



EXECUTIVE CHAMBERS  
HONOLULU, HAWAII

David Y. Ige  
Governor

Testimony on GM 520  
Confirmation of Roderick Becker  
Deputy Director, Department of Budget and Finance

Governor David Y. Ige

SENATE COMMITTEE ON WAYS AND MEANS

February 11, 2015  
9:00 a.m., Room 211

Chair Tokuda, Vice Chair Kouchi and committee members:

I respectfully request your support in confirming the appointment of Roderick Becker as the Deputy Director of the Department of Budget and Finance. Mr. Becker has over a decade of experience in working with the State's budget while at the Hawaii State Senate and most recently served as the Budget Chief. He was also a budget analyst for the Office of Council Services.

This administration is committed to transforming the culture of government by embracing and accelerating change. I'm confident that Roderick Becker will support our department employees in this effort. Together, we can build a better home for our keiki, kupuna, and all the residents of Hawaii.

Mahalo for your consideration.

TESTIMONY BY RODERICK K. BECKER  
DEPUTY DIRECTOR, DEPARTMENT OF BUDGET AND FINANCE  
STATE OF HAWAII

TO THE SENATE COMMITTEE ON WAYS AND MEANS  
ON  
GOVERNOR'S MESSAGE NO. 520

February 11, 2015  
9:05 A.M.

SUBMITTING FOR CONSIDERATION AND CONFIRMATION TO THE DEPUTY  
DIRECTOR OF THE DEPARTMENT OF BUDGET AND FINANCE, GUBERNATORIAL  
NOMINEE, RODERICK BECKER

Dear Chair Tokuda, Vice Chair Kouchi, and Members of the Committee:

Thank you for considering my confirmation to the position of Deputy Director of the Department of Budget and Finance.

I sincerely appreciate Governor and those that have supported my appointment to this position. It is an honor to have been selected by the Governor and to be considered by this committee. If confirmed, I will make every effort to meet his and your expectations.

I was raised in Kailua and am the product of our public education system. I attended Kailua High School and the University of Hawaii at Manoa, where I earned a bachelor's degree in economics and political science.

My professional background is in budgeting and government finance. I have worked the past 15 years in positions focused on these areas with both the State of Hawaii and City and County of Honolulu. Most of this experience has pertained to the State budget.

I have been fortunate to have had the opportunity to work for the Senate Ways and Means Committee in various capacities over the years, most recently in the position of Budget Chief. In this role, and under the direction of the chair of the committee, I coordinated the development of the Senate's version of the State budget.

Working for this committee has provided me a broad understanding of State programs and issues, and refined my comprehension of public finance. I have also developed a deep appreciation for the tremendous responsibility placed on public officials faced with numerous worthy needs but limited resources.

On a personal note, I would be remiss if I did not acknowledge my mom and dad, now a retired Hawaii public school teacher and a retired U.S. Navy serviceman, respectively, for sharing their values and principles, not the least of which is being thrifty, with me.

For these reasons, I believe that as Deputy Director of Finance, I can serve to complement the considerable abilities of the Director of Finance and that of the staff of the Department of Budget and Finance.

In the short amount of time I have worked with the Director of Finance, we have discussed establishing short-term goals that include reducing costs and increasing revenues by increasing the yield of the State treasury through the prudent diversification of the portfolio, and by reviewing and changing the methods used to issue State debt.

We also have a longer-term goal of improving the State's credit rating. We believe this can be achieved by further addressing the State's unfunded liabilities and by improving the State's reserves and carryover balances.

I am committed to helping strengthen Hawaii's financial state so that it is better able to withstand fiscal pressures. I am optimistic for Hawaii's fiscal future and believe that together we can increase the welfare of Hawaii's residents and ensure that the State has, and will continue to have, the resources needed to pay its obligations and provide services needed and desired by stakeholders.

Thank you for the opportunity to provide testimony. I would be happy to provide further information, at your request.

TESTIMONY BY WESLEY K. MACHIDA  
DEPARTMENT OF BUDGET AND FINANCE  
STATE OF HAWAII

TO THE SENATE COMMITTEE ON WAYS AND MEANS  
ON  
GOVERNOR'S MESSAGE NO. 520

FEBRUARY 11, 2015, 9:05 A.M.

RELATING TO THE CONFIRMATION OF THE DEPUTY DIRECTOR OF THE  
DEPARTMENT OF BUDGET AND FINANCE

Chair Tokuda, Vice Chair Kouchi, and Members of the Committee,

Thank you for giving me the opportunity to testify in support of Mr. Roderick Becker's confirmation for the position of Deputy Director of the Department of Budget and Finance.

I've known Mr. Becker since 2001 when he was working for the State Senate Committee on Ways and Means. At that time, I was the Assistant Administrator for the Employees' Retirement System of the State of Hawaii (ERS). Mr. Becker was always cordial, professional, and fair in his approach to reviewing the ERS's budget requests. He would ask detailed questions in order to gain an understanding of the ERS, so that good decisions could be made regarding ERS's budget. Over the next thirteen (13) years, my communications with Mr. Becker, although limited, were always positive and meaningful.

Mr. Becker was appointed by Governor Ige to serve as the Deputy Director of the Department of Budget and Finance effective on December 27, 2014. Since my appointment by Governor Ige to serve as the State Director of Finance, I've had the privilege of working with Mr. Becker. With his extensive knowledge and experience of the budget process, we were able to help formulate and present the State's budget and financial plan to the Governor for his review, consideration and release to the State Legislature. After working closely with Mr. Becker over the past month, I am confident that he will continue to be an asset to the Department of Budget and Finance and the State of Hawaii. He is intelligent, a team player, an excellent communicator, as well as other important qualities that will bring success to the department.

As a result of my current and past experiences working with Mr. Becker, I pledge my full support to him, and I urge the Senate Committee on Ways and Means to vote in favor of Mr. Becker's confirmation as the Deputy Director for the Department of Budget and Finance. Should you have any questions or require clarification to any of the above information, please call me at (808) 586-1518. Thank you for your consideration of my support of Mr. Becker's confirmation.



February 9, 2015

The Honorable Jill N. Tokuda, Chair  
The Honorable Ronald D. Kouchi, Vice Chair  
And Members  
Senate Committee on Ways and Means  
415 South Beretania Street, Conference Room 211  
Honolulu, Hawaii 96813

**RE: G.M. 520 - FOR CONSIDERATION AND CONFIRMATION TO THE  
DEPUTY DIRECTOR OF THE DEPARTMENT OF BUDGET AND  
FINANCE, GUBERNATORIAL NOMINEE, RODERICK BECKER**

Dear Chair Tokuda, Vice Chair Kouchi, and Members of the Committee,

Thank you for the opportunity to provide testimony in support of the confirmation of Mr. Roderick Becker to the position of Deputy Director for the Department of Budget & Finance.

Over the last four years as the former state budget and finance director, I have had the opportunity to work with Mr. Becker while he was on the former staff of the Senate Ways and Means committee. Mr. Becker has a deep knowledge of the budget process and, consequently, is equally familiar with departmental operations. Mr. Becker's background and experience will provide a nice complement to the executive management team in the department of budget & finance.

The roles and responsibilities of the director and deputy for the department of budget & finance, are very diverse. There are a myriad of matters, issues and approaches that constitute the spectrum of government finance. For the State of Hawaii, I believe Mr. Becker will be able to bring his own credentials and experience to help the department continue to improve state finances for the long-term. As a member of the Senate Ways and Means staff, Mr. Becker was able to experience firsthand the implications of fiscal policy and budget decisions on the delivery of government services and programs. That insight is critical in a budget and finance director.

Mr. Becker has the background and experience that would be valuable in a candidate for the deputy director of budget and finance. I believe his expertise will bring a lot of value to the department and the State of Hawaii. I urge the members of the Senate Committee on Ways and Means to support his selection by voting favorably on his nomination and advancing G.M. 520 for full Senate confirmation.

Sincerely,

  
KALBERT K. YOUNG  
VP for B&F/CFO

DAVID Y. IGE  
GOVERNOR



WESLEY K. MACHIDA  
DIRECTOR

RODERICK K. BECKER  
DEPUTY DIRECTOR

**STATE OF HAWAII**  
**DEPARTMENT OF BUDGET AND FINANCE**  
P.O. BOX 150  
HONOLULU, HAWAII 96810-0150

EMPLOYEES' RETIREMENT SYSTEM  
HAWAII EMPLOYER-UNION HEALTH BENEFITS TRUST FUND  
OFFICE OF THE PUBLIC DEFENDER  
PUBLIC UTILITIES COMMISSION

ADMINISTRATIVE AND RESEARCH OFFICE  
BUDGET, PROGRAM PLANNING AND  
MANAGEMENT DIVISION  
FINANCIAL ADMINISTRATION DIVISION  
OFFICE OF FEDERAL AWARDS MANAGEMENT (OFAM)

February 11, 2015

The Honorable Jill N. Tokuda, Chair  
Senate Committee on Ways and Means  
Twenty-Eighth Legislature  
State Capitol, Rm. 207  
Honolulu, Hawaii 96813

Subject: Governor's Message 520  
Consideration and Confirmation of Roderick Becker, Deputy Director of  
Finance

Dear Chair Tokuda, Vice Chair Kouchi and Members of the Committee:


I am respectfully submitting testimony in **strong support** of Mr. Roderick Becker for consideration and confirmation as the Deputy Director of Finance for the Department of Budget and Finance.

In his short tenure with the Department, Mr. Becker has been very quick to review, analyze, and understand the complexities of the numerous financing programs, such as the issuance and closing of Special Purpose Revenue Bond transactions for the Queen's Healthcare System and Hawaii Pacific University in January 2015. During Mr. Becker's employment at the Legislature, I had the opportunity to work with him on numerous occasions where he demonstrated a clear and high level of understanding of the Department's operating budget and executive budget responsibilities. While there were instances where there were differing positions on budget requests, Mr. Becker always displayed the highest level of professionalism in addressing any issues.

It is my strong belief that Mr. Becker possesses the requisite expertise and temperament to excel at the Deputy Director of Finance for the Department and respectfully request your favorable consideration of his appointment.

Thank you for the opportunity to submit testimony.

Sincerely,

A handwritten signature in black ink, appearing to read 'Scott Kami', written over a horizontal line.

SCOTT KAMI, Administrator  
Financial Administration Division

DAVID Y. IGE  
GOVERNOR OF HAWAII



**STATE OF HAWAII**  
**DEPARTMENT OF LAND AND NATURAL RESOURCES**

POST OFFICE BOX 621  
HONOLULU, HAWAII 96809

February 9, 2015

CARTY S. CHANG  
INTERIM CHAIRPERSON  
BOARD OF LAND AND NATURAL RESOURCES  
COMMISSION ON WATER RESOURCE MANAGEMENT

DANIEL S. QUINN  
INTERIM FIRST DEPUTY

W. ROY HARDY  
ACTING DEPUTY DIRECTOR - WATER

AQUATIC RESOURCES  
BOATING AND OCEAN RECREATION  
BUREAU OF CONVEYANCES  
COMMISSION ON WATER RESOURCE MANAGEMENT  
CONSERVATION AND COASTAL LANDS  
CONSERVATION AND RESOURCES ENFORCEMENT  
ENGINEERING  
FORESTRY AND WILDLIFE  
HISTORIC PRESERVATION  
KAHOOLAWE ISLAND RESERVE COMMISSION  
LAND  
STATE PARKS

The Honorable Jill N. Tokuda, Chair  
Senate Committee on Ways and Means  
State Capitol Bldg., Rm. 207  
Honolulu, HI 96813

Dear Chair Tokuda and Members of the Senate Committee on Ways and Means:

**Subject: GM 520 - Consideration and Confirmation to the Deputy Director  
of the Department of Budget and Finance, Gubernatorial  
Nominee, Roderick Becker**

I am writing in support of Mr. Roderick Becker's confirmation to the Deputy Director of the Department of Budget and Finance. As the Fiscal Management Officer of the Department of Land and Natural Resources, I worked with Mr. Becker in his capacity as the Budget Chief of the Senate Committee of Ways and Means.

I have found Mr. Becker to be very knowledgeable and capable in the areas of government budget and finance. His conduct is always professional; he is willing to listen, and has the ability to work well with people.

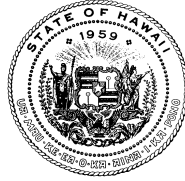
I believe Mr. Becker possesses the necessary qualifications to make an excellent Deputy Director of the Department of Budget and Finance. I respectfully request your favorable consideration of his confirmation.

Thank you for the opportunity to provide testimony in support of GM 520.

Sincerely,

A handwritten signature in blue ink that reads "Juliet Kazanjian".

Juliet Kazanjian  
Fiscal Management Officer  
Department of Land and Natural Resources



STATE OF HAWAII  
DEPARTMENT OF HEALTH  
P. O. Box 3378  
Honolulu, HI 96801-3378  
doh.testimony@doh.hawaii.gov

**TESTIMONY OF KEITH YAMAMOTO, M.P.A.  
DEPUTY DIRECTOR OF HEALTH  
REGARDING**

GOVERNOR'S MESSAGE 520  
CONFIRMATION OF RODERICK BECKER  
DEPUTY DIRECTOR, DEPARTMENT OF BUDGET AND FINANCE

SENATOR JILL N. TOKUDA, CHAIR  
SENATE COMMITTEE ON WAYS AND MEANS

Hearing Date: February 11, 2015

Room Number: 211

1 As the First Deputy Director of the Department of Health (DOH) I have worked closely with Rod Becker  
2 over the past four years as the Senate Ways and Means (WAM) budget chief. Mr. Becker always took  
3 the additional time and effort to work with the DOH staff to ensure that important program and fiscal  
4 information was provided to the Senate committee members and chairs to enable them to better assess  
5 the diverse needs of the various programs within DOH which directly assist in securing needed  
6 resources.

7 While many of the Senate WAM budget analysts changed over the years, we were always confident that  
8 Mr. Becker, as the budget chief was extremely knowledgeable about the diverse programs within DOH  
9 and would ensure accurate and reliable information was provided that accurately reflected the  
10 programs, services and initiatives within the department.

11 I am confident that Mr. Becker's extensive experience with the State Senate as the WAM Budget Chief,  
12 Capital Improvement Program Specialist, and as a Budget Analyst will greatly assist him in his duties as  
13 the Deputy Director of the Department of Budget and Finance. I strongly support his confirmation.



STATE OF HAWAII  
HAWAII STATE PUBLIC LIBRARY SYSTEM  
OFFICE OF THE STATE LIBRARIAN  
44 MERCHANT STREET  
HONOLULU, HAWAII 96813

February 9, 2015

The Honorable Jill N. Tokuda  
Chair, Senate Committee on Ways and Means  
State Capitol, Room 207  
Honolulu, Hawaii 96813

Dear Chair Tokuda and Members of the Senate Committee on Ways and Means:

I am respectfully submitting my strong support on the confirmation of Roderick (Rod) Becker as the Deputy Director of the Department of Budget and Finance. I have known Mr. Becker for years as the Budget Chief (Supervisor) for the Senate Committee on Ways and Means (WAM). During this time, I have worked very closely with him on our Annual HSPLS Budget Requests during the long Legislative sessions. I found Mr. Becker to be very knowledgeable on State Budget, Accounting and Procurement policies and process. While trying to balance the State's budget and all the Legislative initiatives (an almost impossible task), Mr. Becker remained very fair, professional and clearly understood HSPLS' financial condition and problems.

Mr. Becker is highly intelligent, supportive and possesses a caring attitude. In his position at WAM, Mr. Becker demonstrated strong leadership and considerable patience in managing all the new Legislative Analysts every year. His prior experience in government finance should allow him to continue his outstanding work in developing our very complex State Budget. His legislative insight will only improve the communication and working relationship between the Executive and Legislative branches. I believe Mr. Becker has the necessary background, skills and attitude to be an excellent Deputy Director of Finance.

I strongly urge you to support and confirm Mr. Roderick Becker as the Deputy Director of the Department of Budget and Finance.

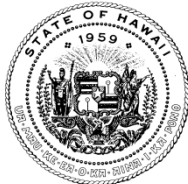
Thank you for your consideration and the opportunity to provide my testimony.

Sincerely,

A handwritten signature in black ink, appearing to read "Keith T. Fujio".

Keith T. Fujio  
Special Assistant to the State Librarian  
Hawaii State Public Library System

DAVID Y. IGE  
GOVERNOR



Testimony of  
FORD N. FUCHIGAMI  
DIRECTOR

Deputy Directors  
JADE T. BUTAY  
ROSS M. HIGASHI  
EDWN H. SNIFFEN

IN REPLY REFER TO:

**STATE OF HAWAII**  
**DEPARTMENT OF TRANSPORTATION**  
869 PUNCHBOWL STREET  
HONOLULU, HAWAII 96813-5097

February 11, 2015  
9:05 a.m.  
State Capitol, Room 211

**G.M. 520**

**Submitting for consideration and confirmation to the Deputy Director of the Department of Budget and Finance, Gubernatorial Nominee, RODERICK BECKER, for a term to expire 12-3-2018.**

Senate Committee on Ways and Means

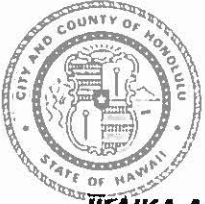
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The Department of Transportation (DOT) **strongly supports** the confirmation of Roderick Becker as Deputy Director of the Department of Budget and Finance (B&F).

Mr. Becker earned his B.A. in economics and political science at the University of Hawaii at Manoa. He earned a Certified Public Finance Officer designation from the Government Finance Officers Association. He served as the Budget Chief for the Hawaii State Senate and, most recently, was the Budget Program Administrator for the City and County of Honolulu.

Mr. Becker's academic background and government experience make him an outstanding choice to be the Deputy Director of B&F. His knowledge of the State budget and the fiscal challenges we face is invaluable as the Administration is evaluating plans, programs and budgets in relation to objectives, funding, and resource constraints. We have built a strong partnership with him and share his vision on being good stewards of taxpayer monies and getting the most out of every dollar we spent. We hope to have the opportunity to continue working with him.

Thank you for the opportunity to provide testimony.



**CITY COUNCIL**  
CITY AND COUNTY OF HONOLULU  
530 SOUTH KING STREET, ROOM 202  
HONOLULU, HAWAII 96813-3065  
TELEPHONE: (808) 768-5010 • FAX: (808) 768-5011

**IKAIKA ANDERSON**

**Council Vice Chair**

**Councilmember, District 3**

**Email: [landerson@honolulu.gov](mailto:landerson@honolulu.gov)**

**Phone: 808-768-5003**

**Fax: 808-768-1235**

February 9, 2015

The Honorable Jill N. Tokuda  
Chair, Ways and Means Committee  
Hawaii State Capitol, Room 207  
415 S. Beretania Street  
Honolulu, HI 96813

**Re: Testimony in Support of Roderick Becker's Nomination as Deputy Director of the Department of Budget and Finance**

Dear Senator Tokuda and Members of the Senate Ways and Means Committee:

This letter of recommendation is in support of Roderick Becker's confirmation to the position of Deputy Director for the Department of Budget and Finance. I have known Mr. Becker for nearly two decades and have worked with him on many occasions as colleagues at the University of Hawaii's student government, at the State Legislature, and at the Honolulu City Council.

I have always known Mr. Becker to consistently adhere to the highest standards of professional conduct. Mr. Becker is candid, honest, and you can always be assured that his actions are well intentioned.

Further, Mr. Becker's experience and expertise in State and City finances will be a great asset to the State of Hawaii, and I give my wholehearted endorsement for your favorable consideration of his appointment.

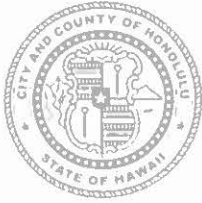
Malama pono,

A handwritten signature in black ink, appearing to read "Ikaika Anderson", is written over a circular stamp. The signature is stylized and cursive.

Ikaika Anderson

Council Vice Chair

Councilmember, District 3



**CITY COUNCIL**  
CITY AND COUNTY OF HONOLULU  
530 SOUTH KING STREET, ROOM 202  
HONOLULU, HAWAII 96813-3065  
TELEPHONE: (808) 768-5010 • FAX: (808) 768-5011

**ANN H. KOBAYASHI**  
COUNCILMEMBER, DISTRICT 5  
CHAIR, COMMITTEE ON BUDGET  
TELEPHONE: (808) 768-5005  
FAX: (808) 768-1227  
EMAIL: akobayashi@honolulu.gov

February 11, 2015

The Honorable Jill N. Tokuda, Chair  
Senate Committee on Ways and Means  
State Capitol Building, Room 207  
Honolulu, Hawaii 96813

Dear Chair Jill Tokuda and Members of the Committee:

Subj: G.M. NO. 520, Submitting for Consideration and Confirmation to the Deputy Director of the Department of Budget and Finance, Gubernatorial Nominee, Roderick Becker, for a Term to Expire 12-3-2018.


Thank you for the opportunity to provide testimony for G.M. 520 relating to the consideration and confirmation of Roderick Becker as Deputy Director of the Department of Budget and Finance.

As Chair of the Committee on Budget of the Honolulu City Council, I had the pleasure of working with Mr. Becker during his tenure as an analyst for the Council's Office of Council Services from 2005 to 2008. His expertise and understanding of the City's and State's budget provided an invaluable resource to our Committee during the annual budget process when we scrutinized the City budget. He also provided counsel to other Councilmembers, as well as instructed staff on other legislative matters.

Mr. Becker's integrity and keen aptitude on financial issues has earned him considerable respect among his peers. He communicates with thoughtful deliberation and possesses the leadership skills which would make him an excellent addition to Governor David Ige's cabinet.

Thank you again for the opportunity to express my support for Mr. Becker and for your consideration of his appointment to Deputy Director of the Department of Budget and Finance.

Sincerely,

  
Ann H. Kobayashi, Councilmember  
Honolulu City Council  
District V

February 4, 2015

The Honorable Jill N. Tokuda  
and Members of the Senate Committee on Ways and Means  
State Senate  
The Twenty-Eighth Legislature  
Regular Session of 2015  
State of Hawaii  
State Capitol  
Honolulu, Hawaii 96813

Dear Senator Tokuda and Members of the Senate Committee on Ways and Means:

SUBJECT: GM 520  
Submitting for consideration and confirmation to the Deputy Director of  
the Department of Budget and Finance, Gubernatorial Nominee,  
RODERICK BECKER, for a term to expire 12-3-2018

Please allow me to express my strong support for the confirmation of Mr. Roderick  
Becker as the Deputy Director of the Department of Budget and Finance.

In my former capacity as Chief of Treasury for the City and County of Honolulu, I worked  
with Mr. Becker on numerous occasions over the years. In all instances, Mr. Becker displayed  
an exemplary work ethic and steadfast personal integrity, not to mention his professional  
expertise in matters relating to finances, budgeting and management. He has an even-  
tempered approach to issues with a focus toward finding the best solutions. In his deliberations,  
Mr. Becker has the best interest of the State of Hawaii and its citizens in mind at all times.

"It really is about finding the leaders who share our core values of being open and  
honest in communicating, being willing to listen and hear our views and then, most importantly,  
doing the right thing the right way,' Ige said. 'We are looking for transformative leaders that can  
help us reshape government.'" – Star Advertiser December 2, 2014

I believe Governor Ige has found such an individual in Mr. Roderick Becker.

Thank you for the opportunity to express my support of Mr. Roderick Becker as the State  
of Hawaii's Deputy Director of the Department of Budget and Finance.

Yours truly,



EDLYN S. TANIGUCHI  
1105 Rycroft Street, Apt. A  
Honolulu, Hawaii 96814

Testimony Before the  
Senate Committee on Ways and Means  
February 11, 2015  
Conference Room 211

**Governor's Message 520: Submitting for consideration and confirmation to the Deputy Director of the Department of Budget and Finance, Gubernatorial Nominee, RODERICK BECKER, for a term to expire 12-3-2018**

Chair Tokuda, Vice Chair Kouchi, and Members of the Senate Committee on Ways and Means:

It is my pleasure to offer testimony in strong support for the confirmation of Mr. Roderick Becker as Deputy Director for the Department of Budget and Finance.

I have known Mr. Becker for sixteen years and have worked with him in his capacities at the State Legislature, Honolulu City Council, and the State Department of Budget and Finance.

I know Mr. Becker as an exceptional leader with high integrity. Mr. Becker brings a wealth of knowledge and skills that will make a positive impact to the State of Hawai'i. It is particularly important to note that Mr. Becker has ten years of budgeting experience at the Senate Committee on Ways and Means in his capacities as Capital Improvements Program Specialist and Budget Chief, and has demonstrated high quality work and the ability to develop positive working relationships.

Thank you for the opportunity to provide testimony in strong support for the confirmation of Mr. Becker.

Sincerely,



Ryan T. Kurashige

Peter J.S. Hirai  
PO Box 235960  
Honolulu, Hawaii 96823-3518  
peter.hirai@gmail.com

February 9, 2015

The Honorable Jill Tokuda, Ron Kouchi,  
and Members of the Ways and Means Committee  
State Capitol  
415 S. Beretania St.  
Honolulu, HI 96814

SUBJECT: GM520 SUBMITTING FOR CONSIDERATION AND CONFIRMATION TO  
THE DEPUTY DIRECTOR OF THE DEPARTMENT OF BUDGET AND  
FINANCE, GUBERNATORIAL NOMINEE, RODERICK BECKER, FOR A  
TERM TO EXPIRE 12-3-2018

Dear Chair Tokuda, Vice Chair Kouchi, and Members of the Committee:

I strongly support the confirmation of Roderick Becker to the position of Deputy Director of the Department of Budget and Finance.

Mr. Becker has an extensive understanding of public finance. He has worked in this field with both State of Hawaii and the City and County of Honolulu and comprehends state and county issues. He is bright, capable, and hardworking. Additionally, those that have had the opportunity to work with him appreciate his sincere and thoughtful style.

Therefore, I strongly support the appointment and confirmation of Roderick Becker as the Deputy Director of the State of Hawaii Department of Budget and Finance.

Thank you for the opportunity to provide testimony.

Sincerely,

  
Peter J.S. Hirai

February 10, 2015

The Honorable Jill N. Tokuda, Chair  
The Honorable Ronald D. Kouchi, Vice Chair  
Senate Committee on Ways and Means  
Twenty-eighth State Legislature  
State Capitol  
Honolulu, Hawai'i 96813

GM 520: Nomination of Roderick Becker as Deputy Director  
of the Department of Budget and Finance

Dear Chair Tokuda,

I am writing to express support for Roderick Becker's appointment as Deputy Director of the Department of Budget and Finance.

As a former Budget Chief with the House Finance Committee, I had the pleasure of working with Mr. Becker at the State Legislature during his time with the Senate Ways and Means Committee. In my experience working with Mr. Becker, he has demonstrated an in depth understanding of finance and budgetary principles and practices. His knowledge of the State's operations and finances, as well as his ability to quickly absorb its intricacies and details has proven critical in the development of programmatically and fiscally sound policies. He is intelligent, insightful, and has the aptitude and essential skills needed to address the fiscal challenges facing the State and implement meaningful solutions. He will definitely be an asset to the department, as well as to our State's Administration.

I respectfully request your favorable consideration and confirmation of Roderick Becker for the position of Deputy Director of the Department of Budget and Finance. Thank you for this opportunity to testify.

Sincerely,

Perri K. Chai Na'auao  
Former Budget Chief,  
House Committee on Finance  
[Punachai@gmail.com](mailto:Punachai@gmail.com)



To: The Honorable Jill Tokuda, Chair  
Senate Committee on Ways and Means  
State Capitol, Room

From: Pankaj Bhanot

Date: February 8, 2015

Subject: Governor's Message No. 520 Deputy Director of the Department of Budget and Finance, Gubernatorial Nominee, RODERICK BECKER, for a term to expire 12-3-2018

Aloha Chair Tokuda, Vice Chair Kouchi and members of the Senate Committee on Ways and Means. My name is Pankaj Bhanot and I am the Deputy Director of the Department of Human Services. I am submitting this testimony as a private citizen before this Committee to testify on Governor's Message No. 520, Deputy Director of the Department of Budget and Finance, Gubernatorial Nominee, RODERICK BECKER, for a term to expire 12-3-2018.

I have known Rod since the year 2000 when he was a WAM Program Budget Analyst. I worked with Rod in his capacity as the WAM Budget Chief on many complex budget issues affecting the Benefit, Employment and Support Services Division from 2008 to 2010. We continued to work closely on the DHS' budget issues between December 2010 - January 2012, in my capacity as the Deputy Director of DHS; February 2012 - December 2014, in my capacity as the BESSD Administrator. As of January 1, 2015, Rod and I have been working closely on various budget issues in our new roles as the deputy director of our respective departments.

Rod was born and raised in Hawaii and is a product of the public school system. Rod graduated from Kailua High School and earned a Bachelor's degree in Economics and Political Science from the University of Hawaii. Rod is also a Certified Financial Officer with a certification from Government Finance Officers Association.

Rod has spent all his professional career in government focusing on the budget and finance issues affecting the State and City and County of Honolulu. Rod's experience in public budget and finance has included the following:

- Coordinating the development of the State budget and overseeing the analysis of other fiscal matters for the Ways and Means Committee;
- Reviewing special fund balances, analyzing staffing and expenditure levels, and examining government organizational structure;
- Evaluating the State's six-year program and financial plan and the capital improvements program, including capital project appropriation requests and the impact of the program to future operating budget requirements;
- Making funding recommendations and monitoring the implementation of appropriations;
- Proposing, evaluating, and developing legislation pertaining to fiscal matters;
- Conducting independent and comprehensive research necessary for the enactment of legislation;
- Evaluating and monitoring the implementation of programs, financial policies, funding proposals, and tax measures; and

The Honorable Jill N. Tokuda, Chair  
Senate Committee on Ways and Means  
February 8, 2015  
Page 2

- Analyzing, preparing recommendations and amendments for, and monitoring the execution of the City and County of Honolulu's capital budget and other fiscal matters.

Rod's vision as the Deputy Director of the Department of Budget and Finance is to steer our State toward a strong financial condition and support other executive departments and agencies in the accountable execution of their appropriated budgets.

During the last five weeks Rod has spent long hours assisting Governor Ige, Director of Budget and Finance Wes Machida, and the Cabinet to finalize a Governor's Message to the 2015 Legislature seeking additional resources to stabilize the operations of Executive Departments and agencies. Rod has consistently demonstrated the ability to quickly grasp the vast operations of the State and its finances. Beginning with the details of the operating and CIP budgets and ultimately, the overall financial plan to address the fiscal challenges facing our State. He has displayed a strong understanding of budgeting principles. He realizes the need to develop and implement potential solutions that will address the State's challenges over the next biennium, while at the same time improve and sustain its fiscal health for the long-term.

Rod has the education, work experience, desire, and capacity to be a great deputy director and guide the Department of Budget and Finance to be one of the most effective and efficient agencies in the Executive branch. Rod is competent, creative, and diligent. His openness to new ideas, and ability to collaborate with others, represents the type of financial leadership I believe the State needs at this time.

I urge the Senate to confirm the appointment of my friend, colleague, and a terrific human being, Roderick Becker, as the Deputy Director of Budget of Finance.

Thank you for this opportunity to testify.

February 10, 2015

The Honorable Jill N. Tokuda, Chair  
The Honorable Ronald D. Kouchi, Vice Chair  
Senate Committee on Ways and Means  
State Capitol, Room 211  
Honolulu, Hawaii 96813

Dear Chair Tokuda, Vice Chair Kouchi and Members of the Committee:

I am writing to express my strong support of GM #520 for Roderick Becker's nomination to serve as the Deputy Director of the Department of Budget and Finance (B&F).

My name is Luis P. Salaveria and I am the Director for the Department of Business, Economic Development & Tourism and former Deputy Director of B&F.

I had had the pleasure of working with Mr. Becker for the last 4 years while he was the Budget Chief for the Senate Committee on Ways and Means. I found Mr. Becker to be extremely knowledgeable on the issues pertaining to state budgeting. In his role as Budget Chief, I had the opportunity to work closely with him in preparing the Executive State Budget. Through our interactions, we were able to pass landmark legislation to help address the State's unfunded liability for Other Post-Employment Benefits. This piece of legislation alone resulted in the reduction of over \$5 billion of future liability to the State for retiree health care benefits. He has the analytical skills and temperament to tackle the very difficult job of preparing the State budget and managing State finances. I believe the most critical role the Deputy Director of Budget and Finance must perform is to align and support the policies and objectives of the Director of Finance. I have observed the interaction between Mr. Becker and Mr. Machida, and I conclude that they are a very good team.

For these and other reasons, I strongly urge his confirmation as B&F Deputy Director.

Please feel free to contact me directly should you have any questions.

Sincerely,



Luis P. Salaveria

February 11, 2015

The Honorable Jill N. Tokuda, Chair  
Senate Committee on Ways and Means

Dear Chair Tokuda and members of the Committee:

I am writing to express my strong support of GM 520, the nomination of Roderick Becker as Deputy Director of the Department of Budget and Finance.

In my former capacity as Administrative Services Officer at the Department of Business, Economic Development and Tourism, I had the opportunity to work closely with Rod over the course of many legislative sessions when he served as Budget Chief for this Committee. I found him to be fair, open and creative. I always appreciated his candor, humor and advice while evaluating DBEDT's requests before this committee.

Please allow him to take this collaborative style of management into B&F.

Thank you for your time and consideration.

Sincerely,

Ken Kitamura  
398-9934

TESTIMONY BY DEREK MIZUNO  
TO THE COMMITTEE ON WAYS AND MEANS  
ON  
**GM 520**  
RELATING TO CONSIDERATION AND CONFIRMATION TO THE DEPUTY  
DIRECTOR OF BUDGET AND FINANCE – **RODERICK BECKER**

February 11, 2015

Chair Tokuda, Vice Chair Kouchi, and Members of the Committee on Ways and Mean,

I am testifying in SUPPORT of Roderick Becker to be the Deputy Director of the Department of Budget and Finance. I have worked with Rod since March 2014 in his position as the Budget Chief for the Committee on Ways and Means. In our discussions on budgeting matters, he has displayed a keen understanding of the State's budgeting process. In addition, he was able to balance the fiscal constraints of the State with the departments' resource needs.

Thank you for the opportunity to testify.

To: The Honorable Jill Tokuda, Chair  
Senate Committee on Ways and Means  
State Capitol, Room

From: Dean Senda

Date: February 10, 2015

Subject: Governor's Message No. 520 Deputy Director of the Department of Budget and Finance, Gubernatorial Nominee, RODERICK BECKER, for a term to expire 12-3-2018

Aloha Chair Tokuda, Vice-Chair Kouchi and members of the Senate Committee on Ways and Means. My name is Dean Senda and I am a Vice-President and Chief Financial Officer of a Hawaii technology consulting company. I am submitting this testimony as a private citizen before this Committee to testify on Governor's Message No. 520, Deputy Director of the Department of Budget and Finance, Gubernatorial Nominee, RODERICK BECKER, for a term to expire 12-3-2018.

I have known Rod personally since 2005 when he was a Ways and Means (WAM) Capital Improvements Program Specialist. I had the opportunity to work closely with him during that year on various budget issues in my capacity as a budget analyst. I continued to follow his work as a Budget Analyst with the City and County of Honolulu as well as his most recent position of Budget Chief of WAM.

Born and raised in Hawaii, Rod graduated from Kailua High School and went on to earn a Bachelor's degree in Economics and Political Science from the University of Hawaii.

Rod has spent all of his professional career in focusing on budget and finance issues affecting the State and City and County of Honolulu. Rod's experience in public budgeting and finance is considerable and includes over 15 years of experience.

Rod has a keen understanding on the details of the State's operating and CIP budgets coupled with a strong set of budgeting principles. This along with his ability to quickly grasp the various operations of the State and its finances will make Rod a valuable asset to Budget and Finance management team.

Rod has the education, work experience, desire, and capacity to be an excellent deputy director for the Department of Budget and Finance. He represents the type of financial leadership I believe the State will need to help develop and implement solutions to address the State's challenges over the upcoming years.

I urge the Senate to confirm the appointment of my friend and former business colleague, Roderick Becker, as the Deputy Director of Budget and Finance.

Thank you for this opportunity to testify.

Statement of  
**Benjamin Park**  
Before the

**SENATE COMMITTEE ON WAYS AND MEANS**

February 11, 2015 9:05 A.M.  
Room 211, Hawaii State Capitol

In consideration of

**G.M. 520**  
**SUBMITTING FOR CONSIDERATION AND CONFIRMATION TO THE**  
**DEPUTY DIRECTOR OF THE DEPARTMENT OF BUDGET AND**  
**FINANCE, GUBERNATORIAL NOMINEE, RODERICK BECKER, FOR A**  
**TERM TO EXPIRE 12-3-18**

Honorable Chair Tokuda and Members of the Senate Committee on Ways and Means, thank you for the opportunity to provide you with comments regarding Governor's Message 520, submitting for consideration and confirmation to the Deputy Director of the Department of Budget and Finance, Gubernatorial Nominee, Roderick Becker, for a term to expire December 3, 2018.

I support the confirmation of Mr. Becker to serve as the Deputy Director of the Department of Budget and Finance. I have known Mr. Becker for the past 13 years, and believe that he will be able to effectively fulfill his role as the next Deputy Director of the Department of Budget and Finance through his life experiences and professional expertise. There is no doubt in my mind that Mr. Becker's hard work ethic and integrity will be great assets to the State of Hawaii, and he will bring a fresh perspective in developing sound and thoughtful budget decisions.

Thank you very much for the opportunity to provide the Senate Committee on Ways and Means with my position regarding G.M. 520. I respectfully request the Committee to confirm Mr. Becker as the next Deputy Director of the Department of Budget and Finance.

**GM520**

Submitted on: 2/10/2015

Testimony for WAM on Feb 11, 2015 09:05AM in Conference Room 211

<b>Submitted By</b>	<b>Organization</b>	<b>Testifier Position</b>	<b>Present at Hearing</b>
Mark	Individual	Support	No

Comments:

Please note that testimony submitted less than 24 hours prior to the hearing, improperly identified, or directed to the incorrect office, may not be posted online or distributed to the committee prior to the convening of the public hearing.

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February 10, 2015

Chair Tokuda and Members of the Senate Committee on Ways and Means:

SUBJECT: GM 520, Roderick Becker, Gubernatorial Nominee  
Department of Budget and Finance

The purpose of this written testimony is to support the confirmation of the Gubernatorial Nomination of Roderick Becker as the Deputy Director of the Department of Budget and Finance.

I have known Mr. Becker ever since having worked with him for the Senate Committee on Ways and Means. During my time in this office, he displayed a deep working knowledge of both the process by which the state budget is formulated as well as an extensive historical understanding of issues relating to all state departments. I believe that Mr. Becker will use his many years of experience to be a valuable resource for the Department of Budget and Finance.

Having worked closely with Mr. Becker, I can attest to his tireless commitment to completing the work he is tasked with. This steadfast dedication and work ethic will serve the department and the state well.

It is based on these observations that I support Mr. Becker's confirmation as the Deputy Director of the Department of Budget and Finance.

**GM520**

Submitted on: 2/10/2015

Testimony for WAM on Feb 11, 2015 09:05AM in Conference Room 211

<b>Submitted By</b>	<b>Organization</b>	<b>Testifier Position</b>	<b>Present at Hearing</b>
Nicole	Individual	Support	No

Comments:

Please note that testimony submitted less than 24 hours prior to the hearing, improperly identified, or directed to the incorrect office, may not be posted online or distributed to the committee prior to the convening of the public hearing.

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February 10, 2015

Chair Tokuda and Members of the Ways and Means Committee,

Subject: Governor's Message 520, Roderick Becker, Gubernatorial Nominee

Department of Budget and Finance

The purpose of this written testimony is to support the confirmation of the Gubernatorial Nomination, Roderick Becker as the Deputy Director of the Department of Budget and Finance.

I have had the opportunity to work under Mr. Becker as an analyst on the Ways & Means Committee. As Budget Chief, Mr. Becker possessed a wealth of institutional knowledge about the Legislative budget process as well as historical knowledge of all executive departments. His ability to share his knowledge with the mostly freshman committee staff enabled Chair Ige and the committee members to successfully formulate a balanced budget.

Mr. Becker works patiently and diligently with both his superiors and his subordinates. Paired with his wealth of knowledge and experience, he is a valuable asset to the State and the Department of Budget and Finance.

Based on these observations I support Mr. Becker's confirmation as the Deputy Director of the Department of Budget and Finance.

SHELLI OYE  
4210B Puu Panini Ave  
Honolulu, Hawaii 96816

February 10, 2015

Chair Tokuda and Members of the Senate Committee on Ways and Means:

SUBJECT: GM 520, Roderick Becker, Gubernatorial Nominee  
Department of Budget and Finance

The purpose of this written testimony is to support the confirmation of the Gubernatorial Nomination, Roderick Becker as the Deputy Director of the Department of Budget and Finance.

I have been acquainted with Mr. Becker for a number of years, meeting him during his employment with the Senate Committee on Ways and Means as the Budget Chief. Mr. Becker served as a valuable resource in assisting state programs and the Legislature in balancing the State's budget during challenging economic times.

Mr. Becker is very approachable, pleasant, and a tireless worker. His dedication and commitment are positive attributes that will be of great benefit to the Department of Budget and Finance.

It is based on these observations that I support Mr. Becker's confirmation as the Deputy Director of the Department of Budget and Finance.

TESTIMONY OF WARREN TAKENAKA  
BEFORE THE SENATE COMMITTEE ON WAYS AND MEANS  
FEBRUARY 11, 2015

GOVERNOR'S MESSAGE NO. 520

SUBMITTING FOR CONSIDERATION AND CONFIRMATION TO THE DEPUTY DIRECTOR OF THE DEPARTMENT OF BUDGET AND FINANCE, GUBERNATORIAL NOMINEE, RODERICK BECKER FOR A TERM TO EXPIRE 12-3-2018

Chairperson Tokuda and Members of the Committee:

Thank you for the privilege of testifying in support of the confirmation of Roderick Becker as Deputy Director of the Department of Budget and Finance. I have served as the Management Analyst at the Department of Agriculture for the past fourteen years and have worked with Mr. Becker in his various capacities at the Legislature throughout my career. I have found Mr. Becker to be extremely knowledgeable in government budgeting and finance as well as the operations of various departments. He has always displayed a high degree of professionalism and has been approachable and willing to listen and discuss various solutions to problems during good and bad economic times.

I strongly believe that Mr. Becker has the necessary skills and aptitude to be an effective leader in the Department of Budget and Finance and respectfully urge the Senate to confirm his appointment.

TESTIMONY BY SANDRA YAHIRO  
TO THE COMMITTEE ON WAYS AND MEANS  
ON  
**GM 520**

February 11, 2015, 9:05 a.m.

RELATING TO CONSIDERATION AND CONFIRMATION TO THE DEPUTY  
DIRECTOR OF BUDGET AND FINANCE – **RODERICK BECKER**

Chair Tokuda, Vice Chair Kouchi, and Members of the Committee:

I am testifying in **STRONG SUPPORT** of Roderick Becker to be the Deputy Director of the Department of Budget and Finance. I have known Rod for the past 2-3 years as the Budget Chief for the Committee on Ways and Means. He has a thorough understanding of the State's budget process and will be an asset to the Department.

Thank you for the opportunity to testify.

CALVIN AZAMA  
98-2051A KAAHUMANU STREET  
AIEA, HI 96701

Written Testimony Only

The Honorable Jill N. Tokuda, Chair, and Members  
Senate Committee on Ways and Means  
State of Hawaii  
State Capitol, Room 207  
Honolulu, HI 96814

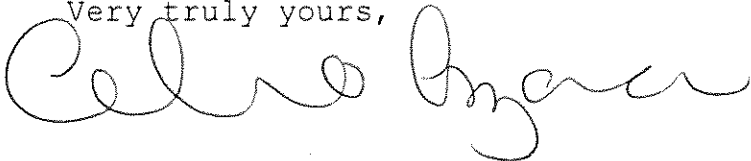
This testimony is submitted in my individual capacity as a friend of Rod Becker.

I support Rod Becker for confirmation to the office of Deputy Director of Finance.

Rod and I have known each other for about the past ten years. We worked together first at the Office of Council Services of the City and County of Honolulu and, after an interval of a few years, for the Senate Ways and Means Committee. Rod is very intelligent, industrious, and knowledgeable about State and county legislative and budgetary processes. His recommendations to superiors are objective, based on sound reasoning, and intended for the public good. More importantly, he is very professional in work-related matters. The Governor, Director of Finance, and Legislature will benefit from his experience and judgment.

Thank you for this opportunity to support Rod Becker.

Very truly yours,

A handwritten signature in cursive script, appearing to read "Calvin Azama".

CALVIN AZAMA