

Mary Pat Waterhouse



Community Volunteer (Present)

Honolulu, Hawaii

Advisory Board Member and Volunteer, Waipahu Aloha Clubhouse

Board Member, Protection and Advocacy for Individuals with Mental Illness Program (PAIMI)

Volunteer for reading, Manana Elementary School

Board Member, Diagnostic Laboratory Services

City and County of Honolulu

Honolulu, Hawaii

Director of Budget and Fiscal Services

February 2005 – January 2009

- Chief Financial Officer for the City & County of Honolulu
- Prepared an annual operating budget of \$1.8 billion and the capital improvement budget.
- Teamed with departments to accomplish organizational priorities in spite of difficult economic difficulties.
- Worked closely with the Mayor and key staff to establish the Rainy Day fund.
- Managed the allocation of funds to city departments to ensure spending was consistent with the Council's statutory intent.
- Conducted long-range financial planning.
- Responsible for the City's investments,
- Supported team-building activities that improve motivation and result in quality performance.
- Directed the legislative activities for the department, including strategy, approving bills, testimony, and testifying.
- Approved all City contracts.
- Led the City's 2007 AUW Pacesetter Campaign and exceeded the established goal.

Catholic Charities Hawaii

Honolulu, Hawaii

Vice President of Finance

July 2004 – February 2005

- Responsible for Catholic Charities financial condition, accounting and a \$20 million budget.
- Involved in strategic planning and business plans.
- Worked with staff to establish performance metrics to ensure efficiency and the efficacy of the organization
- Approved all contracts and leases.
- Facilitated the Board's Budget and Finance Committee and participated in the Entrepreneurial, Retirement, program and Housing Development Board Committees.

Hawaii Community Foundation
Vice President (CFO and CAO)

Honolulu, Hawaii
November 2000 – January 2004

- Directed the areas of accounting, finance, grants management, investments, human resources, and office management and information systems.
- Responsible for the Foundation's financial performance.
- Managed the operating budget.
- Coordinated the review and selection of the new accounting system and consultants, and oversaw the implementation of the new system, which partially integrates with other systems, both internal and external to the Foundation.
- Chaired the statewide program, Hawaii Together – Contracts (established significant improvements in contracts between the State and non-profits).
- Represented the Foundation's management of the Hawaii Tobacco Advisory Board, Hawaii Children's Trust Fund, Black Memorial Fund and Richard Smart Fund.
- Project Coordinator for the Foundation's 2002 office move of approximately 100 employees.

State of Hawaii
Deputy Comptroller
Department of Accounting and General Services (DAGS)

Honolulu, Hawaii
January 1995 – October 2000

- Oversaw centralized accounting, auditing and information technology functions of the Executive Branch.
- Executive Branch Project Director for the Year 2000 (Y2K) transition of all computers in state government.
- Managed the Revenue Maximization Project for the State. Benefits were \$38 million for the first two years of the project and about \$15 million per year continues.
- Directed the implementation of a new time and attendance system for the Executive Branch.
- Directed the legislative activities for DAGS, including strategy development, reviewed and provided recommendations to the governor on all proposed bills, approved testimony, and testified before the legislature.
- Oversaw several information technology projects for the State, including the Next Generation Network infrastructure project and the strategic plan.
- Implemented and oversaw the first State travel contract.

University of Hawaii
Instructor in Accounting

Honolulu, Hawaii
August 1992 – January 1995

- Taught Introduction to Managerial Accounting, Managerial Accounting and Tax concepts.
- Developed internal financial statements for department managers at Honolulu Academy of Art.

- Developed and coordinated the implementation of operational policies for City Mill, Ltd.
- Coordinated student volunteers to teach classes on basic finances at homeless shelters.
- Advisor to Beta Alpha Psi (an accounting honor society for students); received the Beta Alpha Psi Outstanding Faculty Award, Fall 1994; and received the Mortar Board Award, Spring 1993.

KPMG Peat Marwick

Consultant, Senior Consultant, Manager

Honolulu, Hawaii

July 1986 – November 1991

- Promoted from consultant, to senior consultant, and to manager.
- Directed market and financial feasibility studies for proposed and operating properties in Hawaii and Guam (e.g., resorts, hotels, condominiums, retail centers, golf courses, residential developments, convention center, restaurants).
- Conducted a hospital rate study for the State of Hawaii, Department of Health.
- Developed financial forecast models
- Conducted business and real estate valuations of various operating companies (e.g., shopping centers, resorts, hardware stores).
- Directed a tariff rate study for the Port Authority of Guam.
- Conducted financial analysis on three proposed health bills for the Hawaii State Auditors.

Education:

- Tulane University New Orleans, Louisiana
 - Master of Business Administration
 - Master of Health Administration
- University of California Santa Barbara, California
 - Bachelor of Arts, Biology

Professional Affiliations:

- Certified Public Accountant, State of Hawaii 1989 to 1996
- Hawaii Society of Certified Public Accountants, Board Member, 1996 to June 2000
- Pacific Century Fellow, Class of 1997

Community Service:

- Advisory Board Member and Volunteer, Waipahu Aloha Clubhouse
- Board Member, Protection and Advocacy for Individuals with Mental Illness Program (PAIMI)
- Volunteer for reading, Manana Elementary School
- Diagnostic Laboratory Services, Board member, 2004 to present.
- Mental Health Association in Hawaii, Board Member and President, 2004 to 2013.
- Community advocate for the Housing First Project, 2008 to 2010.
 - Worked with various non-profits, legislators, city and state representatives and council members to establish permanent housing for homeless

- Institute for Human Services, special projects volunteer for CEO, 2009 to 2012.
- Volunteer, Sts. Peter and Paul, 1996 to 2011.
- Friends of Children Advocacy Center, mentor, 1999 to 2006.
- Goodwill Industries of Hawaii, Board Member, 1998 to 2004.
- Catholic Charities Corporate Board Member, 2001 to 2004.
- AUW, Community Building, 1999 to 2002.
- Suicide and Crisis Center, volunteer phone specialist, 1991 to 2001.
- Hawaii Disability Rights Center, Governor Representative, 1998 to 2000.
- Marimed, Treasurer, 1994 to 2000.
- Hale Kipa, Treasurer, 1994 to 1998.
- Helping Hands Hawaii, Treasurer, 1987 to 1996.