DAVID Y. IGE GOVERNOR OF HAWAII





STATE OF HAWAII **DEPARTMENT OF LAND AND NATURAL RESOURCES**

POST OFFICE BOX 621 HONOLULU, HAWAII 96809

Testimony of SUZANNE D. CASE Chairperson

Before the House Committee on JUDICIARY

Wednesday, March 21, 2018 9:00 AM **State Capitol, Conference Room 325**

In consideration of SENATE BILL 2909, SENATE DRAFT 2, HOUSE DRAFT 1 RELATING TO LAW ENFORCEMENT

Senate Bill 2909, Senate Draft 2, House Draft 1 proposes to require the Legislative Reference Bureau to conduct a study that examines consolidating the law enforcement activities and responsibilities of various state divisions and agencies under a single, centralized state law enforcement division or agency. The Department of Land and Natural Resources (Department) offers the following comments and concern.

The Department appreciates the Legislature's interest in studying the feasibility of consolidating the state's law enforcement functions under a single, centralized agency. The study may provide information on efficiencies with procurement, training, and other services that may be combined between agencies. However, the critical importance of maintaining separate management within the respective departments to the unique nature of each Department's function, authority, and mission must be considered and preserved.

Thank you for the opportunity to comment on this measure.

SUZANNE D. CASE

CHAIRPERSON
BOARD OF LAND AND NATURAL RESOURCES
COMMISSION ON WATER RESOURCE MANAGEMENT

ROBERT K. MASUDA FIRST DEPUTY

JEFFREY T. PEARSON, P.F.

AQUATIC RESOURCES AQUATIC RESOURCES
BOATING AND OCEAN RECREATION
BUREAU OF CONVEYANCES
COMMISSION ON WATER RESOURCE MANAGEMENT
CONSERVATION AND COASTAL LANDS
CONSERVATION AND RESOURCES ENFORCEMENT
ENGINEERING
ENGINEERING IN USE ENGINEERING
FORESTRY AND WILDLIFE
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LEGISLATIVE REFERENCE BUREAU State of Hawaii State Capitol, Room 446 415 S. Beretania Street Honolulu, Hawaii 96813

Written Comments

SB2909, SD2, HD1 RELATING TO LAW ENFORCEMENT

Charlotte A. Carter-Yamauchi, Director Legislative Reference Bureau

Presented to the House Committee on Judiciary

Wednesday, March 21, 2018, 2:15 p.m. Conference Room 325

Chair Nishimoto and Members of the Committee:

Good afternoon Chair Nishimoto and members of the Committee, my name is Charlotte Carter-Yamauchi and I am the Director of the Legislative Reference Bureau. Thank you for providing the opportunity to submit written testimony on Senate Bill No. 2909, S.D. 2, H.D. 1, Relating to Law Enforcement.

The purpose of this measure is to require the Legislative Reference Bureau to conduct a study that examines consolidating the law enforcement activities and responsibilities of various state divisions and agencies under a single, centralized state enforcement division or agency.

Specifically, the measure requires the Bureau to examine the following areas related to consolidation:

- Start-up and other costs;
- (2) Cost-savings;
- (3) Regulatory efficiencies;
- (4) Structure of consolidation; and

(5) Operational, administrative, financial, personnel, legal, and other issues associated with consolidation.

The measure also requires the Bureau to seek input from the Department of the Attorney General; Department of Land and Natural Resources Division of Conservation and Resources Enforcement; Department of Public Safety Narcotics Enforcement Division; and Department of Transportation Harbors Division, and submit its report and any proposed legislation to the Legislature no later than twenty days before the convening of the 2019 Regular Session.

The Bureau takes no position on this measure, but submits the following comments for your consideration.

While, as a general matter, the Bureau sees no obstacle to conducting such a study, if it were provided with a sufficient amount of funds and time to do so. However, given the number of different entities that would need to be assessed and evaluated, the approximate six-month timeframe provided to the Bureau to deliver the report is too short. In addition to each agency having unique enforcement responsibilities, each law enforcement agency also has multiple physical locations across the State. All would need to be identified and evaluated separately to determine their relevance, role, and cost in the context of a reorganized law enforcement administrative structure. Considerable attention would also need to be paid to crafting recommendations for implementing any proposed organizational changes.

Furthermore, as the Committee is well aware, the law enforcement challenges faced by Hawaii have grown significantly in a post 9/11 environment, the heightened probability of active shooter scenarios, the spreading opioid epidemic, and increasing pressure from invasive species. All these issues would need to be included in a study of a law enforcement agency reorganization and in consideration of how the restructured law enforcement agency would coordinate efforts to implement the diverse and wide-ranging policies related to these issues.

The Bureau would also point out that, given the breadth and diversity of issues to be examined, individual agency expertise would be able to present a more thorough and developed analysis in a shorter timeframe in comparison to the Bureau conducting its own organic research. To this end, the Bureau believes that the information on operational, administrative, financial, personnel, legal, and other issues associated with consolidation should be directly provided to the Bureau by each affected agency by a specified date, rather than requiring the Bureau to conduct the research to accumulate the information.

In summary, if the Committee decides to recommend passage of this measure, the Bureau requests that at least two years be provided to conduct the study envisioned under this measure, and that each affected law enforcement agency provide information on

operational, administrative, financial, personnel, legal, and other issues associated with consolidation to the Bureau by no later than September 1, 2019.

If the measure is amended to address the concerns noted above, the Bureau believes that the services requested under this measure are manageable and that the Bureau will be able to provide the services in the time allotted.

Thank you again for your consideration.



SARAH ALLEN

MARA SMITH
ASSISTANT ADMINISTRATOR

STATE OF HAWAII STATE PROCUREMENT OFFICE

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TESTIMONY
OF
SARAH ALLEN, ADMINISTRATOR
STATE PROCUREMENT OFFICE

TO THE HOUSE COMMITTEE ON THE JUDICIARY March 21, 2018 2:15 PM

SB2909 SD2 HD1
RELATING TO LAW ENFORCEMENT STUDY, LEGISLATIVE REFERENCE BUREAU

Chair Nishimoto, Vice-Chair San Buenaventura, and members of the committee, thank you for the opportunity to submit testimony on SB2909 SD 2 HD1. The State Procurement Office (SPO) supports the intent of the bill and has concerns with the following language:

Page 2, Section 3, lines 16-17 state:

"The contracting of services under this Act shall be exempt from chapter 103D, Hawaii Revised Statutes."

Contracts for consultant services to study the feasibility of consolidating law enforcement activities and responsibilities of various state divisions should be accomplished through a best value request for proposals (RFP) where desired attributes and competencies can be defined in weighted evaluation criteria and minimum standards required. Best value is defined as the outcome of any procurement that ensures customer needs are met in the most effective, timely, and economical manner. Finding the best value, then, should be the ultimate goal of every procurement. Further, full and open competition assists the state in price analysis and ensures transparency. Should the services not be procured, the agency should conduct in-depth cost analysis for negotiation purposes and to ensure the total price paid using tax-payers' monies are fair and reasonable.

The Hawaii Public Procurement Code (code) is the single source of public procurement policy to be applied equally and uniformly, while providing fairness, open competition, a level playing field, government disclosure and transparency in the procurement and contracting process vital to good government.

Public procurement's primary objective is to provide everyone equal opportunity to compete for government contracts, to prevent favoritism, collusion, or fraud in awarding of contracts. To

SB2909 SD2 HD1 House Committee on the Judiciary March 21, 2018 Page 2

legislate that any one entity should be exempt from compliance with both HRS chapter 103D and 103F conveys a sense of disproportionate equality in the law's application.

Exemptions to the code mean that all procurements made with taxpayer monies will not have the same oversight, accountability and transparency requirements mandated by those procurements processes provided in the code. It means that there is no requirement for due diligence, proper planning or consideration of protections for the state in contract terms and conditions, nor are there any set requirements to conduct cost and price analysis and market research or post-award contract management. As such, Agencies can choose whether to compete any procurement or go directly to one contractor. As a result, leveraging economies of scale and cost savings efficiencies found in the consistent application of the procurement code are lost. It also means Agencies are not required to adhere to the code's procurement integrity laws.

The National Association of State Procurement Officials state: "Businesses suffer when there is inconsistency in procurement laws and regulations. Complex, arcane procurement rules of numerous jurisdictions discourage competition by raising the costs to businesses to understand and comply with these different rules. Higher costs are recovered through the prices offered by a smaller pool of competitors, resulting in unnecessarily inflated costs to state and local governments."

When public bodies, are removed from the state's procurement code it results in the harm described above. As these entities create their own procurement rules, businesses are forced to track their various practices. Moreover, a public body often can no longer achieve the benefits of aggregation by using another public body's contract because different state laws and regulations may apply to the various public bodies making compliance more difficult.

Each year new procurement laws are applied to state agencies causing state agency contracts to become more complex and costly, while other public bodies, such as agencies with strong legislative influence, are exempted. Relieving some public bodies from some laws by exempting or excluding them from compliance with a common set of legal requirements creates an imbalance wherein the competitive environment becomes different among the various jurisdictions and the entire procurement process becomes less efficient and costlier for the state and vendors.

Thank you.



STATE OF HAWAII DEPARTMENT OF PUBLIC SAFETY

919 Ala Moana Boulevard, 4th Floor Honolulu, Hawaii 96814 NOLAN P. ESPINDA DIRECTOR

Cathy Ross
Deputy Director
Administration

Jodie F. Maesaka-Hirata Deputy Director Corrections

Renee R. Sonobe Hong Deputy Director Law Enforcement

TESTIMONY ON SENATE BILL 2909, SENATE DRAFT 2, HOUSE DRAFT 1 RELATING TO LAW ENFORCEMENT

By
Nolan P. Espinda, Director
Department of Public Safety

House Committee on Judiciary Representative Scott Y. Nishimoto, Chair Representative Joy A. San Buenaventura, Vice Chair

Thursday, March 21, 2018; 2:15 p.m. State Capitol, Conference Room 325

Chair Nishimoto, Vice Chair San Buenaventura, and Members of the Committee:

The Department of Public Safety (PSD) supports the intent, but offers comment on Senate Bill (SB) 2909, Senate Draft (SD) 2, House Draft (HD) 1, which would require the Legislative Reference Bureau to conduct a study that examines the consolidation of the law enforcement activities and responsibilities of various state divisions and agencies under a single, centralized state enforcement division or agency. The measure would also provide funds to do so.

PSD appreciates that the Legislature is willing to conduct a study to evaluate the consolidation of state law enforcement, including but not limited to operational, financial, personnel, and legal issues, and the many and varied federal, state, and county statutes, rules, and regulations affecting each individual agency. While there is definitely a core of minimum qualifications and training which should be common to all law enforcement, each agency is also unique to its own function and mission.

Thank you for the opportunity to present this testimony.

ON THE FOLLOWING MEASURE:

S.B. No. 2909, S.D. 2, H.D. 1, RELATING TO LAW ENFORCEMENT.

BEFORE THE:

COMMITTEE ON JUDICIARY

DATE: Wednesday, March 21, 2018 **TIME:** 2:15 p.m.

LOCATION: State Capitol, Room 325

TESTIFIER(S): Russell A. Suzuki, Acting Attorney General, or

Jeffrey A. Keating, Deputy Attorney General

Chair Nishimoto and Members of the Committee:

The Department of the Attorney General ("Department") supports the revised bill that directs the Legislative Reference Bureau ("LRB") to conduct a study examining consolidating the law enforcement activities and responsibilities of various state divisions and agencies under a single, centralized state enforcement division or agency.

We would like to thank the Committees for listening to the concerns of our Department, the Department of Public Safety, Department of Land and Natural Resources, and the Department of Transportation, in ordering this further assessment.

Based upon the above, we support the bill in its current form and look forward to providing our input to the LRB.

<u>SB-2909-HD-1</u> Submitted on: 3/19/2018 2:37:56 PM

Testimony for JUD on 3/21/2018 2:15:00 PM

Submitted By	Organization	Testifier Position	Present at Hearing
Javier Mendez-Alvarez	Individual	Support	No

Comments:

SB-2909-HD-1

Submitted on: 3/19/2018 3:31:51 PM

Testimony for JUD on 3/21/2018 2:15:00 PM

Submitted By	Organization	Testifier Position	Present at Hearing
Robert	Individual	Support	No

Comments:

Aloha,

I am a State of Hawaii Deputy Sheriff. I was with the State Capitol section for 6 years and with the Airport Section for 5 years. I have had the opportunity to observe different departments attempt to effect law enforcement with no set standards or policies, nor with due diligence. They have not taken the entire judicial process into consideration in their attempts to create their own autonomous law enforcement section. Enforcing the law does not only entail citing infractions and/or arrests. It includes a consideration of the judicial process in its entirety from the moment of probable cause, through the subsequent steps required by the laws of evidence collection, to adjudication.

The Sheriffs department as it stands, and thru jurisdiction already established, is able to accomplish law enforcement that encompasses all the aspects discussed above because they are able to maintain a working relationship with the attorney generals office. In my humble opinion, I believe the law enforcement process effected by the Sheriffs Deptarment would be more efficient and streamlined, with less waste of resources, if able to work closer or under the office of the Attorney General of the State of Hawaii.

SB-2909-HD-1

Submitted on: 3/19/2018 3:32:46 PM

Testimony for JUD on 3/21/2018 2:15:00 PM

Submitted By	Organization	Testifier Position	Present at Hearing
Mark M. Hanohano	Individual	Support	No

Comments:

Aloha nui,

I have had the privilege of participating in this honorable profession for over three decades at the state and federal levels and in this time have recognized a need for better organization in the form of reorganization of state law enforcement.

State law enforcement, in its current state, lacks structure, which mitigates stature, creating scattered focus, resulting in poor performance.

State law enforcement must come together as a collective and sincerely commit to cause, with cause being effective and efficient law enforcement services that promotes a sense of confidence and comfort in the various communities state law enforcement is responsible for (e.g.the judiciary, transportation services, conservation and resources compliance). The aforementioned being the primary functions; however, not restricting requests for assistance from other state agencies, causing multiple missions, which supports my position of the single entity approach. An approach that will be clear, consistent, organized, and complete - a true professional police service provider supporting state interests.

Mahalo piha,

Mark M. "Dutch" Hanohano

(United States Marshal for the District of Hawaii 2003-2010)

<u>SB-2909-HD-1</u> Submitted on: 3/19/2018 10:55:46 PM

Testimony for JUD on 3/21/2018 2:15:00 PM

Submitted By	Organization	Testifier Position	Present at Hearing
Alan Urasaki	Individual	Support	No

Comments:

SB-2909-HD-1

Submitted on: 3/20/2018 8:24:55 AM

Testimony for JUD on 3/21/2018 2:15:00 PM

Submitted By	Organization	Testifier Position	Present at Hearing
John DeJesus	Individual	Support	No

Comments:

Aloha,

I strongly support this bill which would allow the various State of Hawaii Law Enforcement Department's and its officers to transfer under the State of Hawaii Department of the Attorney General. Having all State Law Enforcement Officers under one Department will create positive uniformity, high officer morale, communications, training/cross-training and career advancement. With this bill, State Law Enforcement could strive for national accreditation which will benefit the State of Hawaii.

Thank you for this opportunity to provide testimony.

SB-2909-HD-1

Submitted on: 3/20/2018 9:42:55 AM

Testimony for JUD on 3/21/2018 2:15:00 PM

Submitted By	Organization	Testifier Position	Present at Hearing	
Neal Miyasato	Individual	Support	No	

Comments:

I support this bill because it will bring all State Law Enforcement Agencies under one command. This will allow them to receive the same training under one standard, which will bring everyone up to speed and on the same page. By consolidating all of the agencies, there will be a better response to incidents because there will be less jurisdictional issues, and it will enhance the public's confidence and assurance that their calls for service will be answered in a timely manner by well trained Law Enforcement professionals. It will also create competetive promotional opportunities for personnel who wish to advance in their careers, and allow them to transfer to different divisions within the department, so that they can broaden their knowledge and exprience in all aspects of Law Enforcement.

Testimony on SB 2909, SD2, HD1 Relating to Law Enforcement

COMMITTEE ON JUDICIARY Rep. Scott Nishimoto, Chair Rep. Joy San Buenaventura, Vice Chair

DATE: Wednesday, March 21, 2018

TIME: 2:15 pm

PLACE: Conference Room 325

State Capitol

415 South Beretania Street

I strongly support this bill which would require the Legislative Reference Bureau to conduct a study that examines consolidating the law enforcement activities and responsibilities of various state divisions and agencies under a single, centralized state enforcement division or agency.

I recommend that the bill be amended to include the Department of Public Safety Sheriff Division in those entities that the Legislative Reference Bureau shall seek input from. The Sheriff Division is the largest law enforcement division in the state.

Thank you for the opportunity to testify. Robin Nagamine



<u>SB-2909-HD-1</u> Submitted on: 3/21/2018 3:59:48 AM

Testimony for JUD on 3/21/2018 2:15:00 PM

Submitted By	Organization	Testifier Position	Present at Hearing
Melodie Aduja	Oahu County Committee on Legislative Priorities of the Democratic Party of Hawai'i	Support	No

Comments:



COLING PROGRESSIVES DEMANDING ACTION

Aloha Chair Nishimoto, Vice Chair Buenaventura, members of the House Judiciary Committee,

On behalf of the nearly 600 registered members of the Young Progressives Demanding Action – Hawai'i, I would like to express **opposition** SB2909 SD2 HD1. It is reasonable to conduct a study to examine how to reduce costs for law-enforcement in a responsible, sensible way, but consolidation of these particular agencies is still highly problematic.

If a study is to be conducted, its scope should be broadened to examine other possible ways to reduce costs without consolidating these agencies. We also think that the study should include guidance from stakeholders outside the departments, including community members affected by these agencies' jurisdictions and their advocates.

Our testimony on previous versions of this bill expressed that consolidation of law enforcement agencies is not always a cost-reducing move, and that consolidation of these proposed agencies in particular would be particularly problematic. Based on our analysis of studies of other law-enforcement consolidations shows that a consolidation of the Department of Land and Natural Resources, Division of Conservation and Resources Enforcement (DOCARE); the Department of Public Safety state law enforcement officers and the narcotics enforcement division; and the Department of Transportation harbors division to a newly created enforcement division of the Office of the Attorney General would be difficult to properly execute, could have unintended consequences, and would be unlikely to save money.

Why This Consolidation Is Problematic

Those pushing for the consolidation of law-enforcement agencies typically cite budget shortfalls as the best reason for combining resources to form a consolidated force. But this austerity argument doesn't pass muster.

Take Louisville, Kentucky: Beginning with a referendum in 2000, city administrators began moving toward consolidation, and on January 6, 2003 city police merged with the unincorporated areas of Jefferson County. After reassigning the responsibilities and reassessing needs, the number of patrol divisions was reduced from 10 to eight, and the number of beats fell from 51 to 44. Additionally, key management positions in the new department were taken from officers and given to newly hired civilian employees. Despite this, the merger was a budgetary disaster. The city's former police chief estimated that consolidation cost an extra \$85 million. New communication equipment cost nearly \$70 million and allowances for new healthcare plans and other benefits ended up costing another \$10 million. Hardly a windfall.

The upfront costs of these types of consolidations are usually prohibitive: The one-time cost of new branding, new uniforms, new vehicles, new training manuals, etc. could pay for an expansion of the existing enforcement agencies this bill proposes to consolidate.

Consolidation works best when based on the community's character, composition, size, geographic location, and existing programs. Consolidation efforts must consider disaster planning, emergency preparedness, public demand, local control, efficiency and effectiveness, and anticipated public safety issues. Our government must evaluate its ability to pay for services, potential stressors of the system, and the community's history of natural disasters.

Regarding the specific agencies mentioned in the study: If the goal is to optimize resources by increasing crime prevention presence at no additional cost, few opportunities exist. The statutory missions and the caseloads of the various law enforcement agencies involved in this proposal are dissimilar, their jurisdictions are spread across the state, an not in close geographic proximity to one another. The typical advantages of consolidation: reduced administrative costs—a single management, centralized training coordination and planning, and a single communication center; the ability to broaden coverage by redeploying administrative staffing to law enforcement tasks; and the ability to modify workloads—more mutual support by officers having concurrent jurisdiction—do not exist.

For any consolidation to be successful there must be careful proactive planning. There must also be buy-in from all affected parties that such consolidation will result in improved security and professionalism by the law enforcement personnel. If these kinds of benefits are not achieved, then there is a strong likelihood that the effort will fail.

When consolidating agencies with specialized case types, there is also a risk that the donor agencies will receive less attention or coverage of their subject matter investigations. Their cases will simply be more in the general queue of cases within the Attorney General's office. In reviewing research about law enforcement agency consolidation, especially as it applies to consolidating specialized law enforcement, there would need to be very clear and detailed analysis of caseloads, processes, external and internal contacts, resources, data sources, jurisdictional issues and statutory issues, as well as what end result would be achieved that would warrant such a move.

The proposed agency consolidations will not make a significant change in how law enforcement is performed in this state. The agencies will still require similar small unit/paramilitary structures to ensure proper command and adherence to strict standards, and this will limit the overall savings. The same case types will still require coverage, and the color of one's uniform or shape of the badge will not change that required coverage. There may be new costs that arise as salary structures may have to be aligned, and vehicles, weapons and communication devices are standardized. Thus, the disruption might be more than the value.

Other Ways To Save

Major savings in the coming years will not come by consolidating agencies. What is more urgent is to examine how consolidation of law enforcement support services can improve the state's allocation of finite resources to achieve the broadest goals. It is in the areas of capital and technology that all law enforcement agencies share a common need, and the state stands to gain the most benefit through improved operations and optimized cost.

Every day, data is pulled from law enforcement areas such as court systems, jail records, prison records, driving records, sex offender records, among others; future data sources could include wildlife records and handgun ownership records. A pilot system could provide multiple law enforcement agencies both image and text information so that, as law enforcement officers conduct investigations and/or are actively involved in an immediate law enforcement activity, they will have complete information about individuals from all data sources that might have a bearing on the case.

Such a project could involve a wide range of agencies in the design. This is just one example of a possible initiative where the potential is great for addressing a common problem through consolidated action, while the results can be much more cost-effective than if each agency tried to address it individually.

Many of the law enforcement agencies, in addition to their recertification training, offer specialized courses that may have applicability across agency lines. Financial crimes, drug diversion, environmental crimes, and gang awareness, are just a few of the kinds of specialized training that could be helpful to others, but at the present time, there is no systematic way to share information about courses in which others might wish to participate. Designating one agency to be the keeper of such a shared service could be beneficial.

If the state does not have term contracts for law enforcement equipment, such as weapons, personal protective gear and holsters, yet the data shows that the majority of agencies are using a small number of brands, with varying costs, then—without dictating types of weapons and related gear—the state could perform a valuable function by surveying both state and local law enforcement agencies to gather their annual buying requirements and time frames, and issuing solicitations on their behalf. This kind of leveraging could save money at both the state and local level, and would support agencies' current choices in a positive manner.

As previously noted, the efforts to bring together the state law enforcement partners, technologies and experts to assess the needs, develop a comprehensive strategy, and work jointly to carry it out appears to be a good model that holds promise.

Mahalo,

Will Caron Social Justice Action Committee Chair Young Progressives Demanding Action – Hawai'i 8083874920



<u>SB-2909-HD-1</u> Submitted on: 3/21/2018 7:48:44 AM

Testimony for JUD on 3/21/2018 2:15:00 PM

Submitted By	Organization	Testifier Position	Present at Hearing
Patrick Lee	Individual	Support	No

Comments:



HAWAII GOVERNMENT EMPLOYEES ASSOCIATION

AFSCME Local 152, AFL-CIO





The Twenty-Ninth Legislature, State of Hawaii
House of Representatives
Committee on Judiciary

Testimony by Hawaii Government Employees Association

March 21, 2018

S.B. 2909, S.D.2, H.D. 1 – RELATING TO LAW ENFORCEMENT

The Hawaii Government Employees Association, AFSCME Local 152, AFL-CIO strongly supports the purpose and intent of S.B. 2909, S.D. 2, H.D. 1 which requires the Legislative Reference Bureau to conduct a study that examines consolidating state law enforcement activities and responsibilities under a single, centralized state enforcement division or agency.

While we understand that the original intent of S.B. 2909 represented a significant policy shift from the existing departmental structures, we fully believe the discussion that ensued throughout this legislative session was long overdue and most appropriate to initiate an important conversation on how state law enforcement can best serve the public. We continue to believe that centralization of our state law enforcement functions will ensure consistency in training and uniformity with policies & procedures, as well as create potential opportunities for cross-training and advanced career development. In addition, we anticipate a centralized state law enforcement division will lead to streamlined statewide communications and increased coordinated efforts. However, we fully recognize that a policy change of this magnitude brings logistical questions and considerations, therefore we strongly support the H.D. 1 of S.B. 2909 which requires the Legislative Reference Bureau to conduct a study and examine the feasibility of consolidating state law enforcement functions.

The current department-specific, and oftentimes division-specific, structure is fractured, inconsistent, and cumbersome. We must do more to create a structured environment where our dedicated law enforcement officers can thrive – and that rightly begins with a thorough examination of a centralized agency.

Thank you for the opportunity to testify in strong support of S.B. 2909, S.D. 2, H.D. 1.

Randy Perreira
Executive Director

