



UNIVERSITY
of HAWAII®
SYSTEM

DEPT. COMM. NO. 78

David Lassner
President

December 14, 2016

The Honorable Ronald D. Kouchi,
President and Members of the Senate
Twenty-Ninth State Legislature
Honolulu, Hawai'i 96813

The Honorable Joseph Souki, Speaker
and Members of the House of Representatives
Twenty-Ninth State Legislature
Honolulu, Hawai'i 96813

Dear President Kouchi, Speaker Souki, and Members of the Legislature:

For your information and consideration, the University of Hawai'i is transmitting one copy of the combined Annual Report on the Goals, Objectives/Policies, Action Plan and Performance Measures (Act 100, Session Laws of Hawai'i 1999) and Biennium Report on Benchmarks and Performance Indicators (Section 304A-2001, Hawai'i Revised Statutes) as requested by the Legislature.

In accordance with Section 93-16, Hawai'i Revised Statutes, this report may be viewed electronically at: <http://www.hawaii.edu/offices/government-relations/2017-legislative-reports/>.

Should you have any questions about this report, please do not hesitate to contact Stephanie Kim at 956-4250, or via e-mail at scskim@hawaii.edu.

Sincerely,

A handwritten signature in cursive script that reads "David".

David Lassner
President

Enclosure

UNIVERSITY OF HAWAI'I SYSTEM ANNUAL REPORT



REPORT TO THE 2017 LEGISLATURE

Annual Report on Goals, Objectives/Policies, Action Plan and Performance Measures
Act 100, SLH 1999

And

Biennium Report on Benchmarks and Performance Indicators
HRS 304A-2001

December 2016

UNIVERSITY OF HAWAII
REPORT TO THE 2017 LEGISLATURE

Annual Report on Goals, Objectives/Policies, Action Plan, and Performance Measures As Required By Act 100, SLH 1999

And

**Biennium Report on Benchmarks and Performance Indicators
As Required by HRS 304A-2001**

Act 100, Session Laws of Hawaii'i 1999, requires every state department and agency to develop and submit twenty days prior to the start of each regular session an annual report that addresses their goals, objectives/policies, action plan, and process to measure performance of programs and services in meeting stated goals, objectives, and policies.

HRS 304A-2001 requires the University of Hawaii'i (UH) Board of Regents (BOR) to adopt benchmarks tied to Master Plan goals and to use these benchmarks in the development of budget and tuition schedules, the periodic review of programs, and the submission of a report to the Legislature in the second year of each fiscal biennium. This activity was required effective FY 1998. This report requirement is also cited in the preamble of Act 115, SLH 1998, as an accountability measure important to greater University autonomy.

Due to the related nature of Act 100 and HRS 304A-2001 requirements, the following information and enclosed documents are presented together to minimize redundancies.

SYSTEM VISION, GOALS, AND ACTION PLAN

As the sole provider of public higher education in Hawaii'i, the University of Hawaii'i is committed to improving the social, economic and environmental well-being of current and future generations. Four strategic directions, referred to as the UH Strategic Directions, 2015–2021, were established to guide the University's priorities for the next three biennia. They were approved by the Board of Regents in January 2015 and are summarized below. They build upon the previous work of the Strategic Outcomes and Performances Measures, 2008–2015.

Hawaii'i Graduation Initiative (HGI). HGI focuses on increasing the educational capital of the state by increasing the participation and completion of students, particularly Native Hawaiians, low-income students and those from underserved regions and populations and preparing them for success in the workforce and their communities. As the state's sole public higher education system, the University is committed to helping meet the state's 55 by '25 Campaign goal of having 55 percent of working age adults with a two- or four-year degree by 2025.

Hawaii'i Innovation Initiative (HII). The goal of HII is to create more high-quality jobs and diversify Hawaii'i's economy by leading the development of a \$1 billion innovation,

research, education and training enterprise that addresses the challenges and opportunities faced by Hawai'i and the world.

21st Century Facilities (21CF). 21CF seeks to eliminate the university's deferred maintenance backlog and modernize facilities and campus environments to be safe, sustainable and supportive of modern practices in teaching, learning and research.

High Performance Mission-Driven System (HPMS). Through cost-effective, transparent and accountable practices, the University's goals are to provide affordable access to a diverse student population and to offer a superb higher education experience. Key imperatives include being a foremost indigenous-serving university and advancing sustainability. Both imperatives are part of the institutional mission of the university.

The UH Strategic Directions report is available at:

<http://blog.hawaii.edu/strategicdirections/files/2015/01/StrategicDirectionsFINAL-013015.pdf>

MONITORING AND REPORTING

Policy. Board of Regents' policy requires regular and systematic assessment of programs, services, campuses, and the University system as a whole.

In accordance with Hawai'i Revised Statutes 304A-2001, institutional effectiveness measures (or benchmarks/performance indicators) tied to Master (Strategic) Plan goals have been adopted (Board of Regents' action October 1996) and implemented.

System and Campus Assessments.

- **UH System Strategic Directions Measures.** The following metrics associated with the four Strategic Directions are updated annually and can be found at the website below.
 - Degrees and Certificates Earned
 - Graduation and Success Rates
 - Enrollment Gap – Native Hawaiian Students
 - Enrollment Gap – Pell Recipient Students
 - Inventions/Patents/Licenses
 - Total Extramural Funds
 - Number of STEM Degrees
 - Deferred Maintenance
 - Cost of Utilities: kWh Purchased

The report is at: http://www.hawaii.edu/vpaa/sdm/sdm_degreesEarned.html