## HOUSE CONCURRENT RESOLUTION

REQUESTING THE BOARD OF REGENTS OF THE UNIVERSITY OF HAWAII TO STUDY THE FEASIBILITY OF SEPARATING THE UNIVERSITY OF HAWAII SYSTEM AMONG THE UNIVERSITY OF HAWAII AT MANOA, THE COMMUNITY COLLEGES, AND THE UNIVERSITY OF HAWAII-WEST OAHU AND THE UNIVERSITY OF HAWAII AT HILO.

WHEREAS, the University of Hawaii system is governed by a single board of regents and consists of the University of Hawaii at Manoa, the community colleges, the University of Hawaii-West Oahu, and the University of Hawaii at Hilo; and

WHEREAS, under Article X, section 6, of the state constitution, the Legislature finds that it is a matter of statewide concern whether the University of Hawaii system should be separated into three systems among the University of Hawaii at Manoa, the community colleges, and the University of Hawaii-West Oahu and the University of Hawaii at Hilo; and

WHEREAS, the University of Hawaii at Manoa was founded in 1907 and is the flagship campus of the University of Hawaii system, and as a destination of choice, students and faculty come from across the nation and the world to take advantage of the University of Hawaii at Manoa's unique research opportunities, diverse community, and nationally-ranked Division I athletics program; and

WHEREAS, as one of only thirty-two institutions nationwide to hold the distinction of being a land-grant, sea-grant, and space-grant research institution, the University of Hawaii at Manoa is ranked in the top thirty public universities in federal research funding for engineering and science, and forty-ninth overall by the National Science Foundation; and

WHEREAS, classified by the Carnegie Foundation as having "very high research activity," the University of Hawaii at Manoa

HCR LRB 14-0511-1.doc

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is known for its pioneering research in such fields as oceanography, astronomy, Pacific Islands and Asian area studies, linguistics, cancer research, and genetics; and

WHEREAS, the goals and missions of the University of Hawaii at Manoa, as a research university, are different from the community colleges, the University of Hawaii-West Oahu, and the University of Hawaii at Hilo; and

WHEREAS, in contrast, the community colleges provide opendoor access to affordable, high-quality education through a variety of programs from career and technical education to a liberal arts education; and

WHEREAS, the community colleges are already a "system within a system," consisting of seven colleges, including Hawaii Community College, Honolulu Community College, Kapiolani Community College, Kauai Community College, Leeward Community College, Maui College, and Windward Community College; and

WHEREAS, the community colleges also include educational centers serving Oahu, Hawaii, Kauai, Maui, Molokai, and Lanai; and

WHEREAS, the goals and mission of the community college system are different from the University of Hawaii-West Oahu, the University of Hawaii at Hilo, and the University of Hawaii at Manoa; and

WHEREAS, separation of the University of Hawaii at Manoa and the community colleges would lead to greater efficiency and better management of the university system overall; and

WHEREAS, such a separation could ultimately require the establishment of three separate university systems, each with its own boards of regents, specifically, one for the University of Hawaii at Manoa, one for the community colleges, and one for the University of Hawaii-West Oahu and the University of Hawaii at Hilo; and

 WHEREAS, it is envisioned that the University of Hawaii at Manoa, as the State's only research university, will be financially self-sustaining and receive limited state funding; and

HCR LRB 14-0511-1.doc



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WHEREAS, it is likewise envisioned that the community colleges, the University of Hawaii-West Oahu, and the University of Hawaii at Hilo, as the State's teaching institutions, will continue to be financially supported by state funds; now, therefore,

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BE IT RESOLVED by the House of Representatives of the Twenty-seventh Legislature of the State of Hawaii, Regular Session of 2014, the Senate concurring, that the Board of Regents of the University of Hawaii is requested to study the feasibility of separating the University of Hawaii system among the University of Hawaii at Manoa, the community colleges, and the University of Hawaii-West Oahu and the University of Hawaii at Hilo; and

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BE IT FURTHER RESOLVED that the Board of Regents is strongly encouraged to retain the services of an independent educational expert to conduct the study; and

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BE IT FURTHER RESOLVED that the Board of Regents is requested to submit a report of its findings and recommendations, including any proposed legislation, to the Legislature not later than twenty days prior to the convening of the Regular Session of 2015; and

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BE IT FURTHER RESOLVED that certified copies of this Concurrent Resolution be transmitted to the members of the Board of Regents of the University of Hawaii, the President of the University of Hawaii, the Chancellor of the University of Hawaii at Manoa, the Vice President for Community Colleges, the Chancellor of the University of Hawaii-West Oahu, and the Chancellor of the University of Hawaii at Hilo.

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OFFERED BY: Chan welly

Testimony presented before the
House Committee on Higher Education
Tuesday, March 18, 2014 at 2:34PM
By Dr. Joanne Itano
Interim Executive Vice President for Academic Affairs
University of Hawai'i System

HCR 147/HR 105 – REQUESTING THE BOARD OF REGENTS OF THE UNIVERSITY OF HAWAII TO STUDY THE FEASIBILITY OF SEPARATING THE UNIVERSITY OF HAWAII SYSTEM AMONG THE UNIVERSITY OF HAWAII AT MANOA, THE COMMUNITY COLLEGES, AND THE UNIVERSITY OF HAWAII-WEST OAHU AND THE UNIVERSITY OF HAWAII AT HILO.

Chair Choy, Vice Chair Ichiyama, and members of the House Committee on Higher Education:

The University of Hawai'i (UH) respectfully opposes HCR 147 and HR 105 which requests the Board of Regents of the University of Hawai'i to study the feasibility of separating the UH system among the UH Mānoa, the Community Colleges and the UH West O'ahu and the UH Hilo.

As a system of campuses with varying missions (research, regional comprehensive and community colleges), we provide unique opportunities to the students of Hawai'i. We provide multiple entrance and exit points for students to complete their degrees. Students may choose to start their education at a two-year or four-year campus. We have built pathways for students who start at a community college and moves to a four-year campus to complete a bachelor's degree. Students who earn an associate of arts degree from a community college are automatically admitted to a four-year campus. We have articulation agreements for students who complete an associate of science degree (generally focused on career and technical education) to move seamlessly into a bachelor's degree program at our four-year campuses. We have a common student information system that allows students at a four-year campus to register at any community college and all community college students may register for courses at any other community college. Many other data systems--from human resources to purchasing--are system-wide, allowing for economies of scale and improved reporting.

The vision of a self-sustaining University of Hawai'i at Mānoa would require a significant increase of tuition. Currently undergraduate resident tuition at UHM is about \$9,000 per year. In the years 2010-2012, tuition accounted for an average of 42% of the cost of education. Tuition would need to be increased by approximately 136% to cover the full cost of education. For undergraduates, this would mean an increase in tuition to more than \$19,000.

Separation into three higher education systems would lead to less efficiency. Providing support for three separate boards would require additional staff support. Each system would need to manage its own student information and IT systems, institutional research functions, capital improvements, etc. Transfer across campuses will be more complex as articulation will be campus by campus, rather than coordinated by the system administration.

The use of an independent educational expert to conduct this study will require funding during a time of scarce resources.

Thank you for the opportunity to testify on this measure.

## Testimony in opposition to HCR 147



Aloha members of the House Higher Education Committee,

I wish to express my strongest opposition to HCR 147. Although this bill suggests that the UH Regents study the feasibility of separating the UH System into three components. The justification for such a study or potential action (i.e., separation of the UH System) is insufficient to warrant this expenditure of the tax-payers' money and the consumption of Regent and UH officials' time. Indeed, the ensuing debate around such an endeavor would be disruptive to ongoing efforts to revitalize UH.

Please consider the following concerns regarding the premises of such a proposal:

- Separation of the campuses would compromise economies of scale and efficiencies that are possible under a well led UH System of regional campuses (e.g., shared accounting, registration, and other informatics).
- Articulation programs between the Community Colleges and the 4-year and graduate degree granting programs would be compromised.
- The goals of UH Manoa must be aligned with those of the State's overall Higher Education goals.
   The creation of an elitist campus that is uncoordinated with the other elements of UH will neither serve the State well, nor her citizens and their children.
- The statement that such separation would lead to greater efficiency and better management of the system overall is unfounded. Indeed, language implying three university systems with separate boards suggests academic chaos and horrific inefficiencies if this is our future.
- The statement that UH Manoa as a research institution will be financially self-sustaining and receive limited state funding is divorced from the reality of sustaining a modern, research institution in an era of declining federal research dollars.

Clearly, UH Manoa can be enhanced operationally. Strong, capable leadership at UH System with improved System and Manoa Campus operations will greatly improve our current status.

The allure of autonomy at UH Manoa must not cloud the judgment of some administrators or State Legislators. Statewide higher education quality depends upon all elements of UH functioning together. The separation of the campuses preys upon a number of false assumptions. Let us use the taxpayers' money more wisely.

Jerris R. Hedges, MD, MS, MMM Dean, UH-Manoa, John A. Burns School of Medicine 1065 Ahua Street Honolulu, HI 96819

Phone: 808-833-1681 FAX: 839-4167

Email: <a href="mailto:info@gcahawaii.org">info@gcahawaii.org</a>
Website: <a href="mailto:www.gcahawaii.org">www.gcahawaii.org</a>







March 18, 2014

TO: HONORABLE ISAAC CHOY, CHAIR, HONORABLE LINDA ICHIYAMA,

VICE CHAIR AND COMMITTEE ON HIGHER EDUCATION

SUBJECT: SUPPORT OF HR105/HCR 147, REQUESTING THE BOARD OF REGENTS

OF THE UNIVERSITY OF HAWAII TO STUDY THE FEASIBILITY OF SEPARATING THE UNIVERSITY OF HAWAII SYSTEM AMONG THE UNIVERSITY OF HAWAII AT MANOA, THE COMMUNITY COLLEGES,

AND THE UNIVERSITY OF HAWAII-WEST OAHU AND THE

UNIVERSITY OF HAWAII AT HILO.

## **HEARING**

DATE: Tuesday, March 18, 2014

TIME: 2:34 p.m.

PLACE: Capitol Room 309

Dear Chair Choy, Vice Chair Ichiyama and Members of the Committee,

The General Contractors Association of Hawaii (GCA) is an organization comprised of approximately six hundred (600) general contractors, subcontractors, and construction related firms. The GCA was established in 1932 and is the largest construction association in the State of Hawaii. The GCA's mission is to represent its members in all matters related to the construction industry, while improving the quality of construction and protecting the public interest.

House Concurrent Resolution 147 is requesting that the Board of Regents of the University of Hawaii study the feasibility of separating the University of Hawaii system among the University of Hawaii at Manoa, the community colleges, and the University of Hawaii-West Oahu and the University of Hawaii at Hilo.

The University of Hawaii college system is unique in its geographical separation of the university and community college campuses, which is different from other state universities. This geographical separation along with the multiple administrations of the University and community colleges serving Oahu, Hawaii, Kauai, Maui, Molokai and Lanai results in increased costs to sustain each campus. This Resolution provides the Board of Regents an opportunity to consider separating the University of Hawaii's four year colleges from the various community colleges to provide a more focused direction for each of the university campuses.

Thank you for this opportunity to share our support of HCR 147.