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MARION M. HIGA State Auditor

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## DEPT. COMM. NO. 44

January 23, 2006

The Honorable Robert Bunda President of the Senate State Capitol, Room 003 Honolulu, Hawai'i 96813

Dear Mr. President:

I transmit to you a copy of our report, Audit of the Department of Human Services' Temporary Assistance for Needy Families Program.

We found that the department's program decisionmaking is guided by the availability of federal funding rather than a comprehensive plan and coherent strategies. Although the department's spending comports with federal guidelines, it has not developed long-term plans, adequate performance measures, or a process for public involvement in setting policies and priorities. We also found that service contracts have fallen short of the department's own TANF contract procedures and practices, resulting in deficient justifications and performance measures and a focus on outputs rather than outcomes. Our audit found that the Legislature's concerns and subsequent actions to control the department's spending were justified.

We hope that the report will assist you in reviewing the issues examined. We will place the report on our website, <u>www.state.hi.us/auditor</u>, and release it to the public and press, on Tuesday, January 24, 2006.

Sincerely,

Marion M. Higa

State Auditor

**Enclosure** 

c: Paul Kawaguchi, Senate Clerk

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