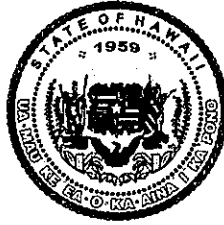


GM 503

Director of the Department of Accounting and General Services

Submitting for consideration and confirmation as the Director of the Department of Accounting and General Services, Gubernatorial Nominee, DOUGLAS MURDOCK, for a term to expire 12-3-2018.



EXECUTIVE CHAMBERS
HONOLULU, HAWAII

David Y. Ige
Governor

Testimony on GM 503
Confirmation of Douglas Murdock
Comptroller, Department of Accounting and General Services

Governor David Y. Ige

SENATE COMMITTEE ON GOVERNMENT OPERATIONS
March 19, 2015
1:15 p.m., Room 414

Chair Dela Cruz, Vice Chair Nishihara and committee members:

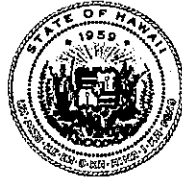
I respectfully request your support in confirming the appointment of Douglas Murdock as the Comptroller of the Department of Accounting and General Services (DAGS). Douglas Murdock has served as the vice president for Administrative and Fiscal Affairs of the Hawai'i Tourism Authority. Since August of 2012, he was responsible for HTA procurement, accounting, personnel, convention center operations, information technology, quality assurance, policies and procedures, procurement integrity and ethics, and general administration support to the board and HTA staff.

Before joining HTA, he was in private practice and with local law firm Alston, Hunt, Floyd, and Ing. Prior to that, he served in the Air Force for 25 years as a Judge Advocate (attorney) and attained the rank of Colonel. Murdock has a B.S. degree in Economics, a M.S. degree in Public Administration and a J.D from the University of Washington.

This administration is committed to reshaping the culture of government by embracing and accelerating change. I'm confident that Douglas Murdock will support our employees in the Department of Accounting and General Services in this effort. Together, we can build a better home for our keiki, kupuna, and all the residents of Hawaii.

Mahalo for your consideration.

DAVID Y. IGE
GOVERNOR



STATE OF HAWAII
DEPARTMENT OF TRANSPORTATION
869 PUNCHBOWL STREET
HONOLULU, HAWAII 96813-5097

March 19, 2015
1:15 p.m.
State Capitol, Room 414

GM 503
Submitting for consideration and confirmation as the Comptroller of the
Department of Accounting and General Services, Gubernatorial Nominee,
DOUGLAS MURDOCK, for a term to expire 12-3-2018.

Senate Committee on Government Operations

The Department of Transportation (DOT) **strongly supports** the confirmation of Douglas Murdock as the Comptroller of the Department of Accounting and General Services (DAGS).

Mr. Murdock earned a B.S. degree in Economics, a M.S. degree in Public Administration and a J.D. from the University of Washington. He is a retired Colonel having served in the Air Force as Judge Advocate for 25 years and is a Certified Professional Contracts Manager through the National Contract Management Association (NCMA) and was President for the Aloha Chapter of NCMA.

Mr. Murdock is one of the most qualified individuals for this position. Having been a member of the Hawaii Procurement Policy Board and Vice President of Administrative and Fiscal Affairs at the Hawaii Tourism Authority, he is very familiar with procurement, accounting, personnel, information technology, quality assurance, and general administration. He has integrity, good judgment, and is well respected by those who have had the good fortune to work with him.

It is a true pleasure to support a nominee who has so much experience in the areas for which he has been nominated. His impressive background and past government service make us confident that he will be a great asset to DAGS.

Thank you for the opportunity to provide testimony.

Testimony of
FORD N. FUCHIGAMI
DIRECTOR

Deputy Directors
JADE T. BUTAY
ROSS M. HIGASHI
EDWN H. SNIFFEN
DARRELL T. YOUNG

IN REPLY REFER TO:

DAVID Y. IGE
GOVERNOR



SARAH ALLEN
ADMINISTRATOR

PAULA A. YOUNGLING
ASSISTANT ADMINISTRATOR

**STATE OF HAWAII
STATE PROCUREMENT OFFICE**

P.O. Box 119
Honolulu, Hawaii 96810-0119
Telephone: (808) 587-4700
e-mail: state.procurement.office@hawaii.gov
<http://spo.hawaii.gov>

TESTIMONY

OF

SARAH ALLEN, ADMINISTRATOR
STATE PROCUREMENT OFFICE

TO THE SENATE COMMITTEE

ON

GOVERNMENT OPERATIONS

March 19, 2015, 1:15 P.M.

GOVERNOR'S MESSAGE 503

**Submitting for consideration and confirmation as the
Director of the Department of Accounting and General Services,
Gubernatorial Nominee, DOUGLAS MURDOCK, for a term to expire 12-3-2018**

Chair Dela Cruz, Vice Chair Nishihara and members of the committee, thank you for the opportunity to submit testimony on GM 503.

The State Procurement Office (SPO) strongly supports Doug Murdock's confirmation as Director of the Department of Accounting and General Services (DAGS).

Mr. Murdock has deep experience in federal and information technology (IT) acquisition, which gives him a unique eye for understanding complex procurement and IT issues. Mr. Murdock has already developed a series of procurement tools that the SPO intends to leverage to the Executive Branch. He also understands the vital need for trained procurement personnel and why we, as a State, need to elevate the procurement specialist role to achieve improvements in the effectiveness and efficiencies in the billions of dollars spent each year on State procurement.

Mr. Murdock is a thoughtful, intelligent leader who is clearly passionate about the role that DAGS plays as the base operations of the State of Hawaii. He clearly inspires all who work with him, and offers sage advice with humility and consideration of the whole landscape.

Thank you.

DAVID Y. IGE
GOVERNOR

DOUGLAS MURDOCK
COMPTROLLER



ALOHA STADIUM

An Agency of the State of Hawaii

CHARLES T. TOGUCHI
CHAIRMAN, STADIUM AUTHORITY

SCOTT L. CHAN
MANAGER

LOIS M. MANIN
DEPUTY MANAGER

TESTIMONY
OF
SCOTT L. CHAN, STADIUM MANAGER
STADIUM AUTHORITY
DEPARTMENT OF ACCOUNTING AND GENERAL SERVICES
TO THE
SENATE COMMITTEE
ON
GOVERNMENT OPERATIONS
ON
March 19, 2015
G.M. 503

Chair Dela Cruz, Vice Chair Nishihara, and members of the Committee, thank you for the opportunity to provide this testimony in support of Mr. Douglas Murdock.

I believe that Mr. Murdock's extensive background and experience in the legal field coupled with a number of years overseeing and managing Hawaii Tourism Authority's financial operation will provide the foundation and skillset necessary to be Comptroller for the Department of Accounting and General Services. As Comptroller, Mr. Murdock will be a definite asset and benefit to the Department and the State of Hawaii.

As such, I respectfully ask for the Committee's favorable consideration in confirming gubernatorial nominee, Mr. Douglas Murdock as Comptroller, Department of Accounting and General Services, for a present term to expire on December 3, 2018.

Thank you for the opportunity to testify on this matter.

TESTIMONY BY WESLEY K. MACHIDA
DIRECTOR, DEPARTMENT OF BUDGET AND FINANCE

AND BY RODERICK K. BECKER
DEPUTY DIRECTOR, DEPARTMENT OF BUDGET AND FINANCE

STATE OF HAWAII

TO THE SENATE COMMITTEE ON GOVERNMENT OPERATIONS
ON
GOVERNOR'S MESSAGE NO. 503

March 19, 2015
1:15 P.M.

SUBMITTING FOR CONSIDERATION AND CONFIRMATION AS THE
COMPTROLLER OF THE DEPARTMENT OF ACCOUNTING AND GENERAL
SERVICES, GUBERNATORIAL NOMINEE, DOUGLAS MURDOCK

Dear Chair Dela Cruz, Vice Chair Nishihara and Members of the Committee:

We support the confirmation of Douglas Murdock to the position of Comptroller of the Department of Accounting and General Services.

Governor Ige's administration is committed to addressing the many issues facing our state in a direct and forthright manner. We will strive to do the right thing, the right way to achieve our shared goal of a healthy, sustainable economy to support our kupuna, ourselves, and our children.

Mr. Murdock is an integral part of a team that is committed to achieving the goals of this administration in an honest, transparent, accountable, and responsive manner. Therefore, we support his confirmation as the Comptroller of the Department of Accounting and General Services.

Thank you for the opportunity to provide testimony.

DAVID Y. IGE
GOVERNOR



JAMES K. NISHIMOTO
DIRECTOR

RANDY BALDEMOR
DEPUTY DIRECTOR

STATE OF HAWAII
DEPARTMENT OF HUMAN RESOURCES DEVELOPMENT
235 S. BERETANIA STREET
HONOLULU, HAWAII 96813-2437

March 13, 2015

**TESTIMONY TO THE
SENATE COMMITTEE ON GOVERNMENT OPERATIONS**

For Hearing on Thursday, March 19, 2015
1:15 p.m., Conference Room 414

BY

JAMES K. NISHIMOTO
DIRECTOR
DEPARTMENT OF HUMAN RESOURCES AND DEVELOPMENT

Governor's Message No. 503
**Consideration & Confirmation as the Director of the Department of Accounting
and General Services, Gubernatorial Nominee, Douglas Murdock**

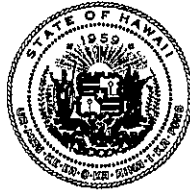
CHAIRPERSON DONOVAN DELA CRUZ, VICE CHAIR CLARENCE NISHIHARA AND
MEMBERS OF THE COMMITTEE ON GOVERNMENT OPERATIONS:

Thank you for the opportunity to provide testimony in support of the confirmation of Douglas Murdock to serve as the Director of the Department of Accounting and General Services.

I have had the opportunity to work with Mr. Murdock and found him to be very thoughtful, articulate and perceptive in the analysis of complex issues, experienced administrator, and committed to serving the best interests of our community.

I believe that he will be an excellent Director of the Department of Accounting and General Services.

DAVID Y. IGE
GOVERNOR



KEONE KALI
CHIEF INFORMATION
OFFICER

STATE OF HAWAII
OFFICE OF INFORMATION MANAGEMENT & TECHNOLOGY
P.O. BOX 119, HONOLULU, HAWAII 96810-0119
oimt.hawaii.gov

Statement of
Keone Kali
Chief Information Officer
Before the

SENATE COMMITTEE ON GOVERNMENT OPERATIONS

Thursday, March 19, 2015, at 1:15 p.m.
State Capitol, Conference Room 414

In consideration of
G.M. 503

Submitting for consideration and confirmation as the Director of the Department of Accounting and General Services, Gubernatorial Nominee, DOUGLAS MURDOCK, for a term to expire 12-3-2018.

Chair Dela Cruz, Vice Chair Nishihara, and Committee Members:

I, Keone Kali, State Chief Information Officer (CIO), wish to express strong support for the nomination of Douglas G. Murdock as Director (Comptroller) of the Department of Accounting and General Services (DAGS).

Since he was named by the Governor in December, I have had the pleasure of working directly with Mr. Murdock and have witnessed first-hand his remarkable leadership and ability to inspire collaboration. Mr. Murdock has demonstrated operational expertise, sound judgment, dedication and support of state personnel over these weeks in ways that I believe have already benefitted DAGS and the State of Hawai'i as a whole.

In particular, I appreciate and respect the administrative and fiscal knowledge he brings with him from previous positions with the Hawaii Tourism Authority, State Procurement Policy Board and in private sector – including in the areas of information technology (IT), procurement, accounting, personnel, operations, quality assurance, policies and procedures – as well as his sense of integrity and ethics honed as an Air Force colonel and Judge Advocate. Building on this formidable background, he wasted no time in engaging other directors and state personnel to gather their feedback and ideas on how to improve the way state government does business, and he has quickly and seamlessly stepped into leadership roles in a variety of statewide IT initiatives – to which his leadership has already become indispensable.

It is with great confidence that I can say his leadership over these past months provides clear indication of what he will bring to state government over the years to come in service to the people of Hawai'i. I respectfully ask for your favorable consideration of his nomination. Thank you for the opportunity to testify.



**STATE OF HAWAII
DEPARTMENT OF ACCOUNTING
AND GENERAL SERVICES**

P.O. BOX 119
HONOLULU, HAWAII 96810-0119

TESTIMONY OF
BRIAN Y. SAITO ADMINISTRATOR
DEPARTMENT OF ACCOUNTING AND GENERAL SERVICES
AUTOMOTIVE MANAGEMENT DIVISION

TO THE
COMMITTEE ON GOVERNMENT OPERATIONS,
ON

FEBRUARY 19, 2015

GM 503

RELATING TO THE CONFIRMATION OF DOUGLAS MURDOCK AS
COMPTROLLER OF THE DEPARTMENT OF ACCOUNTING AND GENERAL
SERVICES.

Chair Dela Cruz and members of the Committee, thank you for the
opportunity to testify on the confirmation of Douglas Murdock as the state comptroller.

I've been employed with the State of Hawaii for a total of 20 years, at DAGS for
10 years. I've also been employed in the facility and vehicle maintenance field for 10
years prior to being employed by the State of Hawaii.

Working with Doug I find him to be a soft spoken caring individual with character
who wants to do the right thing. He's a people person who entrusts his front line
managers to make correct decisions. He will take all matters into consideration and will
make an informed decision.

In closing I believe the appointment of Douglas Murdock, as the State
Comptroller would be a prudent decision, which would benefit the State of Hawaii.

Thank you for the opportunity to testify on this matter.

DAVID Y. IGE
GOVERNOR



KEONE KALI
CHIEF INFORMATION
OFFICER

STATE OF HAWAII
OFFICE OF INFORMATION MANAGEMENT AND TECHNOLOGY

P.O. BOX 119, HONOLULU, HAWAII 96810-0119
www.hawaii.gov/oimt

Statement of
Leila A. Kagawa
IT Program Management Officer
Before the

SENATE COMMITTEE ON GOVERNMENT OPERATIONS

Thursday, March 19, 2015, at 1:15 p.m.
State Capitol, Conference Room 414

In consideration of
G.M. 503

Submitting for consideration and confirmation as the Director of the Department of Accounting and General Services, Gubernatorial Nominee, DOUGLAS MURDOCK, for a Term to expire 12-3-2018.

Chair Dela Cruz, Vice Chair Nishihara and Committee Members:

Thank you for the opportunity to offer testimony in support in the confirmation of Douglas Murdock as Director (Comptroller) for the Department of Accounting and General Services.

In my capacity as the IT Program Management Officer for the Office of Information Management and Technology, I have the opportunity to work with Mr. Murdock in obtaining guidance and advisement on statewide business innovation and IT program initiatives. Within the brief time that Mr. Murdock has been serving as Comptroller, he has taken every opportunity to learn more about the various enterprise-wide initiatives and has actively supported the intent of the programs to uncover and identify efficiency gains within government operations.

Mr. Murdock has quickly assessed the status of all interim and associated enterprise-wide solutions and systems and has spent a great deal of time engaging with fellow directors, employees and key stakeholders to solicit ideas, feedback, best practices and recommendations. He has also assumed executive sponsorship roles in a variety of statewide initiatives such as the interim asset management project, uniform chart of accounts project and the Enterprise Resources Planning (ERP) Program. His extensive experience working in both Federal and State Government operations, along with his in-depth knowledge of procurement and information technology policies and strategies, makes him an excellent nominee for Comptroller.

Mr. Murdock has already demonstrated his deep commitment and resolve to identify opportunities to enhance government operations. He has launched outreach efforts to evaluate process improvement efforts and technology options that may serve to assist employees in the overall delivery of centralized services, which ultimately impacts service delivery across the

State. Additionally, Mr. Murdock continues to develop working relationships with department directors and key executives across jurisdictions in search of common applications of best practices.

Therefore, I kindly request your support in confirming Mr. Douglas Murdock as Director (Comptroller) of the Department of Accounting and General Services. Thank you for the opportunity to submit written testimony.

RONALD D. RODRIGUEZ
327 Dalene Way, Honolulu, HI 96821

Email: ronman63@hotmail.com; Mobile: 808-429-5958
<http://www.linkedin.com/pub/ronald-d-rodriguez/30/b08/691>

March 15, 2015

Re: GM 503

To the Legislature:

Please accept this testimony in support of Douglas (Doug) Murdock for the position of Hawaii State Director of the Department of Accounting and Government Services (DAGS).

I first met Doug in February of 2014. I was a third year law student at the Williams S. Richardson School of Law at the University of Hawaii at Manoa when I was offered an internship at the Hawai'i Tourism Authority (HTA). Doug was Vice President of Administrative and Fiscal Affairs (VPAFA) at the HTA and served as my immediate supervisor. In June of 2014 I was hired fulltime as a contract specialist for the HTA, and I continue to serve in that capacity today.

Doug's experience could qualify him for much more lucrative work than what the State could provide. He has both an attorney's license and a contractor's license. He has real world experience working in both state and federal government organizations. And he has a significant and valuable knowledge base in a wide range of subjects, as was revealed to me on a daily basis during our brief one-on-one meetings.

During my six months working under Doug, not only did I benefit from his knowledge of contract management, but I also saw how government ethics functioned in the real world; outside of the often theoretical confines of a law school class. Whenever I would seek advice from Doug about any difficult decisions I had to make, Doug would always steer me back to these three factors: competition, transparency, integrity. What decision would best preserve these? And what is best for the State of Hawai'i?

Doug could easily pursue more lucrative work, or take a well-deserved retirement. But Doug is a government servant in the truest sense of the word. When he sees an opportunity to make an agency work better and more efficiently, and when he's presented with an opportunity to do good for the State of Hawai'i, it's against his nature to say "no." Whether he developed these values during his service in the military, or whether it was these values that spurred him to join the military to begin with, I could only guess. What I do know is that, when called to service, Doug serves; and he does so with a sense of mission, and with a true appreciation for the opportunity presented to him.

The State is lucky to have Douglas Murdock. And I was truly lucky to work for him. I highly recommend Douglas Murdock for the position of Director of DAGS.

Sincerely,

Ronald D. Rodriguez
Contract Specialist
Hawaii Tourism Authority

WRITTEN TESTIMONY OF STAFF MEMBERS
OF THE OFFICE OF THE COMPTROLLER

RONNETTE CORREA
DAWN LINO
ROBIN 'R.J.' YAHIKU, esq.

SENATE COMMITTEE ON
GOVERNMENT OPERATIONS

GM 503

CONFIRMATION OF DOUGLAS MURDOCK AS
COMPTROLLER, DEPARTMENT OF ACCOUNTING AND GENERAL SERVICES

Chair Dela Cruz, Vice Chair Clarence Nishihara and committee members, we strongly encourage your support to vote in favor of the nomination of DOUGLAS MURDOCK as Comptroller, Accounting and General Services.

Mr. Murdock has been Comptroller for the State, Accounting and General Services (DAGS) since January, 2015. During this time, he has demonstrated to be a strong leader with effective communication skills and innovative and forward-thinking vision for the Department of Accounting and General Services. He has instilled a positive attitude amongst his staff motivating us to seek to improve our government knowledge, leadership skills, and our overall performance. We are confident that Mr. Murdock will lead us by providing DAGS with guidance and utilize technologies to improve transparency of government operations and his vision to carry out the mission of our Governor.

Mr. Murdock's multi-faceted business experience in general operations management, leadership, financial and contract management makes him an ideal candidate as the Comptroller of the State. With his experience in the private and public sectors, both federal and state, he brings a wealth of information and experience that will provide exceptional and innovative guidance for us in the near future. During his short time as Comptroller, Mr. Murdock has already taken the initiative to reach out to the different State agencies and jurisdictions to

KRISTIN E. IZUMI-NITAO
EXECUTIVE DIRECTOR



PHONE: (808) 586-0285
FAX: (808) 586-0288
WWW.HAWAII.GOV/CAMPAIGN

**STATE OF HAWAII
CAMPAIGN SPENDING COMMISSION**

235 SOUTH BERETANIA STREET, ROOM 300
HONOLULU, HAWAII 96813

March 16, 2015

TO: The Honorable Donovan M. Dela Cruz, Chair
Senate Committee on Government Operations

The Honorable Clarence Nishihara, Vice-Chair
Senate Committee on Government Operations

Members of the Senate Committee on Government Operations

FROM: Kristin E. Izumi-Nitao, Executive Director *kei*
Campaign Spending Commission

RE: **Testimony on G.M. 503, Confirmation of Gubernatorial Nominee Douglas Murdock as Director of the Department of Accounting and General Services, State of Hawaii**

Thursday, March 19, 2015
1:15 p.m., Conference Room 414

Thank you for the opportunity to submit testimony in strong support of gubernatorial nominee Douglas Murdock for the position of Director of the Department of Accounting and General Services ("DAGS").

I have had the pleasure of working with and getting to know Doug. As an administratively attached agency, the Hawaii Campaign Spending Commission ("Commission") receives administrative assistance and guidance from DAGS. Since being nominated, I have found Doug to be approachable, engaging, interested, supportive, and helpful. I have appreciated his good nature and realistic approach to matters and believe he has the skills and integrity to move DAGS positively forward.

I am therefore honored to submit this letter in support of his nomination.

DAVID Y. IGE
GOVERNOR

SHAN TSUTSUI
LT. GOVERNOR



MARIA E. ZIELINSKI
DIRECTOR OF TAXATION

STATE OF HAWAII
DEPARTMENT OF TAXATION
P.O. BOX 259
HONOLULU, HAWAII 96809
PHONE NO: (808) 587-1540
FAX NO: (808) 587-1560

To: The Honorable Donovan M. Dela Cruz, Chair
and Members of the Senat  Committee on Government Operations

Date: Thursday, March 19, 2015

Time: 1:15 P.M.

Place: Conference Room 414, State Capitol

From: Maria E. Zielinski, Director
Department of Taxation

Re: G.M. 503, Submitting for consideration and confirmation as the
Director of the Department of Accounting and General Services
Gubernatorial Nominee, Douglas Murdock
for a term to expire 12-3-2018

Thank you for the opportunity to provide testimony in support of the confirmation of Douglas Murdock for Comptroller for the Department of Accounting and General Services (DAGS).

While I have only known Doug for a short period of time, we have had numerous discussions and meetings regarding DAGS' areas of responsibility including, but not limited to, accounting issues, payroll, the Comprehensive Annual Financial Report (CAFR) and ERP given my former role as Deputy Comptroller. I believe Doug has an excellent grasp of the challenges facing DAGS and is well prepared to address them. Likewise, I believe his management style will work well with his Administrators and Branch Chiefs.

I urge you to confirm Douglas Murdock for the nomination of Comptroller for DAGS.

From: mailinglist@capitol.hawaii.gov
To: [GVO Testimony](#)
Cc: lho@hawaiipublicpolicy.com
Subject: Submitted testimony for GM503 on Mar 19, 2015 13:15PM
Date: Wednesday, March 18, 2015 4:18:24 PM

GM503

Submitted on: 3/18/2015

Testimony for GVO on Mar 19, 2015 13:15PM in Conference Room 414

Submitted By	Organization	Testifier Position	Present at Hearing
Melissa Pavlicek	Hawaii Procurement Institute	Support	Yes

Comments: On behalf of the Hawaii Procurement Institute, we are writing in support of Doug Murdock to serve as the Director of the Department of Accounting and General Services. The Hawaii Procurement Institute (HPI) is an independent procurement think-tank and education institute devoted to delivering quality study and instruction in federal, state and local procurement laws, which impact public employees, private contractors, and state, national and international markets. HPI aims to promote effective positive economic development through its policy analysis and by facilitating thoughtful public dialog. HPI offers conferences, workshops and programs geared toward government officials, public and private legal practitioners, and students interested in keeping current and developing in the practices and policies of government procurement. We have collaborated with Mr. Murdock on procurement educational programs in his volunteer role with the National Contract Management Association board and are encouraged by his extensive background, including service on the Procurement Policy Board. Please confirm his appointment.

Please note that testimony submitted less than 24 hours prior to the hearing, improperly identified, or directed to the incorrect office, may not be posted online or distributed to the committee prior to the convening of the public hearing.

Do not reply to this email. This inbox is not monitored. For assistance please email webmaster@capitol.hawaii.gov



HAWAII LABORERS-EMPLOYERS COOPERATION AND EDUCATION TRUST
650 Iwilei Road, Suite 285 · Honolulu, HI 96817 · Phone: 808-845-3238 · Fax: 808-845-8300 · URL: hilecet.org

TESTIMONY BY CLYDE T. HAYASHI
HAWAII LECET

COMMITTEE ON GOVERNMENT OPERATIONS

Senator Donovan M. Dela Cruz, Chair
Senator Clarence K. Nishihara, Vice Chair

NOTICE OF HEARING

DATE: Thursday, March 19, 2015
TIME: 1:15 p.m.
PLACE: Conference Room 414
State Capitol, 415 South Beretania St

TESTIMONY ON GM 503

TO THE HONORABLE DONOVAN DELA CRUZ, CHAIR, CLARENCE NISHIHARA, VICE CHAIR, AND MEMBERS OF THE COMMITTEE:

My name is Clyde T. Hayashi, and I am the Director of the Hawaii Laborers-Employers Cooperation and Education Trust (LECET). Hawaii LECET is a labor-management partnership between the Hawaii Laborers Union, Local 368, and its 250+ unionized contractors.

Mahalo for the opportunity to testify in **STRONG SUPPORT** for GM 503, which submits for consideration and confirmation Gubernatorial Nominee, DOUGLAS MURDOCK, as the Comptroller and Director of the Hawaii State Department of Accounting and General Services, for a term to expire on 12-03-2018.

Mr. Murdock has extensive experience in the areas of accounting and procurement and most recently served as the Vice President of Administrative and Fiscal Affairs for the Hawaii Tourism Authority. In this capacity, Mr. Murdock oversaw all procurement and financial management operations for the agency and upgraded the IT systems to provide greater access and transparency. In addition, Mr. Murdock has considerable expertise in the areas of procurement and ethics policies and procedures, having provided consulting services to various State agency staff as an attorney for the law firm of Alston Hunt Floyd & Ing.

Upon meeting Mr. Murdock, I was impressed with his expertise and experience. I strongly believe he has the skill set and leadership abilities to implement much needed positive and innovative changes within the agency, which will result in greater efficiency and transparency. For these reasons, I humbly ask for your **SUPPORT** of Mr. Douglas Murdock as Director for the Hawaii State Department of Accounting and General Services.

1065 Ahua Street
Honolulu, HI 96819
Phone: 808-833-1681 FAX: 839-4167
Email: info@gcahawaii.org
Website: www.gcahawaii.org



GCA of Hawaii

GENERAL CONTRACTORS ASSOCIATION OF HAWAII

Quality People. Quality Projects.

Uploaded via Capitol Website

March 19, 2015

TO: HONORABLE DONOVAN DELA CRUZ, CHAIR, HONORABLE CLARENCE NISHIHARA, VICE CHAIR, SENATE COMMITTEE ON GOVERNMENT OPERATIONS

SUBJECT: **SUPPORT OF GM 503: For consideration and confirmation as the Director of the Department of Accounting and General Services, Gubernatorial Nominee, DOUGLAS MURDOCK, for a term to expire 12-3-2018.**

Hearing

DATE: Thursday, March 19, 2015
TIME: 1:15 p.m.
PLACE: Conference Room 414

Dear Chair Dela Cruz, Vice Chair Nishihara, and Members of the Committee,

The General Contractors Association of Hawaii (GCA) is an organization comprised of over hundred five hundred eighty (580) general contractors, subcontractors, and construction related firms. The GCA was established in 1932 and is the largest construction association in the State of Hawaii. The mission is to represent its members in all matters related to the construction industry, while improving the quality of construction and protecting the public interest.

GCA supports Governor's Message 503 and nomination of Douglas Murdock to serve as Comptroller of the Department of Accounting and General Services ("DAGS"). Mr. Murdock's work with the Hawaii Tourism Authority along with his work with the Air Force as Staff Judge Advocate qualifies him to serve as Comptroller to oversee DAGS. Mr. Murdock's knowledge of information technology and background in procurement will provide DAGS with the leadership in the overall responsibilities of the Department of Accounting and General Services.

DAGS mission is to help agencies better serve the public by providing, at best value and with integrity: superior public facilities, expert technology solutions and services, operational support, fiscal guidance, oversight of administrative services and preservation and promotion of cultural heritage. Mr. Murdock will be able to provide the guidance that DAGS needs to fulfill its mission.

GCA supports Governor's Message 503 and requests the consent of this Committee. Thank you for the opportunity to share our support.

SAH - Subcontractors Association of Hawaii

1188 Bishop St., Ste. 1003**Honolulu, Hawaii 96813-2938

Phone: (808) 537-5619 ✦ Fax: (808) 533-2739

March 19, 2015

Testimony To: Senate Committee on Government Operations
Senator Donovan M. Dela Cruz, Chair

Presented By: Tim Lyons, President

Subject: GM 503 - Submitting for consideration and confirmation as the Director of the Department of Accounting and General Services, Gubernatorial Nominee, DOUGLAS MURDOCK, for a term to expire 12-3-2018.

Chair Dela Cruz and Members of the Committee:

I am Tim Lyons, President of the Subcontractors Association of Hawaii. The SAH represents the following nine separate and distinct contracting trade organizations.

HAWAII FLOORING ASSOCIATION

ROOFING CONTRACTORS ASSOCIATION OF HAWAII

HAWAII WALL AND CEILING INDUSTRIES ASSOCIATION

TILE CONTRACTORS PROMOTIONAL PROGRAM

PLUMBING AND MECHANICAL CONTRACTORS ASSOCIATION OF HAWAII

SHEETMETAL CONTRACTORS ASSOCIATION OF HAWAII

PAINTING AND DECORATING CONTRACTORS ASSOCIATION

PACIFIC INSULATION CONTRACTORS ASSOCIATION

We support this nomination.

Although our exposure to Mr. Murdock has been relatively little, we like what we see so far.

Mr. Murdock has interacted with a group of construction industry representatives and agencies and we believe that in a short time span, he has exhibited an understanding and a fairness in his approach to issues. That is the kind of person that we need as the Director of DAGS.

Based on the above, we highly recommend your advice and consent.

Thank you.



Chamber of Commerce HAWAII
The Voice of Business

**Testimony to the Senate Committee on Government Operations
Thursday, March 19, 2015 at 1:15 P.M.
Conference Room 414, State Capitol**

**RE: GOVERNOR'S MESSAGE 503 SUBMITTING FOR CONSIDERATION AND
CONFIRMATION AS THE DIRECTOR OF THE DEPARTMENT OF ACCOUNTING
AND GENERAL SERVICES, GUBERNATORIAL NOMINEE, DOUGLAS MURDOCK**

Chair Dela Cruz, Vice Chair Nishihara, and Members of the Committee:

The Chamber of Commerce of Hawaii ("The Chamber") **supports** the confirmation of Mr. Douglas Murdock as the Director of the Department of Accounting and General Services.

The Chamber is Hawaii's leading statewide business advocacy organization, representing about 1,000 businesses. Approximately 80% of our members are small businesses with less than 20 employees. As the "Voice of Business" in Hawaii, the organization works on behalf of members and the entire business community to improve the state's economic climate and to foster positive action on issues of common concern.

Mr. Murdock boasts an impressive background with his extensive experience as the Vice President of Administrative and Fiscal Affairs at the Hawaii Tourism Authority, counsel for Alston Hunt Floyd and Ing, and a Judge Advocate for the United States Air Force.

In addition to his work experience, Mr. Murdock was also a past president of the Aloha Chapter of the National Contract Management Association as well as a board member of the State of Hawaii Procurement Policy Board.

Mr. Murdock's impressive and diverse background makes him an ideal candidate for the position of Director of the Department of Accounting and General Services.

Thank you for the opportunity to testify.

BIA-HAWAII

BUILDING INDUSTRY ASSOCIATION

THE VOICE OF THE CONSTRUCTION INDUSTRY

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STREET
94-487 AKOKI STREET,
WAIPAHU, HAWAII 96797
P 808.847.4666
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E INFO@BIAHAWAII.ORG

WWW.BIAHAWAII.ORG

Testimony to the Senate Committee on Government Operations Thursday, March 19, 2015

1:15 p.m.

State Capitol - Conference Room 414

RE: Governor's Message 503, Consideration and Confirmation as the Director of the Department of Accounting and General Services, Gubernatorial Nominee, Douglas Murdock

Chair Dela Cruz, Vice-Chair Nishihara, and members of the Committee:

My name is Gladys Marrone, Chief Executive Officer for the Building Industry Association of Hawaii (BIA-Hawaii), the Voice of the Construction Industry. We promote our members through advocacy and education, and provide community outreach programs to enhance the quality of life for the people of Hawaii. BIA-Hawaii is a not-for-profit professional trade organization chartered in 1955, and affiliated with the National Association of Home Builders.

BIA-Hawaii **supports** G.M. 503, for the consideration and confirmation of Gubernatorial Nominee, Douglas Murdock, as the Director of the Department of Accounting and General Services.

Mr. Murdock has had an extensive and successful career of service in the United States Air Force and, recently, in the State of Hawaii. Mr. Murdock's experience as an attorney, advising high-ranking officials and leaders, along with his military leadership skills, make him a good choice to lead such a critical department.

Most recently, he served as Vice-President of Administrative and Fiscal Affairs for Hawai'i Tourism Authority (HTA), from Aug 2012 to Dec 2014. Prior to that, he served in the private sector with Alston Hunt Floyd & Ing, from Aug 2010 to Jul 2012. He spent 25 years serving in the United States Air Force as a Judge Advocate General (JAG) and attaining the rank of Colonel. During this time he served across the country from Hickam AFB here in Hawaii to the Pentagon in Washington, DC. Among his accomplishments, of note, is his part in the integration and acquisition of multi-billion dollar IT systems, maintaining the USAF's position as the most technologically advanced organization in the world.

We appreciate the opportunity to express our **support** for Douglas Murdock as Director of DAGS.

Hawai'i Construction Alliance

P.O. Box 179441
Honolulu, HI 96817
(808) 348-8885

March 16, 2015

The Honorable Donovan M. Dela Cruz, Chair
The Honorable Clarence K. Nishihara, Vice Chair
and members
Senate Committee on Government Operations
Hawai'i State Capitol
Honolulu, HI 96813

RE: Support for GM503, nominating Douglas Murdock as DAGS Director

Dear Chair Dela Cruz, Vice Chair Nishihara, and members,

The Hawai'i Construction Alliance is comprised of the Hawai'i Regional Council of Carpenters; the Operative Plasterers' and Cement Masons' Union, Local 630; International Union of Bricklayers & Allied Craftworkers, Local 1; the Laborers' International Union of North America, Local 368; and the Operating Engineers, Local Union No. 3. Together, the member unions of the Hawai'i Construction Alliance represent 15,000 working men and women in the basic crafts of Hawai'i's construction industry.

We are in support of the nomination of Douglas Murdock as Director of the Department of Accounting and General Services (DAGS). DAGS has broad purview over a wide range of state programs and activities, including many that directly interface with Hawai'i's construction industry. Accordingly, in order for the department to be successful in its mission, its director must possess a thoughtful, capable, and pragmatic management style, as well as a willingness to engage with various stakeholders.

We recently had the opportunity to meet informally with Mr. Murdock to discuss his vision for the department and ask him questions about the specific areas in which DAGS' operations interface with the construction industry such as in procurement and public works. We found that his extensive time in the military, private, and public sectors has given him a wealth of experiences upon which to draw as DAGS director. We are confident that he will be able to deliver on the department's mission of "striving for quality and consistency in the delivery of essential support services to other state departments and agencies."

Therefore, we humbly request your committee's favorable consideration of Mr. Murdock's nomination to serve as Director of the Department of Accounting and General Services.

Mahalo,



Tyler Dos Santos-Tam
Executive Director
Hawai'i Construction Alliance
execdir@hawaiiconstructionalliance.org

From: mailinglist@capitol.hawaii.gov
To: [GVO Testimony](#)
Cc: tony@rmasalesco.com
Subject: Submitted testimony for GM503 on Mar 19, 2015 13:15PM
Date: Wednesday, March 18, 2015 9:40:24 AM

GM503

Submitted on: 3/18/2015

Testimony for GVO on Mar 19, 2015 13:15PM in Conference Room 414

Submitted By	Organization	Testifier Position	Present at Hearing
Anthony B. Borge	RMA Sales	Support	No

Comments: I support G.M. 503, for the consideration and confirmation of Gubernatorial Nominee, Douglas Murdock, as the Director of the Department of Accounting and General Services. His educational background, extensive business experience and positive, results oriented attitude is a big asset to the team. Thank you. Anthony Borge

Please note that testimony submitted less than 24 hours prior to the hearing, improperly identified, or directed to the incorrect office, may not be posted online or distributed to the committee prior to the convening of the public hearing.

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From: [Evan Fujimoto](#)
To: [GVO Testimony](#)
Subject: Support for Douglas Murdoch
Date: Wednesday, March 18, 2015 7:56:27 AM

Chair Dela Cruz, Vice-Chair Nishihara, and members of the Committee:

Please confirm Mr. Douglas Murdock to become the new Director of DAGS. I believe his wealth of experience will be positive for the department and the State of Hawaii. We need more people of his caliber who are determined to become a force for change and innovation in government.

Many thanks for your service and consideration for Mr. Murdock.

Aloha,

Evan K. Fujimoto
President, Graham Builders



March 18, 2015

Subject: GM 503 Director DAGS Douglas Murdock / GM 539 Deputy Director Audrey Hidano

TESTIMONY IN SUPPORT

**Hearing Date: Thursday, March 19, 1:15 p.m., Conference Room 414
(Senate Committee on Government Operations)**

Honorable Senators Donovan M. Dela Cruz, Chair; Clarence K. Nishimura, Vice Chair; and Members of the Senate Committee on Government Operations:

As a member of the American Council of Engineering Companies of Hawaii and a professional engineer in private practice. I support the nomination of GM 503 Director DAGS Douglas Murdock and GM 539 Deputy Director Audrey Hidano. Both are well qualified for the proposed roles at the Department of Accounting & General Services.

We urge you to support these nominations.

Sincerely,
Lester Fukuda, PE

From: [REDACTED]
To: [REDACTED]
Cc: [REDACTED]
Subject: FW: GM 503-Testimony in Favor of Mr. Douglas Murdock
Date: Thursday, March 12, 2015 9:07:37 AM
Importance: High

From: vkimura@kyo-yaco.com [mailto:vkimura@kyo-yaco.com]
Sent: Thursday, March 12, 2015 7:17 AM
To: Sen. Donovan Dela Cruz; Sen. Clarence Nishihara
Subject: GM 503-Testimony in Favor of Mr. Douglas Murdock
Importance: High

Senator Donovan Dela Cruz
Chair
Hawaii State Senate Government Operations Committee
Hawaii State Capitol
Honolulu, Hawaii 96813

Senator Clarence Nishihara
Vice Chair
Hawaii State Senate Government Operations Committee
Hawaii State Capitol
Honolulu, Hawaii 96813

March 12, 2015

RE: GM 503-Written Testimony in Favor of Mr. Douglas Murdock as Director for the
Department of Accounting and General Services

Aloha Senator Dela Cruz and Senator Nishihara,

I am writing to you for your consideration of Mr. Douglas Murdock, for the position of
Director, Department of Accounting and General Services.

I have had the pleasure and honor in knowing Mr. Murdock, during my tenure on the Hawaii
Tourism Authority (HTA) from April 2012-June 2014. Mr. Murdock replaced
Mr. Winfred Pong in the position of Vice President Administration for the HTA, and we served
on committees relating to Request for Proposals (RFP), Request for Qualifications (RFQ), as
well as

the operations, administration, and management accounting for the HTA. Mr. Murdock
demonstrated his capabilities with a high standard of compliance and standards, stemming
from his military and legal background and experiences.

Further, his ability to work with the staff and management demonstrated his management

approach of building trust, character and teamwork is commended.

Mr. Murdock, upgraded the HTA with technological advancements, and his computer and software knowledge and skills assisted HTA in streamlining processes and upgrading compliance and standards is remarkable.

I ask for your kind consideration of Mr. Murdock as he is a great candidate for this position.

Please feel free to call me should any questions arise at 808-931-8622.

Aloha and Mahalo for your consideration.

Victor T. Kimura

Senior Vice President

Kyo-ya Management Company, Ltd.

2255 Kalakaua Avenue

Honolulu, Hawaii 96815

Telephone: 808-931-8622

Email: vkimura@kyo-yaco.com

Testimony of
Roann Rakta
46-365 Nahewai St.
Kāneʻohe, HI 96744

Senate Committee on Government Operations

Thursday, March 19, 2014, 1:15pm

Conference Room 414

GM 503: Consideration and confirmation for the Director of the Department of Accounting and General Services, Gubernatorial Nominee, Douglas Murdock

Chair Dela Cruz, Vice Chair Nishihara and Members of the Senate Government Operations committee:

I wholeheartedly support the confirmation of Douglas Murdock to the Director of DAGS. I have been acquainted with Mr. Murdock for nearly 5 years, through his association with the law firm of Alston Hunt Floyd & Ing, which was retained by the Hawai'i Tourism Authority to assist in the development, drafting, and processing of procurement solicitations for our global major market areas, and more recently as a colleague in his capacity as the Vice President of Fiscal and Administrative Affairs, at the Hawai'i Tourism Authority.

As a subordinate working with him, he has consistently provided meaningful and clear guidance, with a leadership style which engenders encouragement and motivates one to creative thinking. His legal background and expertise in government procurement will also bring a broad wealth of knowledge to the department, and will enable him to contribute his expertise and efficiencies to state government.

I wholeheartedly support his confirmation without hesitation, and thank you for the opportunity to provide these comments.

95-1021 Alaume Street
Mililani, Hawai'i 96789
March 17, 2015

The Honorable Donovan Dela Cruz
Chair
Committee on Government Operations
The Senate
State Capitol
Honolulu, Hawai'i

Re: GM 503: Nomination of Douglas Murdock as the Director of Accounting and General Services

Dear Chair Dela Cruz and Members of the Committee on Government Operations:

Thank you for the opportunity to submit my testimony **in support of Douglas Murdock** as the Director of Accounting and General Services without any reservations.

Mr. Murdock's experience and professional background clearly demonstrates he is well qualified to serve in that position and will work for the people of Hawai'i.

In my former capacity as the Vice President of Administrative and Fiscal Affairs at the Hawai'i Tourism Authority ("HTA"), I met Mr. Murdock who was an associate at Alston Hunt Floyd & Ing and contracted to draft procurement policies and procedures. He was also contracted to draft policies and procedures to address conflicts of interest in the procurement of services.

During my consultation with Mr. Murdock, I found him to be very knowledgeable of "real world" contemporary issues and concerns and more importantly, how to address these issues and concerns in a manner that was objective, fair and transparent. He was able to rely on his past experience as a Colonel in the Air Force and working on multi-billion dollar procurements for jet aircraft with major manufacturers of military aircraft. (On September 11, he was working in the Pentagon when an American Airlines aircraft hit the Pentagon.) He assisted HTA to implement an acquisition procurement process that ensured HTA would clearly identify its needs; the best process to procure goods and services to address those needs; execute the procurement; and, provide a timely process to evaluate the goods and services provided by a contractor to ensure that HTA obtained the goods and services required to address HTA needs.

Mr. Murdock has also demonstrated competent expertise in computer systems and its software. He assisted HTA to implement an electronic accounting system and an electronic records retrieval system that eliminated the need for "hard copies." This allowed HTA to be more efficient and effective when competing in the tourism market place while also ensuring accountability of taxpayers' dollars.

Mr. Murdock is intelligent, articulate, deliberate, and conscientious. I have always observed him to display sound judgment and in a manner with the highest personal integrity and respect for everyone. His only interest is to do the best job he can in the most ethical and transparent manner.

For all these reasons, I enthusiastically support the appointment of Mr. Murdock as the Director of Accounting and General Services. May I respectfully request your favorable recommendation for his appointment.

Aloha,



Winfred Pong

From: mailinglist@capitol.hawaii.gov
To: [GVO Testimony](#)
Cc: dlee@gsisq.com
Subject: Submitted testimony for GM503 on Mar 19, 2015 13:15PM
Date: Thursday, March 12, 2015 2:16:53 PM

GM503

Submitted on: 3/12/2015

Testimony for GVO on Mar 19, 2015 13:15PM in Conference Room 414

Submitted By	Organization	Testifier Position	Present at Hearing
Daena Lee	Individual	Support	No

Comments: I served with Doug Murdock in the local chapter of the National Contracts Management Association. We were both directors and then Doug became president of the chapter. He is extremely knowledgeable and intelligent and has a wealth of experience in procurement and contracts management. He is an ideal candidate for State Comptroller and head of the Department of Accounting and General Services because of his experience and background in government contracting.

Please note that testimony submitted less than 24 hours prior to the hearing, improperly identified, or directed to the incorrect office, may not be posted online or distributed to the committee prior to the convening of the public hearing.

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From: mailinglist@capitol.hawaii.gov
To: [GVO Testimony](#)
Cc: cathychin@aol.com
Subject: Submitted testimony for GM503 on Mar 19, 2015 13:15PM
Date: Tuesday, March 17, 2015 7:16:58 PM
Attachments: [Testimony for Douglas Murdock.pages](#)

GM503

Submitted on: 3/17/2015

Testimony for GVO on Mar 19, 2015 13:15PM in Conference Room 414

Submitted By	Organization	Testifier Position	Present at Hearing
Catherine Chin	Individual	Support	No

Comments:

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From: mailinglist@capitol.hawaii.gov
To: [GVO Testimony](#)
Cc: Randy.Baldemor@hawaii.gov
Subject: Submitted testimony for GM503 on Mar 19, 2015 13:15PM
Date: Tuesday, March 17, 2015 3:10:06 PM

GM503

Submitted on: 3/17/2015

Testimony for GVO on Mar 19, 2015 13:15PM in Conference Room 414

Submitted By	Organization	Testifier Position	Present at Hearing
Randy Baldemor	Individual	Support	No

Comments: Dear Chair Dela Cruz, Vice Chair Nishihara and Members of the Committee on Government Operations: I write in support of the confirmation of Douglas Murdock, as Director of the Department of Accounting and General Services. Doug has substantial and valuable experiences in government, and I believe he possesses the leadership and other important characteristics to make improvements at DAGS and across the state departments. Thank you for your time and consideration. Aloha, Randy Baldemor

Please note that testimony submitted less than 24 hours prior to the hearing, improperly identified, or directed to the incorrect office, may not be posted online or distributed to the committee prior to the convening of the public hearing.

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State Capitol
Conference Room 414
415 South Beretania Street
Honolulu, Hawaii

March 14, 2015

Subject: Doug Murdock, Nominee for State Comptroller and head of the Department of Accounting and General Services.

Dear Sirs/Madams:

I am co-owner of a small organization that transfers the art and knowledge specific to bonsai raising, training, styling, and maintenance. Information and techniques are comprehensive and can become muddled and confusing to the novice.

I have had the honor of knowing Doug Murdock for five years, and when we recently started our teaching organization, we brought him on board. Doug gave suggestions on teaching and learning and both our students and organization benefitted. We assign Doug to teach classes because of his ability to offer precise and concise ways of understanding the lessons, all the while reducing the allowable teaching time in half.

We, and the students, praise Doug for giving easy illustrations on new concepts using simplified terms. There are no confusions. Doug is open and highly approachable. And, he willingly teaches without gratis, since our humble organization does not turn a profit.

Doug has been a valuable asset to us and to the students he teaches, and we enjoy working with him.

I highly recommend Doug's nomination as State Comptroller; the quality and accuracy of his performance will soon become evident in this undertaking. Doug is a man of value, and most importantly, of high moral character and an upstanding citizen.

Sincerely,

Dr. S. J. Moderow, Psy.D

WRITTEN TESTIMONY BY WAYNE HORIE
TO THE SENATE COMMITTEE ON GOVERNMENT OPERATIONS
ON
GM 503

MARCH 19, 2015

SUBMITTING FOR CONSIDERATION AND CONFIRMATION AS THE DIRECTOR OF THE
DEPARTMENT OF ACCOUNTING AND GENERAL SERVICES, GUBERNATORIAL NOMINEE,
DOUGLAS MURDOCK, FOR A TERM TO EXPIRE 12-3-2018

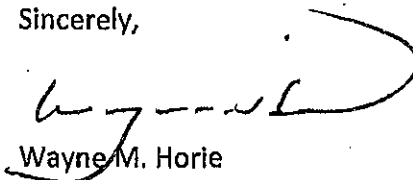
Chair Dela Cruz, Vice Chair Nishihara, and Members of the Committee:

I am writing to express support for the confirmation of Mr. Douglas Murdock as the Director of the Department of Accounting and General Services. In the short time that I have known Mr. Murdock, I have found him to be open, approachable and very respectful of others. His knowledge and understanding of technology will be a valuable asset as the State moves to modernizing its current information technology infrastructure and systems.

I respectfully request your favorable consideration and confirmation of Mr. Douglas Murdock for the position of Director of the Department of Accounting General Services.

Thank you for this opportunity to testify.

Sincerely,

A handwritten signature in black ink, appearing to read "Wayne M. Horie", with a large, sweeping flourish at the end.

Wayne M. Horie

March 18, 2015

Aloha, Chair Dela Cruz and Vice Chair Nishihara:

I support Governor Ige's appointment of Douglas Murdock as the Director of the Department of Accounting and General Services. Mr. Murdock previously served as the Vice President of Administrative and Fiscal Affairs at the Hawai'i Tourism Authority. During his time at HTA, I had the pleasure of working directly under Mr. Murdock. Together, we oversaw the finance and accounting of the HTA.

In my observations, Mr. Murdock carries with him three core principles that should be woven into the fabric of every organization:

- 1) Accountability. Holding with high regard the responsibility to do things right.
- 2) Continuous progress. Continuously assessing opportunities for change.
- 3) Mentorship. Enabling the development of his staff through a balance of empowerment and guidance.

I support Mr. Murdock's appointment and respectfully urge his confirmation as the Director of DAGS.

Mahalo,

Marc Togashi