GOV. MSG. NO. 587

WAYNE S. HIGAKI



Experienced administrator with tested and proven administrative skills in government and public relations, business development, financial, personnel, and quality management; medical facility design and construction; and program development.

PROFESSIONAL EXPERIENCE

Officer

Chief Development North Hawaii Community Hospital (Queen's Health Systems)

Kamuela, HI

January 2014 - present

Vice President

North Hawaii Community Hospital

Public Affairs & Chief Development

February 2013 – January 2014

Officer

Additional administrative responsibility for Facility Operations

Vice President Public Affairs

North Hawaii Community Hospital

Kamuela, HI

Kamuela, HI

January 2011 – February 2013

Additional administrative responsibility for Facility Operations

Vice President

North Hawaii Community Hospital

Kamuela, HI Clinical &

Support Services July 2009 - January 2011

Sr. Vice President & Administrator

North Hawaii Community Hospital

Kamuela, HI

July 2007 – July 2009

Vice President Clinical & Support Services North Hawaii Community Hospital Kamuela, HI

April 2007 – July 2007

- Responsibilities identical as Assistant Vice President with addition of administrative oversight for:
 - Rehabilitation Services
 - Cardiopulmonary Services
 - Clinical Laboratory Services
 - Community Wellness Program
 - Physician Clinics

Assistant Vice President

North Hawaii Community Hospital Kamuela, HI

November 2002 – April 2008

- Responsibilities identical as Director of Project & Business Development with addition of administrative oversight for:
 - Environmental Services: Facilities/Engineering/Housekeeping
 - Food and Nutritional Services
 - Radiology

Director of Project & Business Development

North Hawaii Community Hospital Kamuela, HI

October 1998 – November 2002

- Manage projects as directed by Chief Executive Officer
 - Lucy Henriques Medical Center Merger
 - Revenue Bond Initiative
 - Telemedicine Projects
 - Business Development (Master Planning, Land Acquisition, Contracts, Program Development)

Director of Clinical and Diagnostic Services

North Hawaii Community Hospital Kamuela, HI

January 1996 - December 1997

- Oversaw the successful development, startup, and continued operations of the following departments with a yearly operational budget of \$9.2 million:
 - Laboratory/Pathology Services
 - Pharmacy Services
 - Cardiopulmonary Services
 - Imaging Services
 - X-Ray, Nuclear Medicine, CAT Scan, Ultrasound
 - Rehab Services-Physical, Occupational, and Speech Therapy
 - Provided strategic leadership for NHCH to participate in a statewide Telehealth and Telemedicine network.
 - Negotiated Spiral CT Scanner acquisition at a 49% discount equal to \$655,000 savings.

Department Manager

Hoag Memorial Hospital Presbyterian Newport Beach, CA

March 1990 - April 1992

- Recruited to assist in design/development and to oversee construction of the Hoag Cancer Center in addition to managerial responsibilities of the Radiation Oncology Department.
- Planned and developed annual operating and capital budgets.
- Achieved full compliance with JCAHO survey.

Department Manager

Fresno Community Hospital and Medical Center Fresno, CA

October 1988 - February 1990

- Performed statistical analysis of budget figures, census, employee personnel files, and cost containment for the purpose of providing accurate reports to administration.
- Planned and developed annual operating and capital budgets.
- Developed, marketed, and initiated High Dose Rate Remote Afterloader program.
- Developed recruitment and retention plan for staff.
- Achieved full compliance with JCAHO survey.

Supervisor

Chief Technologist/ Fresno Community Hospital and Medical Center Fresno, CA

January 1985 - September 1988

- Responsible for all procedures in treatment area; resource person for staff technologists.
- Trained and oriented staff technologists.
- Responsible for development of new techniques and research projects.
- Responsible for quality management and cost containment.
- Promoted to Department Manager

Radiation Oncology **Technologist**

Fresno Community Hospital and Medical Center Fresno, CA

January 1981 - January 1985

- Staff Technologist
- Promoted to Department Supervisor

Radiation Oncology Center Sutter Community Hospitals Sacramento, CA

September 1979 - December 1980

Staff Technologist

EDUCATION and CERTIFICATIONS

Associate of Science, Radiologic Technology

Kapiolani Community College Honolulu, HI

Board Certified Radiation Therapy Technologist

Sutter Community Hospital Sacramento, CA

COMMITTEES/ACTIVITIES

Board of Regents - University of Hawaii (June 2015 - present)

State Health Planning and Development Agency (SHPDA)

- Statewide Health Coordinating Council (2001-2009) (2011-2015)
- Hawaii County Subarea Health Planning Council (2002-2010) (2011-2015)
- Certificate of Need Review Panel (2011-present)

Waimea Community Association – Board of Directors (2012-2015)

Mayor's Health Sustainability Task Force (2010-present)

Hawaii Island Healthcare Alliance (2007-present)

• Steering Committee

State of Hawaii Workforce Development Council Board (2011-2015)

Hawaii County Workforce Investment Board (2007-2015)

Chair

Healthcare Association of Hawaii (2012 – 2014)

• Government Relations Committee

REFERENCES Furnished upon request