cameron Center has developed in-house policies and procedures to ensure the effective management of all projects and administration of funding (i.e.- accounting, data collection, reporting).

The Cameron Center currently accommodates the program and office needs of 18 Resident Agencies, all of which provide services to low-income individuals and families residing in Maui County. These agencies include Alu Like, Inc., American Cancer

FY2021 State of Hawaii GIA Application
Cameron Center Rehabilitation/Improvement Project

Society, American Red Cross, Best Buddies International, Hui No Ke Ola Pono, Ka Lima O Maui, Kimoqueo Foundation, Maui Chamber of Commerce, Maui Community Mental Health, Maui County Office on Aging, Maui Pops Orchestra, Maui United Way, Mauiola Pharmacy, Mediation Services of Maui, Maui Mental Health Association, MEO Kahi Kamalii Infant Toddler Center, Na Keiki O Emalia and Pacific Cancer Foundation. All of these agencies are partially funded by the State and/or cooperate with various State agencies to provide assistance and direct services that address health and social service needs of Maui's low-income population and benefit the community as a whole.

III. SERVICE SUMMARY AND OUTCOMES

This proposal requests PY2021 GIA funds to help support rehabilitation/improvement activities that are necessary to preserve the long-term viability of Cameron Center as an important community service facility and ensure the health and safety of facility users. Specifically, during 2020-2021 Cameron Center will undertake Phase 4 of our ongoing Rehabilitation/Improvement Program, which involves 2 components based on sources of funding. The first component of Phase 4 will include the following activities and will be funded through grants from Maui County, private foundations and revenue from various fund raising initiatives. This component involves 1) Replacement of fire safety system; 2) Replacement/update of AC System for Kahi Kamalii Toddler Center facility; 3) Meeting Room Improvements/Update; 4) Building 5, Space 19A Improvements/Modifications to accommodate ARC of Maui County long-term occupancy; and 5) Exterior walkway/sidewalk concrete repairs. Total cost of this component is estimated at \$1,324,000 for which funding sources are already committed and are currently being finalized (please see breakdown of funding sources on Project Budget). The second component of Phase 4 will involve 1) Replacement of A/C chiller unit and associated electrical updates; 2) Installation of maintenance shop AC piping; 3) Rest room renovations in Building 3; and 4) Lower parking lot improvements and repaving. The total estimated cost of this component is \$1,270,000, which is the amount of GIA funding requested in this proposal. Summarizing, the total estimated cost for Phase 4 is \$2,594,000, \$1,324,000 of which has already committed by Maui County and various private foundations and \$1,270,000 of which is being requested from the State 2021 GIA program. The budget detail and funding source breakdown is provided in the attached PROJECT BUDGET.

The primary objective of the Cameron Center Rehab/Improvement Program is to ensure the property's long-term viability as a community service facility that offers a low-cost option for office and program space for local non-profit health and social service providers with limited financial resources. By implementing this comprehensive program in several Phases, we have been able to make substantial progress towards this objective and the proposed project represents another important step to successfully completing the overall initiative. The Cameron Center management staff has gained extensive experience in the planning, administration and coordination of large capital projects over the last 9 years, which will help ensure the successful completion of the proposed project (including compliance with funding requirements). The Executive Director, with support and assistance from the Operations Director and Office Manager, will be responsible for

FY2021 State of Hawaii GIA Application
Cameron Center Rehabilitation/Improvement Project

managing all aspects of the project and ensuring its completion within the established budget and project schedule. The Executive Director will make regular progress reports to the Board's Building and Maintenance Committee, which will provide guidance and oversight. With all funding commitments in place, Cameron Center will initiate and complete a competitive RFP process to select qualified contractor(s) for each component of the project concurrently with the processing of documents required for final funding commitment. During this period contracts will be executed, work plans will be developed and the actual work will be scheduled to get underway in concert with finalization of funding package.

It is anticipated that we will be ready to proceed with the first component of Phase 4 by November 2020 and the actual work will be completed by no later than June 2021. The second component, which is subject to approval of this GIA request, is projected to start in June 2021 with final completion of all rehab/improvement activities by no later than January 1, 2021. Upon completion of Phase 4, Cameron Center will conduct a complete audit of all expenses and financial transactions associated with the project to evaluate the overall success of the project (which will be determined based on the completion of all elements of the project within the budget and timeline established for Phase 4), and identify any areas in need of improvement for future capital projects.

IV. FINANCIAL

1. Budget Forms – See Attached

2. Anticipated Quarterly Funding Requests

Quarter 1	Quarter 2	Quarter 3	Quarter 4	Total
	\$635,000	\$635,000		\$1,270,000

3. Projected 2021 Funding: Please see attached operating budget for FY2021

4. Tax Credits – Not Applicable

5. Listing of government funding received prior 3 years and anticipated for 2021.

2016-2018	CDBG	\$369,650
2018-2019	Maui County	\$90,000
2017-2018	State GIA	\$600,000
2018-2019	Maui County	\$239,000
2019-2020	CDBG	\$198,000
2019-2020	Maui County	\$169,000
2020-2021	Maui County	\$179,000

6. Balance of Unrestricted Funds as of December 31, 2019: See Attached Balance Sheet.

V. EXPERIENCE AND CAPABILITY

1. Necessary Skills and Experience

In recent years the Cameron Center has managed and coordinated several major capital projects that have enabled the agency to develop the administrative capacity and management systems necessary to successfully complete projects and address all compliance requirements associated with various funding sources. In 2003 Cameron Center successfully completed the development of a 4,227 sf. Infant/Toddler Center at a total cost of \$1,216,000, with partial funding (\$251,000) from CDBG. Over the last 9 years Cameron Center has undertaken a comprehensive, multi-phase Rehabilitation and Improvement Project supported by multiple grant sources, including State GIA. To date, Cameron Center has successfully completed over \$10,000,000 in rehab/improvements accomplished in various Phases. The Cameron Center has consistently cooperated with and maintained full compliance with all applicable funding requirements, and the current administrative staff has developed experience and expertise in managing and successfully completing major capital projects. The Executive Director, who has been directly responsible for managing the Rehabilitation/Improvement Project since its start in 2009, will work closely with the State agency staff to ensure that this Phase of the overall initiative is implemented and completed in compliance with all applicable requirements.

2. Facilities

The Cameron Center consists of 48,000 sf. interior space that is utilized as program and office spaces for 18 Resident Agencies and includes a large meeting room facility to accommodate various functions/meetings that are attended by as many as 30,000 people annually. The complex also includes an outdoors therapeutic pool area, large open, landscaped areas that are available for outdoor functions coordinated by various Resident Agencies and a large, paved parking lot with security lighting and ADA parking stalls.

VI. PERSONEL: PROJECT ORGANIZATION AND STAFFING

1. Proposed Staffing, Staff Qualifications, Supervision and Training

The Executive Director, with support and assistance from the Operations Director and Office Manager, will be responsible for managing all aspects of the project and ensuring its completion within the established budget and project schedule. This management staff has gained extensive experience in the planning, administration and coordination of large capital projects over the last 9 years, which will help ensure the successful completion of the proposed project (including compliance with funding requirements). Additional supervision and oversight will also be provided by the Board Maintenance and Building Committee, which includes several members with extensive experience in planning and construction management.

2. Organization Chart – See Attachment

3. Compensation

Executive Director - \$92,560; Operations Director - \$50,000; Office Manager - \$35,000

VII. OTHER

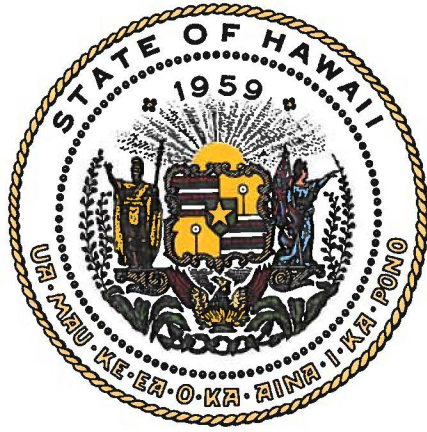
1. Litigation – J. Walter Cameron Center is not currently party to any pending litigation or outstanding judgments.

2. Licensure/Accreditation – NOT APPLICABLE

3. Private Educational Institution – NOT APPLICABLE

4. Future Sustainability Plan.

The Cameron Center developed a system that has enabled the facility to maintain rental levels substantially below market in order to provide a low-cost alternative to non-profit health and social service agencies on Maui for over 45 years. Current market conditions have necessitated adjustments to this system with the objective of stabilizing operating costs to maintain monthly assessments rates as low as possible while still properly maintaining the facility. While it has become apparent that Cameron Center will have to re-evaluate the level of resident fees that is necessary to sustain operations in the near future, in recent years Cameron Center has accomplished several major improvement and rehabilitation projects aimed at increasing the operational efficiency of the facility and reducing overall operating costs. Several projects to significantly improve energy efficiency have been completed, including the installation of a Solar PV system that will help stabilize utility costs for the facility over the long-term. Cameron Center staff is also investigating several potential income-generating activities with the objective of helping to minimize the amount of increase in resident agency fees that will be necessary to sustain facility operations over the long-term. The Cameron Center Board of Directors actively coordinates several fundraising activities and events each year, such as: 1) Sentry Tournament of Champions – JWCC recruits over 50 volunteers to operate parking lot concession for this annual golf tournament with average revenue of \$30,000 each year; 2) JWCC receives over \$20,000 in donations from private donors. 3) JWCC Board of Directors are currently in the process of studying Resident Agencies monthly assessments and adjust their monthly rates. The Cameron Center Board of Directors and staff will continue to actively plan and participate in various fundraising activities to help supplement the operational funds derived from maintenance fees and grant sources.



Department of Commerce and Consumer Affairs

CERTIFICATE OF GOOD STANDING

I, the undersigned Director of Commerce and Consumer Affairs of the State of Hawaii, do hereby certify that

J. WALTER CAMERON CENTER

was incorporated under the laws of Hawaii on 12/29/1967 ; that it is an existing nonprofit corporation; and that, as far as the records of this Department reveal, has complied with all of the provisions of the Hawaii Nonprofit Corporations Act, regulating domestic nonprofit corporations.

IN WITNESS WHEREOF, I have hereunto set my hand and affixed the seal of the Department of Commerce and Consumer Affairs, at Honolulu, Hawaii.

Dated: January 08, 2020

Director of Commerce and Consumer Affairs



**DECLARATION STATEMENT OF
APPLICANTS FOR GRANTS PURSUANT TO
CHAPTER 42F, HAWAII REVISIED STATUTES**

The undersigned authorized representative of the applicant certifies the following:

- 1) The applicant meets and will comply with all of the following standards for the award of grants pursuant to Section 42F-103, Hawaii Revised Statutes:
 - a) Is licensed or accredited, in accordance with federal, state, or county statutes, rules, or ordinances, to conduct the activities or provide the services for which a grant is awarded;
 - b) Complies with all applicable federal and state laws prohibiting discrimination against any person on the basis of race, color, national origin, religion, creed, sex, age, sexual orientation, or disability;
 - c) Agrees not to use state funds for entertainment or lobbying activities; and
 - d) Allows the state agency to which funds for the grant were appropriated for expenditure, legislative committees and their staff, and the auditor full access to their records, reports, files, and other related documents and information for purposes of monitoring, measuring the effectiveness, and ensuring the proper expenditure of the grant.
- 2) If the applicant is an organization, the applicant meets the following requirements pursuant to Section 42F-103, Hawaii Revised Statutes:
 - a) Is incorporated under the laws of the State; and
 - b) Has bylaws or policies that describe the manner in which the activities or services for which a grant is awarded shall be conducted or provided.
- 3) If the applicant is a non-profit organization, it meets the following requirements pursuant to Section 42F-103, Hawaii Revised Statutes:
 - a) Is determined and designated to be a non-profit organization by the Internal Revenue Service; and
 - b) Has a governing board whose members have no material conflict of interest and serve without compensation.

Pursuant to Section 42F-103, Hawaii Revised Statutes, for grants used for the acquisition of land, when the organization discontinues the activities or services on the land acquired for which the grant was awarded and disposes of the land in fee simple or by lease, the organization shall negotiate with the expending agency for a lump sum or installment repayment to the State of the amount of the grant used for the acquisition of the land.

Further, the undersigned authorized representative certifies that this statement is true and correct to the best of the applicant's knowledge.

J. Walter Cameron Center
(Typed Name of Individual or Organization)


(Signature)

Jan 15, 2020
(Date)

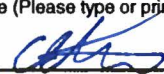
Cesar Gaxiola
(Typed Name)

Executive Director
(Title)

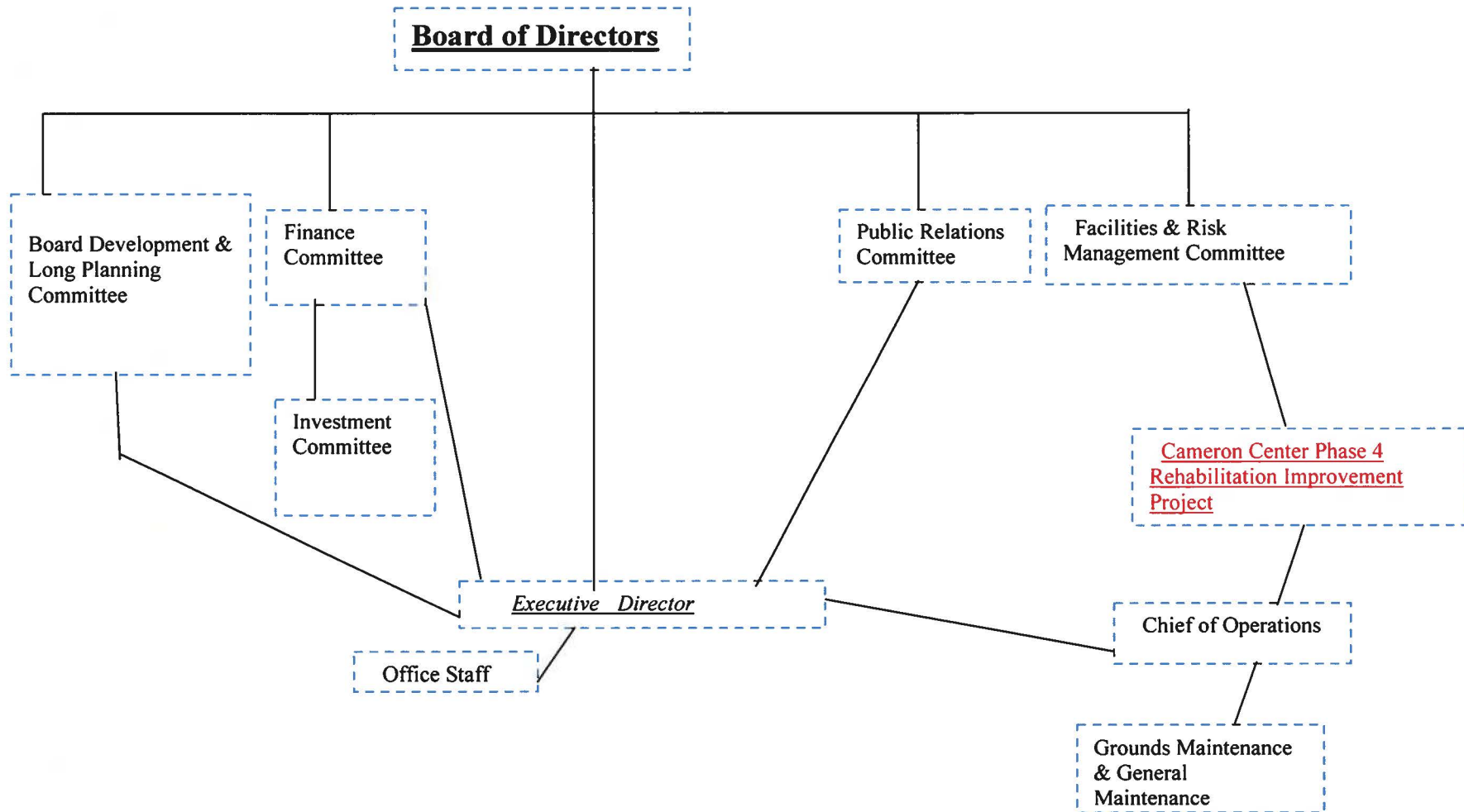
BUDGET REQUEST BY SOURCE OF FUNDS

Period: July 1, 2020 to June 30, 2021

App J. WALTER CAMERON CENTER

BUDGET CATEGORIES	Total State Funds Requested (a)	Total Federal Funds Requested (b)	Total County Funds Requested (c)	Total Private/Other Funds Requested (d)
A. PERSONNEL COST				
1. Salaries				
2. Payroll Taxes & Assessments				
3. Fringe Benefits				
TOTAL PERSONNEL COST				
B. OTHER CURRENT EXPENSES				
1. Airfare, Inter-Island				
2. Insurance				
3. Lease/Rental of Equipment				
4. Lease/Rental of Space				
5. Staff Training				
6. Supplies				
7. Telecommunication				
8. Utilities				
9				
10				
11				
12				
13				
14				
15				
16				
17				
18				
19				
20				
TOTAL OTHER CURRENT EXPENSES				
C. EQUIPMENT PURCHASES				
D. MOTOR VEHICLE PURCHASES				
E. CAPITAL	1,270,000		785,000	539,000
TOTAL (A+B+C+D+E)	1,270,000			
SOURCES OF FUNDING		Budget Prepared By:		
(a) Total State Funds Requested	1,270,000	Cesar Gaxiola	808 244-5546	
(b) Total Federal Funds Requested	0	Name (Please type or print) Phone		
(c) Total County Funds Requested	785,000		JAN 15 2020	
(d) Total Private/Other Funds Requested	539,000	Signature of Authorized Official Date		
TOTAL BUDGET	2,594,000	Cesar Gaxiola, Executive Director Name and Title (Please type or print)		

**J. Walter Cameron Center Organizational Chart
Phase 4- Rehabilitation Improvement Project
January 15, 2020**



**J. Walter Cameron Center
Phase 4 – Rehabilitation/Improvement Project
PROJECT BUDGET**

Component 1

	<u>Project Activity</u>	<u>COST</u>	<u>Funding Source</u>
1	Fire Alarm	\$198,000	CDBG
2	Kahi AC System	\$169,000	Maui County
3	Meeting Rooms Update	\$30,000	Atherton Foundation
4	Building 5, Space 19-A CIP	\$748,000	Maui County \$239K, Strong Foundation \$100K, McInerney Foundation \$100K, HNKOP \$274K and Sentry Tournament \$35,000
5	Sidewalks concrete repairs	\$179,000	Maui County
		1,324,000	

Component 2

	<u>Project Activity</u>	<u>COST</u>
1	AC Chiller and black lights	\$600,000
2	Maintenance Shop AC Piping	\$220,000
3	Restrooms renovations Building 3	\$200,000
4	Lower parking lot paving	\$250,000
	TOTAL	\$1,270,000
	Funding Source – State GIA FY2020-21	\$1,270,000

TOTAL PROJECT COST (PHASE 4) - \$2,594,000
TOTAL SOURCES OF INCOME - \$2,594,000

J. Walter Cameron Center
Statement of Financial Position
As of November 30, 2019

	Nov 30, 19
ASSETS	
Current Assets	
Checking/Savings	
10000 · BOH Checking 9016	12,631.89
Total Checking/Savings	12,631.89
Accounts Receivable	
11500 · Accounts Receivable	69,180.33
Total Accounts Receivable	69,180.33
Other Current Assets	
12400 · Prepaid Expenses	7,970.93
12500 · Prepaid Insurance	2,696.55
Total Other Current Assets	10,667.48
Total Current Assets	92,479.70
Fixed Assets	
15200 · Buildings	7,446,282.56
15300 · Equipment	505,681.75
15400 · Expan Site - Other Leasehold	5,431,922.66
15500 · Expan Site - Non Depr Leasehold	574,970.22
15600 · Furniture & Fixtures	189,869.98
16500 · Accum Depr - Buildings	(4,286,091.80)
16600 · Accum Depr - Equipment	(382,970.73)
16700 · Accum Depr - Expansion Site	(876,527.92)
16800 · Accum Depr - Furn & Fixtures	(76,414.57)
17000 · Construction In Progress	804,229.37
Total Fixed Assets	9,330,951.52
Other Assets	
19000 · Investments	
19100 · FHB Bequest 2012	971,923.34
19200 · BOH Bequest 0106	937,879.13
Total 19000 · Investments	1,909,802.47
Total Other Assets	1,909,802.47
TOTAL ASSETS	11,333,233.69

J. Walter Cameron Center
Statement of Financial Position
As of November 30, 2019

	Nov 30, 19
LIABILITIES & EQUITY	
Liabilities	
Current Liabilities	
Accounts Payable	
20000 · Accounts Payable	34,641.84
20001 · Accounts Payable - Construction in Progress	64,612.49
Total Accounts Payable	99,254.33
Other Current Liabilities	
25000 · Assessments Received in Advance	57,143.00
25030 · Capital Lease Payable - Current	11,952.40
Total Other Current Liabilities	69,095.40
Total Current Liabilities	168,349.73
Long Term Liabilities	
25010 · FHB Line of Credit	200,000.00
25040 · Capital Lease Payable - LT	40,639.16
Total Long Term Liabilities	240,639.16
Total Liabilities	408,988.89
Equity	
31000 · Net Assets w/o Donor Restrict.	10,033,379.39
31100 · Net Assets w Donor Restrict.	785,860.80
Net Income	105,004.61
Total Equity	10,924,244.80
TOTAL LIABILITIES & EQUITY	11,333,233.69

JWCC listing of Government Funding

	YEAR	SOURCE	AMOUNT	DESCRIPTION
1	2016	Maui County	\$500,000	Electrical Transformer Replacement
2	2016	State GIA	\$2,225,000	Windows, Air Handlers Units, Doors and miscellaneous repairs
3	2018	CDBG	\$369,650	Parking Lot Paving
4	2018	Maui County	\$90,000	Meeting Facilities Dividers and Building #6 Sewage Pipe
5	2018	State GIA	\$600,000	All Complex Interior Lighting, Exterior Painting, ceiling tiles and Kahi Playground
6	2018	Maui County	\$239,000	Building 5, Space 19-A
7	2019	CDBG	\$198,000	Fire Alarm System
8	2019	Maui County	\$169,000	Kahi Kamalii AC System
			\$4,390,650	TOTAL

BUDGET JUSTIFICATION - PERSONNEL SALARIES AND WAGES

Period: July 1, 2020 to June 30, 2021

J. WALTER CAMERON CENTER

POSITION TITLE	FULL TIME EQUIVALENT	ANNUAL SALARY A	% OF TIME ALLOCATED TO GRANT REQUEST B	TOTAL STATE FUNDS REQUESTED (A x B)
N/A				\$ -
				\$ -
				\$ -
				\$ -
				\$ -
				\$ -
				\$ -
				\$ -
				\$ -
				\$ -
				\$ -
				\$ -
				\$ -
				\$ -
				\$ -
				\$ -
TOTAL:				

JUSTIFICATION/COMMENTS:

BUDGET JUSTIFICATION - EQUIPMENT AND MOTOR VEHICLES

Period: July 1, 2020 to June 30, 2021

J. WALTER CAMERON CENTER

DESCRIPTION EQUIPMENT	NO. OF ITEMS	COST PER ITEM	TOTAL COST	TOTAL BUDGETED
N/A			\$ -	
			\$ -	
			\$ -	
			\$ -	
			\$ -	
TOTAL:				

JUSTIFICATION/COMMENTS:

N/A

DESCRIPTION OF MOTOR VEHICLE	NO. OF VEHICLES	COST PER VEHICLE	TOTAL COST	TOTAL BUDGETED
N/A			\$ -	
			\$ -	
			\$ -	
			\$ -	
			\$ -	
TOTAL:				

JUSTIFICATION/COMMENTS:

BUDGET JUSTIFICATION - CAPITAL PROJECT DETAILS

Period: July 1, 2020 to June 30, 2021

J. WALTER CAMERON CENTER

FUNDING AMOUNT REQUESTED						
TOTAL PROJECT COST	ALL SOURCES OF FUNDS RECEIVED IN PRIOR YEARS		STATE FUNDS REQUESTED	OF FUNDS REQUESTED	FUNDING REQUIRED IN SUCCEEDING YEARS	
	FY: 2018-2019	FY: 2019-2020	FY:2020-2021	FY:2020-2021	FY:2021-2022	FY:2022-2023
PLANS	0	0	0	0	0	0
LAND ACQUISITION	0	0	0	0	0	0
DESIGN	0	0	0	0	0	0
CONSTRUCTION	0	0	1270000	1324000	0	0
EQUIPMENT	0	0	0	0	0	0
TOTAL:	0	0	1,270,000	1,324,000	0	0
JUSTIFICATION/COMMENTS:						

GOVERNMENT CONTRACTS, GRANTS, AND / OR GRANTS IN AID

Apf J. WALTER CAMERON CENTER

Contracts Total: 1,665,650

	CONTRACT DESCRIPTION	EFFECTIVE DATES	AGENCY	GOVERNMENT ENTITY (U.S. / State / Haw / Hon / Kau / Mau)	CONTRACT VALUE
1	Parking Lot Paving	July 2016-June 20	CDBG	US/State and Ma	369,650
2	Meeting Facilities Dividers	July 2018-June 20	Dept Housing and Hum	Maui	90,000
3	All complex interior ceiling and exterior painting	July 2017-June 20	State GIA-CIP	State	600,000
4	Remodeled all interior space for Building 5	July 2018-June 20	Dept Housing and Hum	Maui	239,000
5	Fire Alarm System Update and Replacment	July 1 2019-June 2	CDBG	US/ State/Maui	198,000
6	Kahi Kamalii Air Conditioner Replacement	July 1 2019-June 2	Dept Housing and Hum	Maui	169,000
7					
8					
9					
10					
11					
12					
13					
14					
15					
16					
17					
18					
19					
20					
21					
22					
23					
24					
25					
26					
27					
28					
29					
30					

JWCC 2019 Operations Budget

2020 BUDGET

Ordinary Income/Expense

Income

40000 · Operating Assessments		
41900 · Maintenance Assessments	\$	17,666.88
44300 · Monthly Assessments		\$654,290.16
44400 · Storage		\$21,727.60
44500 · Electric Charge	\$	6,600.00
44900 · Pool Maintenance	\$	1,920.00
40000 · Operating Assessments - Other		
Total 40000 · Operating Assessments	\$	702,204.64
41000 · Public Support & Revenue		
41500 · Grants	\$	198,000.00
41501 · Grants - Temp Restricted		
41600 · State GIA		
44100 · Golf Tournament	\$	35,000.00
44700 · Fund Drive (Annual)		
45100 · Contributions		
45101 · Donations - Unrestricted	\$	15,000.00
45102 · Donations - Temp Restricted		
45103 · Donations - Perm Restricted		
45200 · In-Kind Donation		
Total 41000 · Public Support & Revenue	\$	50,000.00
41700 · Advantage - Cash Rewards		
42000 · Usage Income		
41300 · Soda Machine Income	\$	500.00
41400 · Facility Use Income		
41405 · Facility Use - Non-Profit	\$	16,000.00
41410 · Facility Use - For Profit	\$	5,000.00
41400 · Facility Use Income - Other		
Total 41400 · Facility Use Income	\$	21,500.00
44600 · Media Equipment Use	\$	300.00
44800 · Postage Machine Use		
46000 · Copier Use Income		
46100 · Fax Machine Use		
42000 · Usage Income - Other		
Total 42000 · Usage Income	\$	300.00
<i>Total Income</i>		<i>\$972,004.64</i>

Expense

60000 · Payroll Expenses		
61000 · Salaries		
60200 · Salary - Administrative Clerk		

JWCC 2019 Operations Budget

2020 BUDGET

60300 · Salary -Gardener	\$	10,000.00
60400 · Salary -Maintenance	\$	23,000.00
60500 · Salary -Receptionist	\$	20,000.00
60700 · Salary -Chief of Operations	\$	50,000.00
60800 · Salary -Executive Director	\$	92,560.00
61100 · Salary -Administrative Assistant	\$	35,000.00
61000 · Salaries - Other		
Total 61000 · Salaries	\$	230,560.00
62300 · Taxes - W/C	\$	2,110.00
62301 · 3rd Party Medicare & OASDI Tax		
62400 · E/B Medical & Dental	\$	20,600.00
62500 · E/B Retirement Fund	\$	11,000.00
62700 · Fixed Labor Fee	\$	32,000.00
63900 · Payroll Processing Fee	\$	6,300.00
60000 · Payroll Expenses - Other		
Total 60000 · Payroll Expenses	\$	302,570.00
62600 · General Excise Tax	\$	200.00
63000 · Advertising and Promotion	\$	1,000.00
63400 · Interest Expense	\$	5,000.00
64100 · Conf/Conv/Mtgs	\$	3,500.00
64200 · Board Retreat	\$	5,000.00
64300 · Meals and Entertainment		
64500 · Depreciation Expense		
64600 · Depn Expense - Furn & Fixtures		
64700 · Depn Expense - Equipment		
64800 · Depn Expense - Expansion		
64500 Depreciation	\$	361,238.00
65100 · Repairs & Service Maintenance		
64000 · Building Maintenance	\$	70,000.00
64001 · De Minimis Assets	\$	5,000.00
64002 · Irrigation Repairs	\$	7,000.00
65000 · Plumbing Maintenance	\$	5,000.00
66500 · Air Conditioning	\$	15,000.00
66501 · Equipment Maintenance	\$	5,000.00
70200 · Custodial Services	\$	45,000.00
70300 · Grounds Services	\$	40,000.00
70400 · Pest Control	\$	8,000.00
70500 · Refuse Collection	\$	32,000.00
70600 · Security	\$	30,000.00
65100 · Repairs & Service Maintenance - Other		
Total 65100 · Repairs & Service Maintenance	\$	262,000.00
65300 · Equipment Purchase/Lease	\$	1,500.00
66200 · Insurance - General Liability		
63300 · Insurance Expense		

JWCC 2019 Operations Budget

2020 BUDGET

66200 · Insurance - General Liability - Other	\$	28,000.00
66201 · Insurance- Directors & Officers	\$	2,000.00
66300 · Insurance - Fidelity		
66600 · Maint - Reserve		
66700 · Professional Fees		
63700 · Audit	\$	9,800.00
70700 · Accounting	\$	9,000.00
70800 · Consulting	\$	5,000.00
66700 · Professional Fees - Other		
Total 66700 · Professional Fees	\$	23,800.00
66900 · Maint - Postage		
67100 · Miscellaneous	\$	100.00
67101 · Travel Expense	\$	2,000.00
67102 · Permits and Licenses		
6700 · Printing		
68000 · Taxes - Property	\$	400.00
69069 · Annual Fundraiser - Tournament		
69070 · Fundraiser-Vehicle Mileage	\$	500.00
69071 · Fundraiser-Supplies	\$	1,800.00
69074 · Fundraiser-Outside Service	\$	3,800.00
69069 · Annual Fundraiser - Tournament - Other		
Total 69069 · Annual Fundraiser - Tournament	\$	6,500.00
69400 · Capital Campaign		
69400.1 · Consulting	\$	5,000.00
69400.2 · Travel	\$	2,000.00
69400.3 Development Coordinator	\$	40,000.00
69400.4 · Events & Supplies	\$	1,000.00
69400.5 · Miscellaneous	\$	500.00
69400 · Capital Campaign - Other		
Total 69400 · Capital Campaign	\$	48,500.00
69800 · Uncategorized Expenses		
70000 · Vehicle Expense - Mileage	\$	400.00
71000 · Sub/Pub/Dues		
72000 · Prof. Vocational Staff Develop	\$	5,000.00
73073 · Office & Supplies		
61700 · Computer and Internet Repairs	\$	4,000.00
67300 · Postage	\$	1,500.00
67900 · Website	\$	1,000.00
73000 · Custodial Supplies	\$	5,000.00
73100 · Maintenance Supplies	\$	900.00
73200 · Media Supplies		
73300 · Office/Copies Supplies	\$	2,500.00

JWCC 2019 Operations Budget

2020 BUDGET

73400 · Uniforms	\$	500.00
73073 · Office & Supplies - Other		
Total 73073 · Office & Supplies	\$	20,800.00
74074 · Utilities		
74000 · Electric	\$	210,000.00
74100 · Phone	\$	4,500.00
74200 · Fax	\$	400.00
74300 · Internet	\$	4,500.00
74400 · Water & Sewer	\$	18,000.00
74700 · PV Tracking		
74074 · Utilities - Other		
Total 74074 · Utilities	\$	237,400.00
74500 · Rent Expense		
74600 · Bank Fees		
74605 · Bad Check		
74610 · Finance Charges		
74600 · Bank Fees - Other	\$	1,000.00
Total 74600 · Bank Fees	\$	1,000.00
Total Expense	\$	1,312,108.00
Net Ordinary Income	\$	(340,103.36)
Net Income		
Credit Line Payment-Interest Only		
NET INCOME		
Non-Cash Items:		
Depreciation	\$	361,238.00
Repayment on Line of Credit		
Capital Improvements - unfunded		[A]
Estimated Cash Flow	\$	21,124.64