

House District(s) 7

Senate District(s) 4

THE TWENTY-NINTH LEGISLATURE  
APPLICATION FOR GRANTS  
CHAPTER 42F, HAWAII REVISED STATUTES

Log No:

For Legislature's Use Only

Type of Grant Request:

GRANT REQUEST – OPERATING

GRANT REQUEST – CAPITAL

"Grant" means an award of state funds by the legislature, by an appropriation to a specified recipient, to support the activities of the recipient and permit the community to benefit from those activities.

"Recipient" means any organization or person receiving a grant.

STATE DEPARTMENT OR AGENCY RELATED TO THIS REQUEST (LEAVE BLANK IF UNKNOWN): \_\_\_\_\_

STATE PROGRAM I.D. NO. (LEAVE BLANK IF UNKNOWN): \_\_\_\_\_

1. APPLICANT INFORMATION:

Legal Name of Requesting Organization or Individual:  
**North Hawaii Community Hospital**

Dbas:

Street Address: **67-1125 Mamalahoa Hwy.**  
**Waimea, HI 96743**

Mailing Address: **Same as Above**

2. CONTACT PERSON FOR MATTERS INVOLVING THIS APPLICATION:

Name **NATALIE ARRELL**

Title **Director, Development**

Phone # **(808) 691-8948**

Fax # **(808) 691-7804**

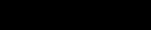
E-mail **narrell@queens.org**

3. TYPE OF BUSINESS ENTITY:

- NON PROFIT CORPORATION INCORPORATED IN HAWAII
- FOR PROFIT CORPORATION INCORPORATED IN HAWAII
- LIMITED LIABILITY COMPANY
- SOLE PROPRIETORSHIP/INDIVIDUAL
- OTHER \_\_\_\_\_

6. DESCRIPTIVE TITLE OF APPLICANT'S REQUEST:

**FOR CONSTRUCTION TO EXPAND THE EMERGENCY DEPARTMENT AT NORTH HAWAII COMMUNITY HOSPITAL. WHEN COMPLETED THE NEW SPACE WILL INCREASE AND MEET THE NEED FOR ACCESS TO 24/7 EMERGENCY CARE IN THE COMMUNITY AND IMPROVE PATIENT EXPERIENCE.**

4. FEDERAL TAX ID #: 

5. STATE TAX ID #: 

7. AMOUNT OF STATE FUNDS REQUESTED:

FISCAL YEAR 2019: **\$1,500,000**

8. STATUS OF SERVICE DESCRIBED IN THIS REQUEST:

- NEW SERVICE (PRESENTLY DOES NOT EXIST)
- EXISTING SERVICE (PRESENTLY IN OPERATION)

SPECIFY THE AMOUNT BY SOURCES OF FUNDS AVAILABLE AT THE TIME OF THIS REQUEST:

STATE **\$0**  
 FEDERAL **\$0**  
 COUNTY **\$0**  
 PRIVATE/OTHER **\$9,200,000**

TYPE NAME


AUTHORIZED SIGNATURE

**CINDY KAMIKAWA, MS, RN, NE, PRESIDENT**

NAME & TITLE

**1/18/18**

DATE SIGNED

JAN 13 2018   
1:33pm

## Application for Grants

*Please check the box when item/section has been completed. If any item is not applicable to the request, the applicant should enter "not applicable".*

### **I. Background and Summary**

This section shall clearly and concisely summarize and highlight the contents of the request in such a way as to provide the State Legislature with a broad understanding of the request. Please include the following:

1.  A brief description of the applicant's background;  
**In many ways, North Hawai'i Community Hospital (NHCH) is the continuation of a loving legacy. Makahikilua (the site on which the hospital stands) had centuries ago been a gathering place to celebrate peace and camaraderie. Aunty Lucy Kalanikumaiki'eki'e Davis Henriques left the 12 acres in a trust upon her death in 1932 for the establishment of a medical facility to care for the families of North Hawai'i . In 1977, Lucy Henriques Medical Center opened as the initial phase of what the community hoped would someday become a full-service hospital. In the mid- 1980s, the healthcare environment in North Hawai'i began to shift and change in such a way that this dream, which had seemed distant and obscure, began to come into focus. Hundreds if not thousands of people gave their time, money and energy to bring NHCH to life. Beyond this, the new hospital benefited from the new health guidance and wisdom of kupuna (elders) and kahuna (cultural experts), all consecrated with blessings of the aumakua (ancestral guardian spirits).**

**North Hawai'i Community Hospital is a non-profit community hospital that serves more than 30,000 residents and visitors in North Hawai'i . North Hawai'i Community Hospital opened in May 1996 after decades of dreaming and nearly ten years of planning. Its mission is to improve the health and wellness of the people of North Hawai'i . Its vision emerged from the desire to be "not just another hospital" but rather the most healing hospital in the world.**

**In January 2014, North Hawai'i Community Hospital became part of The Queen's Health Systems, a not-for-profit corporation established in 1985 to bring expanded health care capabilities to the people of Hawai'i and the Pacific Basin. The Queen's Health Systems mission is to fulfill the intent of Queen Emma and King Kamehameha IV to provide in perpetuity quality healthcare services to improve the wellbeing of Native Hawaiians and all of the people of Hawai'i .**

2.  The goals and objectives related to the request;

**In addition to improving the health and wellness of the people of North Hawai'i , NHCH is also focused on promoting and improving access to health care through outreach, education, technology, and physician recruitment.**

**The current NHCH Emergency Room (ER) with 6 treatment rooms is over capacity and NHCH plans on expanding the ER square footage to include 13 multi-use rooms. There will be 11 universal treatment rooms, providing low-to medium-level acuity and two trauma treatment rooms, providing high-level acuity. When completed the new space will increase and meet the need for access to 24/7 emergency care in the community and improve patient experience.**

**The expanded ER will be a new, freestanding structure with a corridor connection back to the hospital. The site of the expanded ER will be on the eastern side of the hospital, adjacent to the existing ER wing.**

3.  The public purpose and need to be served;

**Current demand for emergency services exceeds the present ER space and with long average lengths of stay, expanded ER services at NHCH will provide improved patient care and flow, and meet the needs of the community. Estimated census projections for the NHCH ER will increase from 14,000 in 2016 to 17,000 in 2025. Currently, there is only one urgent care provider in Waimea, which is not open after 7pm, and no readily available primary care provider access after-hours.**

**All those within the area served by the NHCH emergency department particularly the elderly, low-income patients, racial and ethnic minorities, women, persons with disabilities, and other underserved groups, will have greater access to life-saving emergency services with the expansion of the ER.**

4.  Describe the target population to be served; and

**Hawai'i Island has significant disparities in access to health care due to provider shortages, limited health services, and substantial challenges in transportation. When NHCH does not have the capacity to serve its community and goes on divert, patients must travel a significant distance to either Hilo or Kona to receive medical treatment. The increased capacity of the expanded emergency department at NHCH will facilitate greater access to emergency health care services for this large service area and connect patients with specially trained emergency medicine providers to deliver high quality services and compassionate care that will impact much of the population, from children to older adults.**

5.  Describe the geographic coverage.  
**The service area of NHCH is extensive and includes the Waimea, Hawi, and North Kona areas as well as the Waikoloa, east Honoka'a, and Pohakuloa Military Training Area.**

**II. Service Summary and Outcomes**

The Service Summary shall include a detailed discussion of the applicant’s approach to the request. The applicant shall clearly and concisely specify the results, outcomes, and measures of effectiveness from this request. The applicant shall:

1.  Describe the scope of work, tasks and responsibilities;

**Plans call for hiring a general contractor and project manager to construct the expanded ER. The construction will include a new, freestanding structure with a corridor connection back to the hospital. There will be 11 universal treatment rooms, providing low- to medium-level acuity and 2 trauma treatment rooms, providing high-level acuity, a centralized nurse work station, new ambulance and patient/family entry points, a new waiting room, and a variety of other support spaces for emergency service.**

**This project will also provide increased space and efficiencies in emergency care provided by the physicians, nurses and staff, allowing them to deliver care in a family and patient-centered care environment.**

2.  Provide a projected annual timeline for accomplishing the results or outcomes of the service;

PROJECT TIMELINE	2018				2019				2020			
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
Planning and Design	X											
Permitting	X	X	X									
Fundraising												
Construction of New ER			X	X	X	X	X	X	X	X	X	
New ER Grand Opening											X	

3.  Describe its quality assurance and evaluation plans for the request. Specify how the applicant plans to monitor, evaluate, and improve their results; and

**To ensure that the project is completed on time and within budget, the President, of the North Hawai'i Community Hospital, will work with an architect and general contractor to establish milestones, and regularly monitor and report major milestones of the project to The Queen’s Health System’s Board of Trustees, as well as to the President of The Queen’s Medical Center and President and CEO of The Queen’s Health Systems to ensure that the acquisition and construction project is completed according to specifications, timeline and budget.**

4.  List the measure(s) of effectiveness that will be reported to the State agency through which grant funds are appropriated (the expending agency). The measure(s) will provide a standard and objective way for the State to assess the program's achievement or accomplishment. Please note that if the level of appropriation differs from the amount included in this application that the measure(s) of effectiveness will need to be updated and transmitted to the expending agency.

**North Hawai'i Community Hospital staff will review the specific and measurable quality goals of the planning and construction phases, and will meet regularly with the architect and general contractor to determine progress toward major milestones to ensure that the project is completed on time and within budget.**

### III. Financial

#### **Budget**

1.  The applicant shall submit a budget utilizing the enclosed budget forms as applicable, to detail the cost of the request.
- a. Budget request by source of funds ([Link](#))
  - b. Personnel salaries and wages ([Link](#))
  - c. Equipment and motor vehicles ([Link](#))
  - d. Capital project details ([Link](#))
  - e. Government contracts, grants, and grants in aid ([Link](#))
2.  The applicant shall provide its anticipated quarterly funding requests for the fiscal year 2019.

Quarter 1	Quarter 2	Quarter 3	Quarter 4	Total Grant
\$500,000	\$500,000	\$250,000	\$250,000	\$1,500,000

3.  The applicant shall provide a listing of all other sources of funding that they are seeking for fiscal year 2019.

**North Hawai'i Community Hospital will be approaching individuals, foundations and corporations for additional funding in 2019. These potential funders include:**

- **The Harry and Jeanette Weinberg Foundation**
- **The Kono Foundation**
- **The McInerny Foundation**
- **The Atherton Family Foundation**

4.  The applicant shall provide a listing of all state and federal tax credits it has been granted within the prior three years. Additionally, the applicant shall provide a listing of all state and federal tax credits they have applied for or anticipate applying for pertaining to any capital project, if applicable. **Not Applicable**

5.  The applicant shall provide a listing of all federal, state, and county government contracts, grants, and grants in aid it has been granted within the prior three years and will be receiving for fiscal year 2019 for program funding. **See Attached**
6.  The applicant shall provide the balance of its unrestricted current assets as of December 31, 2017.

**The balance of unrestricted current assets as of December 21, 2017 is \$4,197,993.54**

#### **IV. Experience and Capability**

##### **1. Necessary Skills and Experience**

The applicant shall demonstrate that it has the necessary skills, abilities, knowledge of, and experience relating to the request. State your experience and appropriateness for providing the service proposed in this application. The applicant shall also provide a listing of verifiable experience of related projects or contracts for the most recent three years that are pertinent to the request.

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#### **List of Verifiable Construction Projects**

##### **Project: New Flooring Project**

**Purpose:** To replace existing carpet with vinyl flooring in the Med-surge Department and in public corridors.

**Scope of Work:** Design and construction including demolition of existing carpet and replace with new vinyl sheet flooring in the patient areas plus demolition of carpet and replace with new strip flooring in public corridor areas.

**Cost:** \$500,000

**Project Completed on Budget:** Yes

**Project: Pharmacy Relocation project**

**Purpose:** Relocate the existing Pharmacy to the larger Business Office space. The Pharmacy was too small for its current operations.

**Scope of Work:** Design and construction including demolition of existing Pharmacy and Business Office spaces, build out of new Pharmacy and Business Office spaces including Architectural, Mechanical and Electrical systems, new FF&E.

**Cost:** \$2,389,266

**Project Completed on Budget:** Yes

**Project: Hale Ola Pono Primary Care Practice**

**Purpose:** Design and construction for the expansion of the existing outpatient services (PCP) clinic.

**Scope of Work:** Buildout of existing shell spaces located in the Hale Ola Pono building. Scope includes design and construction of new exam rooms, waiting areas, Physician's offices, Storage areas and restrooms and employee amenities, i.e.; lounge, lockers, etc. Budget includes purchases of FF&E.

**Budget:** \$1,927,000

**Project Completed on Budget:** Project in progress.

**Project: Specialty Clinic at Parker Ranch Center**

**Purpose:** This off-campus project supports the NHCH Ortho and Wound Care clinics.

**Scope of Work:** Design and construction for the buildout of a lease space located in the Parker Ranch Shopping Center. Work will include demotion and replacement of walls, plumbing, mechanical, electrical and other architectural items. Budget includes purchases of FF&E.

**Budget:** \$2,688,000

**Project Completed on Budget:** Project in progress.

2.  **Facilities**

The applicant shall provide a description of its facilities and demonstrate its adequacy in relation to the request. If facilities are not presently available, describe plans to secure facilities.

**Through its philosophy of patient-centered care, North Hawai'i Community Hospital delivers excellent quality healthcare services within a total healing environment. The physical environment includes amply-sized single-patient rooms, natural lighting and garden views via operable lanai doors in every patient room, skylights and windows in common areas, landscaped gardens and courtyards with water features, and an interior design incorporating warm colors, textures and art to reflect a home-like ambiance.**

**V. Personnel: Project Organization and Staffing**

1.  **Proposed Staffing, Staff Qualifications, Supervision and Training**

The applicant shall describe the proposed staffing pattern and proposed service capacity appropriate for the viability of the request. The applicant shall provide the qualifications and experience of personnel for the request and shall describe its ability to supervise, train and provide administrative direction relative to the request.

**Cindy Kamikawa, MS, RN, NE serves as the President of North Hawai'i Community Hospital. Ms. Kamikawa has over 30 years of experience at Queen's. She began as a staff nurse and became QHS Vice President/Chief Nursing Officer before she was appointed as the President of NHCH.**

**In addition, the project team that will oversee the expansion project includes:**

- ❖ **QHS Director, System Facilities & Biomedical Engineering**
- ❖ **QHS Construction Project Manager**
- ❖ **Consultant Project Manager**
- ❖ **QHS, Architect, Facilities Planning and Development**
- ❖ **NHCH Assistant Administrator, Fund Development & Support Services**

**2.  Organization Chart**

The applicant shall illustrate the position of each staff and line of responsibility/supervision. If the request is part of a large, multi-purpose organization, include an organization chart that illustrates the placement of this request. **See Attached**

**3.  Compensation**

The applicant shall provide the annual salaries paid by the applicant to the three highest paid officers, directors, or employees of the organization by position.

Chief Medical Officer:	\$330,960
Director of Nursing	\$177,379
Assistant Administrator/Fund Development & Support Service	\$146,792

**VI. Other**

**1.  Litigation**

The applicant shall disclose any pending litigation to which they are a party, including the disclosure of any outstanding judgement. If applicable, please explain.

**NHCH has been named as a defendant in two pending litigation cases. However, NHCH does not have any outstanding judgments against it.**

**2.  Licensure or Accreditation**

The applicant shall specify any special qualifications, including but not limited to licensure or accreditation that the applicant possesses relevant to this request.



- **U.S. Nuclear Regulatory Commission Materials License**
- **Joint Commission Hospital Accreditation**
- **American College of Surgeons Verified Level III Trauma Center**
- **Baby Friendly USA Designated Baby Friendly Hospital**

3.  **Private Educational Institutions**

The applicant shall specify whether the grant will be used to support or benefit a sectarian or non-sectarian private educational institution. Please see Article X, Section 1, of the State Constitution for the relevance of this question. **Not Applicable**

4.  **Future Sustainability Plan**

The applicant shall provide a plan for sustaining after fiscal year 2018-19 the activity funded by the grant if the grant of this application is:

- (a) Received by the applicant for fiscal year 2018-19, but
- (b) Not received by the applicant thereafter.

**This is a one-time request to the legislature for Grants in Aid funding to help complete a \$25.0 million expansion to the Emergency Department to ensure access to life saving and emergency care for North Hawai'i residents and visitors. No other funds will be requested for operations of this facility once construction is completed.**

5.  **Certificate of Good Standing (If the Applicant is an Organization)**

**If the applicant is an organization, the applicant shall submit one (1) copy of a certificate of good standing from the Director of Commerce and Consumer Affairs that is dated no earlier than December 1, 2017. See Attached**

6.  **Declaration Statement**

The applicant shall submit a declaration statement affirming its compliance with Section 42F-103, Hawai'i Revised Statutes. ([Link](#)) **See Attached**

7.  **Public Purpose**

The applicant shall specify whether the grant will be used for a public purpose pursuant to Section 42F-102, Hawai'i Revised Statutes. ([Link](#))

**North Hawai'i Community Hospital will use the new facility to benefit the public pursuant to Section 42F-102, Hawai'i Revised Statutes by ensuring that the North Hawai'i Community has access to life saving emergency care.**

## BUDGET REQUEST BY SOURCE OF FUNDS

Period: July 1, 2018 to June 30, 2019

Applicant: North Hawaii Community Hospital

BUDGET CATEGORIES	Total State Funds Requested (a)	Total Federal Funds Requested (b)	Total County Funds Requested (c)	Total Private/Other Funds Requested (d)
A. PERSONNEL COST				
1. Salaries				
2. Payroll Taxes & Assessments				
3. Fringe Benefits				
TOTAL PERSONNEL COST				
B. OTHER CURRENT EXPENSES				
1. Airfare, Inter-Island				
2. Insurance				
3. Lease/Rental of Equipment				
4. Lease/Rental of Space				
5. Staff Training				
6. Supplies				
7. Telecommunication				
8. Utilities				
9				
10				
11				
12				
13				
14				
15				
16				
17				
18				
19				
20				
TOTAL OTHER CURRENT EXPENSES				
C. EQUIPMENT PURCHASES				\$ 2,385,000
D. MOTOR VEHICLE PURCHASES				\$ -
E. CAPITAL	\$ 1,500,000	\$ -	\$ -	\$ 21,115,000
<b>TOTAL (A+B+C+D+E)</b>	<b>\$ 25,000,000</b>			<b>\$ 23,500,000</b>
<b>SOURCES OF FUNDING</b>		Budget Prepared By:		
(a) Total State Funds Requested	\$ 1,500,000	Cindy Kamikawa MS, RN, NE (808) 881-4400		
(b) Total Federal Funds Requested	\$ -	Phone		
(c) Total County Funds Requested	\$ -	Jan. 18, 2018		
(d) Total Private/Other Funds Requested	\$ 23,500,000	Signature of Authorized Official Date		
<b>TOTAL BUDGET</b>	<b>\$ 25,000,000</b>	Cindy Kamikawa MS, RN, NE, President Name and Title (Please type or print)		



## BUDGET JUSTIFICATION - EQUIPMENT AND MOTOR VEHICLES

Period: July 1, 2018 to June 30, 2019

Applicant: North Hawaii Community Hospital

DESCRIPTION EQUIPMENT	NO. OF ITEMS	COST PER ITEM	TOTAL COST	TOTAL BUDGETED
Clinical and Other Equipment			\$ 910,000	\$ 910,000
Information Technology			\$ 1,475,000	\$ 1,475,000
			\$ -	
			\$ -	
			\$ -	
<b>TOTAL:</b>			<b>\$ 2,385,000</b>	<b>\$ 2,385,000</b>
<b>JUSTIFICATION/COMMENTS:</b>				

DESCRIPTION OF MOTOR VEHICLE	NO. OF VEHICLES	COST PER VEHICLE	TOTAL COST	TOTAL BUDGETED
Not Applicable			\$ -	
			\$ -	
			\$ -	
			\$ -	
			\$ -	
<b>TOTAL:</b>				
<b>JUSTIFICATION/COMMENTS:</b>				
For purchase and installation of equipment to efficiently treat patients in the expanded Emergency Department.				

## BUDGET JUSTIFICATION - CAPITAL PROJECT DETAILS

Period: July 1, 2018 to June 30, 2019

Applicant: North Hawaii Community Hospital

FUNDING AMOUNT REQUESTED						
TOTAL PROJECT COST	ALL SOURCES OF FUNDS RECEIVED IN PRIOR YEARS		STATE FUNDS REQUESTED	OTHER SOURCES OF FUNDS REQUESTED	FUNDING REQUIRED IN SUCCEEDING YEARS	
	FY: 2016-2017	FY: 2017-2018	FY:2018-2019	FY:2018-2019	FY:2019-2020	FY:2020-2021
PLANS						
LAND ACQUISITION						
DESIGN						
CONSTRUCTION		\$9,200,000	\$1,500,000	\$11,915,000		
EQUIPMENT				\$2,385,000		
<b>TOTAL:</b>		<b>\$9,200,000</b>	<b>\$1,500,000</b>	<b>\$14,300,000</b>		
<b>JUSTIFICATION/COMMENTS:</b>						
<p>Current demand for emergency services exceeds the present emergency department space. The expanded Emergency Department at North Hawaii Community Hospital will provide improved patient care and flow, and meet the needs of the community. Estimated census projections for the NHCH ER will increase from 14,000 in 2016 to 17,000 in 2025.</p> <p>All those within the area served by the NHCH emergency department particularly the elderly, low-income patients, racial and ethnic minorities, women, persons with disabilities, and other under-served groups, will have greater access to life-saving emergency services with the expansion of the ER.</p>						

**GOVERNMENT CONTRACTS, GRANTS, AND / OR GRANTS IN AID**

Applicant: North Hawaii Community Hospital

Contracts Total: 1,400,000

	<b>CONTRACT DESCRIPTION</b>	<b>EFFECTIVE DATES</b>	<b>AGENCY</b>	<b>GOVERNMENT ENTITY (U.S. / State / Haw / Hon / Kau / Mau)</b>	<b>CONTRACT VALUE</b>
1	Trauma Program Cost Coverage	7/1/14-6/30/15	SOH Dept of Health Emergency Medical Services & Injury Prevention System Branch	SOH	350,000
2	Trauma Program Cost Coverage	7/1/15-6/30/16	SOH Dept of Health Emergency Medical Services & Injury Prevention System Branch	SOH	350,000
3	Trauma Program Cost Coverage	7/1/16-6/30/17	SOH Dept of Health Emergency Medical Services & Injury Prevention System Branch	SOH	350,000
4	Trauma Program Cost Coverage	7/1/17-6/30/18	SOH Dept of Health Emergency Medical Services & Injury Prevention System Branch	SOH	350,000
5					
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**DECLARATION STATEMENT OF  
APPLICANTS FOR GRANTS PURSUANT TO  
CHAPTER 42F, HAWAII REVISIED STATUTES**

The undersigned authorized representative of the applicant certifies the following:

- 1) The applicant meets and will comply with all of the following standards for the award of grants pursuant to Section 42F-103, Hawaii Revised Statutes:
  - a) Is licensed or accredited, in accordance with federal, state, or county statutes, rules, or ordinances, to conduct the activities or provide the services for which a grant is awarded;
  - b) Complies with all applicable federal and state laws prohibiting discrimination against any person on the basis of race, color, national origin, religion, creed, sex, age, sexual orientation, or disability;
  - c) Agrees not to use state funds for entertainment or lobbying activities; and
  - d) Allows the state agency to which funds for the grant were appropriated for expenditure, legislative committees and their staff, and the auditor full access to their records, reports, files, and other related documents and information for purposes of monitoring, measuring the effectiveness, and ensuring the proper expenditure of the grant.
  
- 2) If the applicant is an organization, the applicant meets the following requirements pursuant to Section 42F-103, Hawaii Revised Statutes:
  - a) Is incorporated under the laws of the State; and
  - b) Has bylaws or policies that describe the manner in which the activities or services for which a grant is awarded shall be conducted or provided.
  
- 3) If the applicant is a non-profit organization, it meets the following requirements pursuant to Section 42F-103, Hawaii Revised Statutes:
  - a) Is determined and designated to be a non-profit organization by the Internal Revenue Service; and
  - b) Has a governing board whose members have no material conflict of interest and serve without compensation.

Pursuant to Section 42F-103, Hawaii Revised Statutes, for grants used for the acquisition of land, when the organization discontinues the activities or services on the land acquired for which the grant was awarded and disposes of the land in fee simple or by lease, the organization shall negotiate with the expending agency for a lump sum or installment repayment to the State of the amount of the grant used for the acquisition of the land.

Further, the undersigned authorized representative certifies that this statement is true and correct to the best of the applicant's knowledge.

**Cindy Kamikawa, MS, RN, NE**  
(Typed Name of Individual or Organization)



(Signature)

**1/18/18**

(Date)

**Cindy Kamikawa, MS, RN, NE**  
(Typed Name)

**President**  
(Title)



**CEO and Chairman  
Board of Trustees  
Arthur Ushijima**

**Medical Staff**  
Chief of Staff  
Howard Wong, MD

**President  
Cindy Kamikawa, RN**

**QHS Corporate Compliance  
Renee Shimabukuro**

**QHS EVP & CFO  
Mich Riccioni**

Coordinator to the President  
Shariann Gonsalves

Administrative Assistant  
Christine Arafiles

**Chief Medical Officer  
Gary Goldberg, MD**  
Physicians Practice  
Oncologist  
VACANT  
Physician Liaison  
Michelle Aikau  
Mgr, Med Staff Svcs  
Julia Noe

**Director, Ambulatory  
Antje Winter**  
Interim Mgr, Ambulatory  
Operations  
Kanani Kaniho  
Oncology Infusion  
Clinic  
Manager, Rehab &  
Cardiopulmonary Svcs  
Janet Crosier

**Med Dir, Ambulatory Svcs  
Lyn Lam, MD**  
Employed MD Providers  
• Family Practice  
• Surgery  
• Ortho  
• OB  
• Cardiology  
Mid Level Providers  
• Midwives  
• APRN

**Assistant Administrator,  
Director of Nursing  
Julie Zanoff, RN**

House Coordinators  
Coord. Comm. Wellness  
Jennifer Rabideau, RN  
Nurse Clinical Educator/  
Resource Coord.  
Ruby Adams, RN  
Behavioral Health Specialist  
Jennifer De Costa  
Nurse Mgr,  
Emergency Svcs  
Kimberly Bastien  
Nurse Mgr, Family Birthing  
Kehau Kealoha, RN  
Ldr, Holistic Team  
Service Excellence /  
Arielle Michael  
Mgr, Imaging  
Donna Wilburn

Mgr, KHH  
Brendalynn Fong  
Nurse Mgr, KHH  
Rosanne Arraujo  
Mgr, Laboratory  
James Kregness  
Nurse Mgr, Med Surg  
Toni Kalauli, RN  
Nurse Mgr, Recovery/ICU  
Jeffery Labadie-Mendes  
Mgr, Pharmacy  
Anthony Fazio  
Nurse Mgr, Surgical Svcs  
Patricia Dunham, RN  
Coord., Trauma  
VACANT

**Assistant Administrator,  
Fund Dev. and Support Svcs  
Wayne Higaki**  
Mgr, Environmental Svcs  
VACANT  
Interim Mgr, Facilities  
David Hubert  
Mgr, Food Service  
Angie Koclanes  
Mgr, Fund Development  
Julia Ramos  
Gift Shop / Volunteers  
Mgr, Marketing/Comm  
Lynn Scully  
Mgr, QHS Construction /  
Owner's Rep  
Kevin Cavanagh  
Mgr, Security  
Vacant  
Emergency Preparedness

**Director, Human Resources  
Linda "Fay" Gurusamy**  
HR Specialist  
Jamie Kanho  
Nurse, Employee Health  
Andrea Hess, RN

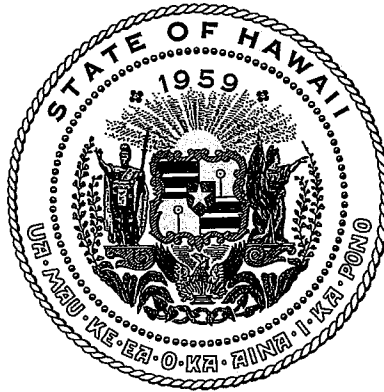
**Director, Quality &  
Risk Mgmt  
Iwalani Ohia**  
• Case Management  
• Infection Control  
• PI/UM  
• Quality  
• Regulatory  
• Risk  
• Social Worker

**Director, Finance & IT, Affiliates  
Money Atwal**  
Mgr, Business Svcs  
Erlynn Tabac  
CARE\*Link  
Clinical Informatic Svcs  
Finance Administrator  
Shannon Olsen  
Interim Mgr, HIM  
Dana Ahern (Acting)  
Information Systems  
Kronos  
Heather Bondallian  
Mgr, Patient Access  
Alayna Gomes  
Physician Recruitment  
Crystal Nobriga  
Mgr, Supply Chain  
VACANT

**Patient Safety Officer  
Iwalani Ohia**

**Privacy Officer  
Renee Shimabukuro**

**Safety Officer  
David Hubert**



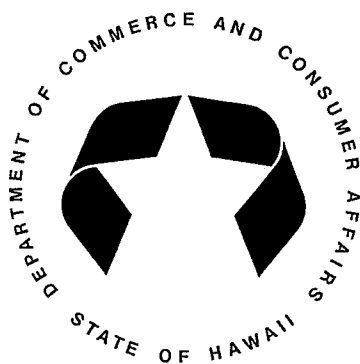
## Department of Commerce and Consumer Affairs

### CERTIFICATE OF GOOD STANDING

I, the undersigned Director of Commerce and Consumer Affairs of the State of Hawaii, do hereby certify that

NORTH HAWAII COMMUNITY HOSPITAL, INC.

was incorporated under the laws of Hawaii on 11/17/1987 ;  
that it is an existing nonprofit corporation; and that,  
as far as the records of this Department reveal, has complied  
with all of the provisions of the Hawaii Nonprofit Corporations  
Act, regulating domestic nonprofit corporations.



IN WITNESS WHEREOF, I have hereunto set  
my hand and affixed the seal of the  
Department of Commerce and Consumer  
Affairs, at Honolulu, Hawaii.

Dated: January 18, 2018

Director of Commerce and Consumer Affairs