GM 200

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FEB 232010

The Senate

STATE CAPITOL Honolulu, hawaii 96813

February 22, 2010

Kathryn Whang Inouye 1288 Ala Moana Blvd., #12A Honolulu, HI 96814

Dear Ms. Inouye,

Re: Nomination to the Stadium Authority

Congratulations on being nominated by Governor Linda Lingle to serve on the Stadium Authority. To assist the Senate with its confirmation process, I would like to request that you submit the following information to my office by Friday, February 26, 2010.

- (1) A current resume with a list of references; and
- (2) A written statement that addresses the following:
 - (a) Why you wish to continue serving as a member of the Stadium Authority;
 - (b) Your perception of the role and responsibilities of a member of the Stadium Authority;
 - (c) Given your understanding of the role and responsibilities of a member of the Stadium Authority, provide an explanation of your qualifications for the position. Please include a brief statement of your skills, expertise, or knowledge that would specifically aid you in decision-making as a member of the Stadium Authority.
 - (d) Describe your accomplishments during your term of service thus far, and what you hope to accomplish during this new term?
 - (e) Name three qualities that best describe you and you believe set you apart from other potential candidates. How would the Stadium Authority benefit from having a member with those qualities?

Inouye February 22, 2010 Page 2

(f) Describe your previous experience that you believe would make you an asset to the Stadium Authority.

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(g) Can you foresee any possible conflicts of interests that could arise during your service on the Stadium Authority? How would you overcome any possible conflicts of interest?

Your prompt response in providing the requested information will ensure that the Senate confirmation process can proceed in a timely manner.

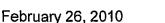
Mahalo for your cooperation.

Sincerely,

Senator Carol Fukunaga, Chair

Senator Carol Fukunaga, Chair V Senate Committee on Economic Development and Technology

MAR 012010



Senator Carol Fukunaga, Chair Senate Committee on Economic Development and Technology State Capitol Honolulu, HI 96813

Dear Senator Fukunaga and Members of the Committee:

Re: Nomination for Re-appointment of Kathryn W. Inouye to the Stadium Authority

I received both the notice of my confirmation hearing and your request for information only yesterday so I apologize in advance for the brevity of my responses.

- (1) A current resume with list of references. (Attached)
- (2) A written statement that addresses the following:
 - a. Why you wish to continue serving as a member of the Stadium Authority: I feel my involvement on the Authority has had a positive impact and feel I can still contribute the time required as a board member.
 - b. Your perception of the role and responsibilities of a member of the Stadium Authority:
 - *i.* To continue to review and assess short-term to long-range goals of the facility
 - *ii.* To continue to assure that policies are set in place to create a positive experience for users
 - *iii.* To assure that policies and procedures are set in place to maximize use of the facility for Hawaii's people
 - *iv.* To assure that policies, procedures, and marketing plans are established and refined to maximize revenues
 - *v.* To continue to stress the importance with management to look for creative ways to maximize cost efficiencies
 - c. Given your understanding of the role and responsibilities of a member of the Stadium Authority, provide an explanation of your qualifications for the position. Please include a brief statement of your skills,

K(08AYAS)AI GROUP LLC 1288 Ala Moana Bivd. Suite 201 / Honolulu, H1 96814 tel (808) 524-1508 inx (808) 524-0766 web kobayashi-group.com email info@kobayashi-group.com Senator Carol Fukunaga and Members of the Senate Committee on Economic Development and Technology February 26, 2010

> expertise, or knowledge that would specifically aid you in decisionmaking as a member of the Stadium Authority:

- *i*. As the Chief Operating Officer of a private business, I support and encourage running the Stadium as a business. This includes the quest for continuous improvement in the way "business" is conducted at the Stadium. This also includes looking at ways to bring in more revenue while minimizing costs.
- *ii.* I have been in the real estate development business for over 30 years and can readily assess various construction issues as well as the viability of various master planning, development or re-development alternatives.
- *iii.* I have personally negotiated and administered numerous consultant and construction contracts.
- *iv.* Having worked for the public sector and having served 8 years on the Board of Land and Natural resources, I have a good understanding of how government must operate, but also understand how things are best accomplished within the confines or restrictions of our legal system.
- v. I have been an active member on several non-profit as well as government boards and therefore understand the roles and responsibilities of board members.
- d. Describe your accomplishments during your term of service thus far, and what you hope to accomplish during the new term.
 - *i.* I feel that my involvement has helped in the evolution of board meetings that are conducted in a more business-like manner.
 - *ii.* I was actively involved in the subcommittee that drafted the new marketing RFP.
 - *iii.* I would like to see far more activity at the stadium. While some of the activities may be revenue neutral, the facility still remains under-utilized.
 - *iv.* Most importantly, I would like to see the State pursue creative ways to implement more capital improvements of the facility on a more aggressive schedule with no impact to the taxpayers.
- e. Name three qualities that best describe you and you believe set you apart from other potential candidates. How would the Stadium Authority benefit from having a member with those qualities? I would not say that any of these qualities necessarily set me apart from other potential candidates, however I feel some of the qualities I bring to my position on the Authority include:

Senator Carol Fukunaga and Members of the Senate Committee on Economic Development and Technology February 26, 2010

- i. Creative independent thinker
- *ii.* Not afraid to make tough public decisions
- iii. Hard working and diligent
- f. Describe your previous experience that you believe would make you an asset to the Stadium Authority. (Please refer to the responses provided for (c) above.)
- g. Can you foresee any possible conflicts of interests that could arise during your service on the Stadium Authority? How would you overcome any possible conflicts of interest? I currently do not see any conflicts of interest. If any situation should arise where the slightest conflict may be perceived, I would publicly disclose the possible conflict and ask for a determination from the Attorney General's office. Should a conflict be determined, I would recuse myself from acting on any particular measure or resign from the Authority.

Due to the time constraints prior to my hearing, I would be happy to address any questions at the hearing, or can be reached directly at 216-6809.

Sincerely,

Kathryn W. Inouye

KATHRYN W. INOUYE

Kathryn Inouye holds the position of chief operating officer for the Kobayashi Group, LLC and oversees all project development activities of Kobayashi Group.

Ms. Inouye has over 30 years of real estate development experience in managing the development of various master planned communities, luxury resort communities, hotel-condominiums, schools and office buildings. She is actively involved and oversees all areas of the development process including the performance of due diligence for the procurement of property, feasibility analysis, hiring of the design and development team, generation and review of project schedules and budgets, market research, creation and development of marketing strategy and collateral material, site planning, product development, implementation of government programs, entitlement processing, community presentations, contractual negotiations, construction and project management.

Ms. Inouye has served on numerous professional and non-profit boards, commissions and fundraising committees. She was appointed by the former Governor Benjamin Cayetano and served two four-year terms on the Board of Land and Natural Resources, and is a board member of the Aloha Stadium Authority, appointed by Governor Linda Lingle. Ms. Inouye serves on the Board of Directors for Child and Family Service, Malama Learning Center, Girl Scouts of Hawaii, Lamda Alpha, and the Korean American Foundation of Hawaii. She has also held director positions on ULI, Hawai'i Developers Council and Land Use Research Foundation.

She has both served on committees and led fund-raising drives for the Child and Family Service Capital Campaign (\$7.0 M), the First Annual CFS "Happy Days" Event (\$410,000), the Girl Scouts, American Heart Association, and the YWCA.

Prior to her current position, Ms. Inouye was director of product development for Castle & Cooke Homes, Hawai'i, Inc., where she was employed from 1987 to 1996 and oversaw the planning and development of over 2,200 units in three master-planned communities, including Mililani Mauka and Royal Kunia.

From 1984 to 1987 she was employed by the Housing Finance and Development Corporation (State of Hawai'i) where she managed the development of both for sale and rental projects, and played an instrumental role in structuring various innovative programs for the State to encourage the development of affordable housing. From 1979 to 1983 she was employed as a project coordinator for Hasegawa Komuten (USA), Inc., where she oversaw the development of various condominium-hotels and an office building.

Ms. Inouye gradated from Leilehua High School on Oahu and holds a Bachelor of Education degree in Secondary Business Education from the University of Hawaii at Manoa.

KATHRYN W. INOUYE References

Mr. Duncan MacNaughton The MacNaughton Group 1288 Ala Moana Blvd., Suite 208 Honolulu, HI 96814 (808) 203-2200

Ms. Lynn McCrory, President Pahio Resorts 3970 Wyllie Road Princeville, Kauai, HI 96722 (808) 826-6549

Mr. Timothy Johns, CEO Bishop Museum 1525 Bernice Street Honolulu, HI 96817 (808) 848-4142

Mr. Micah Kane, Trustee Kamehameha Schools 567 South King Street, Suite 200 Honolulu, Hawai'i 96813 (808) 523-6200

Mr. Howard Garval, President and CEO Child & Family Service 91-1841 Fort Weaver Road Ewa Beach, HI 96706 (808) 681-1436

Mrs. Gail Mukaihata-Hanneman, Exec. Director Girl Scouts of Hawaii 420 Wyllie St. Honolulu, Hi 96817 (808) 595-8400

Ms. Meredith Ching, Senior VP Alexander & Baldwin, Inc. 822 Bishop St. Honolulu, HI 96813 (808) 525-6669 LINDA LINGLE GOVERNOR



RUSS K. SAITO Comptroller

SANDRA L. YAHIRO Deputy Comptroller

STATE OF HAWAII DEPARTMENT OF ACCOUNTING AND GENERAL SERVICES P.O. BOX 119

HONOLULU, HAWAII 96810-0119

TESTIMONY OF RUSS K. SAITO, COMPTROLLER DEPARTMENT OF ACCOUNTING AND GENERAL SERVICES TO THE SENATE COMMITTEE ON ECONOMIC DEVELOPMENT AND TECHNOLOGY ON March 5, 2010

G.M. 200

RELATING TO CONFIRMATION TO THE STADIUM AUTHORITY, GUBERNATORIAL NOMINEE, KATHRYN WHANG INOUYE

Chair Fukunaga and members of the Committee, thank you for the opportunity to testify on G.M. 200.

As Director of the Department of Accounting and General Services I strongly support the confirmation of Ms. Kathryn Whang Inouye to the Stadium Authority.

Ms. Inouye has been a contributing member to the Authority during the one term she has served. With her background in real estate development, she has provided the authority with valuable information to the Authority. She has also served on numerous investigative committees for the Authority. Ms. Inouye has the attitude and experience to continue to be a contributing member of the Authority.

Thank you for the opportunity to testify on this matter.

91-1841 Fort Weaver Road Ewa Beach, Hawaii 96706 Phone 808.681.3500 Fax 808.681.5280 Email cfs@cfs-hawaii.org www.childandfamilyservice.org

BOARD OF DIRECTORS

Robert Fujioka CHAIR

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> Mark Yamakawa TREASURER

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> > Hawaii Island United Way

Maui United Way

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Family SERVICE Private, nonprofit since 1899

March 2, 2010

Testimony on GM 200 Committee on Economic Development and Technology Hearing Date-March 5, 2010 PLACE: Conference Room 016 State Capitol

Dear Chair Senator Carol Fukunaga and Vice-Chair Senator Rosalyn H. Baker and Committee Members:

I am submitting this testimony in strong support for the confirmation of Kathryn Whang Inouye, Gubernatorial Nominee, to the Stadium Authority for a term to expire on 6-30-2014.

I have worked with Ms. Inouve in her capacity as a board member in our organization. She has performed in a superlative manner in her role as board member and current Second Vice-Chair on the Executive Committee of our Board. Through her leadership, we completed a successful campaign in April 2009 to build a new domestic abuse shelter and transitional housing facility for the Leeward area for victims of domestic violence. This alone would have been a remarkable contribution to our organization, but then Kathy agreed to co-chair a major fundraising event we held in October 2009 to raise funds to replace at least some of the severe funding cuts we absorbed for our child abuse prevention and domestic violence programs. Even in this economy the event was successful and Kathy was instrumental in making this possible and even came up with the idea for the themed event.

I have also had the pleasure to see Ms. Inouye chair the board review committee for the bidders on our construction project for the new shelter and transitional housing facility. This was one opportunity I had to see her use her business expertise to benefit Child & Family Service. She had all the right questions for the bidders, conducted the reviews professionally and efficiently, and worked with the other board members to select the final contractor that also happened to be the lowest bidder. This contractor completed the building project under budget and ahead of schedule with almost no change orders!

The Stadium Authority will be very fortunate to have Kathy's expertise and high quality work. For all of the above reasons, I strongly endorse Kathryn Whang Inouye's confirmation to the Stadium Authority.

Mahalo for the opportunity to submit testimony.

Sincerely,

and J. Dawal

Howard S. Garval, President and Chief Executive Officer

fukunaga3 - Doris

From: Sent:	Timothy E. Johns [tjohns@bishopmuseum.org] Monday, March 01, 2010 7:07 PM
То:	EDTTestimony
Cc:	Candice Kubo
Subject:	Testimony in SUPPORT of the NOMINATION of KATHRYN WHANG INOUYE th the STADIUM AUTHORITY (GM 200)

The Honorable Carol Fukunaga, Chair Committee on Economic Development and Technology Hawaii State Senate State Capitol Honolulu, Hawaii 96813

Re: <u>Testimony in SUPPORT of the Nomination of Ms. Kathy Inouye</u>

to the Stadium Authority (GM 200)

Dear Chair Fukunaga and Members of the Committee:

I am pleased to write this letter in strong support of the nomination of Ms. Kathy Inouye to the Stadium Authority.

I have known Ms. Inouye for several years and have had the opportunity to observe her in a wide variety of circumstances. I worked very closely with her while I was Chairman of the Board of Land and Natural Resources and also worked with her in the private sector.

I have found Ms. Inouye to be intelligent, focused, compassionate, and always balanced in her approach to issues. While on the Board of Land and Natural Resources, Ms. Inouye always approached issues with an open mind, and she always did the research necessary to truly understand the issue at hand. Her insight and analytical abilities contributed greatly to the Board's decisionmaking. Moreover, Ms. Inouye is unfailingly respectful of others, even if she does not agree with positions they may have taken.

Kathy's set of abilities and skills are exactly what the Stadium Authority needs to meet the numerous challenges it will face in the next few years. I recommend Kathy Inouye without any reservation whatsoever.

Very truly yours,

Timothy E. Johns



Testimony of Kyle Chock Executive Director The Pacific Resource Partnership

Senate Committee on Economic Development and Technology Senator Carol Fukunaga, Chair Senator Rosalyn Baker, Vice Chair

GM 200 – Submitting for Consideration and Confirmation to the Stadium Authority, Gubernatorial Nominee, Kathryn Whang Inouye Friday, March 5, 2010 1:15 P.M. Conference Room 016

Aloha Chair Carol Fukunaga, Vice Chair Rosalyn Baker, and Members of the Committee:

My name is Kyle Chock, Executive Director for the Pacific Resource Partnership (PRP), a labor-management consortium representing over 240 signatory contractors and the Hawaii Carpenters Union.

PRP supports the nomination of Kathryn Whang Inouye to the Stadium Authority Board. Ms. Inouye currently serves on the Stadium Authority Board and also serves/served on numerous professional and non-profit boards, commissions and fund-raising committees. She has over 30 years of real estate development experience in managing the development of various master planned communities, luxury resort communities, hotel-condominiums, schools and office buildings. She has been actively involved and oversees all areas of the development process including the performance of due diligence for the procurement of property, feasibility analysis, project schedules and budgets, market research and development, site planning, product development, implementation of government programs, entitlement processing, community presentations, contractual negotiations, construction and project management.

Ms. Inouye shows an extraordinary capacity to deal with projects and people on multiple levels. She has the experience, knowledge, and insight that will continue to make her an invaluable asset to the Stadium Authority Board. Her business professionalism brings a high level of credibility and reliability.

fukunaga3 - Doris

From:	Duncan MacNaughton [dmacnaughton@tmghawaii.com]
Sent:	Wednesday, March 03, 2010 2:51 PM
To:	EDTTestimony
Subject:	GM 200 Testimony March 5th @ 1:15pm

Importance:

High

March 3, 2010

GM 200 Committee on Economic Development and Technology Hearing Date - Friday, March 05, 2010 TIME: 1:15 p.m. PLACE: Conference Room 016

Please accept this letter as a strong recommendation and vote of support for the confirmation of Kathryn (Kathy) Whang Inouye for a new term on the Stadium Authority.

Our company, The MacNaughton Group, has had the opportunity and privilege to work with Ms. Inouye on a number of business projects in partnership with the Kobayashi Group, where she serves as their Chief Operating Partner. Ms. Inouye is unarguably very intelligent, bright and hard working but, more importantly perhaps, she has great common sense, integrity and is of the highest moral character.

Ms. Inouye is a true citizen of the State of Hawaii and supports our community not only through her business leadership, but through her involvement and leadership on various community and non-profit organizations. She was recently recognized as a "Woman of Distinction" by the Girl Scouts of Hawaii as a role model to young people in our State, a true testament to her character.

Ms. Inouye will be an excellent member of the Stadium Authority and I recommend her for confirmation.

Duncan MacNaughton Chairman The MacNaughton Group

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MEREDITH J. CHING Senior Vice President 822 Bishop Street Honolulu, Hawaii 96813 P.O. Box 3440 Honolulu, Hawaii 96801-3440 www.alexanderbaldwin.com Tel (808) 525-6669 Fax (808) 525-6677 email: mching@abinc.com

March 3, 2010

The Honorable Carol Fukunaga, Chair Members of the Senate Committee on Economic Development and Technology State Capitol, Conference Room 016 415 South Beretania St. Honolulu, HI 96813

Chair Fukunaga and Members of the Senate Committee:

RE: GM No. 200: Re-Appointment of Kathryn Whang Inouye to the Stadium Authority

Thank you for this opportunity to testify in support of the confirmation of Gubernatorial Nominee, Kathy Inouye, to the Stadium Authority.

I have known Kathy for many years, and she is clearly a very intelligent, hard working, high energy individual who has broken many barriers in her career. She is one of the very few high-ranking females in the development industry. At the same time, Kathy has provided her skills and time to volunteering with numerous community non-profits as well as government organizations, often in leadership positions.

When Kathy signs on to an organization, she is extremely dedicated and committed to making significant contributions. She further encourages all those around her to do the same. While I am not familiar with the specifics of her performance on the Stadium Authority, I am confident there is significant reason to re-appoint her to this position. The people of this state are extremely fortunate to have someone with Kathy's business and government experience at the Authority.

I strongly urge your confirmation of Kathy Inouye to the Stadium Authority.

Sincerely,

neudith of

Meredith J. Ching

Committee on Economic Development and Technology Hearing Friday, March 05, 2010, 1:15 p.m. Conference Room 016

Senator Carol Fukunaga, Chair

Testimony on GM 200 Kathryn Whang Inouye to Stadium Authority



Dear Chair Fukunaga and Members of the Committee:

My testimony is in STRONG SUPPORT of GM 200, Kathryn Whang Inouye for reappointment to the Stadium Authority. I am the past Kauai member of the Board of Land & Natural Resources and have had the privilege of being on that Board with Ms. Inouye in her tenure as the Oahu Land Board member for seven years and on the Board of Child and Family Services for six years.

Ms. Inouye brings to the Stadium Authority position a background in development, planning, and business. There will be many issues that will are a part of the operation of the Authority that include these multiple disciplines. Her common sense, compassionate leadership, and intelligence combine all of this into a person that can distill a complex issue into understandable parts for decision-making. Her strong business background has proven invaluable many times. Her sense of humor provides the balance to intense situations for everyone.

I strongly urge you to appoint Kathryn Whang Inouye to the Stadium Authority. She will continue to balance the needs of the State and our citizens for the future. Mahalo!

Me ke aloha pumehana With warm aloha,

PAHIO DEVELOPMENT, INC.

Lynn P. McCrory President

C: Kathryn Whang Inouye

Testimony Submitted

by Gail Mukaihata Hannemann

Regarding

KATHRYN WHANG INOUYE,

A Gubernatorial Nominee for the Stadium Authority

Madame Chair and Members of the Committee on Economic Development and Technology:

It is a great privilege and gives me great pleasure to submit testimony regarding the reappointment of Kathryn Whang Inouye to the Stadium Authority, with the term expiring June 30, 2014.

In 2006, the Girl Scouts of Hawai`i recognized Ms. Inouye as one of three recipients of its Woman of Distinction Award. This nationally recognized honor pays tribute to women who not only possess the qualities of outstanding leaders – courage, confidence, and character – but utilize them to better their communities. Ms. Inouye was and continues to be deserving of this award.

In 2007, after being heavily recruited, Ms. Inouye joined the Girl Scouts of Hawai`i's Board of Directors. She came at a time when unprecedented changes were (and are) occurring within the national Girl Scout Movement. In fact, the Board was in the midst of aligning its policies and resources with the council's new strategic direction. As expected, the discussions were sometimes difficult but necessary. Yet, Ms. Inouye always came to the table with an open mind about the issues and people, She asked razor sharp questions that brought clarity to the subject at hand. And she regularly suggested plausible solutions that were both strategic in nature and result oriented.

Throughout the years, one of things that has impressed and inspired me the most is her on-going willingness to put her "reputation on the line" to create greater leadership opportunities for girls throughout the State of Hawai`i. She is fearless and fun, competent and caring, and motivating and reflective. In other words, she is a great model for not only the girls of Hawai`I but to all those who want to make a difference in this world,

In closing, I would like to once again thank the Chair and the members of the committee for the opportunity to come before this distinguish body. I would also like it to be made known that I wholeheartedly support the appointment of Ms. Kathryn Inouye, to the Aloha Stadium. Mahalo.

GM 200 Committee on Economic Development and Technology Hearing Date - Friday, March 05, 2010 TIME: 1:15 p.m. PLACE: Conference Room 016

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MICAH A. KANE

45-135 Moamahi Way Kaneohe, HI 96744

March 3, 2010

The Honorable Chair Fukunaga Committee on Economic Development and Technology Hawaii State Capitol Honolulu, HI 96813

Chair Fukunaga and Members of the Senate Committee on Economic Development and Technology, my name is Micah Kane and I am writing in strong support of Governor's Message 200, relating to the reappointment of Ms. Kathy Whang Inouye to the Hawaii Stadium Authority.

Ms. Inouye brings tremendous experience to the Stadium Authority. Her background in development and finance has been and will continue to be a tremendous asset. Her ability to evaluate complex financial and development proposals, while maintaining an intimate understanding of Hawaii's communities and needs are unique traits that she possess.

Over the years, I have watched and continue to be impressed by her presence in the both the private and non-profit communities. She dedicates a significant amount of her time to community projects and needs and is a shining leader in both arenas. She brings immediate credibility to the endeavors she commits to.

On personal note, I have known Ms. Inouye for more than 10 years, and simply put, she is a smart, good and honest person. She will represent the State of Hawaii well serving an additional term on the Hawaii Stadium Authority.

Mahalo for allowing me to express my strong support for Ms. Inouye.

Micah A. Kane