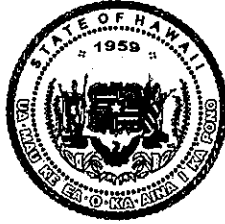


# GM 539

Deputy Director of the Department of Accounting and General Services.

Submitting for consideration and confirmation as the Deputy Director of the Department of Accounting and General Services, Gubernatorial Nominee, AUDREY HIDANO, for a term to expire 12-3-2018.



EXECUTIVE CHAMBERS  
HONOLULU, HAWAII

David Y. Ige  
Governor

Testimony on GM 503  
Confirmation of Audrey Hidano  
Deputy Director, Department of Accounting and General Services

Governor David Y. Ige

SENATE COMMITTEE ON GOVERNMENT OPERATIONS  
March 19, 2015  
1:15 p.m., Room 414

Chair Dela Cruz, Vice Chair Nishihara and committee members:

I respectfully request your support in confirming the appointment of Audrey Hidano as the Deputy Director of the Department of Accounting and General Services (DAGS). Audrey Hidano twice served as Deputy Director of the Department of Labor and Industrial Relations, and most recently was the Deputy Director at the Department of Transportation. She is the co-founder of Hidano Construction Inc, a general contracting company, and co-owner of Rim-Pac, a construction company.

She began her career at Verizon, formerly GTE Hawaiian Tel, as a public affairs analyst. Hidano is a graduate of the Honolulu Business College and McKinley High School. She is active in several organizations including the Nu'uauu Punchbowl Neighborhood Board, the Nu'uauu YMCA, the Hawai'i Employer-Union Benefits Trust Fund, and the Building Industry Association.

This administration is committed to reshaping the culture of government by embracing and accelerating change. I'm confident that Audrey Hidano will support our employees in the Department of Accounting and General Services in this effort. Together, we can build a better home for our keiki, kupuna, and all the residents of Hawaii.

Mahalo for your consideration.

Testimony to the Senate Committee on Government Operations

Thursday, March 19, 2015

1:15 pm

State Capitol – Room 414

Chair Dela Cruz and Members of the Committee: Submitting testimony for consideration and confirmation for GM 539 – Gubernatorial Nominee, Audrey Hidano

My name is Audrey Hidano and I am honored to be considered for the Deputy Director of the Department of Accounting and General Services (DAGS) position.

DAGS is a department much larger in scope than I thought or imagined, especially if you include all the administratively attached agencies. It offers a wide spectrum of services to the State and has facilities in the counties and throughout the State.

I bring and offer my 40+ years of small business experience, skill sets, and leadership abilities. In replying to the committee's questionnaire, I mentioned this as one of my strengths. I'm very independent in my thinking, seeking to weigh all the facts and still being collaborative. My weakness would be that I'm not proficient in IT (Information Technology) but will strive to be more educated with the help of the DAGS staff.

First on my to-do list would be to get familiar with all the services DAGS provides and in partnering with the Comptroller, we can start to provide direction and tools for DAGS to be able to be more efficient in its operations. We will work together to tap into the employee's knowledge and experience to help them (and ourselves) utilize their assets at the highest level.

I do not anticipate any conflicts of interest as in my private life, our company does not focus on Government jobs - our main stay is doing "private work".

Thank you for the opportunity to give testimony for this Governor's Message and I humbly seek your support.

TESTIMONY BY WESLEY K. MACHIDA  
DIRECTOR, DEPARTMENT OF BUDGET AND FINANCE

AND BY RODERICK K. BECKER  
DEPUTY DIRECTOR, DEPARTMENT OF BUDGET AND FINANCE

STATE OF HAWAII

TO THE SENATE COMMITTEE ON GOVERNMENT OPERATIONS  
ON  
GOVERNOR'S MESSAGE NO. 539

March 19, 2015  
1:15 P.M.

SUBMITTING FOR CONSIDERATION AND CONFIRMATION AS THE  
DEPUTY COMPTROLLER OF THE DEPARTMENT OF ACCOUNTING AND  
GENERAL SERVICES, GUBERNATORIAL NOMINEE, AUDREY HIDANO

Dear Chair Dela Cruz, Vice Chair Nishihara and Members of the Committee:

We support the confirmation of Audrey Hidano to the position of Deputy Comptroller of the Department of Accounting and General Services.

Governor Ige's administration is committed to addressing the many issues facing our state in a direct and forthright manner. We will strive to do the right thing, the right way to achieve our shared goal of a healthy, sustainable economy to support our kupuna, ourselves, and our children.

Ms. Hidano is an integral part of a team that is committed to achieving the goals of this administration in an honest, transparent, accountable, and responsive manner. Therefore, we support her confirmation as the Deputy Comptroller of the Department of Accounting and General Services.

Thank you for the opportunity to provide testimony.

March 10, 2015

Dear Chair Dela Cruz and Members of the Committee on Government Operations,

I strongly support Audrey Hidano for Deputy Director of the Department of Accounting and General Services.

I had the pleasure of meeting and working with Audrey at the Department of Labor and Industrial Relations during her second journey as Deputy Director from December 2010 to November 2013. She is a great leader who understands collaboration and is very good at working with a diverse group of people. Audrey is a proponent of open government and has an excellent eye for detail. Her low key style complements her intensity for accuracy and honesty. She is straightforward, engaged, and quick to resolve issues before they escalate. Her decades of experience running and growing a private family-owned construction company bring important management and relationship skills that translate well to a government post because her expectations are high. Her positive expression of performance standards requires government workers to perform at their best and improves service to Hawaii's general public.

I have enjoyed working with Audrey because she brings light to the State and runs a tight ship. These attributes will only benefit Hawaii. I look forward to her return to public service.

Sincerely,



Pamela Martin  
Administrator, Wage Standards Division  
Dept. of Labor and Industrial Relations  
830 Punchbowl St., Room 340  
Honolulu, HI 96813

GM 539  
SUBMITTING FOR CONSIDERATION AND CONFIRMATION AS  
THE DEPUTY COMPTROLLER OF THE DEPARTMENT OF ACCOUNTING AND GENERAL  
SERIVCES, GUBERNATORIAL NOMINEE, AUDREY HIDANO

March 19, 2015  
1:15 P.M.

Chair Dela Cruz, Vice Chair Nishihara, and Members of the Committee:

Hello. My name is Renee Nagahisa and I am the Departmental Personnel Officer (DPO) for the Department of Labor and Industrial Relations (DLIR). I am currently detailed out to OIMT in the SURF program.

I am so excited to be able to give testimony in support of Audrey Hidano for the Deputy Director position at DAGS. To me, Audrey Hidano is the public servant that we, taxpayers, would be so proud of.

I first started working with Audrey when I was the DPO for Department of Labor and she was appointed into the Deputy position. As the Deputy, she worked closely with Personnel and me to help us with our issues. Audrey was not afraid to tackle huge problems that had been there for years. Audrey and I would discuss issues and I would advise her of the policies and statutes, if any, that were in place and then she and I would deal with the problems. As many involved employees, her interactions with them were stern, yet sympathetic. She always reminded the employees that we all were civil servants and that we were serving the taxpayers. That was so refreshing to hear. During my 10 years in government, Audrey was the first person in an appointed position that I heard say that and her actions showed that she was actually "walking the talk." I can actually say that during my time with her, problems were solved and things improved.

Audrey is a person of her word. I don't know of any situation where she did not do something that she said that she would. Audrey is not afraid to take on issues, if she believes in them. She is a tough, yet compassionate. Audrey is a doer. Whenever, a request is made to her, she finds a way to fulfill it. Audrey is a true civil servant whose only goal is to serve the public. I am so proud to know her and to testify on her behalf.

Thank you for your attention to my testimony.



**STATE OF HAWAII**  
**DEPARTMENT OF HEALTH**  
P. O. Box 3378  
Honolulu, HI 96801-3378  
doh.testimony@doh.hawaii.gov

**Testimony of Keith Yamamoto, Deputy Director of Health**  
**in SUPPORT of GOVERNOR'S MESSAGE 539**

Submitting for consideration and confirmation as the Deputy Director of the Department of Accounting and General Services, Gubernatorial Nominee, AUDREY HIDANO, for a term to expire 12-3-2018.

SENATOR DONOVAN DELA CRUZ, CHAIR  
SENATE COMMITTEE ON GOVERNMENT OPERATIONS  
Hearing Date: March 19, 2015                      Room Number: 414

1 As the First Deputy Director of Health (DOH) I have had the opportunity to work closely with  
2 Audrey Hidano over the past four years as the Deputy Director of the Department Labor and  
3 Industrial Relations (DLIR) and then at the Department of Transportation. One specific  
4 initiative that I have worked directly with Ms. Hidano was regarding the move of the Office of  
5 Language Access (OLA) from DLIR to DOH. Ms. Hidano as the DLIR Deputy Director was  
6 extremely helpful during this process and fully supported a coordinated effort between our  
7 departments to ensure a smooth transition of OLA staff over to DOH.

8 I also feel that Ms. Hidano's background and extensive experience in the construction industry  
9 will greatly assist her in her duties as the Deputy Director at the Department of Accounting and  
10 General Services (DAGS) especially in the public works area. The Public Works Division  
11 within DAGS plans, coordinates, organizes, directs and controls a variety of engineering and  
12 architectural services for the State, including land acquisition, planning, designing, inspecting  
13 and managing construction projects, facilitating quality control, contracting, construction  
14 management, and equipping facilities and other improvements for State agencies.

15 Ms. Hidano also played an important role during the past several years in coordinating and  
16 facilitating gatherings outside of our formal work settings to provide opportunities to build  
17 stronger working relationships among deputy directors from various state departments. This  
18 enabled departmental leadership to work together in a more collaborative and supportive manner

- 1 to address a range of projects, initiatives, and issues that involved or impacted multiple state
- 2 organizations. I strongly support the confirmation of Audrey Hidano as the Deputy Director for
- 3 the Department of Accounting and General Services.
- 4 Thank you for the opportunity to testify.

DAVID Y. IGE  
GOVERNOR

SHAN TSUTSUI  
LT. GOVERNOR



MARIA E. ZIELINSKI  
DIRECTOR OF TAXATION

STATE OF HAWAII  
**DEPARTMENT OF TAXATION**  
P.O. BOX 259  
HONOLULU, HAWAII 96809  
PHONE NO: (808) 587-1540  
FAX NO: (808) 587-1560

To: The Honorable Donovan M. Dela Cruz, Chair  
and Members of the Senate Committee on Government Operations

Date: Thursday, March 19, 2015  
Time: 1:15 P.M.  
Place: Conference Room 414, State Capitol

From: Maria E. Zielinski, Director  
Department of Taxation

Re: G.M. 539, Submitting for consideration and confirmation as the  
Deputy Director of the Department of Accounting and General Services  
Gubernatorial Nominee, Audrey Hidano  
for a term to expire 12-3-2018

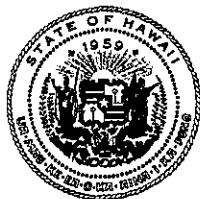
Thank you for the opportunity to provide testimony in strong support of the confirmation of Audrey Hidano for Deputy Comptroller for the Department of Accounting and General Services (DAGS).

I have known Audrey Hidano for approximately three years. I have worked with Audrey when she served as Deputy Director of Department of Labor and Industrial Relations (DLIR) and later as Deputy Director - Administration for the Department of Transportation (DOT). In my former capacity as Deputy Comptroller I worked closely with Audrey to ensure that all required financial statements, workpapers and documentation relating to the State's Comprehensive Annual Financial Report (CAFR) were provided to the auditors and the Department of Accounting and General Services (DAGS) in accordance with the State's required deliverables schedule. For DLIR as well as a department as large and as complex as the Department of Transportation, the timely completion and submission of these deliverables for the CAFR is a daunting, time-consuming and a difficult task. Audrey worked closely with her staff, DAGS and the auditors to ensure that this was, in fact, accomplished. The State was able to complete its CAFR on time for the first time in a decade due in part to the efforts of Audrey's management and oversight at DOT.

To say it simply, Audrey gets things done; she is a results oriented manager. Given Audrey's background in construction and contracting, I believe DAGS and the State will be well served by her experience and knowledge in the private sector. As the previous Deputy Comptroller I can unequivocally say that Audrey will be an excellent addition for DAGS.

I urge you to confirm Audrey Hidano for the nomination of Deputy Comptroller for DAGS.

DAVID Y. IGE  
GOVERNOR



KEONE KALI  
CHIEF INFORMATION  
OFFICER

**STATE OF HAWAII**  
**OFFICE OF INFORMATION MANAGEMENT AND TECHNOLOGY**

P.O. BOX 119, HONOLULU, HAWAII 96810-0119  
www.hawaii.gov/oimt

Statement of  
**Leila A. Kagawa**  
IT Program Management Officer  
Before the

**SENATE COMMITTEE ON GOVERNMENT OPERATIONS**

Thursday, March 19, 2015, at 1:15 p.m.  
State Capitol, Conference Room 414

In consideration of  
**G.M. 539**

**Submitting for consideration and confirmation as the Deputy Director of the  
Department of Accounting and General Services, Gubernatorial Nominee,  
AUDREY HIDANO, for a term to expire 12-3-2018.**

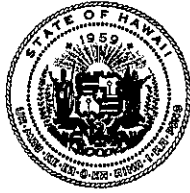
Chair Dela Cruz, Vice Chair Nishihara and Committee Members:

Thank you for the opportunity to offer testimony in support in the confirmation of Audrey Hidano as Deputy Director (Deputy Comptroller) for the Department of Accounting and General Services.

Ms. Hidano has recently served in a variety of capacities within the State to include Deputy Director for the Department of Transportation as well as the Department of Labor and Industrial Relations. I have had the opportunity to work directly with Ms. Hidano in her previous roles where she demonstrated on numerous occasions that she can quickly assess what is necessary to seek efficiencies to improve and enhance government operations. She has the ability to connect with employees and stakeholders at all levels to be a strategic partner in addressing business and operational challenges. Ms. Hidano is also able to connect to the larger business community to balance citizens' needs and the department's capacity to deliver general services, which makes her an outstanding nominee for Deputy Comptroller.

Therefore, I kindly request your support in confirming Ms. Audrey Hidano as Deputy Director (Deputy Comptroller) of the Department of Accounting and General Services. Thank you for the opportunity to submit written testimony.

DAVID Y. IGE  
GOVERNOR



KEONE KALI  
CHIEF INFORMATION  
OFFICER

**STATE OF HAWAII**  
**OFFICE OF INFORMATION MANAGEMENT & TECHNOLOGY**  
P.O. BOX 119, HONOLULU, HAWAII 96810-0119  
oimt.hawaii.gov

Statement of  
**Keone Kali**  
Chief Information Officer  
Before the

**SENATE COMMITTEE ON GOVERNMENT OPERATIONS**

Thursday, March 19, 2015, at 1:15 p.m.  
State Capitol, Conference Room 414

In consideration of  
**G.M. 539**

**Submitting for consideration and confirmation as the Deputy Director of the Department of Accounting and General Services, Gubernatorial Nominee, AUDREY HIDANO, for a term to expire 12-3-2018.**

Chair Dela Cruz, Vice Chair Nishihara, and Committee Members:

I, Keone Kali, State Chief Information Officer (CIO), wish to express strong support for the nomination of Audrey Hidano as Deputy Director of the Department of Accounting and General Services (DAGS).

Ms. Hidano brings a wealth of operational knowledge, having twice served as deputy director – for the Department of Labor and Industrial Relations and Department of Transportation. This experience in state government is complemented by her private sector insight into construction industry best practices. Furthermore, in my past experiences working with Ms. Hidano, I have found her to demonstrate a superior level of sound judgment, dedication and sense of teamwork, and I strongly believe that her leadership as DAGS Deputy Director would greatly benefit the people of Hawai'i.

I respectfully ask for your favorable consideration of her nomination. Thank you for the opportunity to testify.

DAVID Y. IGE  
GOVERNOR



Testimony of  
FORD N. FUCHIGAMI  
DIRECTOR

Deputy Directors  
JADE T. BUTAY  
ROSS M. HIGASHI  
EDWN H. SNIFFEN  
DARRELL T. YOUNG

IN REPLY REFER TO:

STATE OF HAWAII  
DEPARTMENT OF TRANSPORTATION  
869 PUNCHBOWL STREET  
HONOLULU, HAWAII 96813-5097

March 19, 2015  
1:15 p.m.  
State Capitol, Room 414

**GM 539**

**Submitting for consideration and confirmation as the Deputy Director of the Department of Accounting and General Services, Gubernatorial Nominee, AUDREY HIDANO, for a term to expire 12-3-2018.**

Senate Committee on Government Operations

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The Department of Transportation (DOT) **strongly supports** the confirmation of Audrey Hidano as the Deputy Director of the Department of Accounting General Services (DAGS).

Ms. Hidano is graduate of Hawaii Business College and has worked in Hawaii's construction and business industry for over 40 years. She co-founded two construction companies, Hidano Construction, which specializes in residential and light commercial construction and Rim-Pac, Inc. which specializes in solid surface work. She is active member of the Building Industry Association of Hawaii of which she also served as its President.

In addition, Ms. Hidano has been a Deputy Director for the Department of Labor and Industrial Relations and Department of Transportation and has been a bridge in building better relationships between Hawaii's government and the private sector.

While very personable, Ms. Hidano means business and exercises her authority to get work done.

Thank you for the opportunity to provide testimony.

March 18, 2015

The Honorable Donovan Dela Cruz, Chair  
The Honorable Clarence Nishihara, Vice Chair  
Senate Committee on Government Operations  
State Capitol, Room 414  
Honolulu, Hawaii 96813

Dear Chair Dela Cruz, Vice Chair Nishihara and Members of the Committee:

I am writing to express my strong support of GM #539 for Audrey Hidano's nomination to serve as the Deputy Director of the Department of Accounting and General Services.

My name is Luis P. Salaveria and I am the Director of the Department of Business, Economic Development and Tourism. I have known Ms. Hidano for over 15 years, and for the last 4 years had the pleasure of working with her when she served as Deputy Director for both the Department of Labor and Industrial Relations and the Department of Transportation. Throughout every experience I've had working with Ms. Hidano, I've known her to be a person of integrity and drive. She always seeks to get to the heart of the issue and find solutions to keep progressing forward. She tackles obstacles head on and expects results from herself and the people she works with. As a fellow board member of the Employer-Union Trust Fund, I've found Ms. Hidano to have a very keen understanding of government finances and operations. She certainly has a strong aptitude for fiscal discipline and efficiency. In her private-sector life, Ms. Hidano has a wealth of experience in the construction industry which would benefit the Department of Accounting and General Services tremendously.

As a leader, Audrey is driven and passionate in her desire to make government more efficient and effective. Her style commands results but also invites participation and collaboration. Her experience in both the public and private sectors gives her great insight and knowledge. Audrey truly is the right person for the right job at the right time. For these and other reasons, I strongly urge her confirmation as DAGS Deputy Director.

Please feel free to contact me directly should you have any questions.

Sincerely,

A handwritten signature in black ink, appearing to read 'Luis P. Salaveria', with a long horizontal flourish extending to the right.

Luis P. Salaveria

March 11, 2015

The Honorable Donovan M. Dela Cruz, Chair  
The Honorable Clarence K. Nishihara, Vice Chair  
Senate Committee on Government Operations  
State Capitol, Room 202  
Honolulu, Hawaii 96813

Re: GM 539 Submitting for consideration and confirmation as the Deputy Director of the Department of Accounting and General Services, Gubernatorial Nominee, AUDREY HIDANO, for a term to expire 12-3-2018

Dear Chair Dela Cruz, Vice Chair Nishihara, and Members of the Committee:

I am writing to express my strong support of GM 539 for Audrey Hidano's nomination to serve as the Deputy Director of the Department of Accounting and General Services (DAGS).

My name is Jo Ann Uchida Takeuchi and I am the Deputy Director of the Department of Commerce and Consumer Affairs.

While I was the Complaints and Enforcement Officer at the Regulated Industries Complaints Office, I got to know Ms. Hidano because of her interest in contractor enforcement issues. As member of the contractor community, Ms. Hidano was always friendly and courteous, but minced no words in expressing her concerns about unlicensed contracting and about the need for vigorous enforcement of the law. I found her to be tough, fair, honest and committed to finding workable solutions to problems. I was therefore happy when she joined state government as a deputy director of DLIR in the early 2000's and when she returned to state government as Deputy Director of DLIR and DOT during the past four years. Ms. Hidano has the business acumen and the vast experience in government to be a strong and effective leader in DAGS. Her commitment to good, effective and efficient government and her knowledge of the contracting industry makes her especially suited to this position.

The state will be well-served by Ms. Hidano's appointment. Thank you for the opportunity to provide my strong support of her nomination.

Sincerely,

Jo Ann Uchida Takeuchi

February 6, 2015

The Honorable Donovan M. Dela Cruz, Chair  
Senate Committee on Government Operations  
Hawaii State Capitol, Room 202  
Honolulu, Hawaii 96813

RE: Submitting for consideration and confirmation as the Deputy Director of the Department of Accounting and General Services, Gubernatorial Nominee, AUDREY HIDANO, for a term to expire 12-3-2018.

Hearing: Tuesday, March 19, 2015 at 1:15 p.m.  
Conference Room 414

Dear Chair Dela Cruz:

I am writing in strong support of the appointment of Audrey Hidano to serve as the Deputy Director of the Department of Accounting and General Services (DAGS).

My name is Christine Hirasa, and I am submitting this letter of support in my personal capacity.

I had the opportunity to work with Audrey under the previous administration where she served as Deputy Director for Administration for the Department of Transportation and the Deputy Director for the Department of Labor and Industrial Relations.

As co-founder of Hidano Construction, Inc., Audrey has decades of experience and brings a wealth of public and private sector insight to the state. She is hard-working, ethical, dedicated, and always strives to do what's right to benefit the people of Hawaii.

Audrey is caring and supportive, and someone I consider a true friend. I firmly believe she is the best fit to assist the State Comptroller to manage and supervise a wide range of State programs and activities.

For these reasons, I strongly urge her confirmation as Deputy Director for DAGS.

Thank you for the opportunity to submit testimony on this matter.

Sincerely,



Christine Hirasa  
Communications Officer  
Department of Commerce and Consumer Affairs  
Mobile: (808) 286-9626  
Email: Christine.Hirasa@dcca.hawaii.gov

**DAVID Y. IGE**  
GOVERNOR

**DOUGLAS MURDOCK**  
COMPTROLLER



**ALOHA STADIUM**

*An Agency of the State of Hawaii*

**CHARLES T. TOGUCHI**  
CHAIRMAN, STADIUM AUTHORITY

**SCOTT L. CHAN**  
MANAGER

**LOIS M. MANIN**  
DEPUTY MANAGER

TESTIMONY  
OF  
SCOTT L. CHAN, STADIUM MANAGER  
STADIUM AUTHORITY  
DEPARTMENT OF ACCOUNTING AND GENERAL SERVICES  
TO THE  
SENATE COMMITTEE  
ON  
GOVERNMENT OPERATIONS  
ON  
March 19, 2015  
G.M. 539

Chair Dela Cruz, Vice Chair Nishihara, and members of the Committee, thank you for the opportunity to provide this testimony in support of Ms. Audrey Hidano.

I believe that Ms. Hidano's extensive background and experience in the private sector construction industry as well as serving as Deputy Director for the Department of Labor and Industrial Relations and the Department of Transportation will lend greatly to her role as Deputy Director for the Department of Accounting and General Services.

Ms. Hidano's broad background in both the private and public sector will be a definite asset and benefit to the Department and the State of Hawaii.

As such, I respectfully ask for the Committee's favorable consideration in confirming gubernatorial nominee, Ms. Audrey Hidano as Deputy Director for the Department of Accounting and General Services for a present term to expire on December 3, 2018.

Thank you for the opportunity to testify on this matter.

DAVID Y. IGE  
GOVERNOR



SARAH ALLEN  
ADMINISTRATOR

PAULA A. YOUNGLING  
ASSISTANT ADMINISTRATOR

**STATE OF HAWAII  
STATE PROCUREMENT OFFICE**

P.O. Box 119  
Honolulu, Hawaii 96810-0119  
Telephone: (808) 587-4700  
e-mail: [state.procurement.office@hawaii.gov](mailto:state.procurement.office@hawaii.gov)  
<http://spo.hawaii.gov>

TESTIMONY

OF

SARAH ALLEN, ADMINISTRATOR  
STATE PROCUREMENT OFFICE

TO THE SENATE COMMITTEE

ON

GOVERNMENT OPERATIONS

March 19, 2015, 1:15 P.M.

**GOVERNOR'S MESSAGE 539**

**Submitting for consideration and confirmation as the  
Deputy Director of the Department of Accounting and General Services,  
Gubernatorial Nominee, AUDREY HIDANO, for a term to expire 12-3-2018**

Chair Dela Cruz, Vice Chair Nishihara and members of the committee, thank you for the opportunity to submit testimony on GM 539.

The State Procurement Office (SPO) strongly supports Audrey Hidano's confirmation as Deputy Director of the Department of Accounting and General Services (DAGS).

Ms. Hidano's achievements within the community and within State Departments stand as testament to her skills as a leader. Audrey is a forward-thinking, level-headed leader who has great understanding of the construction environment, which will greatly aid DAGS' oversight of public works.

Thank you.

**From:** [mailinglist@capitol.hawaii.gov](mailto:mailinglist@capitol.hawaii.gov)  
**To:** [GVO Testimony](#)  
**Cc:** [lho@hawaiiublicpolicy.com](mailto:lho@hawaiiublicpolicy.com)  
**Subject:** Submitted testimony for GM539 on Mar 19, 2015 13:15PM  
**Date:** Wednesday, March 18, 2015 4:15:44 PM

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**GM539**

Submitted on: 3/18/2015

Testimony for GVO on Mar 19, 2015 13:15PM in Conference Room 414

| Submitted By     | Organization                 | Testifier Position | Present at Hearing |
|------------------|------------------------------|--------------------|--------------------|
| Melissa Pavlicek | Hawaii Procurement Institute | Support            | Yes                |

Comments: On behalf of the Hawaii Procurement Institute, we are writing in support Audrey Hidano to serve as the Deputy Director of the Department of Accounting and General Services. The Hawaii Procurement Institute (HPI) is an independent procurement think-tank and education institute devoted to delivering quality study and instruction in federal, state and local procurement laws, which impact public employees, private contractors, and state, national and international markets. HPI aims to promote effective positive economic development through its policy analysis and by facilitating thoughtful public dialog. HPI offers conferences, workshops and programs geared toward government officials, public and private legal practitioners, and students interested in keeping current and developing in the practices and policies of government procurement. HPI focuses on education, training, and analysis. We are therefore encouraged by Ms. Hidano's proven track record of dedicated public service and commitment to education and training. Please support her appointment.

Please note that testimony submitted less than 24 hours prior to the hearing, improperly identified, or directed to the incorrect office, may not be posted online or distributed to the committee prior to the convening of the public hearing.

Do not reply to this email. This inbox is not monitored. For assistance please email [webmaster@capitol.hawaii.gov](mailto:webmaster@capitol.hawaii.gov)



An Independent Licensee of the Blue Cross and Blue Shield Association

March 18, 2015

The Honorable Donovan Dela Cruz, Chair  
The Honorable Clarence Nishihara, Vice Chair  
Senate Committee on Government Operations

**Re: Nomination of Audrey Hidano for Deputy Director of the Department of Accounting and General Services.**

Dear Chair Dela Cruz, Vice Chair Nishihara and Members of the Committee:

The Hawaii Medical Service Association (HMSA) appreciates the opportunity to support the nomination of Audrey Hidano for the position of Deputy Director of the Department of Accounting and General Services. Ms. Hidano's dedication to public services has been demonstrated through her service as an elected official, appointee, and community volunteer. Her understanding and appreciation of how our public and private sectors complement each other are a result of her years as a business owner and founder.

I worked with Ms. Hidano most recently in her capacity as Deputy Director of Labor and Industrial Relations and found her to be extremely dedicated, knowledgeable, and willing to work collaboratively. I know she will transfer those qualities and skillsets to her new position as Deputy Director of DAGS if confirmed by the Senate.

Thank you for this opportunity to provide my support of the nomination of Audrey Hidano for the position of Deputy Director of the Department of Accounting and General Services.

Sincerely,

Jennifer Diesman  
Vice President  
Government Relations

1065 Ahua Street  
Honolulu, HI 96819  
Phone: 808-833-1681 FAX: 839-4167  
Email: [info@gcahawaii.org](mailto:info@gcahawaii.org)  
Website: [www.gcahawaii.org](http://www.gcahawaii.org)



**GCA of Hawaii**

GENERAL CONTRACTORS ASSOCIATION OF HAWAII

Quality People. Quality Projects.

Uploaded via Capitol Website

March 19, 2015

TO: HONORABLE DONOVAN DELA CRUZ, CHAIR, HONORABLE CLARENCE NISHIHARA, VICE CHAIR, SENATE COMMITTEE ON GOVERNMENT OPERATIONS

SUBJECT: **SUPPORT OF GM 539: For consideration and confirmation as the Deputy Director of the Department of Accounting and General Services, Gubernatorial Nominee, AUDREY HIDANO, for a term to expire 12-3-2018**

Hearing

DATE: Thursday, March 19, 2015  
TIME: 1:15 p.m.  
PLACE: Conference Room 414

Dear Chair Dela Cruz, Vice Chair Nishihara, and Members of the Committee,

The General Contractors Association of Hawaii (GCA) is an organization comprised of over hundred five hundred eighty (580) general contractors, subcontractors, and construction related firms. The GCA was established in 1932 and is the largest construction association in the State of Hawaii. The mission is to represent its members in all matters related to the construction industry, while improving the quality of construction and protecting the public interest.

GCA supports Governor's Message 539 and nomination of Audrey Hidano to serve as Deputy Director of the Department of Accounting and General Services ("DAGS"). Ms. Hidano's background in public and private sectors, knowledge of public administration, construction contracts and past management of other state agencies qualifies her for the position. Ms. Hidano is a diligent professional that pays particular attention to details and is able to identify when a problem may exist and propose appropriate solutions.

DAGS mission is to help agencies better serve the public by providing, at best value and with integrity: superior public facilities, expert technology solutions and services, operational support, fiscal guidance, oversight of administrative services and preservation and promotion of cultural heritage. Ms. Hidano will bring value and much needed understanding of the intricacies of such an important Department like DAGS.

GCA supports Governor's Message 539 and requests the consent of this Committee. Thank you for the opportunity to share our support.



**HAWAII LABORERS-EMPLOYERS COOPERATION AND EDUCATION TRUST**  
650 Iwilei Road, Suite 285 · Honolulu, HI 96817 · Phone: 808-845-3238 · Fax: 808-845-8300 · URL: hilecet.org

**TESTIMONY BY CLYDE T. HAYASHI**  
**HAWAII LECET**

COMMITTEE ON GOVERNMENT OPERATIONS

Senator Donovan M. Dela Cruz, Chair  
Senator Clarence K. Nishihara, Vice Chair

NOTICE OF HEARING

DATE: Thursday, March 19, 2015  
TIME: 1:15 p.m.  
PLACE: Conference Room 414  
State Capitol, 415 South Beretania St

**TESTIMONY ON GM 539**

TO THE HONORABLE DONOVAN DELA CRUZ, CHAIR, CLARENCE NISHIHARA, VICE CHAIR, AND MEMBERS OF THE COMMITTEE:

My name is Clyde T. Hayashi, and I am the Director of the Hawaii Laborers-Employers Cooperation and Education Trust (LECET). Hawaii LECET is a labor-management partnership between the Hawaii Laborers Union, Local 368 and its 250+ unionized contractors.

Mahalo for the opportunity to testify in **STRONG SUPPORT** for GM 539, which submits for consideration and confirmation Gubernatorial Nominee, AUDREY HIDANO, as the Deputy Director of the Hawaii State Department of Accounting and General Services, for a term to expire on 12-03-2018.

Ms. Hidano has worked in the construction industry for over 40 years. As the Secretary-Treasurer of Hidano Construction, and as President of Rim-Pac, Inc., she is well versed in the intricacies of running a small business in Hawaii. Ms. Hidano also has extensive experience working for State government. She has held the positions of Deputy Director for the State Department of Labor & Industrial Relations, as well as the Deputy Director for the State Department of Transportation. Ms. Hidano is knowledgeable about procurement issues affecting State agencies and has a thorough understanding of how these issues affect construction projects for the State.

Ms. Hidano also volunteers her time to serve as a Trustee for the Hawaii Carpenter's Union Health & Welfare Trust Fund, and Trustee for the Hawaii Laborer's Union's Annuity Fund, Vacation/Holiday Fund and Delinquency Committee. In addition, she has been serving on the City and County of Honolulu Neighborhood Board #12 since 1990.

Having worked with Ms. Hidano over the years, I can attest to her expertise and experience working both in private industry and for the State of Hawaii. I strongly believe she has the commitment, skills, knowledge, and experience needed to serve in this critical position. Ms. Hidano's industry experience is invaluable, and her willingness to continue to serve the community is commendable. For these reasons, I humbly ask for your **SUPPORT** of Ms. Audrey Hidano as Deputy Director for the Hawaii State Department of Accounting and General Services.



Chamber of Commerce HAWAII  
*The Voice of Business*

**Testimony to the Senate Committee on Government Operations  
Thursday, March 19, 2015 at 1:15 P.M.  
Conference Room 414, State Capitol**

**RE: GOVERNOR'S MESSAGE 539 SUBMITTING FOR CONSIDERATION AND  
CONFIRMATION AS THE DEPUTY DIRECTOR OF THE DEPARTMENT OF  
ACCOUNTING AND GENERAL SERVICES, GUBERNATORIAL NOMINEE,  
AUDREY HIDANO**

Chair Dela Cruz, Vice Chair Nishihara, and Members of the Committee:

The Chamber of Commerce of Hawaii ("The Chamber") **supports** the confirmation of Ms. Audrey Hidano as the Deputy Director of the Department of Accounting and General Services.

The Chamber is Hawaii's leading statewide business advocacy organization, representing about 1,000 businesses. Approximately 80% of our members are small businesses with less than 20 employees. As the "Voice of Business" in Hawaii, the organization works on behalf of members and the entire business community to improve the state's economic climate and to foster positive action on issues of common concern.

Ms. Hidano boasts an impressive background with her extensive experience as Deputy Director of both the Department of Labor and Industrial Relations and Department of Transportation. She also has considerable experience in the private sector as a co-founder of Hidano Construction, a general contracting company, and co-owner of Rim-Pac, a construction company.

In addition to her detailed work experience, Ms. Hidano has many affiliations with organizations such as the Nuuanu-Punchbowl Neighborhood Board, Nuuanu YMCA, Hawaii Employer-Union Benefits Trust Fund, and the Building Industry Association.

Ms. Hidano's impressive and diverse background makes her an ideal candidate for the position of Deputy Director of the Department of Accounting and General Services.

Thank you for the opportunity to testify.

# BIA-HAWAII

BUILDING INDUSTRY ASSOCIATION

THE VOICE OF THE CONSTRUCTION INDUSTRY

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## Testimony to the Senate Committee on Government Operations Thursday, March 19, 2015 1:15 p.m.

State Capitol - Conference Room 414

### RE: G.M. 539, for Consideration and Confirmation as the Deputy Director of the Department of Accounting and General Services, Gubernatorial Nominee, Audrey Hidano

Chair Dela Cruz, Vice-Chair Nishihara, and members of the Committee:

My name is Gladys Marrone, Chief Executive Officer for the Building Industry Association of Hawaii (BIA-Hawaii), the Voice of the Construction Industry. We promote our members through advocacy and education, and provide community outreach programs to enhance the quality of life for the people of Hawaii. BIA-Hawaii is a not-for-profit professional trade organization chartered in 1955, and affiliated with the National Association of Home Builders.

BIA-Hawaii **strongly supports** G.M. 539, for the consideration and confirmation of Gubernatorial Nominee, Audrey Hidano, as the Deputy Director of the Department of Accounting and General Services.

Mrs. Hidano has an extensive and successful career serving the residents of the State of Hawaii. Most recently, she served as Deputy Director of the State Department of Transportation, from 2013 to 2014. Prior to that, she served as Deputy Director for the Department of Labor & Industrial Relations from 2010 to 2013 as well as from 2001 to 2002. Mrs. Hidano has, and continues to serve, on many boards including:

- Trustee for the State Employee-Union Trust Fund (EUTF) (2001-2002) & (2010-present)
- Trustee for the Hawaii Carpenter's Union Health & Welfare Trust Fund
- Trustee for the Hawaii Laborer's Union Annuity Fund, Vacation/Holiday Fund and Delinquency Committee
- Nuuanu YMCA Board
- IHS (Institute of Human Services) (retired)
- Maryknoll School Board Member since 2001 (retired)
- City and County of Honolulu Neighborhood Board #12 since 1990
- Realtor, Member of the Hawaii Association of Realtors and the Honolulu Board of Realtors since 1980

Mrs. Hidano has been a pillar in the construction industry. She is the Secretary-Treasurer of Hidano Construction, Inc., a small construction business her husband Steve started over 40 years ago. She is President of Rim-Pac Inc. and Rim-Pac, Inc. dba Superior Solid Surface, which specializes in fabrication and installation of solid surface work. She has also been an active member of BIA-Hawaii and the BIA-Hawaii Women's Council for over 35 years. She served as President of BIA-Hawaii in 1999 and 2000.

We appreciate the opportunity to express our **strong support** for Audrey Hidano as Deputy Director of DAGS.

Testimony to the Senate Committee on Government Operations  
Thursday, March 19, 2015  
1:15 p.m.  
State Capitol - Conference Room 414

**SUBJECT: GOVERNOR'S MESSAGE 539, SUBMITTING FOR CONSIDERATION AND CONFIRMATION AS THE DEPUTY DIRECTOR OF THE DEPARTMENT OF ACCOUNTING AND GENERAL SERVICES, GUBERNATORIAL NOMINEE, AUDREY HIDANO**

Chair Dela Cruz, Vice Chair Nishihara, and members of the committee:

My name is Dean Uchida and I am the current Chair of the Government Relations Committee of the Building Industry Association of Hawaii (BIA-HAWAII). I am in strong support of confirming Ms. Audrey Hidano as Deputy Director of the Department of Accounting and General Services (DAGS).

Ms. Hidano brings a unique mixture of both public and private sector experience having served twice as deputy director of the Department of Labor and Industrial Relations and most recently was deputy director of the Department of Transportation.

She has also co-founded Hidano Construction, a general contracting company that specializes in residential and light commercial construction, and is co-owner of Rim-Pac, a construction company that specializes in solid surface work, according to the release.

Ms. Hidano has also been an active member in the Building Industry Association of Hawaii (BIA) for over 35 years, and served as President in 1999 and 2000.

DAGS, along with DOT, UH and DOE are, the significant State entities responsible for the development of new and maintenance of existing State facilities. Her familiarity with the planning, design and construction of project in Hawaii, along with her experience in government will bring a balanced and results oriented focus to the DAGS procurement process.

I strongly encourage the Senate to confirm Ms. Hidano's nomination as Deputy Director for the Department of Accounting and General Services.

Thank you for the opportunity to express my views on this matter.

# Hawai'i Construction Alliance

P.O. Box 179441  
Honolulu, HI 96817  
(808) 348-8885

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March 16, 2015

The Honorable Donovan M. Dela Cruz, Chair  
The Honorable Clarence K. Nishihara, Vice Chair  
and members  
Senate Committee on Government Operations  
Hawai'i State Capitol  
Honolulu, HI 96813

**RE: Support for GM539, nominating Audrey Hidano as Deputy Director of the Department of Accounting and General Services**

Dear Chair Dela Cruz, Vice Chair Nishihara, and members,

The Hawai'i Construction Alliance is comprised of the Hawai'i Regional Council of Carpenters; the Operative Plasterers' and Cement Masons' Union, Local 630; International Union of Bricklayers & Allied Craftworkers, Local 1; the Laborers' International Union of North America, Local 368; and the Operating Engineers, Local Union No. 3. Together, the member unions of the Hawai'i Construction Alliance represent 15,000 working men and women in the basic crafts of Hawai'i's construction industry.

We are in support of the nomination of Audrey Hidano as Deputy Director of the Department of Accounting and General Services (DAGS). DAGS has broad purview over a wide range of state programs and activities, including many that directly interface with Hawai'i's construction industry.

Ms. Hidano has been a friend to our unions and to the local construction industry throughout her career. She has served as Deputy Director of DLIR, Deputy Director of DOT, Secretary-Treasurer of Hidano Construction, Inc., president of Rim-Pac, Inc., president of Rim-Pac, Inc. dba Superior Solid Surface, trustee of the Hawaii Carpenters' Union Health & Welfare Trust Fund and trustee of the Hawaii Laborers' Union Annuity fund, Vacation/Holiday fund, and Delinquency Committee.

Through her wealth of experiences in both the public and private sector, we are confident that she will be able to deliver on the department's mission of "striving for quality and consistency in the delivery of essential support services to other state departments and agencies."

Therefore, we humbly request your committee's favorable consideration of Ms. Hidano's nomination to serve as Deputy Director of the Department of Accounting and General Services.

Mahalo,



Tyler Dos Santos-Tam  
Executive Director  
Hawai'i Construction Alliance  
execdir@hawaiiconstructionalliance.org

# ***SAH - Subcontractors Association of Hawaii***

***1188 Bishop St., Ste. 1003\*\*Honolulu, Hawaii 96813-2938***

***Phone: (808) 537-5619 ✦ Fax: (808) 533-2739***

March 19, 2015

Testimony To: Senate Committee on Government Operations  
Senator Donovan M. Dela Cruz, Chair

Presented By: Tim Lyons, President

Subject: GM 539 - Submitting for consideration and confirmation as the Deputy Director of the Department of Accounting and General Services, Gubernatorial Nominee, AUDREY HIDANO, for a term to expire 12-3-2018.

Chair Dela Cruz and Members of the Committee:

I am Tim Lyons, President of the Subcontractors Association of Hawaii. The SAH represents the following nine separate and distinct contracting trade organizations.

HAWAII FLOORING ASSOCIATION

ROOFING CONTRACTORS ASSOCIATION OF HAWAII

HAWAII WALL AND CEILING INDUSTRIES ASSOCIATION

TILE CONTRACTORS PROMOTIONAL PROGRAM

PLUMBING AND MECHANICAL CONTRACTORS ASSOCIATION OF HAWAII

SHEETMETAL CONTRACTORS ASSOCIATION OF HAWAII

PAINTING AND DECORATING CONTRACTORS ASSOCIATION

PACIFIC INSULATION CONTRACTORS ASSOCIATION

We support this nomination.

We have been acquainted with Mrs. Hidano since her time at DAGS and the Department of Labor and Industrial Relations and are happy to see her at DAGS.

There is without doubt a benefit for DAGS with Mrs. Hidano and that is her extensive experience in the construction industry as well as her knowledge of the resources that exist should various issues arise where input is required. We also think that she has a growing appreciation for the problems that subcontractors encounter and it is based on that then that we endorse this nomination.

Thank you.



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KALBERT K. YOUNG  
VICE PRESIDENT FOR BUDGET & FINANCE  
CHIEF FINANCIAL OFFICER

March 19, 2015

The Honorable Donovan M. Dela Cruz, Chair  
The Honorable Clarence Nishihara, Vice Chair  
And Members  
Senate Committee on Government Operations  
415 South Beretania Street, Conference Room 414  
Honolulu, Hawaii 96813

**RE: G.M. 539 - FOR CONSIDERATION AND CONFIRMATION AS THE  
DEPUTY DIRECTOR OF THE DEPARTMENT OF ACCOUNTING  
AND GENERAL SERVICES, GUBERNATORIAL NOMINEE,  
AUDREY HIDANO**

Dear Chair Dela Cruz, Vice Chair Nishihara, and Members of the Committee,

Thank you for the opportunity to provide testimony in support of the confirmation of Ms. Audrey Hidano as the Deputy Director for the Department of Accounting & General Services (DAGS).

I have known and worked with Ms. Hidano for the past 4 years while we both served in cabinet level positions within the State of Hawaii. I am familiar with Ms. Hidano's work serving as the former deputies for the Department of Labor & Industrial Relations and the Department of Transportation. Ms. Hidano works very hard in her roles and is not afraid to take on difficult situations to work a resolution. She is a good administrator who has worked with many departments and agencies in advancing the efforts of the Administration and the objectives of department directors.

Ms. Hidano has also served on the Employers Union Trust Fund (EUTF) as an employer representative. The EUTF has been the focal issue point of the State's long-term unfunded liabilities. Her familiarity with the matter and the employer perspective to implement the approach to address the liability will be valuable in the overall financial management of the State from DAGS.

I urge the members of the Senate Committee on Government Operations to support her selection by voting favorably on her nomination and advancing G.M. 539 for full Senate confirmation.

Sincerely,

  
KALBERT K. YOUNG  
VP for B&F/CFO

2444 Dole Street, Bachman Hall  
Honolulu, Hawai'i 96822  
Telephone: (808) 956-8903  
Fax: (808) 956-5286

An Equal Opportunity/Affirmative Action Institution

March 11, 2015



The Honorable Donna Mercado Kim, Senate President  
And Members of the Senate  
Twenty-Eighth State Legislature  
State Capitol, Room 409  
Honolulu, Hawaii 96813

Re: GM 539 - Audrey Hidano Deputy Director for the Department of Accounting and General Services

Dear Senate President Mercado Kim and Members of the Senate:

Please use this letter as an endorsement on behalf of Audrey Hidano for the position on Deputy Director of the Department of Accounting and General Services.

I have known Audrey throughout the past 15 years as a loyal, dedicated, honest, and hard working individual. She is exactly what our state needs and more importantly, what the department needs.

In short she will be an excellent choice for the position of Deputy Director for the Department of Accounting and General Services.

Regards,

A handwritten signature in black ink, appearing to read 'Joyce Furukawa'.

Joyce Furukawa  
Treasurer  
Royal Contracting Co., Ltd.

# GM539

Measure Title: Submitting for consideration and confirmation as the Deputy Director of the Department of Accounting and General Services, Gubernatorial Nominee, AUDREY HIDANO, for a term to expire 12-3-2018.

Report Title: Deputy Director of the Department of Accounting and General Services

Description:

Companion:

Package:

Current Referral: GVO

Introducer(s):

| Sort by Date |   | Status Text      |
|--------------|---|------------------|
| 3/6/2015     | S | Received.        |
| 3/6/2015     | S | Referred to GVO. |

S = Senate | H = House | D = Data Systems | \$ = Appropriation measure | ConAm = Constitutional Amendment

Some of the above items require Adobe Acrobat Reader. Please visit [Adobe's download page](#) for detailed instructions.

## GM539

This is to strongly endorse Audrey Hidano for this position of Deputy Director of DAGS. I have known Audrey since the mid-nineties when we were involved with the Hawaii Chapter of the CFMA (Construction Financial Managers Assoc.) And she is still a member of that association. She gives her "ALL" to whatever the task at hand is. Audrey is a wonderful person with high moral values and standards. She is definitely an extremely hard worker . . . and reminds me of the "ever ready bunny". . .with so much energy! Audrey understands the workings of our bureaucracy and relates to the needs of private industry, always with a practical outcome in mind. She is an excellent choice for this position.

Thank you for this consideration.

Janet Shadron  
 Controller  
 American Piping & Boiler Co.

# GM539

**Measure Title:** Submitting for consideration and confirmation as the Deputy Director of the Department of Accounting and General Services, Gubernatorial Nominee, AUDREY HIDANO, for a term to expire 12-3-2018.

**Report Title:** Deputy Director of the Department of Accounting and General Services

**Description:**

**Companion:**

**Package:**

**Current Referral:** GVO

**Introducer(s):**

| <u>Sort by Date</u> |   | <u>Status Text</u> |
|---------------------|---|--------------------|
| 3/6/2015            | S | Received.          |
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## GM539

Please endorse and confirm Audrey Hidano as the Deputy Director of DAGS. I have known her since the late 1990's through the Hawaii Chapter of the Construction Financial Management Association and also personally as she is a member of my neighborhood board in Nuuanu. I have always been impressed with her ability to juggle and maintain not only her day job(s), but her many organizations which she is involved with. She is not one to be satisfied to be an associate member, on the contrary she is very active and she treats her commitments to all that she is involved with zealously. She brings a wealth of knowledge through her experiences working not only as an employee but also as a business owner. I think the State of Hawaii would be lucky to have such a dedicated employee as Audrey Hidano.

Lori Isara

C.F.O.

Koga Engineering & Construction, Inc.



**RALPH S. INOUE CO LTD**  
**GENERAL CONTRACTOR**

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Honolulu, Hawaii 96819

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F: 808.833.5971

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Founded in 1962

Via Email: [GVOtestimony@capitol.hawaii.gov](mailto:GVOtestimony@capitol.hawaii.gov)

Via Fax: (808) 586-6091

March 11, 2015

To: The Honorable Donovan M Dela Cruz, Chair, Clarence Nishihara, Vice Chair and Members of the Senate Committee on Government Operations

Subject: Support of Governors Message 539: Nomination of **Audrey Hidano** as Deputy Director of the Department of Accounting and General Services

NOTICE OF HEARING

DATE/TIME: Thursday, March 19, 2015, 1:15 p.m.

PLACE: Conference Room 414

Dear Chair Dela Cruz, Vice Chair Nishihara and Members of the Senate Committee on Government Operations,

My name is Lance Inouye, President of Ralph S. Inouye Co., Ltd. (RSI), a State of Hawaii General Contractor. I am writing in **strong support** of **Audrey Hidano**, as Deputy Director of the Department of Accounting and General Services (DAGS).

Everyone knows **Audrey Hidano**. She is one of the most respected, energetic and vocal spokesman of our construction industry. I consider it an honor to be her friend (hopefully) for almost as long as I have been in the industry. She is a joy to be around along with her husband, Steven Hidano, both such good people. It truly amazes me how she is able to help with her husband's business, then volunteer to do public service, whether as Deputy Director of various state departments but also as a volunteer board member, such as for the Hawaii state ERS and various neighborhood boards. While doing all of that, what really sets her apart is how much she loves her family and continues her role as the matriarch of her family with four wonderful daughters and 7 grandchildren. One needs only to approach any of her family members and they will attest to this. Many times I find myself discussing an urgent industry issue with her on her personal cell phone while she is out at one of her grandchild's soccer game or other school event. Sometimes I wonder if she sleeps at all.

She is also fearless. When she latches on to a position she feels strongly about, watch out because she is not shy about expressing and advancing that position to the max. And, by the way, in my humble opinion, her positions are well thought out, come from the heart, transparent and always honorable.

DAGS plays an important role in fair and transparent procurement in the State of Hawaii. I cannot think of too many people who are more qualified and "straight" than **Audrey** as Deputy Director of DAGS. I for one will rest assured that procurement in Hawaii will be in good hands with **Audrey** there.

Ralph S. Inouye Co., Ltd. and I personally **strongly support** the appointment of **Audrey Hidano** as the next Deputy Director of DAGS. Please confirm her appointment. Thank you.



Lic.# ABC-14228

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March 10, 2015

To: Honorable Chair Donovan Dela Cruz, Vice Chair Clarence Nishihara and  
Committee Members of the Senate Committee On Government Operations

For: GM 539 Committee meeting regarding consideration and confirmation as  
The Deputy Director of the Department of Accounting and general  
Services, Gubernatorial Nominee, Audrey Hidano, for term to expire  
12-3-18

Hearing Date & Location: Thursday, March 19, 2015; 1:15 p.m.; Room 414

Testimony: In FAVOR of confirmation for Audrey Hidano

My name is Denny Sadowski and I have known Audrey Hidano through my association with the Building Industry Association of Hawaii, various political campaigns we have worked on together and multiple contracting issues we have worked jointly on through the past twenty years. I can honestly say I have never known another individual that has given so much of herself to not only our industry and it's issues but also to many causes that have in one way or another affected the working men and women of our fine state. Audrey selflessly gives her time and dedication to her job and profession. As the co-owner of Hidano Construction, she knows first-hand what it takes to be a successful contractor and business person here in our state and has worked for many years to bring fairness and honesty to our contracting industry.

Audrey's background and experience could not have served her better for a position such as the one she is currently being considered for. Not only does she have the practical experience of running a small business but she also has the experience of how government works through her positions at the Department of Labor and Transportation. Audrey is about getting it done which is one of the things we need in government today. I strongly urge the committee to confirm Audrey Hidano as Deputy Director of the Department of Accounting and General Services.

Respectfully,

A handwritten signature in black ink, appearing to read "D. Sadowski", is written over the word "Respectfully,".

Denny Sadowski

# GM539

Measure Title: Submitting for consideration and confirmation as the Deputy Director of the Department of Accounting and General Services, Gubernatorial Nominee, AUDREY HIDANO, for a term to expire 12-3-2018.

Report Title: Deputy Director of the Department of Accounting and General Services

Description:

Companion:

Package:

Current Referral: GVO

Introducer(s):

| Sort by Date |   | Status Text      |
|--------------|---|------------------|
| 3/6/2015     | S | Received.        |
| 3/6/2015     | S | Referred to GVO. |

S = Senate | H = House | D = Data Systems | \$ = Appropriation measure | ConAm = Constitutional Amendment

Some of the above items require Adobe Acrobat Reader. Please visit [Adobe's download page](#) for detailed instructions.

## GM539

I highly support Audrey Hidano's nomination as Deputy Director, Department of Accounting and General Services. I have known Audrey for over 20 years; initially through our involvement in the Hawaii Chapter of the Construction Financial Managers Association and currently as a highly respected and regarded member both the private and public sectors. She is a very intelligent individual who has the confidence and understanding to stand up for what is right. Audrey is an excellent problem solver who is willing to listen and effectively analyze issues in order to develop workable solutions. She upholds a high level of integrity while maintaining compassion and caring. She will definitely become an asset to the DAGS.

Thank you for your consideration.  
 Erlene Matsuyama  
 Treasurer  
 Sen Plex Corp.

**From:** [Evan Fujimoto](#)  
**To:** [GVO Testimony](#)  
**Subject:** Support for Mrs. Audrey Hidano  
**Date:** Wednesday, March 18, 2015 8:03:22 AM

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Chair Dela Cruz, Vice-Chair Nishihara, and members of the Committee:

Please support the confirmation of Mrs. Audrey Hidano to become the Deputy Director of DAGS. I've known Audrey for many years through my association with BIA-Hawaii and as a general contractor. She has always been a hard-working person of principle and brings LOTS OF ENERGY to whatever she does!

Hawaii will greatly benefit from Audrey who will bring positive change to DAGS. We have so much to gain with people like her serving in government. "YES IT CAN BE DONE!" will be a rallying cry from Audrey to help get the backlog of work completed.

Thank you for your support and for your service to us all.

Mahalo,

Evan K. Fujimoto  
President, Graham Builders

**From:** [mallnglist@capitol.hawaii.gov](mailto:mallnglist@capitol.hawaii.gov)  
**To:** [GVO Testimony](#)  
**Cc:** [tony@rmasalesco.com](mailto:tony@rmasalesco.com)  
**Subject:** Submitted testimony for GM539 on Mar 19, 2015 13:15PM  
**Date:** Wednesday, March 18, 2015 9:59:25 AM

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**GM539**

Submitted on: 3/18/2015

Testimony for GVO on Mar 19, 2015 13:15PM in Conference Room 414

| <b>Submitted By</b> | <b>Organization</b> | <b>Testifier Position</b> | <b>Present at Hearing</b> |
|---------------------|---------------------|---------------------------|---------------------------|
| Anthony B. Borge    | RMA Sales           | Support                   | No                        |

Comments: I support G.M. 539, for the consideration and confirmation of Gubernatorial Nominee, Audrey Hidano, as the Deputy Director of the Department of Accounting and General Services. Her extensive career from a small business owner in the building industry, serving on community, business boards and organizations to serving as Deputy Director for various State agencies makes her the ideal candidate for this job. Thank you. Anthony Borge

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**Alan Shintani INC.**  
GENERAL CONTRACTOR BC 13068

**Testimony to the Senate Committee on Government Operations  
Thursday, March 19, 2015 1:15 p.m. State Capitol - Conference Room 414**

**RE: G.M. 539, for Consideration and Confirmation as the Deputy  
Director of the Department of Accounting and General Services,  
Gubernatorial Nominee, Audrey Hidano**

Chair Dela Cruz, Vice-Chair Nishihara, and members of the Committee:

My name is Alan Shintani of Alan Shintani, Inc. Alan Shintani, Inc. has been providing general contractor and construction management services for homes, commercial buildings and government projects since 1984.

Alan Shintani, Inc. **strongly supports** G.M. 539, for the consideration and confirmation of Gubernatorial Nominee, Audrey Hidano, as the Deputy Director of the Department of Accounting and General Services.

Audrey Hidano has an extensive and successful career serving the residents of the State of Hawaii both in government leadership and in the private sector. She has worked in Hawaii's construction and business industry for almost 40 years. Most recently, she served as Deputy Director of the State Department of Transportation, from 2013 to 2014. Prior to that, she served as Deputy Director for the Department of Labor & Industrial Relations from 2010 to 2013 as well as from 2001 to 2002. Audrey Hidano has, and continues to serve, on many boards including:

- Trustee for the State Employee-Union Trust Fund (EUTF) (2001-2002) & (2010-present)
- Trustee for the Hawaii Carpenter's Union Health & Welfare Trust Fund
- Trustee for the Hawaii Laborer's Union Annuity Fund, Vacation/Holiday Fund and Delinquency Committee
- Nu'uuanu YMCA Board
- IHS (Institute of Human Services) (retired)
- Maryknoll School Board Member since 2001 (retired)
- City and County of Honolulu Neighborhood Board #12 since 1990
- Realtor, Member of the Hawaii Association of Realtors and the Honolulu Board of Realtors since 1980

Audrey Hidano has been a pillar in the construction industry. She is the Secretary-Treasurer of Hidano Construction, Inc., a small construction business her husband Steve started over 40 years ago. She is President of Rim-Pac Inc. and Rim-Pac, Inc. dba Superior Solid Surface, which specializes in fabrication and installation of solid surface work. She has also been an active member of BIA-Hawaii and the BIA-Hawaii Women's Council for over 35 years. She served as President of BIA-Hawaii in 1999 and 2000.

Thank you for the opportunity to express my **strong support** for Audrey Hidano as Deputy Director of DAGS.

Alan Shintani  
President

TO: Chair Dela Cruz, Vice Chair Nishihara, and committee members

Subject: GM 539

I write in support of Audrey Hidano to be Deputy Director of DAGS.

I have known Audrey Hidano and served with her for over 20 years on various committees and organizations within the construction industry. It was not an accident that she served 2 terms as President of the Building Industry of Hawaii.

Mrs. Hidano is a business person in high esteem in our industry. More important is that she absolutely believes in following the rules of law, and expects nothing less from anyone else.

She would bring to DAGS her great enthusiasm, her attention to detail, her desire to serve our state at the highest possible level. She never gives less than 100 percent.

I ask this committee to approve this appointment.

F.M. Scotty Anderson

2435 Aha Aina Place

Honolulu, HI 96821

306-5697

**From:** [mailinglist@capitol.hawaii.gov](mailto:mailinglist@capitol.hawaii.gov)  
**To:** [GVO Testimony](#)  
**Cc:** [Lon Paresa](#)  
**Subject:** Submitted testimony for GM539 on Mar 19, 2015 13:15PM  
**Date:** Wednesday, March 11, 2015 4:16:04 PM

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**GM539**

Submitted on: 3/11/2015

Testimony for GVO on Mar 19, 2015 13:15PM in Conference Room 414

| Submitted By | Organization | Testifier Position | Present at Hearing |
|--------------|--------------|--------------------|--------------------|
| Lon          | Individual   | Support            | No                 |

Comments: I support Audrey Hidano for Deputy Director of the Department of Accounting and General Services.

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**To:** [GVO Testimony](#)  
**Cc:** [keith.t.kamita@gmail.com](mailto:keith.t.kamita@gmail.com)  
**Subject:** Submitted testimony for GM539 on Mar 19, 2015 13:15PM  
**Date:** Sunday, March 15, 2015 3:56:10 PM  
**Attachments:** [GM 539 Audrey Hidano DAGS](#)

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**GM539**

Submitted on: 3/15/2015

Testimony for GVO on Mar 19, 2015 13:15PM in Conference Room 414

| Submitted By | Organization | Testifier Position | Present at Hearing |
|--------------|--------------|--------------------|--------------------|
| Keith Kamita | Individual   | Support            | No                 |

Comments:

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## Glenn M. Okimoto

1325 13<sup>th</sup> Avenue

Honolulu, HI 96816

March 13, 2015

Senator Donovan M. Dela Cruz

Chair, Committee on Government Operations

Hawaii State Capitol, Room 202

Honolulu, Hawaii 96813

Governor's Message 539

Dear Chair Dela Cruz and members of the Committee on Government Operations,

This testimony is in **strong support** of Audrey Hidano as deputy director of the Department of Accounting and General Services.

As a former director of the Department of Transportation, Ms. Hidano was the deputy director for administration. In this position she was responsible for human resources, fiscal, contracts, IT, and civil rights. Besides a terrific work ethic, extreme enthusiasm and a sharp mind, she brings to the position integrity of character and honesty of soul. Her honesty and integrity are unquestionable. She believes in doing the right things as well as doing things right.

Her background as an owner of a small construction company will be invaluable as the deputy director of the department of accounting and general services.

I whole heartedly and without reservation support Audrey Hidano for deputy director of the department of accounting and general services.

TESTIMONY OF  
BRIAN Y. SAITO

TO THE  
COMMITTEE ON GOVERNMENT OPERATIONS

ON MARCH 19, 2015

GM 539

RELATING TO THE CONFIRMATION OF AUDREY HIDANO AS DEPUTY  
COMPTROLLER OF THE DEPARTMENT OF ACCOUNTING AND GENERAL  
SERVICES.

Chair Dela Cruz and members of the Committee, thank you for the  
opportunity to testify on the confirmation of Audrey Hidano as the deputy comptroller.

I've known Audrey for a number of years. I find her to be an individual with  
character and one who has the empathy and energy to make a difference. She will take  
all matters into consideration and will make a knowledgeable decision.

In closing I believe the appointment of Audrey Hidano, as the Deputy State  
Comptroller would be a wise decision, which would benefit the State of Hawaii.

Thank you for the opportunity to testify on this matter.

R. Brian Tsujimura  
First Hawaiian Center, 14<sup>th</sup> Floor  
999 Bishop Street  
Honolulu, Hawaii 96813

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March 12, 2015

The Honorable Donovan M. Dela Cruz, Chair  
The Honorable Clarence K. Nishihara, Vice Chair  
Senate Committee on Government Operations  
State Capitol, Room 414  
Honolulu, Hawaii 96813

Re: Testimony in Support of GM 539: Confirmation of Gubernatorial Nominee  
AUDREY HIDANO as Deputy Director of the Department of Accounting and  
General Services

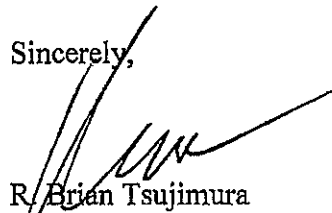
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Chair Dela Cruz, Vice Chair Nishihara, and members of the Senate Committee on Government Operations:

What can I say about my friend Audrey Hidano that others have not said before? I have known Audrey for more than a few years and am honored to call her and her husband Steve friends. I have met their daughters and can judge by their success that Mom has done much to encourage who they are today. No less than that can be expected from Audrey in this new role. There is a big difference between a Mom's way and a Dad's way of doing things and Mom sometimes has a much greater influence on how kids turn out, and I suggest that Audrey will have a similar effect on DAGS.

As a full partner with Steve in the construction business, Audrey knows how to keep things moving and watch the books. Those skills are important to the citizens of this state as well. I urge your approval of her nomination.

Sincerely,



R. Brian Tsujimura

RBT:ay

**Testimony of  
Gary M. Slovin / Mihoko E. Ito**

DATE: March 17, 2015

TO: Senator Donovan M. Dela Cruz  
Chair, Committee on Government Operations  
*Submitted Via [GVOtestimony@capitol.hawaii.gov](mailto:GVOtestimony@capitol.hawaii.gov)*

RE: **GM 539 – Confirmation as the Deputy Director of Department of Accounting and General Services, Gubernatorial Nominee, Audrey Hidano**  
**Hearing Date: Thursday, March 19, 2015 at 1:15 p.m.**  
**Conference Room: 016**

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Dear Chair Dela Cruz and Members of the Committee on Government Operations:

We submit this testimony in strong support of the nomination of Audrey Hidano as the Deputy Director of the Department of Accounting and General Services.

We have known Audrey for many years. Our experiences include working with her as Chair of the State section of an AUW campaign, as an aide to Senator Norman Sakamoto, in her various state roles. In addition to her extensive government experience, Audrey also has very real experience in the private sector. Audrey is smart and incisive. She is also a great listener, has a wonderful sense of humor and is just plain fun to work with. At a time when one can observe a very big gulf between government and the governed it is refreshing someone like Audrey in government to bridge that gap. We have seen Audrey in many roles; the role doesn't matter. Audrey is always exceptional. She will excel as a DAGS Deputy Director. That is a given. Our hope is that her vision will be used to assist government in general. Hers is a talent that needs to be put to full use. We know she had the energy and the will. We this wise choice as fully as possible.

Thank you very much for the opportunity to submit this testimony in support of an exceptional person.

---

Gary M. Slovin  
Mihoko E. Ito

999 Bishop Street, Suite 1400  
Honolulu, HI 96813  
(808) 539-0840

**From:** [mailinglist@capitol.hawaii.gov](mailto:mailinglist@capitol.hawaii.gov)  
**To:** [GVO Testimony](#)  
**Cc:** [Randy.Baldemor@hawaii.gov](mailto:Randy.Baldemor@hawaii.gov)  
**Subject:** Submitted testimony for GM539 on Mar 19, 2015 13:15PM  
**Date:** Tuesday, March 17, 2015 3:31:28 PM

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**GM539**

Submitted on: 3/17/2015

Testimony for GVO on Mar 19, 2015 13:15PM in Conference Room 414

| Submitted By   | Organization | Testifier Position | Present at Hearing |
|----------------|--------------|--------------------|--------------------|
| Randy Baldemor | Individual   | Support            | No                 |

Comments: Dear Chair Dela Cruz, Vice Chair Nishihara and Members of the Committee: I write in strong support of Audrey Hidano, as Deputy Director of the Department of Accounting and General Services. Having worked with Audrey over the past four years, in her various roles at the Department of Labor and Department of Transportation, I have developed great respect for her personality, skills and approach to government service. She has strong character, and is willing to tackle difficult challenges. She is a leader, a strong communicator and collaborator, and a passionate and committed member of our community. In addition, she has broad experience and knowledge, including in government operations, business, construction, project management, and information technology. For these reasons, I believe she is highly qualified for the role, and will make valuable contributions to DAGS and the State. Thank you for your time and consideration. Aloha, Randy Baldemor

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**Cc:** [jkim0409@gmail.com](mailto:jkim0409@gmail.com)  
**Subject:** Submitted testimony for GM539 on Mar 19, 2015 13:15PM  
**Date:** Wednesday, March 18, 2015 10:34:27 AM

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**GM539**

Submitted on: 3/18/2015

Testimony for GVO on Mar 19, 2015 13:15PM in Conference Room 414

| Submitted By | Organization | Testifier Position | Present at Hearing |
|--------------|--------------|--------------------|--------------------|
| Joseph Kim   | Individual   | Support            | No                 |

Comments: I strongly support the confirmation of Audrey Hidano to serve as the Deputy Director for DAGS. Her extensive experience, superior administrative and managerial skills will enable efficiency and innovation within our state government. Her frankness and infectious enthusiasm will enable the building of a strong administrative team not only within DAGS, but throughout the cabinet.

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TESTIMONY BY SANDI YAHIRO  
TO THE COMMITTEE ON GOVERNMENT OPERATIONS  
ON  
**GM 539**  
RELATING TO CONSIDERATION AND CONFIRMATION AS DEPUTY  
DIRECTOR OF THE DEPARTMENT OF ACCOUNTING AND GENERAL SERVICES –  
**AUDREY HIDANO**

March 19, 2015

Chair Dela Cruz, Vice Chair Nishihara, and Members of the Committee on Government Operations,

I am testifying in SUPPORT of Audrey Hidano to be the Deputy Director of the Department of Accounting and General Services (DAGS). I have known Audrey for the past 4-5 years as a Trustee on the Hawaii Employer-Union Health Benefits Trust Fund (Board). She has been a valuable contributing member of the Board and Board sub-committees. In performing her duties as a Board member, it is clear that Ms. Hidano has high expectations of herself and EUTF as a State agency, and her fiduciary responsibilities are always foremost in her actions. I have no doubt she will bring those same admirable qualities to DAGS.

Thank you for the opportunity to testify.

Norman L Sakamoto  
1248 Ala Mahamoe St  
Honolulu, Hawaii 96819

Committee on Government Operations

Hawaii State Senate

State Capitol

Honolulu, Hawaii 96813

**RE: GM 539 Testimony in Support for Audrey Hidano**

Aloha Chair Donovan Dela Cruz and Senators,

I am testifying in **STRONG SUPPORT** for Gubernatorial Nominee Audrey Hidano. She is extremely well qualified to serve as the Deputy Director of the Department of Accounting and General Services.

I have had the opportunity to interact with her over an number of years. She is passionate, persistent and full of common sense.

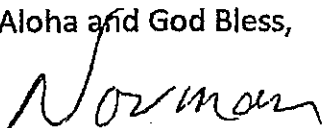
She is willing to take the time to address complex, multi-party entanglements that hamper effectively solving problems. Audrey solves problems. Sometimes a solution involves Audrey simply calling for transparency and clarity. Sometimes Audrey will need to participate in a series of meetings that go on for months and even years to get the affected parties to talk and resolve the issues at hand.

She will be able to build on her prior experience when she served as a Deputy in the Department of Labor and also as a Deputy in the Department of Transportation. She will also build on her experience as a business person. She is extremely well respected in the building industry and in the community.

There is no question in my mind that Audrey will endeavor to do what is right for our state and its people. She is a Bridge Builder.

I ask for your **SUPPORT** for Audrey Hidano.

Aloha and God Bless,



Norman L Sakamoto