

ROBERT YU

Executive manager with broad-based experience in transit operations and financial management.

## Areas of Experience & Highlights

### Financial Management

- Knowledgeable in all aspects of transit cost structure and financing
- Developed cost, performance, and revenue models to estimate revenue generation and evaluate effectiveness and efficiency of transit services
- Coordinated installation of multiple information systems, including electronic farebox system, IBM platinum financial reporting and procurement system, Handi-Van scheduling and dispatch system, and Transit Operations Personnel Profile System (TOPPS)
- Negotiated diesel fuel contract which resulted in \$3 million in savings for the City and County
- Worked closely with University of Hawaii to implement E-commerce system to reduce procurement time

### Service Planning

- Led service planning discussions and review of TheBus and Handi-Van services
- Developed annual service levels for TheBus and Handi-Van and determined workforce requirements for various service levels
- Evaluated proposed and existing services for TheBus and Handi-Van
- Analyzed monthly service performance and passenger statistics

### Risk Management

- Negotiated and executed annual liability and workers' compensation insurance policies
- Administered workers' compensation and liability trust funds
- Created captive insurance subsidiary to facilitate transfer of \$15 million of incurred risk in 2000
- Implemented medical billing audit program that reduced annual workers' compensation costs by \$250,000

### Labor Relations

- Participated in labor contract negotiations
- Advised on employee labor relation matters
- Served as management trustee for Hawaii Teamsters and Allied Workers Local 996's Health & Welfare Trust Fund

## Employment History

Honolulu Authority for Rapid Transportation, Honolulu, HI

### Chief Financial Officer

2017-Present

- Manage and monitor the rail project's finances
- Report on project finances to board of directors and stakeholders
- Participate in the evaluation of project risks
- Maintain effective internal controls
- Communicate project's financial status to stakeholders

Oahu Transit Services, Inc. (dba TheBus & Handi-Van), Honolulu, HI	
Senior Vice President & Deputy General Manager	2009-2017
<ul style="list-style-type: none"><li>Assisted the president and general manager in all aspects of day-to-day operations of TheBus and Handi-Van with a workforce of 1,800 employees and annual operating budget of \$250 million</li></ul>	
Senior Vice President, Finance & Special Operations	2006-2009
Vice President, Finance & Administration	1992-2006
MTL, Inc. (dba TheBus), Honolulu, HI	
Chief Internal Auditor	1991-1992
<ul style="list-style-type: none"><li>Reviewed policies, procedures, and operations of TheBus system</li><li>Communicated findings and recommendations to senior management</li></ul>	
Hawaiian Electric Industries, Inc., Honolulu, HI	
Administrator, Financial Reporting and Accounting Standards	1990-1991
<ul style="list-style-type: none"><li>Prepared financial reports for Securities &amp; Exchange Commission and Hawaii Public Utilities Commission</li><li>Analyzed and reported on monthly financial information to senior management</li></ul>	
Internal Auditor	1989-1990
Grant Thornton LLP (formerly Alexander Grant & Co., CPAs), Honolulu, HI and San Francisco, CA	
Audit Supervisor	1985-1989
Chevron USA Corp. and Chevron Engineering Corp., San Francisco, CA	
Financial Analyst	1983-1985

#### Education

- MBA, Hawaii Pacific University
- BS, Accounting, California State University, Hayward
- American Public Transportation Association's Leadership Class, 2007-2008
- Eno Transportation Foundation's Center for Transit Leadership, 2006

#### Professional Certification

Certified Public Accountant, Certificate 2769

#### Community Service

Chinese Chamber of Commerce of Hawaii - President, 2014-2015; Executive Committee, 2010-2018; Board Member since 2006

See Yup Society Hawaii - Board Member and Secretary, 2018

Past Affiliations – Moanalua High School Music Boosters Association - Board Member and Treasurer, 2011-2015; American Youth Soccer Organization (AYSO) and Police Athletics League (PAL) - Volunteer Coach and Referee, 2001-2012; Boy Scouts of America, Aloha Council, Pack 9, Treasurer; Friends of Hawaii's Public Housing, Treasurer and Board Member